

**TOWN OF MOUNTAIN VILLAGE
TOWN COUNCIL REGULAR MEETING
THURSDAY SEPTEMBER 20, 2018, 8:30 AM
2nd FLOOR CONFERENCE ROOM, MOUNTAIN VILLAGE TOWN HALL
455 MOUNTAIN VILLAGE BLVD, MOUNTAIN VILLAGE, COLORADO
AGENDA**

	Time	Min	Presenter	Type	
1.	8:30				Call to Order
2.	8:30	30	Reed/Mahoney	Legal	Executive Session for the Purpose of Receiving Legal Advice Pursuant to C.R.S. 24-6-402(b), and for the Purpose of Negotiations Pursuant to C.R.S. 24-6-402(4)e
3.	9:00	5			Break
4.	9:05	5			Public Comment on Non-Agenda Items
5.	9:10	10	Broady	Action	Swearing in of New Mountain Village Police Officers – Matt and Erika Moir
6.	9:20	5	Johnston	Action	Consideration of Approval of the August 16, 2018 Regular Town Council Meeting Minutes
7.	9:25	10	Johnston	Action <i>Quasi-Judicial</i>	Town Council Acting as the Liquor Licensing Authority: a. Consideration of an Application for a Special Event Liquor Permit by the Pinhead Institute in Conjunction with Original Thinkers for Three Events October 4 th thru October 6 th on TSG Open Space b. Consideration of an Application for a Special Event Liquor Permit by the Pinhead Institute in Conjunction with Original Thinkers for an Event on October 6 th at the Village Pond Plaza and Wagner Ski Factory
8.	9:35	75	Swain Haynes	Informational Action Work Session	Finance: a. Presentation of the August 30, 2018 Business & Government Activity Report (BAGAR) b. Consideration of the July 31, 2018 Financials c. 2019 Budget Work Session i. Consideration of Village Court Apartments (VCA) Expansion to Break Ground in 2019
9.	10:50	10	Loebe Montgomery L. Benitez	Action	Consideration of Approval of a Revised Bluegrass Parking Agreement
10.	11:00	30	Montgomery Mahoney	Action	Consideration of Approval of a Memorandum of Understanding Acknowledging Public Benefits Provided by Telluride Ski & Golf Pursuant to the Comprehensive Plan
11.	11:30	10	Abbott	Action	Consideration of a Resolution Opposing “Amendment 74”, an Attempt to Amend the Colorado Constitution to Drastically Limit State and Local Government Services at a High Cost to Taxpayers
12.	11:40	20	Levek	Informational	Trust for Community Housing Discussion
	12:00	30			Lunch
13.	12:30	30	Weech	Informational	Presentation of the Results of the IT (Internet Technology) Request for Proposal by Executech
14.	1:00	30	Pepple	Informational	Town Hall Subarea Monthly Update
15.	1:30	30	Pepple	Informational	Village Center Subarea Monthly Update
16.	2:00	25	Mahoney Haynes	Work Session	Discussion Regarding a Community Development Code (CDC) Amendment to Section 17.3.10 Platted Open Space Requirements to Allow Limited Rezoning of Passive Open Space

17.	2:25	30	Mahoney Haynes	Action	Consideration of Authorization by Town Council for Town Staff to Initiate a Revocation of the Rosewood PUD Concerning Lots 126R and 152R
18.	2:55	20	Haynes	Action Public Hearing <i>Quasi-Judicial</i>	Consideration of a Resolution to Approve a Minor Scale Subdivision for 11 Stonegate Drive, Lot 166AR2-11, Pursuant to Community Development Code Section 17.4.13.E.2
19.	3:15	30	Council Members & Staff	Informational	Council Boards and Commissions Updates: a. San Miguel Watershed Coalition-Starr b. Colorado Flights Alliance -Jansen c. Transportation & Parking – MacIntire/Benitez d. Budget & Finance Committee –Caton/Gilbride e. Gondola Committee – Caton/Berry f. Colorado Communities for Climate Action – Berry g. San Miguel Authority for Regional Transportation (SMART)- Benitez/Caton/Binder h. Eco Action Partners – Berry/Binder i. Telluride Historical Museum- Berry j. Telluride Conference Center –MacIntire/Gilbride k. Alliance for Inclusion – Berry l. Green Team Committee- Berry/MacIntire m. Telluride Tourism Board-Jansen n. Community Grant Committee- Benitez/Binder o. Mayor’s Update - Benitez
20.	3:45	10	Katz	Informational	Staff Reports: a. Mountain Munchkins
21.	3:55	5	Kennefick		Other Business a. Notification of a Green Team Resident Seat Appointment at the October 18, 2018 Town Council Meeting b. San Miguel Resource Center Annual Luncheon RSVP c. Colorado Municipal League District 10 Meeting and Dinner Reminder
22.	4:00				Adjourn

Please note that times are approximate and subject to change.

jk
09/07/18

Individuals with disabilities needing auxiliary aid(s) may request assistance by contacting Town Hall at 970-369-6406 or email: mvclerk@mtnvillage.org. A minimum advance notice of 48 hours is required so arrangements can be made to locate requested auxiliary aid(s)

Public Comment Policy:

- All public commenters must sign in on the public comment sign in sheet and indicate which item(s) they intend to give public comment on
- Speakers shall wait to be recognized by the Mayor and shall give public comment at the public comment microphone when recognized by the Mayor
- Speakers shall state their full name and affiliation with the Town of Mountain Village if any
- Speakers shall be limited to five minutes with no aggregating of time through the representation of additional people
- Speakers shall refrain from personal attacks and shall keep comments to that of a civil tone
- No presentation of materials through the IT system shall be allowed for non-agendized speakers
- Written materials must be submitted 48 hours prior to the meeting date in order to be included in the meeting packet and of record. Written comment submitted within 48 hours will be accepted, but shall not be included in the packet or be deemed of record

**TOWN OF MOUNTAIN VILLAGE
MINUTES OF THE AUGUST 16, 2018
REGULAR TOWN COUNCIL MEETING **DRAFT**
AGENDA ITEM # 6**

The meeting of the Town Council was called to order by Mayor Laila Benitez at 8:34 a.m. on Thursday, August 16, 2018 in the Mountain Village Town Hall, 455 Mountain Village Boulevard, Mountain Village, Colorado.

Attendance:

The following Town Council members were present and acting:

Laila Benitez, Mayor
Dan Caton, Mayor Pro Tem
Bruce MacIntire
Dan Jansen
Patrick Berry
Natalie Binder
Jack Gilbride

Also in attendance were:

Kim Montgomery, Town Manager
Jackie Kennefick, Director of Administration/Town Clerk
Susan Johnston, Deputy Town Clerk
Christina Lambert, Administrative Services Coordinator
David Reed, Town Attorney
Jim Mahoney, Assistant Town Attorney
Chris Broady, Police Chief
Julie Vergari, Chief Accountant
Bill Kight, Director of Marketing & Business Development
Zoe Dohnal, Community Engagement Coordinator
Michelle Haynes, Director of Planning & Development Services
Sam Starr, Planner
Finn Kjome, Director of Public Works
Sue Kunz, Director of Human Resources
Steven Lehane, Director of Cable & Broadband Services
Rob Johnson, Transit Manager
Louis Alaia

Anton Benitez
Kenny Maenpa
Tim Johnson
Robert Stenhammer
Michael Martelon
Craig Ferguson
Bill Jensen
Jonathan Greenspan
Andy Wolford
Paul Reich
John Raese
Eliz Raese
Joe Solomon
Kim Hewson
Dan Garner
Marti Prohaska
Shirley Diaz

The Mayor opened public comment on non-agenda items at 8:34 a.m. at the request of Attorney Joe Solomon. Public comment was received by Joe Solomon on behalf of John and Eliz Raese of 132 High County Rd.

Executive Session for the Purpose of Receiving Legal Advice Pursuant to C.R.S. 24-6-402(b), and for the Purpose of Negotiations Pursuant to C.R.S. 24-6-402(4)e (2)

On a **MOTION** by Bruce MacIntire and seconded by Dan Caton, Council voted unanimously to enter into Executive Session for the purpose of receiving legal advice pursuant to C.R.S. 24-6-402(b), and for the purpose of negotiations pursuant to C.R.S. 24-6-402(4)e at 8:45 a.m.

Council returned to regular session at 9:50 a.m.

Council took a break from 9:50 a.m. to 9:59 a.m. **(3)**

Public Comment on Non-Agenda Items (4)

No additional public comment was received.

Consideration of Approval of Minutes of the July 19, 2018 Regular Town Council Meeting (5)

Deputy Town Clerk Susan Johnston presented. On a **MOTION** by Dan Caton and seconded by Bruce MacIntire, Council voted 6-0 (with Patrick Berry abstaining because he was not present at the last meeting), to approve the July 19, 2018 Regular Town Council meeting minutes as presented.

Consideration of a Proclamation Declaring the Month of September Suicide Prevention Awareness Month (6)

Mayor Benitez read the Proclamation and presented a copy to Tri County Health Network Program Manager Paul Reich. On a **MOTION** by Dan Caton and seconded by Jack Gilbride, Council voted unanimously to approve a Proclamation declaring the month of September Suicide Prevention Awareness Month.

Council Boards and Commission Appointments: (7)

a. One Regular Seat on the Ethics Commission

Director of Administration/Town Clerk Jackie Kennefick presented. On a **MOTION** by Bruce MacIntire and seconded by Patrick Berry, Council voted unanimously to re-appoint Jon Dwight to the regular seat on the Telluride Regional Airport Authority Board for a four-year term.

TRAA (Telluride Regional Airport Authority) Bi-Annual Report (8)

Telluride Airport Manager Kenny Maenpa presented the report.

Finance: (9)

a. Presentation of the July 31, 2018 Business & Government Activity Report (BAGAR)

Chief Accountant Julie Vergari presented.

b. Consideration of the June 30, 2018 Financials

Julie Vergari presented. On a **MOTION** by Dan Caton and seconded by Jack Gilbride, Council voted unanimously to accept the June 30, 2018 Financials as presented.

Quarterly Report from Marketing Telluride, Inc. (MTI) (10)

President and CEO of MTI Michael Martelon presented the report.

Telluride Bluegrass Festival Parking (11)

Director of Transit and Recreation Jim Loebe presented. Public comment was received by Craig Ferguson, Kim Hewson and Bill Jensen. Council directed staff to draft an agreement which will include updated terms for a new Facilities Use Agreement between the Town and Planet Bluegrass, to be presented at the September 20, 2018 Town Council meeting.

Discussion on Initiative #108 - Proposed Amendment to the Colorado Constitution – Just Compensation for Reduction in Fair Market Value by Government Law or Regulation (12)

Town Attorney David Reed presented.

Consideration of Acknowledgement of Public Benefits Received by the Town from Telluride Ski & Golf Pursuant to the Comprehensive Plan (13)

Town Manager Kim Montgomery and Assistant Town Attorney Jim Mahoney presented. Public comment was received by Dan Garner and Bill Jensen. Council directed staff to draft a Memorandum of Understanding (MOU) between TSG and the Town addressing the Town's desire to properly acknowledge TSG Provisions as Public Benefits. The MOU will be presented at the September 20, 2018 Town Council meeting.

Council moved to agenda item 15.

Executive Summary of Data from the Housing Needs Assessment on Village Court Apartments (14)

Director of Planning & Development Services Michelle Haynes and San Miguel Regional Housing Authority Executive Director Shirley Diaz presented. Public comment was received by Bill Jensen.

Dan Caton left the meeting at 12:00 p.m.

Council took a lunch break from 12:33 p.m. to 12:40 p.m.

Jack Gilbride left the meeting at 12:40 p.m.
Dan Caton returned to the meeting at 12:40 p.m.

Town Hall Subarea Monthly Update (15)

Michelle Haynes and Anton Benitez presented the update.

Village Center Subarea Monthly Update (16)

Michelle Haynes and Anton Benitez presented the update.

Council moved to agenda item 14.

Drought Condition Update (17)

Director of Public Works Finn Kjome presented the update.

Green Team Quarterly Report (18)

Green Team Chair Marti Prohaska presented the report. Green Team member Jonathan Greenspan also presented. Ms. Prohaska invited Town Council members to participate in the Mountain Village Clean-up day on Saturday, August 25th. Council directed staff to agendize a work session in October to discuss a proposed plastic straw ban.

Council Boards and Commissions Updates: (19)

- a. **San Miguel Watershed Coalition-Starr**
- b. **Colorado Flights Alliance-Jansen**
- c. **Transportation & Parking-MacIntire/Benitez**
- d. **Budget & Finance Committee-Caton/Gilbride**
- e. **Gondola Committee-Caton/Berry**
- f. **Colorado Communities for Climate Action-Berry**
- g. **San Miguel Authority for Regional Transportation (SMART)-Benitez/Caton/Binder**
- h. **Eco Action Partners-Berry/Binder**
- i. **Telluride Historical Museum-Berry**
- j. **Telluride Conference Center-MacIntire**
- k. **Alliance for Inclusion-Berry**
- l. **Green Team Committee- Berry/MacIntire**
- m. **Telluride Tourism Board-Jansen**
- n. **Community Grant Committee-Benitez/Binder**
- o. **Mayor's Update- Benitez**

Staff Reports: (20)

- a. **Human Resources**

Sue Kunz presented her report.

- b. **Town Manager**

Kim Montgomery presented her report.

Other Business: (21)

There was no other business.

Executive Session for the Purpose of Receiving Legal Advice Pursuant to C.R.S. 24-6-402(b), and for the Purpose of Negotiations Pursuant to C.R.S. 24-6-402(4)e (2)

On a **MOTION** by Dan Caton and seconded by Dan Jansen, Council voted unanimously to enter into Executive Session for the purpose of receiving legal advice pursuant to C.R.S. 24-6-402(b), and for the purpose of negotiations pursuant to C.R.S. 24-6-402(4)e at 1:57 p.m.

Council returned to regular session at 2:30 p.m.

There being no further business, on a **MOTION** by Dan Caton and seconded by Bruce MacIntire, Council voted unanimously to adjourn the meeting at 2:30 p.m.

Respectfully prepared,

Susan Johnston
Deputy Town Clerk

Respectfully submitted,

Jackie Kennefick
Town Clerk

DRAFT

To: Town Council Acting as the Local Liquor Licensing Authority

From: Deputy Town Clerk Susan Johnston

Date: 09/14/2018

Re: Consideration of Two Special Event Permit by Pinhead Institute in Conjunction with Original Thinkers

Consideration of a Special Event Liquor Permit Application by Pinhead Institute in Conjunction with Original Thinkers for Three Events October 4th thru October 6th on TSG Open Space

All documentation and appropriate fees have been received and applicant meets all special event qualifications. The following departments have reviewed the application: Police, Legal, and Clerk. Approval of this permit together with Telluride Ski & Golf, LLC (TSG) permission and an executed Event License Agreement grants possession of the TSG owned property for the event. The required notice was posted with no protests filed.

Staff recommendation: Motion to approve a Special Event Liquor Permit Application by Pinhead Institute in Conjunction with Original Thinkers for three events October 4th thru October 6th on TSG Open Space from 7:00 p.m. to 10:00 p.m. Approval is subject to the applicant providing an executed TSG Event License Agreement.

Consideration of a Special Event Liquor Permit Application by Pinhead Institute in Conjunction with Original Thinkers for an Event on October 6th at the Village Pond Plaza and Wagner Ski Factory

All documentation and appropriate fees have been received and applicant meets all special event qualifications. The following departments have reviewed the application: Police, Legal, and Clerk. Approval of this permit together with Wagner Skis permission and staff approval of the Special Event Application through the Planning Department, grants possession of the Town owned property. The required notice was posted with no protests filed.

Staff recommendation: Motion to approve a Special Event Liquor Permit Application by Pinhead Institute in Conjunction with Original Thinkers for an event on October 6th from 2:00 p.m. to 7:00 p.m. subject to approval of staff issued Special Event Permit from the Planning Department.

Original Thinkers

Original Thinkers is excited to bring some vibrant parties and events to Mountain Village this October. We will be screening free outdoor movies with complementary beverages on the Telluride Ski and Golf Open space located just to the left of the magic carpet. Movie screenings will take place from 8pm-10pm Thursday October 4, Friday October 5, and Saturday October 6th.

We have permission from Telluride Ski and Golf to use their 8 foot partition fencing to maintain control of the liquor licensed premise as indicated on the map included in this application. We have also attached permission from Telluride Ski and Golf to utilize their property for the screenings.

Alcohol will be delivered, stored, and locked in the pop-up Original Thinkers office next door to the Conference Center in the old “Eco-Adventures” office as indicated on the enclosed Conference Center Plaza map. The pop up bar will be set up and broken down before and after each screening.



TOWN OF MOUNTAIN VILLAGE SPECIAL EVENT LIQUOR PERMIT APPLICATION

This application must be filed with Office of the Town Clerk, Town of Mountain Village, 455 Mountain Village Blvd., Mountain Village, Colorado 81435. Applicant must be a non-profit organization on file with the Colorado Secretary of State.

In order to qualify for a Special Events Permit, you must be a nonprofit and one of the following:							
<input checked="" type="checkbox"/> Social	<input type="checkbox"/> Municipality Owning Arts Facilities						
<input type="checkbox"/> Fraternal	<input type="checkbox"/> Religious Institution						
<input type="checkbox"/> Patriotic	<input type="checkbox"/> Philanthropic Institution						
<input type="checkbox"/> Political	<input type="checkbox"/> Political Candidate						
<input type="checkbox"/> Athletic	<input type="checkbox"/> Chartered Branch, Lodge or Chapter of a National Organization/Society						
Type of Special Event applicant is applying for:							
<input type="checkbox"/> Fermented Malt Beverage (3.2%) \$100/day		<input checked="" type="checkbox"/> Beer, Wine & Liquor \$100/day					
1. Name of Applicant Organization or Political Candidate		State Sales Tax Number (required)					
Pinhead Institue		84-1605984					
2. Mailing Address of Organization or Political Candidate		3. Address of Place Special Event to be held					
PO BOX 2905, Telluride, CO 81435		LOT 05-1R1 (TSG Open Space)					
4. President/Secretary of Organization or Political Candidate							
Name	Date of Birth	Home Address	Phone Number				
Sarah Holbrooke	11-14-64	151 E Gregory, Telluride	917-225-8876				
5. Event Manager Name	Date of Birth	Home Address	Phone Number				
Danielle Jenkins	3-16-89	131 N Fir, Telluride	617-797-1152				
6. Has applicant organization or political candidate been issued a special event permit this calendar year?							
<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	How many days?	zero				
7. Are premises now licensed under state liquor or beer code?							
<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	To whom?	Town of Mountain Village				
8. Does the applicant have possession or written permission for the use of the premises to be licensed?							
<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No						
List Below the Exact Date(s) for Which Application Is Being Made For Permit							
Date(s)	October 4	to	October 4	Date(s)	October 6	to	October 6
Hours	7:00pm	to	10:00pm	Hours	7:00pm	to	10:00pm
Date(s)	October 5	to	October 5	Date(s)		to	
Hours	7:00pm	to	10:00pm	Hours		to	
REPORT AND APPROVAL OF TOWN OF MOUNTAIN VILLAGE LOCAL LICENSING AUTHORITY							
The foregoing application has been examined and the premises, business conducted and character of the applicant are satisfactory, and we do report that such permit, if granted, will comply with the provisions of Title 12, Article 48, C.R.S., as amended. THEREFORE, THIS APPLICATION IS APPROVED.							
SIGNATURE		TITLE		DATE			



TOWN OF MOUNTAIN VILLAGE SPECIAL EVENT LIQUOR PERMIT APPLICATION APPLICATION INFORMATION AND CHECKLIST

THE FOLLOWING SUPPORTING DOCUMENTS MUST BE ATTACHED TO THIS APPLICATION FOR A PERMIT TO BE ISSUED:

- Appropriate fee - CHECK PAYABLE TO THE TOWN OF MOUNTAIN VILLAGE
- Diagram of the area to be licensed (not larger than 8 ½" x 11" reflecting bars, walls, partitions, ingress, egress and dimensions
Note: if the event is to be held outside, please submit evidence of intended control, i.e., fencing, ropes, barriers, etc.
- Copy of deed, lease, or written permission of owner for use of the premises
- Certificate of good corporate standing (NONPROFIT) issued by Secretary of State within last two years;
or
- If not incorporated, a NONPROFIT charter; or
- If a political candidate, attach copies of reports and statements that were filed with the Secretary of State.

- Application must be submitted to the Town of Mountain Village at least thirty (30) days prior to the event.
- The premises to be licensed must be posted at least ten (10) days before a hearing can be held. (12-48-106 C.R.S.)

(12-48-102 C.R.S.)

A Special Event Permit issued under this article may be issued to an organization, whether or not presently licensed under Articles 46 and 47 of this title, which has been incorporated under the laws of this state for the purpose of a social, fraternal, patriotic, political or athletic nature, and not for pecuniary gain or which is a regularly chartered branch, lodge or chapter of a national organization or society organized for such purposes and being nonprofit in nature, or which is a regularly established religious or philanthropic institution, and to any political candidate who has filed the necessary reports and statements with the secretary of state pursuant to Article 45 of Title 1, C.R.S. a Special Event Permit may be issued to any municipality owning arts facilities at which productions or performances of an artistic or cultural nature are presented for use at such facilities.

If an event is cancelled, the application fees and the day(s) are forfeited.



TOWN OF MOUNTAIN VILLAGE
SPECIAL EVENT LIQUOR LICENSE PERMIT APPLICATION
ADDENDUM *Please answer all of the following questions.*

Describe the event and the target market.

Free films will be screened on TSG Open Space to the left of the Magic Carpet

How many people are you expecting per day? We are hoping for 100-200 people

Will you be serving alcoholic beverages? Yes

Are alcoholic beverages included in the event price? Complimentary

Will alcohol be sold by the drink? ! Tips will go to Pinhead

What type of alcoholic beverages are you planning on selling/serving? _

Beer, Wine, Cocktails

Will you be selling/serving food items? Yes

What type of food items will be sold or served?

We will have chips and individually wrapped snacks available for purchase

Will you be cooking food and if cooking food, will you use propane?

N/A



TOWN OF MOUNTAIN VILLAGE
SPECIAL EVENT LIQUOR LICENSE PERMIT APPLICATION
ADDENDUM *Please answer all of the following questions.*

Will you have amplified sound or live music inside or outside? Yes, Outside

Will there be tents/awnings? No

Describe your security plans for this event.

We will post security at entrances to the licensed area to check IDs for wristbands, and ensure that no alcohol goes in or out. See map.

Describe the type of training security personnel will have prior to the event.

Security will be made up of volunteers who are trained to manage the entrances. They will be trained to check for passes to the festival, 21+ ID, apply wristbands to those that want to drink.

How will you insure compliance with beer/liquor laws, such as: no service to minors or visibly intoxicated persons, no service outside of designated premises, no service before or after hours designated for the event, etc.

We will utilize TIPS trained bartenders to avoid overserving and avoid diversion to minors. Event managers will be on site at all times to ensure volunteers are securing the perimeter of the licensed area, and that liquor hours are observed.

Do you have an emergency plan for the event? If yes, please describe in detail.

With such a small group, we don't anticipate crowd problems. We will cancel if weather is very bad.



TOWN OF MOUNTAIN VILLAGE
SPECIAL EVENT LIQUOR LICENSE PERMIT APPLICATION
OATH OF APPLICANT *Please initial each of the following statements.*

I understand that as the promoter of the event, that both the non-profit and the server can be charged criminally for alcohol violations under permit. I also understand that the non-profit can be held responsible for any tax liabilities generated by the alcohol permitted event.

I understand that I must allow open access to all town personnel (i.e., Police, Fire, Community Development, etc.) at this event, even if it is deemed a private function. Further, due to health and safety concerns, I understand that other town departments, as a result of circulation of this city application, may have additional requirements resulting in other costs for my special event.

I understand that if this permit is denied, the Town of Mountain Village assumes no liability for expenses incurred by the applicant.

I understand that if during the course of the event, the town determines there is a public safety hazard or if there is a violation of any permit condition, the event will be terminated immediately. The Town of Mountain Village is not responsible for any expenses incurred by the permit holder. Failure to meet the requirements of this permit may provide basis for denial of future permits for a given event, event manager or sponsor.

I understand that only non-profit entities that are properly formulated with the State of Colorado may apply for special event liquor permits, and they may only apply if the permit application and all attachments are filed at least 30 days before the event per state law. In addition, non-profits are required to have: i) state sales tax number from Colorado Department of Revenue, ii) Certificate of Good Standing for their non-profit from Colorado Secretary of State's office, and iii) Town of Mountain Village business license and sales tax number from Mountain Village Finance Department.

I declare under penalty of perjury in the second degree that this application and all attachments are true, correct and complete to the best of my knowledge. I also acknowledge that it is my responsibility and the responsibility of my agents and employees to comply with the provisions of the Colorado Liquor and Beer Code and Regulations and all Town of Mountain Village rules, regulations, ordinances and codes that affect my license.

Authorized Signature

Sarah Holbrooke

Print Name

Aug 10 18

Date

Executive Director - Pinhead

Title

OFFICE OF THE SECRETARY OF STATE
OF THE STATE OF COLORADO

CERTIFICATE OF FACT OF GOOD STANDING

I, Wayne W. Williams, as the Secretary of State of the State of Colorado, hereby certify that, according to the records of this office,

THE PINHEAD INSTITUTE, INC

is a
Corporation

formed or registered on 10/12/2001 under the law of Colorado, has complied with all applicable requirements of this office, and is in good standing with this office. This entity has been assigned entity identification number 20011197602 .

This certificate reflects facts established or disclosed by documents delivered to this office on paper through 08/08/2018 that have been posted, and by documents delivered to this office electronically through 08/10/2018 @ 15:42:30 .

I have affixed hereto the Great Seal of the State of Colorado and duly generated, executed, and issued this official certificate at Denver, Colorado on 08/10/2018 @ 15:42:30 in accordance with applicable law. This certificate is assigned Confirmation Number 11057326 .



A handwritten signature in blue ink that reads "Wayne W. Williams". The signature is written in a cursive style and is positioned above a horizontal line.

Secretary of State of the State of Colorado

*****End of Certificate*****

Notice: A certificate issued electronically from the Colorado Secretary of State's Web site is fully and immediately valid and effective. However, as an option, the issuance and validity of a certificate obtained electronically may be established by visiting the Validate a Certificate page of the Secretary of State's Web site, <http://www.sos.state.co.us/biz/CertificateSearchCriteria.do> entering the certificate's confirmation number displayed on the certificate, and following the instructions displayed. Confirming the issuance of a certificate is merely optional and is not necessary to the valid and effective issuance of a certificate. For more information, visit our Web site, <http://www.sos.state.co.us/> click "Businesses, trademarks, trade names" and select "Frequently Asked Questions."



NORTH

FEET 30 0 30 FEET

GRAPHIC SCALE

SCALE: 1 INCH = 30 FEET

Ping Pong Tables
 Tables are intended to be community building and anyone who walks by can pick up a paddle and participate.
 Setup: Oct 5 (Friday) 4pm-7:30pm
 October 6 and 7: 10am-7:30pm,
 Tables will be store inside Conference Center or against the wall outside Conference Center at Night
 Loadout Monday Morning
 Volunteers will execute ball sweeps and supervise so balls aren't lost/trash.

OZO Scooter 10x10 pop up
 Ozo Scooters will have electric scooters available to examine, and demo on Mountain Village Blvd.
 No plaza scooter use will be permitted.
 All demos will require a liability waiver and an agreement to stick to a defined route.
 Scooters will be walked down the ADA ramp to MV Blvd.

CENTRUM

MOUNTAIN VILLAGE POND

Fire Lane

TELLURIDE CONFERENCE CENTER

Big Idea Sign

Big Idea Theatre

Gallery Sign

Art Gallery Space

The Big Idea Theatre will accommodate film screenings and talks throughout the weekend.
 Friday: 2 - 2 hr programs between 3:30pm and 10:30pm
 Saturday: 4 - 2 hour programs between 10am and 10pm
 Sunday: 4 - 2 hour programs between 10am and 10pm

Liquor Storage
 OT Headquarters

Patio Furniture Couches will give the plaza a campus feel and provide a place for people to hang out outside between films and programming

The Art Gallery will be open to visitors
 Thursday 12-6pm
 Friday/Saturday/Sunday 9am-7pm

Conference Center Plaza



Mountain Village Special Events
 Special Event Map
 ph: 970-369-8235 fx: 970-369-8119
 www.townofmountainvillage.com

1" = 30'
 2-10-15

**TSG Ski & Golf, LLC
Consent to Original Thinkers Event
ON TSG OS-1R1**

September 4, 2018

TSG Ski & Golf, LLC ("TSG"), being the record owner of Lot OS-1R1, located in Mountain Village, ("TSG Property"), does hereby consent to allow Applicant Pinhead Institute and Original Thinkers to hold an event on TSG Property from October 4-October 7, 2018, from 7:00 pm to 10:00 pm, each of those dates ("Event"), under the following conditions:

1. The Town approves the Event;
2. TSG shall not bear any cost or expense related to the Event, including but not limited to Town fees, permit fees, Town attorneys fees;
3. This Consent is conditioned upon the TSG and the Applicant entering into a license agreement prior to the Event, for access, adequate insurance and indemnity provisions acceptable to TSG.
4. Applicant Pinhead Institute and/or Original Thinkers provides written proof of a valid liquor license to serve alcohol at the Event. TSG's liquor license does not cover this Event.

TSG Ski & Golf, LLC, a Delaware limited liability company

By 

Bill Jensen, CEO

EVENT LICENSE AGREEMENT

THIS EVENT LICENSE AGREEMENT (this "**Agreement**") is made and entered into this 6th day of September , 2018 (the "Effective Date"), by and between TSG SKI & GOLF, LLC, a Delaware limited liability company ("**TSG**") and Original Thinkers Company, LLC, a Colorado limited liability company ("**Original Thinkers**").

RECITALS

- A. WHEREAS, TSG is the record owner of Open Space Tract OS-1R1, 69R-2, 71R and OS-34 (the "**TSG Property**"), a parcel of land located within the Town of Mountain Village (the "**Town**").
- C. WHEREAS, Original Thinkers is holding an event (described below) in Mountain Village, Colorado and desires to obtain from TSG license rights to host and operate the event on a portion of TSG Property, and TSG has agreed to grant a license to Original Thinkers host and operate their event on TSG Property, during the License Term, subject to the terms and conditions set forth herein.

AGREEMENT

NOW, THEREFORE, in consideration of the promises contained herein and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. **GRANT OF LICENSE:** TSG hereby grants to Original Thinkers, including its employees, guests and invitees ("**Authorized Persons**"), a non-exclusive temporary license ("**License**") to use TSG Property, as specifically explained below, upon the terms and conditions set forth herein ("**Event License**"). Original Thinkers and TSG acknowledge that the License granted herein and use of TSG Property during the License Term is limited to the Event described below and is provided by TSG to Original Thinkers free of charge for the use and enjoyment by Authorized Persons, subject to any Original Thinker charges for admission to the Event. Nothing herein shall grant the Licensee any additional rights or interests other than as specifically stated herein. The Parties further covenant and agree as follows.
2. **EVENT:** The "**Event**" that is the subject of this License Agreement consists of the following activities on TSG Property:
 - a. Original Thinkers – Movies on October 4 – 7, 2018, from 7:00 pm to 10:00 pm each day during the Term on a portion of OS-1R1, as shown on Exhibit A;
 - b. Original Thinkers – food preparation and service on small portion of 69R-2, OS-34 and/or 71R, as shown on Exhibit B;
 - c. Original Thinkers – small tent (20x20 max) for Ojo scooter sponsors to set up a demo station, also as shown on Exhibit B.

3. **TERM/TERMINATION:** The License shall be effective for a period commencing on October 4, 2018, beginning at 8:00 a.m., and terminating on October 7 at 11:00 p.m. ("**License Term**") and may be terminated by either party without cause upon ten (10) days prior written notice to the other party.
4. **CONSIDERATION AND DAMAGE DEPOSIT:** TSG shall not charge a fee for this Agreement. However, Original Thinkers agrees to deposit with TSG, \$2,500.00, which shall be considered a refundable restoration, re-vegetation and clean-up deposit to be returned to Original Thinkers upon inspection and written approval of TSG after the completion of the Event, and also after any required clean up to restore the Licensed Area to its pre-event condition. Any and all costs for clean-up and restoration may be deducted by TSG from the damage deposit.
5. **MAINTENANCE AND OPERATIONS:** Original Thinkers shall, at its sole cost and expense: (i) incur all costs associated with the Event, (ii) ensure that any construction activities related to the Event are carried out in a workmanlike and professional manner; (iii) minimize disturbance to the natural condition of the surface area of the Event License Area and surrounding property; and, (iv) promptly cause any disturbance to the natural condition of the surface area of the Event License Area to be reseeded, recontoured and reconstructed as may be necessary to return such area as nearly as practicable to its condition prior to the Event.
6. **COMPLIANCE WITH LAWS.** Original Thinkers warrants that it shall comply with all applicable federal, state and local laws, rules, statutes, regulations and safety standards in connection with the Event, including obtaining at its sole cost and expense an Event permit from the Town of Mountain Village, and ensuring any alcohol served is done legally and under a State and Town approved liquor license. The Parties recognize and acknowledge that TSG's liquor license does not cover this Event or the Event License Area, and Original Thinkers has represented and warranted that alcohol will be served under another third-party's liquor license, approved by the Town.
7. **NO ADVERSE IMPACT.** During the Term of this License Agreement, Licensee agrees to maintain TSG Property in a clean, safe, and orderly condition. At the end of each day during the Term, Licensee shall, remove all rubbish, materials, and debris caused by the Event. In no event shall any aspect of the Event adversely impact the use, operations or enjoyment of the Telluride Ski & Golf Resort or any other surrounding property in any material respect
8. **INSURANCE:** Original Thinkers shall keep in full force and effect for the entire License Term a commercial general liability insurance policy (the "**Policy**") with minimum coverage limits of ONE MILLION DOLLARS (\$1,000,000.00) per occurrence and TWO MILLION DOLLARS (\$2,000,000.00) in the aggregate. Said Policy and coverage limits shall cover all types of liability associated with this Agreement and the License. Original Thinkers shall provide to TSG within seven (7) days of execution of this Agreement a certificate of insurance naming TSG as an additional insured on the Policy. TSG shall be given ten (10) days written notice by certified mail of any cancellation or change in the Policy.

9. **INDEMNIFICATION:** Original Thinkers shall indemnify, defend and hold harmless TSG Ski & Golf, LLC, its parents, subsidiaries and affiliates and their respective insurance carriers, agents, employees, representatives, assignees, directors, officers, partners, members and/or shareholders from and against any and all liability, claims, liens, demands, actions and causes of action whatsoever (including attorney's fees and expenses) arising in connection with or related to (i) the Event, or (ii) any negligent or intentional act, error or omission of Original Thinkers, its directors or any Original Thinkers personnel during the Term of this Agreement and related to the Event.
10. **COMPLETE AGREEMENT:** This Agreement expresses the full and complete understanding of the parties with respect to the terms and conditions set forth herein, and supersedes all prior and contemporaneous proposals, agreements, representations and understandings and may not be contradicted by evidence of any prior or contemporaneous agreement.
11. **GOVERNING LAW:** The parties hereto consent and agree that all legal proceedings relating to the subject matter of this Agreement shall be maintained and venue shall be proper in state courts sitting in San Miguel County, Colorado or Federal District Court of the State of Colorado.
12. **NOTICES:** All notices, notifications and other communications required or permitted by this Agreement shall be in writing and shall be delivered by hand, sent by telecopy (with confirmation of receipt), e-mailed, or mailed by registered or certified first class mail, return receipt requested (postage prepaid) to the parties at the following addresses:

If to ORIGINAL THINKERS:
INSERT MAILING ADDRESS
ATTN: Danielle Jenkins
Phone: 617-797-1152
E-mail: danielle@originalthinkers.com

If to TSG:

TSG SKI & GOLF, LLC
565 Mountain Village Blvd.
Mountain Village, CO 81435
Attention: Stefanie Solomon
Phone: (970) 728-7318
E-mail: ssolomon@tellurideskiresort.com

13. **ASSIGNMENT:** This Agreement may not be assigned by any party without the express written consent of all the other parties.

IN WITNESS WHEREOF, the parties have executed this Agreement as of the date first above written.

Original Thinkers License Agreement
Page 4 of 4

ORIGINAL THINKERS, LLC

By: David Holbrooke
David Holbrooke, Manager

TSG SKI & GOLF, LLC, a Delaware limited liability company

By: _____
Bill Jensen, CEO

ATLANTA GA 39901-0001

In reply refer to: 0752153593
Jan. 13, 2017 LTR 4168C 0
84-1605984 000000 00
00015896
BODC: TE

THE PINHEAD INSTITUTE INC
% SONCHIA JILEK
PO BOX 2905
TELLURIDE CO 81435-2905



016220

Employer ID Number: 84-1605984
Form 990 required: YES

Dear THE PINHEAD INSTITUTE INC:

This is in response to your request dated Jan. 04, 2017, regarding your tax-exempt status.

We issued you a determination letter in May 2002, recognizing you as tax-exempt under Internal Revenue Code (IRC) Section 501(c)(3).

Our records also indicate you're not a private foundation as defined under IRC Section 509(a) because you're described in IRC Sections 509(a)(1) and 170(b)(1)(A)(vi).

Donors can deduct contributions they make to you as provided in IRC Section 170. You're also qualified to receive tax deductible bequests, legacies, devises, transfers, or gifts under IRC Sections 2055, 2106, and 2522.

In the heading of this letter, we indicated whether you must file an annual information return. If a return is required, you must file Form 990, 990-EZ, 990-N, or 990-PF by the 15th day of the fifth month after the end of your annual accounting period. IRC Section 6033(j) provides that, if you don't file a required annual information return or notice for three consecutive years, your exempt status will be automatically revoked on the filing due date of the third required return or notice.

For tax forms, instructions, and publications, visit www.irs.gov or call 1-800-TAX-FORM (1-800-829-3676).

If you have questions, call 1-877-829-5500 between 8 a.m. and 5 p.m., local time, Monday through Friday (Alaska and Hawaii follow Pacific Time).

0752153593
Jan. 13, 2017 LTR 4168C 0
84-1605984 000000 00
00015897

THE PINHEAD INSTITUTE INC
% SONCHIA JILEK
PO BOX 2905
TELLURIDE CO 81435-2905

Sincerely yours,



Teri M. Johnson
Operations Manager, AM Ops. 3



COLORADO
 Department of Revenue
 Denver, CO 80261-0004



Jan 15, 2011

PINHEAD INSTITUTE
 PO BOX 2905
 TELLURIDE CO 81435-2905

Tax: Sls Tax Exmp
 Account: 09817008
 Letter: L1965402144
 Source: N05 - C

**Sales Tax Exemption
 Account Number 09817008**

The Department of Revenue has granted your organization a sales tax exemption to be used when purchasing items exclusively for the specific charitable or non-profit activity for which the exemption has been granted. The organizations sales tax exempt status does not apply to items of tangible personal property sold to or used by individuals. Your certificate will follow under separate cover.

A charitable or non-profit organization must pay sales tax when purchasing tangible personal property that will later be transferred to an individual for personal use if the organization will be reimbursed for all or part of the purchase price through direct payment, donation, or proceeds from games of chance. If the sales tax is not paid to the vendor (whether outside or inside Colorado), the organization must remit the tax directly to the Department of Revenue.

Only activities that are an integral part of your charitable or non-profit purpose qualify for the sales tax exemption. Therefore, organizations must pay sales tax on items such as food, books, CDs, and religious materials when these items are to be sold to or consumed by individuals who pay for them directly or indirectly. The fact that proceeds from such sales are to be used for charitable or nonprofit purposes does not make the sale exempt from tax. In addition, activities such as conferences, retreats and seminars are taxable when the individual participants pay directly or indirectly for lodging, meals and other expenses, whether through donations, dues, registration fees, tickets, or tuition. For more information, visit the Department of Revenue website at www.TaxColorado.com for FYI Publications, Sales 2.

If you have further questions, call 303-238-7378.

Respectfully,
 Colorado Department of Revenue

Original Thinkers

Original Thinkers is excited to bring some vibrant parties and events to Mountain Village this October. Saturday afternoon we are throwing a vegan BBQ on the Village Pond Plaza. Admission, food, and beverages will be free for Original Thinkers pass-holders.

We have permission from Telluride Ski and Golf to use their 8 foot partition fencing to maintain control of the liquor licensed premise as indicated on the map included in this application. We have also attached permission from Peter Wagner to include the Wagner Ski Factory within the licensed premises during the party.

Alcohol will be delivered, stored, and locked in the pop-up Original Thinkers office next door to the Conference Center in the old "Eco-Adventures" office as indicated on the enclosed Conference Center Plaza map.



TOWN OF MOUNTAIN VILLAGE SPECIAL EVENT LIQUOR PERMIT APPLICATION

This application must be filed with Office of the Town Clerk, Town of Mountain Village, 455 Mountain Village Blvd., Mountain Village, Colorado 81435. Applicant must be a non-profit organization on file with the Colorado Secretary of State.

In order to qualify for a Special Events Permit, you must be a nonprofit and one of the following:			
<input checked="" type="checkbox"/> Social	<input type="checkbox"/> Municipality Owning Arts Facilities		
<input type="checkbox"/> Fraternal	<input type="checkbox"/> Religious Institution		
<input type="checkbox"/> Patriotic	<input type="checkbox"/> Philanthropic Institution		
<input type="checkbox"/> Political	<input type="checkbox"/> Political Candidate		
<input type="checkbox"/> Athletic	<input type="checkbox"/> Chartered Branch, Lodge or Chapter of a National Organization/Society		
Type of Special Event applicant is applying for:			
<input type="checkbox"/> Fermented Malt Beverage (3.2%) \$100/day		<input checked="" type="checkbox"/> Beer, Wine & Liquor \$100/day	
1. Name of Applicant Organization or Political Candidate		State Sales Tax Number (required)	
Pinhead Institute		84-1605984	
2. Mailing Address of Organization or Political Candidate		3. Address of Place Special Event to be held	
PO BOX 2905, Telluride, CO 81435		Village Pond Plaza and Wagner Ski Factory	
4. President/Secretary of Organization or Political Candidate			
Name	Date of Birth	Home Address	Phone Number
Sarah Holbrooke	11.14.64	151 E Gregory, Telluride	917-225-8876
5. Event Manager Name	Date of Birth	Home Address	Phone Number
Danielle Jenkins	3.16.89	131 N Fir, Telluride	617-797-1152
6. Has applicant organization or political candidate been issued a special event permit this calendar year?			
<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	How many days?	zero
7. Are premises now licensed under state liquor or beer code?			
<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	To whom?	Town of Mountain Village
8. Does the applicant have possession or written permission for the use of the premises to be licensed?			
<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No		
List Below the Exact Date(s) for Which Application Is Being Made For Permit			
Date(s)	October 6	to	October 6
Hours	2:00pm	to	7:00pm
Date(s)		to	
Hours		to	
REPORT AND APPROVAL OF TOWN OF MOUNTAIN VILLAGE LOCAL LICENSING AUTHORITY			
The foregoing application has been examined and the premises, business conducted and character of the applicant are satisfactory, and we do report that such permit, if granted, will comply with the provisions of Title 12, Article 48, C.R.S., as amended. THEREFORE, THIS APPLICATION IS APPROVED.			
SIGNATURE	TITLE	DATE	



TOWN OF MOUNTAIN VILLAGE SPECIAL EVENT LIQUOR PERMIT APPLICATION APPLICATION INFORMATION AND CHECKLIST

THE FOLLOWING SUPPORTING DOCUMENTS MUST BE ATTACHED TO THIS APPLICATION FOR A PERMIT TO BE ISSUED:

- Appropriate fee - CHECK PAYABLE TO THE TOWN OF MOUNTAIN VILLAGE
- Diagram of the area to be licensed (not larger than 8 ½" x 11" reflecting bars, walls, partitions, ingress, egress and dimensions
Note: if the event is to be held outside, please submit evidence of intended control, i.e., fencing, ropes, barriers, etc.
- Copy of deed, lease, or written permission of owner for use of the premises
- Certificate of good corporate standing (NONPROFIT) issued by Secretary of State within last two years;
or
- If not incorporated, a NONPROFIT charter; or
- If a political candidate, attach copies of reports and statements that were filed with the Secretary of State.

- Application must be submitted to the Town of Mountain Village at least thirty (30) days prior to the event.
- The premises to be licensed must be posted at least ten (10) days before a hearing can be held. (12-48-106 C.R.S.)

(12-48-102 C.R.S.)

A Special Event Permit issued under this article may be issued to an organization, whether or not presently licensed under Articles 46 and 47 of this title, which has been incorporated under the laws of this state for the purpose of a social, fraternal, patriotic, political or athletic nature, and not for pecuniary gain or which is a regularly chartered branch, lodge or chapter of a national organization or society organized for such purposes and being nonprofit in nature, or which is a regularly established religious or philanthropic institution, and to any political candidate who has filed the necessary reports and statements with the secretary of state pursuant to Article 45 of Title 1, C.R.S. a Special Event Permit may be issued to any municipality owning arts facilities at which productions or performances of an artistic or cultural nature are presented for use at such facilities.

If an event is cancelled, the application fees and the day(s) are forfeited.



TOWN OF MOUNTAIN VILLAGE
SPECIAL EVENT LIQUOR LICENSE PERMIT APPLICATION
ADDENDUM *Please answer all of the following questions.*

Describe the event and the target market.

This BBQ will create a fun afternoon party for Original Thinkers ticket holders, and a fun scene in the Village Pond Plaza while attendees take tours of Wagner Ski Factory. There will be complementary food and beverages in a picnic style atmosphere with a band.

How many people are you expecting per day? 200-250 people

Will you be serving alcoholic beverages? Yes

Are alcoholic beverages included in the event price? Free for OT passholders/staff/volunteers

Will alcohol be sold by the drink? No sales, Tips go to Pinhead

What type of alcoholic beverages are you planning on selling/serving? .

Beer, Wine, Cocktails

Will you be selling/serving food items? We will be serving lunch

What type of food items will be sold or served?

Veggie Burgers, sides, salads

Will you be cooking food and if cooking food, will you use propane?

Yes, we will be cooking food on the Village Pond Plaza as indicated on the Map. We have received a letter of support from the San Miguel Count Health Department



TOWN OF MOUNTAIN VILLAGE
SPECIAL EVENT LIQUOR LICENSE PERMIT APPLICATION
ADDENDUM *Please answer all of the following questions.*

Will you have amplified sound or live music inside or outside? Yes, Outside

Will there be tents/awnings? 20'x10' space for food prep on the plaza only

Describe your security plans for this event.

We will post security at entrances to the licensed area to check IDs for wristbands, and ensure that no alcohol goes in or out. See map.

Describe the type of training security personnel will have prior to the event.

Security will be made up of volunteers who are trained to manage the entrances. They will be trained to check for passes to the festival, 21+ ID, apply wristbands to those that want to drink, escort residents and those who need ADA access through the event premises as necessary.

How will you insure compliance with beer/liquor laws, such as: no service to minors or visibly intoxicated persons, no service outside of designated premises, no service before or after hours designated for the event, etc.

We will utilize TIPS trained bartenders to avoid overserving and avoid diversion to minors. Event managers will be on site at all times to ensure volunteers are securing the perimeter of the licensed area, and that liquor hours are observed.

Do you have an emergency plan for the event? If yes, please describe in detail.

With such a small group, we don't anticipate crowd problems. Our rainy backup plan is the Conference Center.



TOWN OF MOUNTAIN VILLAGE
SPECIAL EVENT LIQUOR LICENSE PERMIT APPLICATION
OATH OF APPLICANT *Please initial each of the following statements.*

I understand that as the promoter of the event, that both the non-profit and the server can be charged criminally for alcohol violations under permit. I also understand that the non-profit can be held responsible for any tax liabilities generated by the alcohol permitted event.

I understand that I must allow open access to all town personnel (i.e., Police, Fire, Community Development, etc.) at this event, even if it is deemed a private function. Further, due to health and safety concerns, I understand that other town departments, as a result of circulation of this city application, may have additional requirements resulting in other costs for my special event.

I understand that if this permit is denied, the Town of Mountain Village assumes no liability for expenses incurred by the applicant.

I understand that if during the course of the event, the town determines there is a public safety hazard or if there is a violation of any permit condition, the event will be terminated immediately. The Town of Mountain Village is not responsible for any expenses incurred by the permit holder. Failure to meet the requirements of this permit may provide basis for denial of future permits for a given event, event manager or sponsor.

I understand that only non-profit entities that are properly formulated with the State of Colorado may apply for special event liquor permits, and they may only apply if the permit application and all attachments are filed at least 30 days before the event per state law. In addition, non-profits are required to have: i) state sales tax number from Colorado Department of Revenue, ii) Certificate of Good Standing for their non-profit from Colorado Secretary of State's office, and iii) Town of Mountain Village business license and sales tax number from Mountain Village Finance Department.

I declare under penalty of perjury in the second degree that this application and all attachments are true, correct and complete to the best of my knowledge. I also acknowledge that it is my responsibility and the responsibility of my agents and employees to comply with the provisions of the Colorado Liquor and Beer Code and Regulations and all Town of Mountain Village rules, regulations, ordinances and codes that affect my license.

Authorized Signature

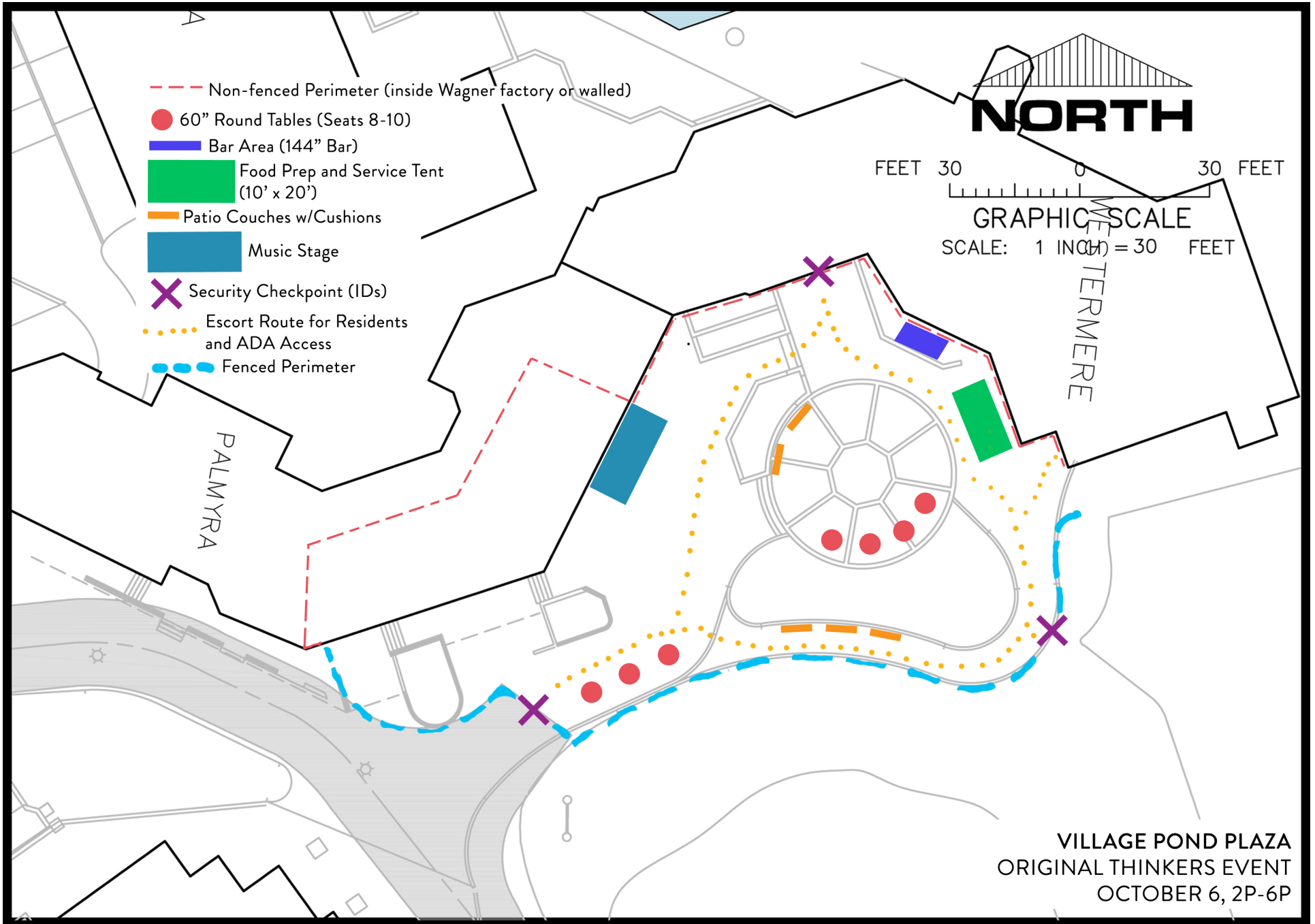
Sarah Holbrooke

Print Name

Date

Executive Director - Pinhead

Title



NORTH

FEET 30 0 30 FEET

GRAPHIC SCALE

SCALE: 1 INCH = 30 FEET

Ping Pong Tables
 Tables are intended to be community building and anyone who walks by can pick up a paddle and participate.
 Setup: Oct 5 (Friday) 4pm-7:30pm
 October 6 and 7: 10am-7:30pm,
 Tables will be store inside Conference Center or against the wall outside Conference Center at Night
 Loadout Monday Morning
 Volunteers will execute ball sweeps and supervise so balls aren't lost/trash.

OZO Scooter 10x10 pop up
 Ozo Scooters will have electric scooters available to examine, and demo on Mountain Village Blvd.
 No plaza scooter use will be permitted.
 All demos will require a liability waiver and an agreement to stick to a defined route.
 Scooters will be walked down the ADA ramp to MV Blvd.

CENTRUM

MOUNTAIN VILLAGE POND

Fire Lane

TELLURIDE CONFERENCE CENTER

Big Idea Theatre

Big Idea Sign

Gallery Sign

Art Gallery Space

The Big Idea Theatre will accommodate film screenings and talks throughout the weekend.
 Friday: 2 - 2 hr programs between 3:30pm and 10:30pm
 Saturday: 4 - 2 hour programs between 10am and 10pm
 Sunday: 4 - 2 hour programs between 10am and 10pm

Liquor Storage
 OT Headquarters

Patio Furniture Couches will give the plaza a campus feel and provide a place for people to hang out outside between films and programming

The Art Gallery will be open to visitors
 Thursday 12-6pm
 Friday/Saturday/Sunday 9am-7pm

Conference Center Plaza



Mountain Village Special Events
 Special Event Map
 ph: 970-369-8235 fx: 970-369-8119
 www.townofmountainvillage.com

1" = 30'
 2-10-15

Susan Johnston

Subject: FW: Wagner Custom consent

From: Pete Wagner <pete@wagnerskis.com>
Sent: Thursday, September 13, 2018 5:31 PM
To: Susan Johnston <SJohnston@mtnvillage.org>
Cc: mvclerk <mvclerk@mtnvillage.org>; books@originalthinkers.com
Subject: Re: Wagner Custom consent

Hi Susan -

Wagner Custom is giving permission to Pinhead Institute/Original Thinkers to use our space for events and activities (in which alcohol may be present) from October 4 to October 6.

Let me know if I can provide anything else or further clarification.

Best regards,
Pete

Pete Wagner
CEO & Founder
Wagner Custom
www.wagnerskis.com
+1-970-728-0107

ATLANTA GA 39901-0001

In reply refer to: 0752153593
Jan. 13, 2017 LTR 4168C 0
84-1605984 000000 00
00015896
BODC: TE

THE PINHEAD INSTITUTE INC
% SONCHIA JILEK
PO BOX 2905
TELLURIDE CO 81435-2905



016220

Employer ID Number: 84-1605984
Form 990 required: YES

Dear THE PINHEAD INSTITUTE INC:

This is in response to your request dated Jan. 04, 2017, regarding your tax-exempt status.

We issued you a determination letter in May 2002, recognizing you as tax-exempt under Internal Revenue Code (IRC) Section 501(c)(3).

Our records also indicate you're not a private foundation as defined under IRC Section 509(a) because you're described in IRC Sections 509(a)(1) and 170(b)(1)(A)(vi).

Donors can deduct contributions they make to you as provided in IRC Section 170. You're also qualified to receive tax deductible bequests, legacies, devises, transfers, or gifts under IRC Sections 2055, 2106, and 2522.

In the heading of this letter, we indicated whether you must file an annual information return. If a return is required, you must file Form 990, 990-EZ, 990-N, or 990-PF by the 15th day of the fifth month after the end of your annual accounting period. IRC Section 6033(j) provides that, if you don't file a required annual information return or notice for three consecutive years, your exempt status will be automatically revoked on the filing due date of the third required return or notice.

For tax forms, instructions, and publications, visit www.irs.gov or call 1-800-TAX-FORM (1-800-829-3676).

If you have questions, call 1-877-829-5500 between 8 a.m. and 5 p.m., local time, Monday through Friday (Alaska and Hawaii follow Pacific Time).

0752153593
Jan. 13, 2017 LTR 4168C 0
84-1605984 000000 00
00015897

THE PINHEAD INSTITUTE INC
% SONCHIA JILEK
PO BOX 2905
TELLURIDE CO 81435-2905

Sincerely yours,



Teri M. Johnson
Operations Manager, AM Ops. 3



COLORADO
Department of Revenue
Denver, CO 80261-0004



Jan 15, 2011

PINHEAD INSTITUTE
PO BOX 2905
TELLURIDE CO 81435-2905

Tax: Sls Tax Exmp
Account: 09817008
Letter: L1965402144
Source: N05 - C

Sales Tax Exemption Account Number 09817008

The Department of Revenue has granted your organization a sales tax exemption to be used when purchasing items exclusively for the specific charitable or non-profit activity for which the exemption has been granted. The organizations sales tax exempt status does not apply to items of tangible personal property sold to or used by individuals. Your certificate will follow under separate cover.

A charitable or non-profit organization must pay sales tax when purchasing tangible personal property that will later be transferred to an individual for personal use if the organization will be reimbursed for all or part of the purchase price through direct payment, donation, or proceeds from games of chance. If the sales tax is not paid to the vendor (whether outside or inside Colorado), the organization must remit the tax directly to the Department of Revenue.

Only activities that are an integral part of your charitable or non-profit purpose qualify for the sales tax exemption. Therefore, organizations must pay sales tax on items such as food, books, CDs, and religious materials when these items are to be sold to or consumed by individuals who pay for them directly or indirectly. The fact that proceeds from such sales are to be used for charitable or nonprofit purposes does not make the sale exempt from tax. In addition, activities such as conferences, retreats and seminars are taxable when the individual participants pay directly or indirectly for lodging, meals and other expenses, whether through donations, dues, registration fees, tickets, or tuition. For more information, visit the Department of Revenue website at www.TaxColorado.com for FYI Publications, Sales 2.

If you have further questions, call 303-238-7378.

Respectfully,
Colorado Department of Revenue



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
09/06/2018

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Insurance of the San Juans 1825 E Main Street, Suite B Montrose CO 81401	CONTACT NAME: Ashley Holden PHONE (A/C, No, Ext): (970) 252-8580 E-MAIL ADDRESS: ashley@insurancesanjuans.com FAX (A/C, No): (970) 252-1983
	INSURER(S) AFFORDING COVERAGE INSURER A: Secura Insurance Companies INSURER B: INSURER C: INSURER D: INSURER E: INSURER F:
INSURED The Original Thinkers Company, DBA: Original Thinkers PO Box 3448 Telluride CO 81435-3448	


COVERAGES **CERTIFICATE NUMBER:** CL189626425 **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR VVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:	Y		TBD	09/06/2018	09/06/2019	EACH OCCURRENCE \$ 1,000,000
	DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 1,000,000						
							MED EXP (Any one person) \$ EXCLUDED
							PERSONAL & ADV INJURY \$ 1,000,000
							GENERAL AGGREGATE \$ 2,000,000
							PRODUCTS - COMP/OP AGG \$ 2,000,000
							\$
	AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> NON-OWNED AUTOS ONLY						COMBINED SINGLE LIMIT (Ea accident) \$
							BODILY INJURY (Per person) \$
							BODILY INJURY (Per accident) \$
							PROPERTY DAMAGE (Per accident) \$
							\$
	UMBRELLA LIAB <input type="checkbox"/> OCCUR EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED RETENTION \$						EACH OCCURRENCE \$
							AGGREGATE \$
							\$
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below						PER STATUTE OTH-ER
							E.L. EACH ACCIDENT \$
							E.L. DISEASE - EA EMPLOYEE \$
							E.L. DISEASE - POLICY LIMIT \$
A				TBD	09/06/2018	09/06/2019	

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

The Certificate Holder is listed as Additional Insured on the above General Liability policy.

CERTIFICATE HOLDER Town of Mountain Village 455 Mountain Village Blvd Suite A Mountain Village CO 81435	CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE 
--	---

OFFICE OF THE SECRETARY OF
STATE OF THE STATE OF
COLORADO

CERTIFICATE OF FACT OF GOOD STANDING

I, Wayne W. Williams, as the Secretary of State of the State of Colorado, hereby certify that, according to the records of this office,

THE PINHEAD INSTITUTE, INC

1s a

Corporation

formed or registered on 10/12/2001 under the law of Colorado, has complied with all applicable requirements of this office, and is in good standing with this office. This entity has been assigned entity identification number 20011197602 .

This certificate reflects facts established or disclosed by documents delivered to this office on paper through 08/08/2018 that have been posted, and by documents delivered to this office electronically through 08/10/2018 @ 15:42:30 .


I have affixed hereto the Great Seal of the State of Colorado and duly generated, executed, and issued this official certificate at Denver, Colorado on 08/10/2018 @ 15:42:30 in accordance with applicable law. This certificate is assigned Confirmation Number 11057326



Secretary of State of the State of Colorado

*****End of Certificate*****

Nolli: A certificate rs,red elechnm(cally (i-am llu; Colorado Secretwy of State'l Web site is (ll/l), and immediately, a/id all d e ffe:live However, as an option, the issuance and validity of a certificate obtained electronically may be established by visiting the Validate a Certificate page of the Secretary of State's Web site, <http://www.sos.state.co.us/biz/CertificateSearchCriteria.do> entering the certificate's confirmation number displayed on the certificate, and following the instructions displayed. Confirming the ism am e a/a certificate is m rely omidtal and is not necessar n 1/w l'O/id and effective issuance of a certificate. For more information, visit our Web site, <http://www.sos.state.co.us> click "Businesses, trademarks, trade names" and select "Frequently Asked Questions."

							
Business and Government Activity Report For the month ending: August 31st							
Activity	2018		2017		Variance		
	MONTH	YTD	MONTH	YTD	Variance	Variance %	
<i>Some prior year numbers have been adjusted to accommodate the change in reporting by EBU</i>							
Cable/Internet							
# Residential & Bulk Basic Cable	866		879		(13)	-1.5%	
# Premium Channel Residential & Bulk Subscribers	484		468		16	3.4%	
# Digital Subscribers	228		222		6	2.7%	
# Internet Subscribers	1,746		1,769		(23)	-1.3%	
Average # Phone Subscribers	102		103		(1)	-1.0%	
Village Court Apartments							
Occupancy Rate	%	98.19%	98.42%	98.64%	96.38%	2.04%	2.1%
# Vacated Units		2	6	1	32	(26)	-81.3%
# Work Orders Completed		25	223	120	422	(199)	-47.2%
# on Waiting List		117		74		43	58.1%
Public Works							
Service Calls		508	2,610	456	2,445	165	6.7%
Snow Fall	Inches	0	154	0	116	38	32.8%
Snow Removal - Streets & Prkg Lots	Hours	0	1,436	0	1,221	215	17.6%
Roadway Maintenance	Hours	804	2,417	795	2,156	261	12.1%
Water Billed Consumption	Gal.	19,073,000	173,424,000	19,966,000	112,876,000	60,548,000	53.6%
Sewage Treatment	Gal.	8,277,000	61,981,000	6,686,000	61,164,000	817,000	1.3%
Child Development Fund							
# Infants & Toddlers Actual Occupancy		18.61	162.75	20.31	168.54	(5.79)	-3.4%
# Preschoolers Actual Occupancy		14.03	119.72	10.43	113.14	6.58	5.8%
Transportation and Parking							
GPG (noon snapshot)		5,484	48,113	4,625	40,891	7,222	17.7%
GPG Parking Utilization (% of total # of spaces occupied)		39.7%	43.6%	33.5%	37.0%	6.6%	17.8%
HPG (noon snapshot)		700	9,227	669	8,809	418	4.7%
HPG Parking Utilization (% of total # of spaces occupied)		22.0%	36.3%	21.0%	34.6%	1.7%	4.9%
Total Parking (noon snapshot)		8,985	87,730	8,751	80,224	7,506	9.4%
Parking Utilization (% of total # of spaces occupied)		37.0%	45.2%	36.1%	41.3%	3.9%	9.4%
Paid Parking Revenues		\$19,385	\$222,557	\$37,835	\$255,584	(\$33,027)	-12.9%
Bus Routes	# of Passengers	8,768	35,385	8,320	33,609	1,776	5.3%
Employee Shuttle	# of Passengers	1,306	10,070	1,337	10,289	(219)	-2.1%
Employee Shuttle Utilization Rate	%	55.4%	50.6%	47.8%	50.4%	0.20%	0.4%
Inbound (Vehicle) Traffic (Entrance)	# of Cars	76,203	530,521	76,845	523,002	7,519	1.4%
PART TIME: 12 child care, 7 council, 1 judge, 1 planner admin, 2 pt police, SEASONAL: 8 recreation; 1 plazas; NEW HIRES: 4 gondola; 1 pt police TERMS: 6 gondola; 3 recreation; 1 child care OT: police, gondola ops							
Human Resources							
FT Year Round Head Count		83		83		0	0.0%
Seasonal Head Count (FT & PT)		8		12		(4)	-33.3%
PT Year Round Head Count		23		18		5	27.8%
Gondola FT YR, Seasonal, PT YR Head Count		52		58		(6)	-10.3%
Total Employees		166		171		(5)	-2.9%
Gondola Overtime Paid	Hours	185	2334	225	1537	796	51.8%
Other Employee Overtime Paid		173	936	145	802	134	16.7%
# New Hires	Total New Hires	5	51	6	56	(5)	-8.9%
# Terminations		10	48	13	61	(13)	-21.3%
# Workmen Comp Claims		1	3	0	4	(1)	-25.0%
Workmen Comp Claims Costs		\$256	\$4,547	\$967	\$8,970	(\$4,423)	-49.3%
<i>Prior year numbers will be skewed due to several reasons, many transitions took place in 2017 leaving comparison information inaccurate.</i>							
Marketing & Business Development							
Town Hosted Meetings		5	37	6	36	1	2.8%
Email Correspondence Sent		20	74	12	62	12	19.4%
E-mail List	#	6,531		4,616		1,915	41.5%
Wifi Subscribers		3,073		1,432		1,641	114.6%
Press Releases Sent		4	16	4	26	(10)	-38.5%
Gondola and RETA							
<i>Current RETA revenues are unaudited</i>							
Gondola	# of Passengers	338,168	2,213,340	311,427	2,128,172	85,168	4.0%
Chondola	# of Passengers	0	99,459	0	92,368	7,091	7.7%
RETA fees collected by TMVOA		424,140	3,883,012	249,660	5,126,312	(\$1,243,300)	-24.3%

Activity	2018		2017		Variance		
	MONTH	YTD	MONTH	YTD	Variance	Variance %	
Police							
Calls for Service	#	316	3,002	390	3,126	(124)	-4.0%
Investigations	#	13	136	44	225	(89)	-39.6%
Alarms	#	32	210	23	163	47	28.8%
Arrests	#	5	23	1	8	15	187.5%
Traffic Contacts	#	5	170	20	260	(90)	-34.6%
Traffic Tickets Written	#	3	90	26	84	6	7.1%
Parking Tickets Written	#	231	2,507	239	2,347	160	6.8%
Administrative Dismissals	#	7	43	7	36	7	19.4%
Building/Planning							
Community Development Revenues		\$102,190	\$636,377	\$104,448	\$933,509	(\$297,132)	-31.8%
# Permits Issued		37	293	64	340	(47)	-13.8%
Valuation of Mtn Village Remodel/New/Additions Permits		\$5,182,635	\$19,505,998	\$1,881,790	\$27,198,407	(\$7,692,409)	-28.3%
Valuation Mtn Village Electric/Plumbing/Other Permits		\$76,773	\$1,371,769	\$508,590	\$2,348,999	(\$977,230)	-41.6%
Valuation Telluride Electric/Plumbing Permits		\$717,397	\$2,796,787	\$1,419,151	\$3,477,275	(\$680,488)	-19.6%
# Inspections Completed		229	1,934	290	1,812	122	6.7%
# Design Review/Zoning Agenda Items		4	80	5	55	25	45.5%
# Staff Review Approvals		28	255	69	287	(32)	-11.1%
Recreation Summer - May 1 - October 31							
Mile of Trails Maintained		10.6	38.4	12.5	38.7	(0.30)	-0.8%
Adventure Rock Registrations		345	1918	628	1719	199	11.6%
Bike Park Waivers		1485	3541	718	2348	1,193	50.8%
Bike Park Trips		5495	14982	4216	5663	9,319	164.6%
Disc Golf Registrations		644	2719	704	1848	871	47.1%
Platform Tennis Registrations		20	221	27	349	(128)	-36.7%
Plaza Services							
Snow Removal Plaza	Hours	0	848	0	1651	(803)	-48.6%
Plaza Maintenance	Hours	397	3533	355	2785	748	26.8%
Lawn Care	Hours	329	1284	361	1632	(348)	-21.3%
Plant Care	Hours	549	2374	544	2360	14	0.6%
Irrigation	Hours	128	626	124	570	56	9.9%
TMV Trash Collection	Hours	116	887	111	758	129	17.0%
Christmas Decorations	Hours	3	870	0	601	269	44.8%
Residential Trash	Pound	30,600	173,550	27,600	169,050	4,500	2.7%
Residential Recycle	Pound	45,246	254,041	34,737	215,329	38,712	18.0%
Diversion Rate	%	59.66%	59.41%	55.72%	56.02%	3.39%	6.1%
Vehicle Maintenance							
# Preventive Maintenance Performed		22	156	25	143	13	9.1%
# Repairs Completed		22	216	20	179	37	20.7%
Special Projects		1	8	4	30	(22)	-73.3%
# Roadside Assists		1	4	0	4	0	0.0%
Finance							
# Employee Based Business Licenses Issued		13	805	12	776	29	3.7%
# Privately Licensed Rentals		0	73	2	73	0	0.0%
# Property Management Licensed Rentals		6	419	5	413	6	1.5%
# VRBO Listings for MV		448	427	427	21	49.9%	
# Paperless Billing Accts (YTD is total paperless customers)		-19	857	11	754	103	13.7%
# of TMV AR Bills Processed		2,143	17,099	2,216	17,123	(24)	-0.1%
Accounts Receivable - Total Bad Debt Reserve/Allowance: \$							
Current 30+ Days 60+ Days 90+ Days over 120 days Total	TMV Operating Receivables (includes Gondola funding)		Utilities - Broadband and Water/Sewer		VCA - Village Court Apartments		General Fund Investment Activity Change in Value (Month) \$260,473 Ending Balance \$8,429,321 Investment Income (Month) \$11,281 Portfolio Yield 1.86% Yield Change (Month) .08%
	\$705,901	98.9%	\$402,328	87.4%	\$3,513	50.0%	
	822	0.1%	36,789	8.0%	358	5.1%	
	131	0.0%	11,998	2.6%	-	0.0%	
	-	0.0%	7,847	1.7%	235	3.3%	
	6,719	0.9%	1,114	0.2%	2,920	41.6%	
	\$ 713,573	100.0%	\$ 460,076	100.0%	\$ 7,026	100.0%	
Current 30+ Days 60+ Days 90+ Days over 120 days Total	Other Billings - CDF, Construction Parking		Total All AR		Change Since Last Month - Increase (Decrease) in AR		Other Statistics Population (estimated) 1,411 (Active) Registered Voters 882 Property Valuation 289,947,030
	\$ 23,794	78.0%	\$ 1,135,535	93.8%	\$ 215,650	101.8%	
	3,453	11.3%	41,422	3.4%	(2,999)	-1.4%	
	1,088	3.6%	13,217	1.1%	4,905	2.3%	
	408	1.3%	8,490	0.7%	421	0.2%	
	1,781	5.8%	12,534	1.0%	(6,114)	-2.9%	
	\$ 30,524	100.0%	\$ 1,211,198	100.0%	\$ 211,862	100.0%	



Memorandum

To: Town Council
From: Kevin Swain, Finance Director
Date: September 13, 2018
Re: Town of Mountain Village Financial Statements through July 2018

Mountain Village Financials Statements through July 2018

General Fund Summary

Through this period the General Fund reflects a surplus of \$2.6 million. Sales taxes show an increase of 6.4% over prior year and 5% over budget. Revenues of \$7.8 million were over the budget by \$324,500 due mainly to property tax, sales tax, and Telluride permits.

Total operating expenditures of \$4.7 million were under budget by \$266,200. Capital expense through this period was for wayfinding and trail improvements.

Transfers to other funds include:

Fund	This Month	YTD Budget	YTD Actual	Budget Variance
Capital Projects Fund (From GF)	\$ (9,487)	\$ 20,000	\$ 10,237	(9,763)
Child Development Fund	\$ 15,199	\$ 56,621	\$ 58,123	1,502
Conference Center Subsidy	\$ 20,751	\$ 122,095	\$ 123,634	1,538
Affordable Housing Development Fund (Monthly Sales Tax Allocation)	\$ 42,381	\$ 312,483	\$ 317,027	4,543
Vehicle & Equipment Acquisition Fund	\$ -	\$ 255,000	\$ 251,938	(3,062)

Income transfers from other funds include:

Fund	This Month	YTD Budget	YTD Actual	Budget Variance
Overhead allocation from Broadband, W/S, Gondola, VCA and Parking Services	\$ 30,947	\$ 239,866	\$ 292,202	52,336
*Tourism Fund	\$ 1,887	\$ 28,642	\$ 35,016	6,375
*This transfer is comprised of administrative fees, interest, and penalties collected.				
Debt Service Fund (Specific ownership taxes)	\$ 761	\$ 48,378	\$ 18,389	(29,989)

Vehicle and Equipment Acquisition Fund – No Fund Income Statement Attached

A mini-ex for the recreation department, an employee shuttle, a backhoe and tilt deck for Road & Bridge, and some shop equipment have been purchased. \$197,797

Capital Projects Fund – No Fund Income Statement Attached

\$10,238 was spent on the Meadows Improvement Plan and \$9,487 was spent on DOJ grant funded fingerprint scanning equipment.

Historical Museum Fund – No Fund Income Statement Attached

\$92,914 in property taxes were collected and \$91,052 was tendered to the historical museum. The county treasurer retained \$1,862 in treasurer’s fees.

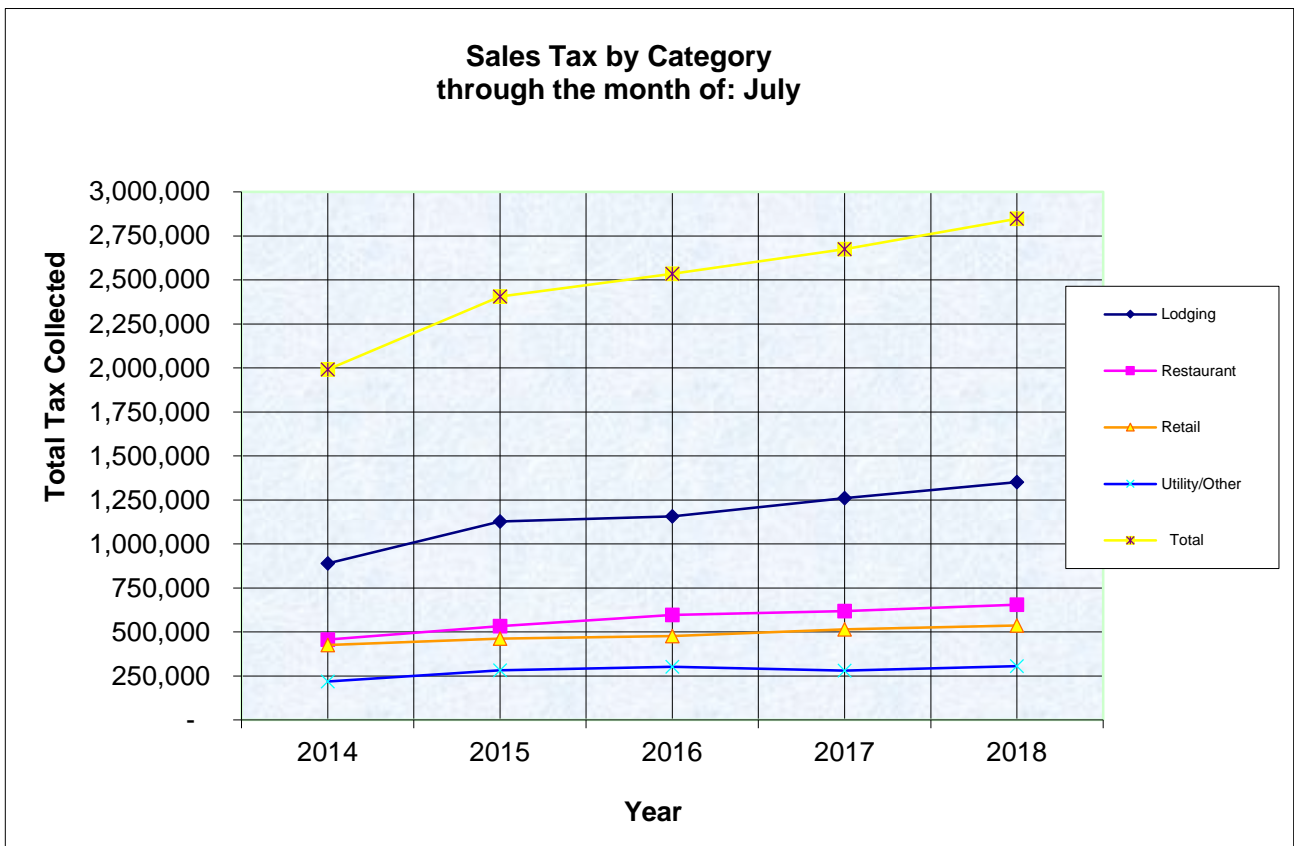
Mortgage Assistance Fund – No Fund Income Statement Attached

There has been no activity in this fund.

Sales Tax

Sales taxes of \$2.85 million are 6.4% over 2017 through this period and are over budget by 5%. Utility/Other shows the highest growth at 9%, followed by restaurant at 7%.

Actual Sales Tax Base By Class, Through July 2018										
Category	Actual 2014	Actual 2015	PY % Increase	Actual 2016	PY % Increase	Actual 2017	PY % Increase	Actual 2018	PY \$ Variance	PY % Increase
	4.5%	4.5%	2014 to 2015	4.5%	2015 to 2016	4.5%	2016 to 2017	4.5%	2017 to 2018	2017 to 2018
Lodging	19,752,200	25,060,071	27%	25,727,545	3%	28,025,486	9%	30,011,003	1,985,517	7.08%
Restaurant	10,150,999	11,834,396	17%	13,254,205	12%	13,757,496	4%	14,539,678	782,182	5.69%
Retail	9,480,260	10,261,443	8%	10,610,715	3%	11,430,140	8%	11,925,495	495,355	4.33%
Utility/Other	4,858,215	6,293,256	30%	6,725,493	7%	6,231,998	-7%	6,793,456	561,458	9.01%
Total	44,241,674	53,449,165	21%	56,317,959	5%	59,445,120	6%	63,269,632	3,824,512	6.43%



Tourism Fund

2018 restaurant taxes totaling \$290,657 have been collected and \$284,844 was tendered to the airline guarantee program. \$1,198,720 in lodging taxes were collected and \$1,180,689 was tendered to the airline guarantee program and to MTI. Additional funding of \$20,051 was remitted to MTI for the guest services agent. The Town retained \$23,844 in administrative fees, and penalties and interest of \$8,151.

Lodging taxes are exceeding prior year by 6.9% and exceeded budget by 7.6%. Restaurant taxes are ahead of prior year and budget by 5.5% and 8.5%, respectively.

Town of Mountain Village Colorado Lodging Tax Summary								
	2014	2015	2016	2017	2018	2017	2018	Budget
	Activity	Activity	Activity	Activity	Activity	Var %	Budget	Var %
	(4%)	(4%)	(4%)	(4%)	(4%)			
January	159,264	216,904	193,815	245,628	273,707	11.43%	241,544	11.75%
February	170,098	231,700	249,339	260,809	262,096	0.49%	258,018	1.56%
March	248,285	303,173	304,515	312,990	319,344	2.03%	308,569	3.37%
April	7,291	12,319	7,638	8,353	18,205	117.96%	8,167	55.14%
May	10,627	15,282	16,633	12,493	18,134	45.15%	12,408	31.57%
June	74,275	84,204	106,415	122,193	136,757	11.92%	121,502	11.15%
July	109,934	136,711	153,342	158,585	170,477	7.50%	157,746	7.47%
August	88,929	88,990	111,760	112,264	-	-100.00%	112,063	#DIV/0!
September	82,891	113,475	139,363	148,591	-	-100.00%	148,289	#DIV/0!
October	17,383	22,812	31,322	34,399	-	-100.00%	34,290	#DIV/0!
November	11,840	11,372	14,725	18,535	-	-100.00%	18,160	#DIV/0!
December	191,249	226,508	261,808	287,893	-	-100.00%	264,934	#DIV/0!
Total	1,172,067	1,463,449	1,590,676	1,722,733	1,198,720	-30.42%	1,685,690	-40.62%

Town of Mountain Village Colorado Restaurant Tax Summary								
	2014	2015	2016	2017	2018	2017	2018	Budget
	Activity	Activity	Activity (2%)	Activity (2%)	Activity (2%)	Var %	Budget	Var %
	(2%)	(2%)						
January	38,239	46,261	48,594	54,097	57,188	5.72%	52,230	8.67%
February	48,466	53,871	60,243	60,144	63,140	4.98%	58,069	8.03%
March	53,516	60,420	71,171	74,202	74,672	0.63%	71,642	4.06%
April	1,995	2,876	1,511	1,829	7,119	289.24%	1,766	75.19%
May	5,154	5,457	4,568	4,448	4,838	8.78%	4,294	11.25%
June	25,366	25,426	34,359	34,365	38,848	13.05%	33,179	14.59%
July	32,661	40,081	44,827	46,470	44,850	-3.48%	44,866	-0.03%
August	25,017	29,015	35,020	34,998	-	-100.00%	33,790	#DIV/0!
September	23,831	32,169	36,195	39,291	-	-100.00%	37,891	#DIV/0!
October	5,369	9,492	11,312	13,519	-	-100.00%	13,020	#DIV/0!
November	5,765	6,637	5,099	5,352	-	-100.00%	5,244	#DIV/0!
December	49,923	55,055	59,070	54,303	-	-100.00%	52,049	#DIV/0!
Total	315,303	366,759	411,969	423,017	290,657	-31.29%	408,040	-40.39%
Tax Base	15,765,152	18,337,941	20,598,437	21,150,852	14,532,860		20,402,000	

Business license fees of \$303,252 are over budget (1%) and slightly less than prior year (less than 1%). \$285,056 was remitted to MTI and \$25,548 in admin fees and penalties were transferred to the General Fund.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2018**

	2018						2017	2016	2015
	Actual YTD	Budget YTD	Budget Variance	Budget Variance	Annual Budget	Budget Balance	Actual YTD	Actual YTD	Actual YTD
			(\$)	(%)					
Revenues									
Charges for Services	\$ 231,129	\$ 172,583	\$ 58,546	33.92%	\$ 306,432	\$ 75,303	\$ 270,395	\$204,091	\$217,979
Contributions	2,914	6,719	(3,805)	-56.63%	68,438	65,524	90,185	16,037	27,692
Fines and Forfeits	5,704	1,158	4,546	392.57%	6,077	373	3,282	8,672	3,204
Interest Income	37,500	21,388	16,112	75.33%	45,000	7,500	31,720	50,461	47,852
Intergovernmental	318,202	320,371	(2,169)	-0.68%	494,898	176,696	315,083	315,360	249,848
Licenses and Permits	180,184	126,095	54,089	42.90%	292,708	112,524	235,936	191,731	222,499
Miscellaneous Revenues	35,195	52,042	(16,847)	-32.37%	79,118	43,923	66,734	55,523	52,663
Taxes and Assessments	6,980,834	6,766,771	214,063	3.16%	9,016,979	2,036,145	6,916,813	6,713,929	6,381,648
Total Revenues	7,791,662	7,467,127	324,535	4.35%	10,309,650	2,517,988	7,930,148	7,555,804	7,203,385
Operating Expenses									
Legislation & Council	42,894	44,177	(1,283)	-2.90%	83,109	40,215	47,883	30,944	13,587
Town Manager	150,209	150,618	(409)	-0.27%	307,902	157,693	143,636	132,643	128,565
Administrative Services	205,734	215,894	(10,160)	-4.71%	411,967	206,233	214,432	196,404	174,014
Finance	560,699	563,425	(2,726)	-0.48%	844,120	283,421	516,907	509,989	529,990
Technical	219,966	176,262	43,704	24.79%	291,615	71,649	108,709	94,182	93,760
Human Resources	208,509	203,154	5,355	2.64%	330,074	121,565	176,612	179,934	155,725
Town Attorney	232,733	302,899	(70,166)	-23.16%	527,994	295,261	256,075	344,907	308,940
Marketing and Business Development	171,983	192,264	(20,281)	-10.55%	440,173	268,190	131,790	184,499	141,677
Municipal Court	16,016	17,414	(1,398)	-8.03%	31,839	15,823	16,557	15,669	15,192
Police Department	484,448	569,650	(85,202)	-14.96%	985,164	500,716	451,482	445,289	447,459
Community Services	29,476	31,269	(1,793)	-5.73%	54,433	24,957	28,363	26,735	27,943
Community Grants and Contributions	72,850	72,850	-	0.00%	126,850	54,000	86,000	54,250	38,250
Roads and Bridges	390,224	434,479	(44,255)	-10.19%	1,122,357	732,133	391,745	384,945	384,359
Vehicle Maintenance	249,724	259,430	(9,706)	-3.74%	453,126	203,402	312,227	287,874	249,452
Municipal Bus	115,538	98,197	17,341	17.66%	189,635	74,097	136,441	95,799	75,682
Employee Shuttle	32,434	59,353	(26,919)	-45.35%	86,043	53,609	24,207	26,308	30,288
Parks & Recreation	295,688	298,387	(2,699)	-0.90%	611,003	315,315	253,816	248,715	219,326
Plaza Services	683,105	791,936	(108,831)	-13.74%	1,397,252	714,147	637,963	693,807	592,743
Public Refuse Removal	37,961	40,145	(2,184)	-5.44%	65,028	27,067	27,580	28,452	31,482
Building/Facility Maintenance	94,831	131,304	(36,473)	-27.78%	209,424	114,593	124,655	90,583	84,615
Building Division	173,224	178,276	(5,052)	-2.83%	548,963	375,739	243,773	280,277	152,241
Housing Division Office	10,826	10,829	(3)	-0.03%	19,808	8,982	10,254	12,204	11,446
Planning and Zoning Division	237,341	240,370	(3,029)	-1.26%	97,831	(139,510)	211,859	189,974	161,197
Contingency	-	-	-	#DIV/0!	638,542	627,716	-	1,250	-
Total Operating Expenses	4,716,413	5,082,582	(366,169)	-7.20%	9,874,252	5,147,013	4,552,966	4,555,633	4,067,933
Surplus / Deficit	3,075,249	2,384,545	690,704	28.97%	435,398	(2,629,025)	3,377,182	3,000,171	3,135,452
Capital Outlay	81,323	209,489	(128,166)	-61.18%	905,000	823,677	583,103	6,651	74,455
Surplus / Deficit	2,993,926	2,175,056	818,870	37.65%	(469,602)	(3,463,528)	2,794,079	2,993,520	3,060,997
Other Sources and Uses									
Sale of Assets	15,378	-	15,378	#DIV/0!	-	(15,378)	-	4,822	30,034
Transfer (To) From Affordable Housing	(317,027)	(312,483)	(4,543)	1.45%	(460,969)	(143,942)	(296,041)	(276,408)	(273,491)
Transfer (To) From Broadband	-	-	-	#DIV/0!	10,000	10,000	-	-	125,096
Transfer (To) From Child Development	(58,123)	(56,621)	(1,502)	2.65%	(192,041)	(68,407)	(30,252)	(16,740)	(13,772)
Transfer (To) From Capital Projects	(10,237)	(20,000)	9,763	-48.82%	(300,000)	(335,016)	(32,683)	(64,606)	-
Transfer (To) From Debt Service	18,389	48,378	(29,989)	-61.99%	85,587	(206,615)	292,064	80,152	88,717
Transfer (To) From Overhead Allocation	292,202	239,866	52,336	21.82%	494,374	202,172	272,572	260,187	239,292
Transfer (To) From Parking Services	-	-	-	#DIV/0!	(65,835)	(7,712)	-	-	-
Transfer (To) From Conference Center	(123,634)	(122,095)	(1,538)	1.26%	(259,352)	(259,352)	(153,170)	(145,972)	(54,127)
Transfer (To) From Tourism	35,016	28,642	6,375	22.26%	24,865	6,475	51,128	20,538	55,493
Transfer (To) From Vehicle/Equipment	(251,938)	(255,000)	3,062	-1.20%	(434,725)	(182,787)	(500,162)	(174,928)	(177,553)
Transfer (To) From Water/Sewer	-	-	-	#DIV/0!	-	-	-	-	-
Total Other Sources and Uses	(399,972)	(449,313)	49,341	-10.98%	(1,098,096)	(1,000,563)	(396,544)	(312,956)	19,689

	2018					2017	2016	2015	
	Actual YTD	Budget YTD	Budget Variance (\$)	Budget Variance (%)	Annual Budget	Budget Balance	Actual YTD	Actual YTD	Actual YTD
Surplus / Deficit	\$ 2,593,954	\$ 1,725,743	\$ 868,211	50.31%	\$ (1,567,698)	\$ (4,464,091)	\$ 2,397,535	\$ 2,680,564	\$ 3,080,686

<u>Beginning Fund Balance Components</u>		<u>Actual YTD</u>	<u>Annual Budget</u>
Emergency Reserve	\$	3,455,988	\$ 3,458,314
Unreserved		<u>7,457,937</u>	<u>5,542,978</u>
Beginning Fund Balance	\$	10,913,925	\$ 9,001,292
<u>YTD Ending Fund Balance Components</u>			
Emergency Reserve	\$	3,455,988	\$ 3,458,314
Health Care Premium Savings Reserve		50,000	50,000
Facility Maint Reserve		155,000	155,000
Unreserved		<u>9,846,891</u>	<u>3,770,280</u>
Ending Fund Balance	\$	13,507,879	\$ 7,433,594

Revenues

Taxes & Assessments - Property taxes are exceeding budget by less than 1%. Specific Ownership taxes collected are exceeding budget and prior year.

Sales tax revenues are 5% over budget and 6.4% over prior year. Construction use tax are exceeding budget but under prior year due to the timing of projects.

Licenses & Permits - Construction, and Telluride electrical and plumbing permits are over budget.

Intergovernmental - Intergovernmental revenues are slightly under budget due to county R&B taxes.

Charges for Services - DRB fees, plan review fees, and road impact fees are exceeding budget as well as energy mitigation fees which will be rolled to next year.

Fines & Forfeits - Exceeding budget in traffic and building fines.

Investment Income - Interest is over budget and prior year.

Miscellaneous - Under budget in miscellaneous finance revenues, van rider fees, and plaza use fees.

Contributions - TMVOA has been billed the gondola portion of shuttle expenses.

Top Ten Budget Variances

Under Budget

Plaza Services - \$108,831 Under budget in natural gas, electricity, and salaries and wages.

Police - \$85,202 Savings in personnel costs due to vacancies and turnover.

Town Attorney - \$70,166 General legal is running behind budget.

Road & Bridge - \$44,255 Under budget in personnel and bridge repair.

Building/Facility Maintenance - \$36,473 Savings in personnel costs due to vacancies and turnover and Town Hall facility expense.

Employee Shuttle - \$26,919 Gasoline and repairs and maintenance is under budget.

Marketing and Business Development - \$20,281 Under budget in live video streaming and employee costs.

Over Budget

Technical - \$43,704 Over budget due to the unbudgeted Opengov implementation and contract services.

Municipal Bus Service - \$17,341 Over budget due to group insurance and worker's comp.

Human Resources- \$5,355 Over budget due to payroll software support costs.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2018**

	2018						2017	2016	2015
	Actual	Budget	Budget	Budget	Annual	Budget	Actual	Actual	Actual
	YTD	YTD	Variance	Variance	Budget	Balance	YTD	YTD	YTD
		(\$)	(%)						
Tourism Fund									
Revenues									
Business License Fees	\$ 303,252	\$ 300,008	\$ 3,244	1%	\$ 315,307	\$ 12,055	\$ 305,282	\$278,870	\$255,892
Lodging Taxes - Condos/Homes	658,161	590,830	67,332	11%	893,416	235,255	627,791	572,608	545,007
Lodging Taxes - Hotels	539,162	517,123	22,038	4%	792,274	253,112	493,100	459,090	454,948
Lodging Taxes - Prior Year	5,781	-	5,781	#DIV/0!	-	(5,781)	692	786	4,840
Penalties and Interest	15,504	11,201	4,303	38%	15,000	(504)	10,789	8,011	21,824
Restaurant Taxes	290,657	266,046	24,611	9%	408,040	117,383	275,554	265,273	233,998
Restaurant Taxes - Prior Year	394	-	394	#DIV/0!	-	(394)	-	85	641
Total Revenues	1,812,912	1,685,208	127,704	8%	2,424,037	611,125	1,713,208	1,584,723	1,517,150
Tourism Funding									
Additional Funding	20,051	20,000	51	0%	40,000	19,949	313	25,000	1,449
Airline Guaranty Funding	874,752	803,622	71,130	9%	1,225,867	351,116	819,618	765,968	722,296
MTI Funding	880,593	830,444	50,149	6%	1,130,805	250,212	842,148	773,217	737,912
Total Tourism Funding	1,775,396	1,654,066	121,329	7%	2,396,672	621,277	1,662,080	1,564,185	1,461,657
Surplus / Deficit	37,516	31,142	6,375	20%	27,365	(10,152)	51,128	20,538	55,493
Administrative Fees									
Audit Fees	2,500	2,500	-	0%	2,500	-	-	-	-
Total Administrative Fees	2,500	2,500	-	0%	2,500	-	-	-	-
Surplus / Deficit	35,016	28,642	6,375	22%	24,865	(10,152)	51,128	20,538	55,493
Other Sources and Uses									
Transfer (To) From Other Funds	(35,016)	(28,642)	(6,375)	22%	(24,865)	10,152	(51,128)	(20,538)	(55,493)
Total Other Sources and Uses	(35,016)	(28,642)	(6,375)	22%	(24,865)	10,152	(51,128)	(20,538)	(55,493)
Surplus / Deficit	\$ -	\$ -	\$ -		\$ -		\$ -	\$ -	\$ -

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2018**

	2018				2017	2016	2015		
	Actual YTD	Budget YTD	Budget Variance (\$)	Budget Variance (%)	Annual Budget	Budget Balance	Actual YTD	Actual YTD	Actual YTD
Parking Services Fund									
Revenues									
Contributions/Shared Facility Expenses	\$ -	\$ -	\$ -	#DIV/0!	\$ 13,473	\$ 13,473	\$ 9,130	\$ 7,786	\$ 4,234
Fines and Forfeits	24,349	17,471	6,878	39%	24,900	551	16,650	32,635	23,729
Gondola Parking Garage	50,005	71,557	(21,552)	-30%	105,000	54,995	78,835	68,967	127,315
Heritage Parking Garage	131,528	103,166	28,362	27%	150,000	18,472	134,193	94,986	98,551
Parking in Lieu Buyouts	-	-	-	#DIV/0!	-	-	80,000	-	-
Parking Meter Revenues	12,164	6,528	5,636	86%	12,000	(164)	10,074	1,798	7,618
Parking Permits	10,315	5,004	5,311	106%	12,000	1,685	5,233	6,585	7,880
Special Event Parking	24,500	24,500	-	0%	41,000	16,500	43,286	48,547	48,764
Total Revenues	252,861	228,226	24,635	11%	358,373	105,512	377,401	261,304	318,091
Operating Expenses									
Other Operating Expenses	10,814	12,981	(2,167)	-17%	24,630	13,816	3,343	4,272	1,601
Personnel Expenses	67,100	71,320	(4,220)	-6%	137,392	70,292	62,971	69,608	70,699
Gondola Parking Garage	16,710	35,252	(18,542)	-53%	62,969	46,259	22,982	24,170	19,462
Surface Lots	9,216	13,645	(4,429)	-32%	27,900	18,684	40,797	14,442	21,690
Heritage Parking Garage	41,997	62,726	(20,729)	-33%	105,093	63,096	56,577	45,840	44,597
Meadows Parking	-	-	-	#DIV/0!	1,000	1,000	1,000	1,000	1,000
Total Operating Expenses	145,837	195,924	(50,087)	-26%	358,984	213,147	187,670	159,332	159,049
Surplus / Deficit	107,024	32,302	74,722	231%	(611)	(107,635)	189,731	101,972	159,042
Capital									
Capital	5,615	5,600	15	0%	34,800	29,185	4,800	4,800	10,895
Surplus / Deficit	101,409	26,702	74,707	280%	(35,411)	(136,820)	184,931	97,172	148,147
Other Sources and Uses									
Sale of Assets	-	-	-	#DIV/0!	-	-	-	-	-
Overhead Allocation	(17,747)	(17,747)	-	0%	(30,424)	(12,677)	(16,987)	(16,526)	(16,900)
Transfer (To) From General Fund	-	-	-	#DIV/0!	65,835	65,835	-	-	-
Total Other Sources and Uses	(17,747)	(17,747)	-	0%	35,411	53,158	(16,987)	(16,526)	(16,900)
Surplus / Deficit	\$ 83,662	\$ 8,955	\$ -	0%	\$ -	\$ -	\$ 167,944	\$ 80,646	\$ 131,247
Beginning Fund Balance	\$ 144,009	\$ 144,009	\$ -						
Ending Fund Balance	\$ 227,671	\$ 152,964	\$ 74,707						

Parking revenues are over budget \$24,600. HPG revenues are over budget 27% and under prior year less than 1%. Parking meter (surface lots) revenues are over budget 86% and prior year 20%. GPG revenues are under budget and prior year 30% and 36%. Personnel costs and other costs are under budget. HPG is under budget in shared expenses, tech support, credit card processing fees, and maintenance. The year to date transfer to the General Fund is \$17,747, which is the overhead allocation.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2018**

	2018					2017	2016	2015	
	Actual YTD	Budget YTD	Budget Variance (\$)	Budget Variance (%)	Annual Budget	Budget Balance	Actual YTD	Actual YTD	Actual YTD
Gondola Fund									
Revenues									
Event Operations Funding	\$ 2,667	\$ -	\$ 2,667	#DIV/0!	\$ -	\$ (2,667)	\$ 5,148	\$ 4,944	\$ 10,075
Event Operations Funding - TOT	-	-	-	#DIV/0!	36,000	36,000	-	-	-
Operations Grant Funding	103,317	103,000	317	0.31%	150,100	46,783	81,615	89,528	81,206
Capital/MR&R Grant Funding	470,615	500,000	(29,385)	-5.88%	784,000	313,385	88,000	531,189	-
Miscellaneous Revenues	2,160	-	2,160	#DIV/0!	-	(2,160)	-	158	12,100
Sale of Assets	-	-	-	#DIV/0!	-	-	1,672	3,350	10,500
TMVOA Operating Contributions	1,923,362	1,947,553	(24,191)	-1.24%	3,676,282	1,752,920	1,764,540	1,761,588	1,840,328
TMVOA Capital/MR&R Contributions	376,100	347,000	29,100	8.39%	1,103,426	727,326	403,360	912,989	227,313
TSG 1% Lift Sales	151,854	175,410	(23,556)	-13.43%	200,000	48,146	163,196	152,913	139,315
Total Revenues	3,030,075	3,072,963	(42,888)	-1.40%	5,949,808	2,919,733	2,507,531	3,456,659	2,320,837
Operating Expenses									
Overhead Allocation Transfer	30,070	26,250	3,820	14.55%	45,000	14,930	23,033	25,924	21,364
MAARS	35,973	41,742	(5,769)	-13.82%	76,246	40,273	38,843	34,540	36,398
Chondola	171,965	107,696	64,269	59.68%	206,751	34,786	124,123	125,120	119,812
Grant Success Fees	-	-	-	#DIV/0!	56,046	56,046	-	-	-
Operations	961,660	1,050,615	(88,955)	-8.47%	1,846,562	884,902	927,584	925,627	943,583
Maintenance	742,922	717,293	25,629	3.57%	1,257,115	514,193	647,267	643,813	730,474
FGOA	240,770	282,367	(41,597)	-14.73%	463,994	223,224	255,321	257,457	241,893
Major Repairs and Replacements	762,166	765,000	(2,834)	-0.37%	1,767,426	1,005,260	162,551	636,405	98,593
Contingency	-	-	-	#DIV/0!	110,668	110,668	-	-	-
Total Operating Expenses	2,945,526	2,990,963	(45,437)	-1.52%	5,829,808	2,884,282	2,178,722	2,648,886	2,192,117
Surplus / Deficit	84,549	82,000	2,549	3.11%	120,000		328,809	807,773	128,720
Capital									
Capital Outlay	84,549	82,000	2,549	3.11%	120,000	35,451	328,809	807,773	128,720
Surplus / Deficit	\$ -	\$ -	\$ -		\$ -		\$ -	\$ -	\$ -

The gondola fund is \$42,900 under budgeted expenditures.

MARRS is under budget with savings in employee costs, zip bikes, and supplies. Chondola expenses are over budget due to major projects unbudgeted in our budget year.

Gondola operations is under budget in worker's compensation \$29,300 and group insurance \$48,100. Maintenance is over budget with savings in worker's comp but an overage in S&W due to additional overtime and higher paid positions. FGOA costs are under budget mainly in electricity, natural gas, and janitorial. Capital and MR&R expenditures are for haul ropes, cabin refurb, wayfinding, gondola cabins, a vehicle, a generator, and lightning array repairs.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2018**

	2018				Annual Budget	Budget Balance	2017	2016	2015
	Actual YTD	Budget YTD	Budget Variance (\$)	Budget Variance (%)			Actual YTD	Actual YTD	Actual YTD
Child Development Fund									
Revenues									
Daycare Fees	\$ 158,416	\$ 162,994	(4,578)	-2.81%	\$ 275,396	\$ 116,980	\$ 161,303	\$166,581	\$149,050
Fundraising Revenues - Daycare	1,950	3,116	(1,166)	-37.42%	8,500	6,550	6,148	11,503	12,237
Fundraising Revenues - Preschool	-	-	-	0.00%	3,500	3,500	3,075	2,880	3,324
Grant Revenues - Daycare	34,005	31,842	2,163	6.79%	35,000	995	24,450	21,099	16,593
Grant Revenues - Preschool	17,700	15,000	2,700	18.00%	15,000	(2,700)	13,000	8,983	9,780
Preschool Fees	104,019	110,101	(6,082)	-5.52%	177,167	73,148	100,962	103,590	101,436
Total Revenues	316,090	323,053	(6,963)	-2.16%	514,563	198,473	308,938	314,636	292,420
Operating Expenses									
Daycare Other Expense	35,182	47,430	(12,248)	-25.82%	99,346	64,164	40,057	44,681	33,575
Daycare Personnel Expense	212,865	211,889	976	0.46%	383,294	170,429	192,642	187,256	182,613
Preschool Other Expense	34,574	22,233	12,341	55.51%	42,410	7,836	20,637	18,786	20,340
Preschool Personnel Expense	91,592	98,122	(6,530)	-6.65%	181,554	89,962	85,854	80,653	69,664
Total Operating Expenses	374,213	379,674	(5,461)	-1.44%	706,604	332,391	339,190	331,376	306,192
Surplus / Deficit	(58,123)	(56,621)	(1,502)	2.65%	(192,041)		(30,252)	(16,740)	(13,772)
Other Sources and Uses									
Contributions	-	-	-	#DIV/0!	-	-	-	-	-
Transfer (To) From General Fund	58,123	56,621	(1,502)	-2.65%	192,041	133,918	30,252	16,740	13,772
Total Other Sources and Uses	58,123	56,621	(1,502)	-2.65%	192,041	133,918	30,252	16,740	13,772
Surplus / Deficit	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -

Child Development revenues are \$7,000 under budget or 2.2%. Operating expenses are \$5,500 under budget due primarily to group insurance in both daycare and preschool. Daycare's scholarship expense is under budget but the preschool is over as the needs of the children change. The program has required \$58,100 from the General Fund to date.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2018**

	2018						2017	2016	2015	
	Actual YTD	Budget YTD	Budget Variance (\$)	Budget Variance (%)	Annual Budget	Budget Balance	Actual YTD	Actual YTD	Actual YTD	
Water & Sewer Fund										
Revenues										
Mountain Village Water and Sewer	\$ 1,591,428	\$ 1,380,496	\$ 210,932	15.28%	\$ 2,499,793	\$ 908,365	\$ 1,413,696	\$1,256,086	\$1,154,983	
Other Revenues	4,120	5,972	(1,852)	-31.01%	13,450	9,330	7,721	5,452	6,082	
Ski Ranches Water	90,604	95,637	(5,033)	-5.26%	161,263	70,659	92,123	80,648	75,271	
Skyfield Water	14,700	16,635	(1,935)	-11.63%	27,896	13,196	17,640	15,236	13,663	
Total Revenues	1,700,852	1,498,740	202,112	13.49%	2,702,402	1,001,550	1,531,180	1,357,422	1,249,999	
Operating Expenses										
Mountain Village Sewer	248,656	259,349	(10,693)	-4.12%	547,636	298,980	233,851	215,902	198,152	
Mountain Village Water	547,421	506,766	40,655	8.02%	1,123,518	576,097	454,823	457,353	447,235	
Ski Ranches Water	14,155	14,955	(800)	-5.35%	42,283	28,128	16,324	9,570	9,251	
Contingency	-	-	-	#DIV/0!	34,269	34,269	-	-	-	
Total Operating Expenses	810,232	781,070	29,162	3.73%	1,747,706	937,474	704,998	682,825	654,638	
Surplus / Deficit	890,620	717,670	172,950	24.10%	954,696		826,182	674,597	595,361	
Capital										
Capital Outlay	211,930	215,000	(3,070)	-1.43%	1,379,250	1,167,320	74,671	191,968	468,507	
Surplus / Deficit	678,690	502,670	176,020	35.02%	(424,554)		751,511	482,629	126,854	
Other Sources and Uses										
Overhead Allocation Transfer	(88,904)	(88,904)	-	0.00%	(152,406)	(63,502)	(84,352)	(80,182)	(71,250)	
Mountain Village Tap Fees	47,324	50,000	(2,676)	-5.35%	100,000	52,676	229,696	20,784	57,572	
Grants	-	-	-	#DIV/0!	-	-	-	-	-	
Ski Ranches Tap Fees	-	-	-	#DIV/0!	5,000	5,000	21,232	-	-	
Skyfield Tap Fees	-	-	-	#DIV/0!	2,000	2,000	-	-	-	
Sale of Assets	-	-	-	#DIV/0!	-	-	-	-	-	
Transfer (To) From General Fund	-	-	-	#DIV/0!	-	-	-	-	-	
Total Other Sources and Uses	(41,580)	(38,904)	(2,676)	6.88%	(45,406)	(3,826)	166,576	(59,398)	(13,678)	
Surplus / Deficit	\$ 637,110	\$ 463,766	\$ 173,344	37.38%	\$ (469,960)		\$ 918,087	\$ 423,231	\$ 113,176	

Snowmaking is over budget \$193,000 and excess usage fees are over \$16,000. Skyfield and Ski Ranches revenues are under budget in excess water fees. Other revenues are under budget in Elk Run Maintenance fees. Sewer expenditures are under budget by 4%. MV water is over budget primarily due to electricity, which is due to snowmaking. Ski Ranches, which is over budget in salaries and wages, has savings in utilities. Capital costs were for the Ski Ranches project, generators, water rights, and regional sewer.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2018**

	2018				Annual Budget	Budget Balance	2017	2016	2015
	Actual YTD	Budget YTD	Budget Variance (\$)	Budget Variance (%)			Actual YTD	Actual YTD	Actual YTD
Broadband Fund									
Revenues									
Cable User Fees	\$ 565,032	\$ 596,380	\$ (31,348)	-5.26%	\$ 1,002,395	\$ 437,363	\$ 530,004	\$503,979	\$483,823
Internet User Fees	603,128	508,941	94,187	18.51%	877,312	274,184	552,425	494,762	452,603
Other Revenues	35,182	36,345	(1,163)	-3.20%	62,764	37,817	36,493	27,857	37,344
Phone Service Fees	24,947	21,123	3,824	18.10%	35,987	805	22,095	21,430	20,907
Total Revenues	1,228,289	1,162,789	65,500	5.63%	1,978,458	750,169	1,141,017	1,048,028	994,677
Operating Expenses									
Cable Direct Costs	476,373	536,410	(60,037)	-11.19%	904,894	428,521	467,694	459,477	378,410
Phone Service Costs	14,351	15,678	(1,327)	-8.46%	27,000	12,649	14,075	14,845	15,828
Internet Direct Costs	119,000	119,000	-	0.00%	204,000	85,000	129,500	133,632	69,283
Cable Operations	317,582	336,703	(19,121)	-5.68%	664,443	346,861	328,532	310,127	305,076
Contingency	2,313	2,313	-	0.00%	3,000	687	-	-	-
Total Operating Expenses	929,619	1,010,104	(80,485)	-7.97%	1,803,337	873,718	939,801	918,081	768,597
Surplus / Deficit	298,670	152,685	145,985	95.61%	175,121		201,216	129,947	226,080
Capital									
Capital Outlay	4,922	5,000	(78)	-1.56%	87,500	82,578	36,394	48,649	86,991
Surplus / Deficit	293,748	147,685	146,063	98.90%	87,621		164,822	81,298	139,089
Other Sources and Uses									
Sale of Assets	-	-	-	#DIV/0!	-	-	-	-	-
Transfer (To) From General Fund	-	-	-	#DIV/0!	(10,000)	(10,000)	-	-	(125,096)
Overhead Allocation Transfer	(91,734)	(91,734)	-	0.00%	(157,258)	(65,524)	(82,772)	(74,197)	(63,993)
Total Other Sources and Uses	(91,734)	(91,734)	-	0.00%	(167,258)	(75,524)	(82,772)	(74,197)	(189,089)
Surplus / Deficit	\$ 202,014	\$ 55,951	\$ 146,063	261.05%	\$ (79,637)		\$ 82,050	\$ 7,101	\$ (50,000)
Beginning (Available) Fund Balance	\$ 126,924	\$ 126,924	\$ -						
Ending (Available) Fund Balance	\$ 328,938	\$ 182,875	\$ 146,063						

Cable user revenues are under budget but over prior year. The prior year variance is mainly due to increased rates. Internet revenues are over budget 18.5% and prior year 9%. Other revenues are under budget 3.2% due primarily to labor & equipment rentals. Direct costs for cable are under budget because subscriber numbers are down, but over prior year due to increasing programming costs. Internet costs are right on budget and are normally a flat monthly fee. Phone service revenues are over budget by 18%, while phone service expenses are under budget by 8.5%. Cable operating expenses are under budget with small savings in multiple line items. Capital expense was for equipment through this time period.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2018**

	2018				Annual Budget	Budget Balance	2017	2016	2015
	Actual YTD	Budget YTD	Budget Variance (\$)	Budget Variance (%)			Actual YTD	Actual YTD	Actual YTD
Telluride Conference Center Fund									
Revenues									
Beverage Revenues	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	\$ -	\$ -
Catering Revenues	-	-	-	#DIV/0!	-	-	-	-	-
Facility Rental	-	-	-	#DIV/0!	-	-	-	-	-
Operating/Other Revenues	-	-	-	#DIV/0!	-	-	-	-	-
Total Revenues	-	-	-	#DIV/0!	-	-	-	-	-
Operating Expenses									
General Operations	2,017	-	2,017	#DIV/0!	50,000	47,983	5,058	-	27
Administration	67,045	67,095	(51)	-0.08%	89,352	22,308	67,548	62,988	43,663
Marketing	50,000	50,000	-	0.00%	100,000	50,000	75,000	75,000	-
Contingency	-	-	-	#DIV/0!	-	-	-	-	-
Total Operating Expenses	119,062	117,095	1,966	1.68%	239,352	120,290	147,606	137,988	43,690
Surplus / Deficit	(119,062)	(117,095)	(1,966)	1.68%	(239,352)		(147,606)	(137,988)	(43,690)
Capital Outlay/ Major R&R	4,572	5,000	(428)	-8.56%	20,000	15,428	5,564	7,984	10,437
Surplus / Deficit	(123,634)	(122,095)	(1,538)	1.26%	(259,352)		(153,170)	(145,972)	(54,127)
Other Sources and Uses									
Damage Receipts	-	-	-	#DIV/0!	-	-	-	-	-
Insurance Proceeds	-	-	-	#DIV/0!	-	-	-	-	-
Sale of Assets	-	-	-	#DIV/0!	-	-	-	-	-
Transfer (To) From General Fund	123,634	122,095	1,538	1.26%	259,352	135,718	153,170	145,972	54,127
Overhead Allocation Transfer	-	-	-	#DIV/0!	-	-	-	-	-
Total Other Sources and Uses	123,634	122,095	1,538	1.26%	259,352	135,718	153,170	145,972	54,127
Surplus / Deficit	\$ -	\$ -	\$ -	#DIV/0!	\$ -		\$ -	\$ -	\$ -

Expenses for the year are HOA dues, HVAC repairs, marketing contract, and other minor facility repairs.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2018**

	2018				2017	2016	2015		
	Actual YTD	Budget YTD	Budget Variance (\$)	Budget Variance (%)	Annual Budget	Budget Balance	Actual YTD	Actual YTD	Actual YTD
Affordable Housing Development Fund									
Revenues									
Contributions	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Proceeds	-	-	-	#DIV/0!	-	-	-	-	-
Rental Income	7,850	7,683	167	2.17%	12,778	4,928	7,965	7,935	7,484
Sales Proceeds	-	-	-	#DIV/0!	-	-	-	-	-
Total Revenues	7,850	7,683	167	2.17%	12,778	4,928	7,965	7,935	7,484
Operating Expenses									
Community Garden	-	-	-	#DIV/0!	750	750	-	-	2,495
Cassidy Ridge Purchase	279,735	-	279,735	#DIV/0!	(1)	(279,736)	-	-	-
HA Consultant	-	-	-	#DIV/0!	-	-	4,900	-	-
RHA Funding	94,888	107,388	(12,500)	-11.64%	107,388	12,500	87,776	44,250	82,138
Town Owned Properties	19,167	11,905	7,262	61.00%	5,000	(14,167)	10,855	9,570	9,504
Density bank	8,856	11,013	(2,157)	-19.59%	20,000	11,144	8,856	8,856	8,856
Total Operating Expenses	402,645	130,306	272,339	209.00%	133,137	(269,508)	112,387	62,676	102,993
Surplus / Deficit	(394,795)	(122,623)	272,172	-221.96%	(120,359)	274,436	(104,422)	(54,741)	(95,510)
Other Sources and Uses									
Transfer (To) From MAP	-	-	-	#DIV/0!	(60,000)	-	-	-	-
Transfer (To) From General Fund - Sales Tax	317,027	312,483	4,543	1.45%	480,777	163,750	296,041	276,408	273,491
Transfer (To) From Capital Projects Fund (1)	-	-	-	#DIV/0!	-	-	-	-	-
Transfer (To) From General Fund Housing Office	-	-	-	#DIV/0!	(19,808)	-	-	-	-
Total Other Sources and Uses	317,027	312,483	4,543	1.45%	400,969	163,750	296,041	276,408	273,491
Surplus / Deficit	\$ (77,769)	\$ 189,860	\$ 267,629	140.96%	\$ 280,610	\$ 438,187	\$ 191,619	\$ 221,667	\$ 177,981
Beginning Fund Equity Balance	\$ 1,504,952	\$ 1,504,952	\$ -						
Ending Equity Fund Balance	\$ 1,427,183	\$ 1,694,812	\$ (267,629)						

Expenses consist of HOA dues, RHA contribution, maintenance and utilities on town owned property and the Cassidy Ridge unit purchase.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2018**

	2018						2017	2016	2015
	Actual YTD	Budget YTD	Budget Vary (\$)	Budget Var (%)	Annual Budget	Budget Balance	Actual	Actual	Actual
Village Court Apartments									
Operating Revenues									
Rental Income	\$ 1,321,667	\$ 1,304,770	\$ 16,897	1%	\$ 2,247,771	\$ 926,104	\$ 1,303,884	\$1,327,584	\$1,317,943
Other Operating Income	68,247	46,443	21,804	47%	79,260	11,013	57,309	33,081	47,272
Less: Allowance for Bad Debt	-	-	-	#DIV/0!	-	-	-	(1,917)	(6,160)
Total Operating Revenue	1,389,914	1,351,213	38,701	3%	2,327,031	937,117	1,361,193	1,358,748	1,359,056
Operating Expenses									
Office Operations	108,711	114,674	5,963	5%	202,718	94,007	96,638	84,849	101,172
General and Administrative	95,371	106,307	10,936	10%	121,435	26,064	117,467	89,706	95,525
Utilities	220,098	230,280	10,182	4%	395,945	175,847	225,061	217,590	214,471
Repair and Maintenance	212,308	221,822	9,515	4%	411,862	199,555	229,754	222,209	203,458
Major Repairs and Replacement	141,192	70,507	(70,685)	-100%	108,817	(32,375)	82,511	116,922	72,262
Contingency	-	-	-	0%	12,288	12,288	-	9,338	-
Total Operating Expenses	777,679	743,590	(34,089)	-5%	1,253,065	475,386	751,431	740,613	686,889
Surplus / (Deficit) After Operations	612,235	607,623	4,612	1%	1,073,966		609,762	618,135	672,168
Non-Operating (Income) / Expense									
Investment Earning	(2,515)	(35)	2,480	7087%	60	2,575	(357)	(36)	(42)
Debt Service, Interest	196,729	197,720	991	1%	394,541	197,812	202,644	209,923	214,730
Debt Service, Fees	-	-	-	#DIV/0!	-	-	-	-	2,750
Debt Service, Principal	-	-	-	#DIV/0!	393,738	393,738	-	-	224,823
Total Non-Operating (Income) / Expense	194,214	197,685	3,471	2%	788,339	594,125	202,287	209,887	442,262
Surplus / (Deficit) Before Capital	418,021	409,938	8,083	2%	285,627		407,475	408,248	229,906
Capital Spending	113,045	15,000	(98,045)	-654%	-	(113,045)	3,671	-	-
Surplus / (Deficit)	304,976	394,938	(89,961)	-23%	285,627		403,804	408,248	229,906
Other Sources / (Uses)									
Transfer (To)/From General Fund	(63,748)	(63,748)	-	0%	(109,282)	(109,282)	(65,428)	(63,358)	(65,786)
Sale of Assets	-	-	-	0%	-	-	2,068	-	-
Grant Revenues	-	-	-	0%	-	-	-	-	-
Transfer From AHDF	-	-	-	0%	-	63,748	-	-	-
Total Other Sources / (Uses)	(63,748)	(63,748)	-	0%	(109,282)	63,748	(63,360)	(63,358)	(65,786)
Surplus / (Deficit)	241,229	331,190	(89,961)	-27%	176,345		340,443	344,889	164,120

Rent revenues exceeding budget and prior year 1%. Other revenues are over budget 47% due mainly to various unit fees and interest income. Office operations are under budget 5% due mainly to worker's compensation and retirement benefits. General and administrative is under budget 10% due mainly to credit card fees, property insurance and legal fees. Utilities are 4% under budget. Maintenance is under budget 4% due to personnel vacancies. MR&R is over budget 5% because of the purchase of appliances. Expenses include window repairs, carpet replacement, appliances, vinyl replacement, cabinet replacement, and common area improvements. Capital is over budget due to the new laundry facility and a vehicle purchase.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2018**

	2018						2017	2016	2015
	Actual YTD	Budget YTD	Budget Variance (\$)	Budget Variance (%)	Annual Budget	Budget Balance	Actual YTD	Actual YTD	Actual YTD
Debt Service Fund									
Revenues									
Abatements	\$ (53,221)	\$ -	\$ (53,221)	#DIV/0!	\$ -	\$ 53,221	\$ (68,358)	\$ -	\$ -
Contributions	43,325	43,325	-	0.00%	201,450	158,125	44,753	46,488	48,138
Miscellaneous Revenue	-	-	-	#DIV/0!	-	-	-	-	-
Property Taxes	539,813	531,232	8,581	1.62%	552,059	12,246	3,351,318	3,365,548	3,403,285
Reserve/Capital/Liquidity Interest	2,567	1,157	1,410	121.83%	2,000	(567)	2,531	654	1,036
Specific Ownership Taxes	18,389	48,378	(29,989)	-61.99%	85,587	67,198	84,625	80,152	88,717
Total Revenues	550,873	624,092	(73,219)	-11.73%	841,096	290,223	3,414,869	3,492,842	3,541,176
Debt Service									
2001/2011 Bonds - Gondola - Paid by contributions from TMVOA and TSG									
2001/2011 Bond Issue - Interest	43,325	-	43,325	#DIV/0!	86,650	43,325	44,753	46,488	48,138
2001/2011 Bond Issue - Principal	-	-	-	#DIV/0!	115,000	115,000	-	-	-
2005 Bonds - Telluride Conference Center - (refunding portio									
2005 Bond Issue - Interest	-	-	-	#DIV/0!	-	-	17,000	33,125	48,500
2005 Bond Issue - Principal	-	-	-	#DIV/0!	-	-	-	-	-
2006/2014 Bonds - Heritage Parking									
2014 Bond Issue - Interest	128,113	-	128,113	#DIV/0!	256,225	128,113	134,118	-	-
2014 Bond Issue - Principal	-	-	-	#DIV/0!	275,000	275,000	250,000	-	-
2007 Bonds - Water/Sewer (refunding 1997)									
2007 Bond Issue - Interest	-	-	-	#DIV/0!	-	-	44,756	87,413	122,800
2007 Bond Issue - Principal	-	-	-	#DIV/0!	-	-	-	-	-
2009 Bonds - Telluride Conference Center (refunding 1998 bo									
2009 Bond Issue - Interest	-	-	-	#DIV/0!	-	-	6,200	12,100	16,450
2009 Bond Issue - Principal	-	-	-	#DIV/0!	-	-	-	-	-
Total Debt Service	171,438	-	171,438	#DIV/0!	732,875	561,438	496,827	179,125	235,888
Surplus / (Deficit)	379,435	624,092	(244,657)	-39.20%	108,221		2,918,042	3,313,717	3,305,288
Operating Expenses									
Administrative Fees	2,250	2,250	-	0.00%	16,230	13,980	250	250	10,000
County Treasurer Collection Fees	14,630	15,069	(439)	-2.91%	6,250	(8,380)	98,611	101,108	102,211
Total Operating Expenses	16,880	17,319	(439)	-2.53%	22,480	5,600	98,861	101,358	112,211
Surplus / (Deficit)	362,555	606,773	(244,218)	-40.25%	85,741		2,819,181	3,212,359	3,193,077
Other Sources and Uses									
Transfer (To) From General Fund	(18,389)	(48,378)	29,989	-61.99%	(85,587)	(67,198)	(292,063.56)	(80,152)	(88,717)
Transfer (To) From Other Funds (1)	-	-	-	#DIV/0!	-	-	-	-	-
Bond Premiums	-	-	-	#DIV/0!	-	-	-	-	-
Proceeds From Bond Issuance	-	-	-	#DIV/0!	-	-	-	-	-
Total Other Sources and Uses	(18,389)	(48,378)	29,989	-61.99%	(85,587)	(67,198)	(292,064)	(80,152)	(88,717)
Surplus / (Deficit)	\$ 344,166	\$ 558,395	\$ (214,229)	-38.37%	\$ 154		\$ 2,527,118	\$ 3,132,207	\$ 3,104,360
Beginning Fund Balance	\$ 450,278	\$ 450,278	\$ -						
Ending Fund Balance	\$ 794,444	\$ 1,008,673	\$ (214,229)						

September 13, 2018

TO: Mayor Benitez and the Town Council

Re: 2019 Budget Draft presentation September 20, 2018

EXECUTIVE SUMMARY

Attached please find the detailed 2019 budget draft and re-forecast of the 2018 budget. In this delivery you will find the detailed draft for each department and fund as well as the consolidated budget and a one-page Financial Planning Management Summary provided for additional understanding of the Town's annual budget.

At this time 2018 revenues are expected to meet budget. The forecast budget deficit in the General Fund in 2018 is a downward revision from the adopted budget by \$429,000 primarily due to tax revenue surpluses, expenditure savings and a deferred capital expense for the Town Hall Generator project. The reserve carried forward is \$9.8 million or 65% of the proposed General Fund operating and capital budget for 2019.

The consolidated 2019 budget reflects a drawing down of reserves of approximately \$6.2 million. There is approximately \$7 million in capital expenditure requests attributing to this drawdown. Consolidated town reserves do however still maintain strong capacity for unforeseen emergencies or economic tightening with total reserves of \$10.4 million projected for carryover to 2020.

TOWN COUNCIL GOALS FOR CONSIDERATION IN THE 2019 BUDGET:

The following list of goals for the 2019 Budget were put forth by Town Council last spring and are funded and achieved in the budget as drafted.

- Forecast revenue growth conservatively due to the expected impact of the Gallagher Amendment on property valuation.
- The bulk award of grant funds should be held to a total amount not exceeding the grant funding in the 2018 budget.
- Using the most current information provided by the Town of Telluride continue to plan for the financial impact of the wastewater treatment plant upgrade and expansion.
- Continue to address the need for affordable workforce housing by funding an expansion project at VCA.
- Fund the implementation of the Town's cyber security plan expected to be developed from the consulting project for such a plan being conducted in 2018.
- Maintain Town reserves at or above the 35% policy practiced by previous Town Councils. Target 40 – 50%.
- Pay down debt when it is feasible to do so.
- Continue to address the need for affordable employee housing in the Mountain Village.
- Investments in projects and programs to keep the town's economy stable and diverse.

1. Make sure the Way Finding Project is funded to completion.
 2. Continue Village Center vibrancy planning.
 3. Fund trail improvements, expansion and connectivity.
- Funding for projects and programs that protect the natural environment in the Town.
 - Maintain Town infrastructure to a high standard of repair and condition.
 - Implementation of the Town Hall Subarea Master Plan including Mountain Village Boulevard relocation and the roundabout.

KEY 2019 REVENUE FORECASTS:

- Sales taxes are budgeted to grow by 3% over 2018.
- Development related revenues are based on a \$35,000,000 valuation projection.
- The assessed valuation is impacted by the Constitutional Amendment known as Gallagher and the new appraisal is marginally up at this time. The status of the residential portion of the valuation remains undetermined due to the Gallagher Amendment to the State Constitution. The County Assessor will update the Town’s assessed valuation again in October and finalize it in December in accordance with final determinations from the state.
- Service fee increases are budgeted for Water and Sewer base fees and Broadband bulk and residential cable service. These increases are still being studied and analyzed by staff and will be ready for discussion at the October focus sessions.

VCA EXPANSION PLACE HOLDERS

- Construct 38 two-bedroom units in 2019.
- Borrow \$8.5 million.
- Utilize \$1 million from Town Affordable Housing Funds.
- Annual Debt service estimate at \$550,000.
- Annual Rent revenue begin in 2020 at \$724,000.
- Annual Operating and Maintenance costs estimated at \$170,000 beginning in 2020.

KEY CAPITAL EXPENDITURES:

- Regional Wastewater Treatment Plant \$796,950.
- Mountain Village Boulevard relocation and roundabout \$2,000,000.
- Ski Ranches Water System Infrastructure replacement \$250,000.
- Water Well on Yellow Brick Rd. \$165,000.
- Meadows area park \$300,000.
- Town Hall emergency power generator \$375,000.
- Boiler improvements for snow melt systems \$60,000.
- Town Shop Renovation \$50,000.
- Town Hall Conference room improvements \$27,000.
- Municipal Building 3rd floor Audio Visual equipment improvements \$20,000.
- Trail improvements \$300,000

- Village Pond restoration \$115,000
- Town Hall power generator \$375,000
- Broadband system fiber upgrades (increase in fiber capacity) \$1,000,000.
- Complete the Wayfinding improvements \$100,000.
- Consulting for a possible expansion of the Conference Center \$50,000.

KEY PERSONNEL BUDGET ASSUMPTIONS:

- One new executive position is budgeted for the new IT Department. Outsourced services were removed from this budget.
- One new position for VCA landscape and facility maintenance is added. This replaces outsourced services in the 2018 budget.
- A reduction of 1.25 FTE is made in the Parks and Recreation Department primarily a result of TSG taking over the bike park and waiver collections.
- The Budget Committee has requested that for presentation purposes their recommendation for compensation adjustment be incorporated into this initial iteration of the budget. That includes funding a 3.2% performance component based on the average in Colorado as projected by the Mountain States Employers Council. By way of comparison San Miguel County is budgeting up to 6.2% per employee which includes a 3.7% cost of living adjustment for all employees. Telluride's was not available at the time of this memo. We have requested and will provide when it has been made available.
- The health insurance benefit renewal came in with no increase for 2019.

VEHICLE AND EQUIPMENT ACQUISITIONS:

- A one-ton flatbed truck replacement for Road and Bridge \$50,000.
- Plaza Services vehicle replacements \$25,000
- One fully equipped police patrol vehicle at \$43,000.
- A replacement of the Community Services vehicle at \$30,000.
- Annual exchange and new lease for Bobcat fleet at \$10,176.
- An air compressor replacement for Town Shop at \$25,000.
- Water system leak detection equipment \$30,000.
- A new vehicle for the Broadband Department \$32,500.

GENERAL FUND SUBSIDIES TO ENTERPRISE/OUTSOURCED OPERATIONS:

- Daycare and preschool \$188,223.
- Parking Services \$54,430.
- Telluride Conference Center \$262,033.
- Broadband Service \$841,465.

GONDOLA AND CHONDOLA:

The Gondola and Chondola budgets have been drafted with the same personnel assumptions and have been presented to TMVOA. As in prior years their Gondola Committee will work with Town staff to develop an understanding of the budget proposal.

GRANT FUNDNG:

The Town is now in the first phase of soliciting requests for grant funding in 2018. The program is in its second year with the Telluride Foundation administering the application process for the Town. There is \$126,850 included as a placeholder for these awards to be determined by the grant committee and approved by the Town Council through the budget adoption process. The total is as recommended by the Budget and Finance Committee and previously by the Town Council at its budget goals setting meeting in May.

2019 Financial Planning Management Summary* - Budget

* This summary is a combined town revenue and expenditure summary not prepared in accordance with governmental budgeting and accounting standards, but rather to provide a summary look at the actual revenue and expenditures with debt service allocated to the appropriate fund or operation.

	Governmental Funds				Enterprise (Business-Type) Funds								Governmental Pass Through Funds Special Revenue Funds				
	General Fund	Vehicle Acquisition	Debt Service Fund	Capital Projects	Parking Services	Water/Sewer	Broadband	TCC	VCA	Affordable Housing Development Fund and Mortgage Assistance	Child Development Fund	Total	Percentage of Total	Tourism	Historical Museum	Gondola	
Inflows																	
Revenues	\$ 10,575,799	\$ -	\$ -	\$ -	\$ 433,473	\$ 2,907,859	\$ 2,075,871	\$ -	\$ 2,391,631	\$ 12,778	\$ 530,268	\$ 18,927,679		\$ 2,605,386	97,055	\$ 5,576,181	\$ 27,206,301
Debt Service Income																	
Property Tax (Income)	-	-	32,000	-	554,859	-	-	-	-	-	-	586,859		-	-	-	586,859
Other Income	-	-	-	-	2,000	-	-	-	8,500,060	-	-	8,502,060		-	-	203,700	8,705,760
Total Debt Service Income	-	-	32,000	-	556,859	-	-	-	8,500,060	-	-	9,088,919		-	-	203,700	9,292,619
Inflow Subtotal (Revenues)	10,575,799	-	32,000	-	990,332	2,907,859	2,075,871	-	10,891,691	12,778	530,268	28,016,598		2,605,386	97,055	5,779,881	36,498,920
Other Sources and Uses (Inflows)																	
Interfund Transfers In	590,758	249,231	-	2,350,000	54,430	-	851,465	262,033	1,632,122	570,112	188,223	6,748,374		-	-	-	6,748,374
Tap Fees	-	-	-	-	-	107,000	-	-	-	-	-	107,000		-	-	-	107,000
Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-
Other Sources and Uses (Inflows) Total	590,758	249,231	-	2,350,000	54,430	107,000	851,465	262,033	1,632,122	570,112	188,223	6,855,374		-	-	-	6,855,374
Total Inflows	11,166,557	249,231	32,000	2,350,000	1,044,762	3,014,859	2,927,336	262,033	12,523,813	582,890	718,491	34,871,972		2,605,386	97,055	5,779,881	43,354,294
Outflows																	
Operating Expense																	
Cable, Phone, and Internet Service Delivery Costs	-	-	-	-	-	-	1,127,960	-	-	-	-	1,127,960	6.66%	-	-	-	1,127,960
Consulting, Contract Labor, Professional Services	540,500	-	-	-	-	-	8,600	50,000	35,000	-	21,730	655,830	3.87%	-	-	52,500	708,330
Contingency	100,635	-	-	-	-	34,269	3,000	-	17,671	-	-	155,575	0.92%	-	-	120,577	276,152
Dues, Fees, and Licenses	176,347	-	-	-	24,130	25,650	17,600	92,033	43,114	20,000	1,120	399,994	2.36%	2,500	94,988	57,844	555,326
Environmental Projects	297,813	-	-	-	-	5,000	-	-	-	-	-	302,813	1.79%	-	-	-	302,813
Equipment and Vehicle Maintenance	140,867	-	-	-	-	53,593	46,500	-	2,907	-	2,000	245,867	1.45%	-	-	17,300	263,167
Fuel (Vehicles)	154,944	-	-	-	1,000	14,178	4,343	-	3,647	-	-	178,112	1.05%	-	-	7,600	185,712
Funding Support to Other Agencies/Programs	181,850	-	-	-	-	-	3,586	-	-	107,388	40,624	333,448	1.97%	1,330,021	2,067	55,000	1,720,536
Government Buildings and Facility Expense	201,507	-	-	-	146,755	103,756	49,513	-	564,423	-	44,944	1,110,898	6.56%	-	-	26,309	1,137,207
Information Technology	222,317	-	-	-	12,000	4,000	5,000	-	9,072	-	-	252,389	1.49%	-	-	3,000	255,389
Legal Services	546,276	-	-	-	-	40,000	-	-	15,000	-	-	601,276	3.55%	-	-	-	601,276
Marketing, Public Communications, and Regional Promotion	244,450	-	-	-	20,000	20,000	-	100,000	2,000	-	-	386,450	2.28%	1,239,183	-	-	1,625,633
Other Expenses	454,399	-	-	-	16,790	-	-	-	16,113	60,750	16,099	564,151	3.33%	-	-	113,658	677,809
Property Insurance	110,000	-	-	-	-	-	3,675	-	61,610	-	-	175,285	1.04%	-	-	36,057	211,342
Road, Bridge, and Parking Lot Paving, Striping, and Repair	453,480	-	-	-	23,000	-	-	-	15,000	-	-	491,480	2.90%	-	-	-	491,480
Salaries and Wages	3,901,964	-	-	-	97,269	368,326	278,275	-	364,622	-	405,744	5,416,200	31.98%	-	-	2,158,200	7,574,400
Other Personnel Expense	1,696,317	-	-	-	40,143	148,476	114,804	-	164,615	-	157,058	2,321,413	13.71%	-	-	832,359	3,153,772
Personnel Expense	5,598,281	-	-	-	137,412	516,802	393,079	-	529,237	-	562,802	7,737,613	45.69%	-	-	2,990,559	10,728,172
Supplies, Parts and Materials	193,298	-	-	-	11,211	81,006	30,550	-	47,423	-	10,522	374,010	2.21%	-	-	238,500	612,510
Travel, Education, and Conferences	76,610	-	-	-	24,392	6,500	6,000	-	7,500	5,000	5,000	131,002	0.77%	-	-	15,500	146,502
Utilities-W/S, Electric, Natural Gas, Internet, Communications	470,551	-	-	-	-	327,507	28,172	-	381,095	-	11,150	1,218,475	7.20%	-	-	375,399	1,593,874
Water/Sewer Service Delivery	-	-	-	-	-	491,232	-	-	-	-	-	491,232	2.90%	-	-	-	491,232
Total Expense	10,164,125	-	-	-	416,690	1,723,493	1,727,578	242,033	1,750,812	193,138	715,991	16,933,860	100.00%	2,571,704	97,055	4,109,803	23,712,423
Capital and Major Repairs	997,000	191,716	-	2,350,000	129,800	1,241,950	1,032,500	20,000	9,526,911	-	2,500	15,492,377		-	-	1,421,378	16,913,755
Debt Service Expense																	
Principal/Interest	-	-	-	-	535,725	-	-	-	1,338,277	-	-	1,874,002		-	-	203,200	2,077,202
County Treasurer and Trustee Fees	-	-	-	-	21,122	-	-	-	100,000	-	-	121,122		-	-	500	121,622
Total Debt Service Costs	-	-	-	-	556,847	-	-	-	1,438,277	-	-	1,995,124		-	-	203,700	2,198,824
Outflows (Expenses) Subtotal	11,161,125	191,716	-	2,350,000	1,103,337	2,965,443	2,760,078	262,033	12,716,000	193,138	718,491	34,421,361		2,571,704	97,055	5,734,881	42,825,002
Other Sources and Uses (Outflows)																	
Interfund Transfers Out	4,465,494	-	32,000	-	30,424	152,406	167,258	-	109,282	1,712,828	-	6,669,692		33,682	-	45,000	6,748,374
Other	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-
Other Sources and Uses Total (Outflows)	4,465,494	-	32,000	-	30,424	152,406	167,258	-	109,282	1,712,828	-	6,669,692		33,682	-	45,000	6,748,374
Total Outflows	15,626,619	191,716	32,000	2,350,000	1,133,761	3,117,849	2,927,336	262,033	12,825,282	1,905,966	718,491	41,091,053		2,605,386	97,055	5,779,881	49,573,376
Net Budget Surplus (Deficit)	(4,460,062)	57,515	-	-	(88,999)	(102,990)	-	-	(301,469)	(1,323,076)	-	(6,219,081)		-	-	-	(6,219,082)
Total Beginning Available Fund Balance	10,147,619	432,587	-	32,029	89,011	3,827,457	-	-	301,469	1,817,037	-	16,647,209		-	-	-	16,647,209
Total Ending Available Fund Balance	\$ 5,687,557	\$ 490,102	\$ -	\$ 32,029	\$ 12	\$ 3,724,467	\$ -	\$ -	\$ -	\$ 493,961	\$ -	\$ 10,428,128		\$ -	\$ -	\$ -	\$ 10,428,128
Outstanding Debt (end of year) - Does not include new proposed debt	\$ -	\$ -	\$ -	\$ -	\$ 6,550,000	\$ -	\$ -	\$ -	\$ 11,475,396	\$ -	\$ -	\$ 18,025,396		\$ -	\$ -	\$ 2,255,000	\$ 20,280,396

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

General Fund Summary

	Actuals 2016	Actuals 2017	2018 Original	2018 Forecasted	2018 Adjustments	2019 Proposed	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
<u>Revenues</u>											
Taxes	8,485,683	9,460,884	9,016,979	9,155,755	138,776	9,221,814	66,059	9,359,558	9,539,643	9,685,776	9,874,884
Licenses & Permits	302,975	566,818	292,708	340,708	48,000	337,708	(3,000)	337,708	337,708	337,708	337,708
Intergovernmental Proceeds	377,290	374,212	494,898	498,109	3,211	498,109	-	498,109	498,109	498,109	498,109
Charges for Services	268,083	489,267	306,432	252,222	(54,210)	319,535	67,313	252,222	252,222	252,222	252,222
Fines and Forfeits	11,157	8,282	6,077	6,077	-	6,077	-	6,077	6,077	6,077	6,077
Interest on Investments	47,908	32,522	45,000	45,000	-	45,000	-	45,000	45,000	45,000	45,000
Miscellaneous Revenues	86,312	245,763	79,118	79,118	-	79,118	-	79,118	79,118	79,118	79,118
Contributions	45,209	74,551	68,438	68,438	-	68,438	-	68,438	68,438	68,438	68,438
Total Revenues	9,624,618	11,252,298	10,309,650	10,445,427	135,777	10,575,799	130,372	10,646,230	10,826,315	10,972,448	11,161,556
<u>Operating Expenditures</u>											
Legislation & Council	59,066	96,623	83,109	83,510	401	85,052	1,542	85,060	85,068	85,076	85,085
Town Attorney	538,421	450,145	527,994	527,994	-	546,276	18,282	565,090	584,844	605,586	627,366
Town Manager	227,719	250,003	307,902	305,301	(2,601)	315,833	10,532	306,524	307,249	308,011	308,812
Administrative Services	346,690	367,609	376,927	376,188	(739)	393,681	17,493	389,572	397,556	393,640	401,828
Finance	793,106	811,431	844,120	859,183	15,063	854,225	(4,958)	860,011	866,854	873,028	880,287
Information Technology	163,641	193,434	291,615	365,223	73,608	341,173	(24,050)	341,896	345,947	350,131	354,456
Human Resources	291,849	296,357	330,074	335,684	5,610	341,292	5,608	344,554	345,879	347,271	348,732
Marketing and Business Development	315,756	241,594	440,173	395,173	(45,000)	525,388	130,215	512,772	511,251	513,328	515,509
Municipal Court	28,827	30,713	31,839	31,982	143	32,541	559	32,705	32,877	33,058	33,248
Police Department	781,208	779,607	985,164	952,125	(33,039)	1,008,922	56,797	979,420	987,773	996,498	1,005,613
Community Services	47,130	50,184	54,433	53,194	(1,239)	54,528	1,334	55,010	55,516	56,048	56,606
Community Grants and Contributions	77,500	106,000	126,850	126,850	-	126,850	-	126,850	126,850	126,850	126,850
Roads and Bridges	1,061,715	1,067,792	1,122,357	1,116,373	(5,984)	1,135,068	18,695	1,117,734	1,144,212	1,131,517	1,139,165
Vehicle Maintenance	461,527	579,205	453,126	451,907	(1,219)	444,493	(7,414)	448,606	452,923	457,453	462,208
Municipal Bus	186,049	195,188	189,635	208,003	18,368	214,917	6,914	218,555	222,376	226,387	230,599
Employee Shuttle	44,219	44,498	86,043	85,394	(649)	88,032	2,638	90,664	93,429	96,331	99,379
Parks & Recreation	443,790	513,115	611,003	593,805	(17,198)	562,537	(31,268)	555,681	548,982	544,949	565,694
Plaza Services	1,240,457	1,094,830	1,397,252	1,330,539	(66,713)	1,345,738	15,199	1,364,651	1,384,382	1,404,966	1,426,442
Public Refuse Removal	47,230	50,937	65,028	65,028	-	65,083	55	65,675	66,286	66,916	67,566
Building/Facility Maintenance	187,004	193,090	244,464	244,404	(60)	252,545	8,141	254,116	255,764	257,144	258,592
Building Division	364,795	296,639	548,963	432,225	(116,738)	605,267	173,042	539,721	541,580	543,532	545,581
Housing Division Office	21,431	18,998	19,808	19,939	131	20,706	767	20,811	20,921	21,037	21,158

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

General Fund Summary

	Actuals 2016	Actuals 2017	2018 Original	2018 Forecasted	2018 Adjustments	2019 Proposed	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Planning and Development Services	480,426	390,394	645,191	643,731	(1,460)	703,343	59,611	649,473	649,572	649,675	652,039
Contingency	33,501	-	97,831	96,038	-	100,635	-	99,252	100,281	100,884	102,128
Total Operating Expenditures	8,243,057	8,118,386	9,880,901	9,699,793	(179,315)	10,164,124	459,734	10,024,403	10,128,373	10,189,319	10,314,944
<u>Capital Outlay</u>											
Capital Outlay Expense	101,004	940,709	905,000	530,000	(375,000)	997,000	467,000	460,000	460,000	460,000	460,000
Total Capital Outlay	101,004	940,709	905,000	530,000	(375,000)	997,000	467,000	460,000	460,000	460,000	460,000
<u>Other Source/Uses</u>											
Gain/Loss On Sale Of Assets	4,822	-	-	-	-	-	-	-	-	-	-
Transfer From Overhead Allocations	431,654	482,133	494,375	494,375	-	494,375	-	494,375	494,375	494,375	494,375
Transfer (To)/From Tourism Fund	25,755	37,942	24,865	32,625	7,760	33,682	1,057	34,769	35,889	37,043	38,233
Transfer (To)/From Parking Services	-	-	(65,835)	-	65,835	(54,430)	(54,430)	(46,014)	(73,704)	-	-
Transfer (To)/From Debt Service Fund	-	207,439	-	-	-	-	-	-	-	-	-
Transfer (To)/From DSF - Specific Ownership Taxes	136,536	149,712	85,587	32,000	(53,587)	32,000	-	32,000	32,000	32,000	32,000
Transfer (To)/From Capital Projects Fund	(355,658)	(266,071)	(300,000)	(267,970)	32,030	(2,350,000)	(2,082,030)	(800,000)	(300,000)	(300,000)	(300,000)
Transfer (To)/From CDF	(67,460)	(120,404)	(192,041)	(132,798)	59,243	(188,223)	(55,425)	(166,249)	(171,506)	(177,006)	(182,760)
Transfer (To)/From Broadband Fund	-	-	10,000	(418,764)	(428,764)	(841,465)	(422,701)	10,000	10,000	10,000	10,000
Transfer (To)/From Conference Center Fund	(196,206)	(199,089)	(259,352)	(209,352)	50,000	(262,033)	(52,681)	(214,794)	(217,637)	(220,566)	(223,583)
Transfer (To)/From AHDF	(445,361)	(455,479)	(460,970)	(475,315)	(14,345)	(489,406)	(14,091)	(504,604)	(520,257)	(536,376)	(552,977)
Transfer (To)/From Vehicle Acquisition	(353,671)	(561,775)	(434,725)	(413,535)	21,190	(249,231)	164,304	(551,899)	121,379	(119,873)	(122,929)
Total Other Sources/Uses	(819,590)	(725,592)	(1,098,096)	(1,358,734)	(260,638)	(3,874,731)	(2,515,997)	(1,712,416)	(589,461)	(780,403)	(807,641)
Surplus (Deficit)	460,967	1,467,610	(1,574,347)	(1,143,100)	429,454	(4,460,056)	(3,312,359)	(1,550,589)	(351,518)	(457,274)	(421,029)
Beginning Fund Balance	8,985,346	9,446,313	10,913,923	10,913,923		9,770,824		5,310,768	3,760,178	3,408,660	2,951,386
Ending Fund Balance	9,446,313	10,913,923	9,339,576	9,770,824		5,310,768		3,760,178	3,408,660	2,951,386	2,530,357

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

General Fund Revenues

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018	2018	2019	2019	2020 Long	2021 Long	2022 Long	2023 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
General Fund Revenues	Tax - Property	3,816,550	3,899,219	3,801,204	3,801,204	-	3,820,954	19,750	3,820,954	3,859,164	3,859,164	3,897,755
General Fund Revenues	Tax-Property Delinquent	(545)	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Tax - Property - Abatements	-	(74,271)	79,375	79,375	-	-	(79,375)	-	-	-	-
General Fund Revenues	Tax - Specific Ownership	155,158	175,437	155,000	155,000	-	155,000	-	155,000	155,000	155,000	155,000
General Fund Revenues	Tax - Construction Use 1.5%	156,587	391,491	210,000	210,000	-	210,000	-	210,000	210,000	210,000	210,000
General Fund Revenues	Tax - Construction Use 3%	313,220	783,100	420,000	420,000	-	420,000	-	420,000	420,000	420,000	420,000
General Fund Revenues	Tax-Cigarette	9,341	9,671	9,400	9,400	-	9,400	-	9,400	9,400	9,400	9,400
General Fund Revenues	Tax - Property - Interest/Penalty	17,320	(465)	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
General Fund Revenues	Sales Taxes	4,050,811	4,262,780	4,327,000	4,457,728	130,728	4,591,460	133,732	4,729,204	4,871,080	5,017,212	5,167,729
General Fund Revenues	Sales Taxes - Interest	291	761	-	-	-	-	-	-	-	-	-
General Fund Revenues	Sales Taxes - Penalties	9,113	5,218	-	-	-	-	-	-	-	-	-
General Fund Revenues	Sales Taxes - Prior Period Remittances	(42,161)	7,942	-	8,048	8,048	-	(8,048)	-	-	-	-
Total Taxes		8,485,683	9,460,884	9,016,979	9,155,755	138,776	9,221,814	66,059	9,359,558	9,539,643	9,685,776	9,874,884
General Fund Revenues	License-Liquor	2,623	2,993	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
General Fund Revenues	License-Pet	240	195	128	128	-	128	-	128	128	128	128
General Fund Revenues	Permit-Construction	160,306	394,581	187,880	187,880	-	187,880	-	187,880	187,880	187,880	187,880
General Fund Revenues	External Energy Discount	-	(1,251)	-	-	-	-	-	-	-	-	-
General Fund Revenues	Renewable Energy Discount	-	(1,668)	-	-	-	-	-	-	-	-	-
General Fund Revenues	HERS Energy Discount	-	(1,334)	-	-	-	-	-	-	-	-	-
General Fund Revenues	Permit-Electrical-Mountain Village	8,114	8,167	15,000	8,000	(7,000)	15,000	7,000	15,000	15,000	15,000	15,000
General Fund Revenues	Permit-Electrical-Town of Telluride	59,072	72,590	25,000	50,000	25,000	50,000	-	50,000	50,000	50,000	50,000
General Fund Revenues	Construction Parking Fees	27,755	30,095	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
General Fund Revenues	Permit-Plumbing-Mountain Village	5,072	7,908	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
General Fund Revenues	Permit-Plumbing-Town of Telluride	37,830	50,886	20,000	50,000	30,000	40,000	(10,000)	40,000	40,000	40,000	40,000
General Fund Revenues	Construction Parking Late Pay Fees	70	50	-	-	-	-	-	-	-	-	-
General Fund Revenues	Permit-Mechanical	278	2,132	200	200	-	200	-	200	200	200	200
General Fund Revenues	Permit & Other Licenses	1,375	1,275	-	-	-	-	-	-	-	-	-
General Fund Revenues	Permits-Excavation	240	200	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Total Permits & License		302,975	566,818	292,708	340,708	48,000	337,708	(3,000)	337,708	337,708	337,708	337,708
General Fund Revenues	Conservation Trust Funds	15,364	13,666	13,402	13,402	-	13,402	-	13,402	13,402	13,402	13,402
General Fund Revenues	Mineral Lease Revenue	5,904	3,098	5,747	1,170	(4,577)	1,170	-	1,170	1,170	1,170	1,170
General Fund Revenues	Severance Tax Revenues	11,801	8,165	4,936	12,724	7,788	12,724	-	12,724	12,724	12,724	12,724
General Fund Revenues	County Road & Bridge Taxes	277,360	279,353	275,450	275,450	-	275,450	-	275,450	275,450	275,450	275,450
General Fund Revenues	Motor Vehicle Registration	5,643	5,510	4,900	4,900	-	4,900	-	4,900	4,900	4,900	4,900
General Fund Revenues	Highway User Tax Funds	61,218	64,421	66,234	66,234	-	66,234	-	66,234	66,234	66,234	66,234
General Fund Revenues	Smart Contribution	-	-	124,229	124,229	-	124,229	-	124,229	124,229	124,229	124,229
Total Intergovernmental Revenues		377,290	374,212	494,898	498,109	3,211	498,109	-	498,109	498,109	498,109	498,109
General Fund Revenues	Fee-2% Collection - Material Tax	2,385	5,699	2,708	2,708	-	2,708	-	2,708	2,708	2,708	2,708

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

General Fund Revenues

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018	2018	2019	2019	2020 Long	2021 Long	2022 Long	2023 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
General Fund Revenues	Fee-Criminal Fines	1,719	2,077	1,764	1,764	-	1,764	-	1,764	1,764	1,764	1,764
General Fund Revenues	Fee-Plan Review	101,225	256,027	122,122	122,122	-	122,122	-	122,122	122,122	122,122	122,122
General Fund Revenues	Fee-Planning Dev Review	77,370	60,625	44,000	44,000	-	44,000	-	44,000	44,000	44,000	44,000
General Fund Revenues	Fee- Recording	-	33	350	350	-	350	-	350	350	350	350
General Fund Revenues	Fee-Plan/Zone/Plat	-	1,000	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
General Fund Revenues	Fees-Miscellaneous P&Z	250	41	-	-	-	-	-	-	-	-	-
General Fund Revenues	Fee-MVHA Qualification Fee	5,940	6,570	4,600	4,600	-	4,600	-	4,600	4,600	4,600	4,600
General Fund Revenues	Fee - Energy Mitigation	-	-	54,210	-	(54,210)	67,313	67,313	-	-	-	-
General Fund Revenues	Black Hills Gas Franchise Fee	35,103	24,698	39,678	39,678	-	39,678	-	39,678	39,678	39,678	39,678
General Fund Revenues	Road Impact Fees	43,440	130,819	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
General Fund Revenues	Equipment Rental	651	1,678	-	-	-	-	-	-	-	-	-
Total Charges for Services		268,083	489,267	306,432	252,222	(54,210)	319,535	67,313	252,222	252,222	252,222	252,222
General Fund Revenues	Fines-Traffic	2,765	7,948	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
General Fund Revenues	Fines-False Alarms	-	-	276	276	-	276	-	276	276	276	276
General Fund Revenues	Fines-Miscellaneous/PD	-	600	4,250	4,250	-	4,250	-	4,250	4,250	4,250	4,250
General Fund Revenues	Fines-Miscellaneous Building	8,392	(266)	551	551	-	551	-	551	551	551	551
Total Fines & Forfeits		11,157	8,282	6,077	6,077	-	6,077	-	6,077	6,077	6,077	6,077
General Fund Revenues	Interest On Investments	51,399	52,134	45,000	45,000	-	45,000	-	45,000	45,000	45,000	45,000
General Fund Revenues	Gain/Loss On Investments	(3,491)	(19,612)	-	-	-	-	-	-	-	-	-
Total Interest on Investments		47,908	32,522	45,000	45,000	-	45,000	-	45,000	45,000	45,000	45,000
General Fund Revenues	Grant Revenue Police	-	2,840	-	-	-	-	-	-	-	-	-
General Fund Revenues	Grant Revenue-Miscellaneous	14,948	8,152	-	-	-	-	-	-	-	-	-
General Fund Revenues	HR Housing - Revenue	-	-	3,350	3,350	-	3,350	-	3,350	3,350	3,350	3,350
General Fund Revenues	Miscellaneous Revenue - Plaza Services	-	600	-	-	-	-	-	-	-	-	-
General Fund Revenues	Miscellaneous Revenue - Shop	-	-	500	500	-	500	-	500	500	500	500
General Fund Revenues	Miscellaneous Revenue - Marketing	-	225	475	475	-	475	-	475	475	475	475
General Fund Revenues	Miscellaneous Revenue - Police	1,934	1,840	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
General Fund Revenues	Miscellaneous Revenue - Municipal Bus	-	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
General Fund Revenues	Miscellaneous Revenue - Building	2,886	8,487	750	750	-	750	-	750	750	750	750
General Fund Revenues	Miscellaneous Revenue - Finance	5,552	1,853	14,500	14,500	-	14,500	-	14,500	14,500	14,500	14,500
General Fund Revenues	Miscellaneous Revenue - Finance Admin Fees	377	64	-	-	-	-	-	-	-	-	-
General Fund Revenues	Munirevs Credit Card Fees	2,069	1,895	500	500	-	500	-	500	500	500	500
General Fund Revenues	Permitting Credit Card Fees	495	749	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
General Fund Revenues	Miscellaneous Revenue -Clerk	2,754	2,776	200	200	-	200	-	200	200	200	200
General Fund Revenues	Miscellaneous Revenue - General	7,432	9,819	1,100	1,100	-	1,100	-	1,100	1,100	1,100	1,100
General Fund Revenues	Maintenance Shop Lease	12	13	12	12	-	12	-	12	12	12	12
General Fund Revenues	Van Rider Revenue	29,948	27,879	29,654	29,654	-	29,654	-	29,654	29,654	29,654	29,654
General Fund Revenues	Insurance Claim Proceeds	-	149,778	-	-	-	-	-	-	-	-	-

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

General Fund Revenues

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018			2019		2020 Long	2021 Long	2022 Long	2023 Long
				2018 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
General Fund Revenues	Transfer Station Lease	1,200	1,300	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
General Fund Revenues	David Reed Lease	(1,398)	(1,398)	(1,398)	(1,398)	-	(1,398)	-	(1,398)	(1,398)	(1,398)	(1,398)
General Fund Revenues	Ice Rink Revenues	582	1,710	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
General Fund Revenues	Vending Cart/Plaza Use Rents	12,261	23,255	12,500	12,500	-	12,500	-	12,500	12,500	12,500	12,500
General Fund Revenues	Vending/Plaza Application Fees	5,260	3,927	5,775	5,775	-	5,775	-	5,775	5,775	5,775	5,775
Total Miscellaneous Revenues		86,312	245,763	79,118	79,118	-	79,118	-	79,118	79,118	79,118	79,118
General Fund Revenues	Contributions	-	-	50,000	50,000	-	50,000	-	50,000	50,000	50,000	50,000
General Fund Revenues	Contribution-See Forever	-	60,000	-	-	-	-	-	-	-	-	-
General Fund Revenues	Contributions-TMVOA Employee Shuttle	10,398	2,858	13,438	13,438	-	13,438	-	13,438	13,438	13,438	13,438
General Fund Revenues	Green Gondola Receipts	39	740	-	-	-	-	-	-	-	-	-
General Fund Revenues	Energy Rebates	14,562	10,952	-	-	-	-	-	-	-	-	-
General Fund Revenues	Environmental Services Contribution	20,210	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Total Contributions		45,209	74,551	68,438	68,438	-	68,438	-	68,438	68,438	68,438	68,438
Total General Fund Revenues		9,624,618	11,252,298	10,309,650	10,445,427	135,777	10,575,799	130,372	10,646,230	10,826,315	10,972,448	11,161,556

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Town Council

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018	2018	2019	2019	2020 Long	2021 Long	2022 Long	2023 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Town Council	Board Compensation	34,364	43,116	51,084	51,084	-	51,084	-	51,084	51,084	51,084	51,084
Town Council	PERA & Payroll Taxes	5,250	6,639	6,406	7,857	1,451	7,857	-	7,857	7,857	7,857	7,857
Town Council	Workers Compensation	28	119	146	146	-	153	7	161	169	177	186
Town Council	Other Benefits	6,125	6,265	6,265	6,265	-	6,300	35	6,300	6,300	6,300	6,300
Town Council	Consultant Services	1,635	27,000	-	-	-	-	-	-	-	-	-
Town Council	Communications	475	870	500	500	-	500	-	500	500	500	500
Town Council	Travel, Education & Training	165	1,823	7,500	6,000	(1,500)	7,500	1,500	7,500	7,500	7,500	7,500
Town Council	General Supplies & Materials	552	1,946	500	600	100	600	-	600	600	600	600
Town Council	Business Meals-Town Council	9,871	8,300	9,500	9,850	350	9,850	-	9,850	9,850	9,850	9,850
Town Council	Special Occasion	600	546	1,208	1,208	-	1,208	-	1,208	1,208	1,208	1,208
Total		59,066	96,623	83,109	83,510	401	85,052	1,542	85,060	85,068	85,076	85,085

Legal

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018	2018	2019	2019	2020 Long	2021 Long	2022 Long	2023 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Legal	Outside Counsel - General	30,510	497	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
Legal	Outside Counsel - Litigation	-	51,333	-	-	-	-	-	-	-	-	-
Legal	Legal - Extraordinary	145,634	54,022	100,000	100,000	-	100,000	-	100,000	100,000	100,000	100,000
Legal	Legal - Litigation	48,810	93,548	54,636	54,636	-	55,000	364	55,000	55,000	55,000	55,000
Legal	Legal - General (1)	312,188	250,746	358,358	358,358	-	376,276	17,918	395,090	414,844	435,586	457,366
Legal	Out Of Pocket Expense	1,280	-	-	-	-	-	-	-	-	-	-
Total		538,421	450,145	527,994	527,994	-	546,276	18,282	565,090	584,844	605,586	627,366

(1) Contracted general legal with 5% escalator per year

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Town Manager

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
Town Manager	Salaries & Wages	148,385	155,159	159,100	160,259	1,159	165,387	5,128	165,387	165,387	165,387	165,387
Town Manager	Group Insurance	13,013	13,113	12,513	12,513	-	12,500	(13)	13,125	13,781	14,470	15,194
Town Manager	PERA & Payroll Taxes	22,975	23,973	24,470	24,648	178	25,437	789	25,437	25,437	25,437	25,437
Town Manager	PERA 401K	13,339	13,946	14,319	14,424	105	14,886	462	14,886	14,886	14,886	14,886
Town Manager	Workers Compensation	1,179	1,917	1,323	1,323	-	1,323	-	1,389	1,459	1,532	1,608
Town Manager	Other Employee Benefits	810	875	895	895	-	900	5	900	900	900	900
Town Manager	Grant Lobbying Fees	18,000	18,000	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Town Manager	Professional Services (1)	-	11,895	12,000	12,000	-	15,000	3,000	5,000	5,000	5,000	5,000
Town Manager	Consulting Service	-	-	2,000	500	(1,500)	500	-	500	500	500	500
Town Manager	Green Team Expense	-	-	50,000	50,000	-	-	(50,000)	50,000	50,000	50,000	50,000
Town Manager (itemization)	Green Team Expense (2)	-	-	-	-	-	25,000	25,000	-	-	-	-
Town Manager (itemization)	Green Team Expense (3)	-	-	-	-	-	12,000	12,000	-	-	-	-
Town Manager (itemization)	Green Team Expense (4)	-	-	-	-	-	5,000	5,000	-	-	-	-
Town Manager (itemization)	Green Team Expense (5)	-	-	-	-	-	1,200	1,200	-	-	-	-
Town Manager (itemization)	Green Team Expense (6)	-	-	-	-	-	26	26	-	-	-	-
Town Manager (itemization)	Green Team Expense (7)	-	-	-	-	-	1,200	1,200	-	-	-	-
Town Manager (itemization)	Green Team Expense (8)	-	-	-	-	-	5,574	5,574	-	-	-	-
Town Manager	Repairs & Maintenance-Equipment	-	-	-	-	-	-	-	-	-	-	-
Town Manager	Communications	1,131	1,045	1,300	1,300	-	1,300	-	1,300	1,300	1,300	1,300
Town Manager	Dues & Fees (9)	8,557	8,818	9,382	7,839	(1,543)	8,000	161	8,000	8,000	8,000	8,000
Town Manager	Travel, Education & Training	-	475	1,500	500	(1,000)	1,500	1,000	1,500	1,500	1,500	1,500
Town Manager	Postage & Freight	22	-	-	-	-	-	-	-	-	-	-
Town Manager	General Supplies & Materials	152	349	500	500	-	500	-	500	500	500	500
Town Manager	Business Meals	106	387	500	500	-	500	-	500	500	500	500
Town Manager	Employee Appreciation	50	50	100	100	-	100	-	100	100	100	100
Total		227,719	250,003	307,902	305,301	(2,601)	315,833	10,532	306,524	307,249	308,011	308,812

- (1) Gondola Economic Impact Study 2017, 2018, 2019
- (2) Compost Rebate Program
- (3) Eco Action Green House Gas Emissions Report
- (4) Communications/Education
- (5) Mountain Village Cleanup

- (6) Bike to Work Participation
- (7) Green Lights Program
- (8) Miscellaneous
- (9) CAST, CML, Region 10

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Administrative Services (Town Clerk)

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018	2018	2019	2019	2020 Long	2021 Long	2022 Long	2023 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Admin Services	Salaries & Wages	175,721	191,622	189,836	190,169	333	196,254	6,085	196,254	196,254	196,254	196,254
Admin Services	Group Insurance	39,038	39,340	37,540	37,540	-	37,500	(40)	39,375	41,344	43,411	45,581
Admin Services	Dependent Health Reimbursement	(4,435)	(3,818)	(3,378)	(3,378)	-	(3,378)	-	(3,378)	(3,378)	(3,378)	(3,378)
Admin Services	PERA & Payroll Taxes	26,547	28,922	29,197	29,248	51	30,184	936	30,184	30,184	30,184	30,184
Admin Services	PERA 401K	4,748	4,920	7,028	5,705	(1,323)	5,888	183	5,888	5,888	5,888	5,888
Admin Services	Workers Compensation	168	191	289	289	-	303	14	319	335	351	369
Admin Services	Other Employee Benefits	2,430	2,685	2,685	2,685	-	2,700	15	2,700	2,700	2,700	2,700
Admin Services	Consultant Services	-	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Admin Services	Janitorial/Trash Removal	17,958	18,716	17,500	17,500	-	20,200	2,700	20,200	20,200	20,200	20,200
Admin Services	Security Monitoring - Town Hall	372	465	395	395	-	395	-	395	395	395	395
Admin Services	Phone Maintenance	285	929	800	1,000	200	1,500	500	1,500	1,500	1,500	1,500
Admin Services	Repairs & Maintenance-Equipment	3,028	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Admin Services	Rental- Equipment	8,291	8,218	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Admin Services	Communications	16,811	16,823	16,100	16,100	-	16,100	-	16,100	16,100	16,100	16,100
Admin Services	Election Expenses	7,993	4,841	-	-	-	6,000	6,000	-	6,000	-	6,000
Admin Services	Public Noticing	211	117	750	750	-	750	-	750	750	750	750
Admin Services	Recording Fees	-	-	100	100	-	100	-	100	100	100	100
Admin Services	Dues & Fees	415	472	600	600	-	600	-	600	600	600	600
Admin Services	Travel, Education & Training	4,055	2,719	4,500	4,500	-	5,500	1,000	5,500	5,500	5,500	5,500
Admin Services	Postage & Freight	1,984	1,802	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Admin Services	General Supplies & Material	4,005	3,561	6,500	6,500	-	6,500	-	6,500	6,500	6,500	6,500
Admin Services	Business Meals	336	124	750	750	-	850	100	850	850	850	850
Admin Services	Employee Appreciation	242	331	300	300	-	300	-	300	300	300	300
Admin Services	Utilities - Natural Gas	5,032	6,216	6,615	6,615	-	6,615	-	6,615	6,615	6,615	6,615
Admin Services	Utilities - Electricity	7,875	14,251	17,174	17,174	-	17,174	-	17,174	17,174	17,174	17,174
Admin Services	Utilities - Water/Sewer	6,484	7,068	7,551	7,551	-	7,551	-	7,551	7,551	7,551	7,551
Admin Services	Internet Service	17,095	17,095	17,095	17,095	-	17,095	-	17,095	17,095	17,095	17,095
Total		346,690	367,609	376,927	376,188	(739)	393,681	17,493	389,572	397,556	393,640	401,828

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Finance

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
					Forecasted	2018 Adjustments	2019 Proposed	2019 Adjustments				
Finance	Salaries & Wages	391,295	404,078	416,277	416,277	-	422,493	6,216	422,493	422,493	422,493	422,493
Finance	Group Insurance	79,420	78,681	74,585	74,585	-	75,000	415	78,750	82,688	86,822	91,163
Finance	Dependent Health Reimbursement	(2,821)	(1,444)	(3,600)	(3,600)	-	(3,600)	-	(3,600)	(3,600)	(3,600)	(3,600)
Finance	PERA & Payroll Taxes	60,292	62,475	64,023	64,023	-	64,979	956	64,979	64,979	64,979	64,979
Finance	PERA 401K	25,567	27,454	29,281	29,281	-	28,307	(974)	28,307	28,307	28,307	28,307
Finance	Workers Compensation	309	328	694	694	-	729	35	765	803	844	886
Finance	Other Employee Benefits	4,860	5,250	5,370	5,370	-	5,400	30	5,400	5,400	5,400	5,400
Finance	Bad Debt Expense	-	-	-	13,463	13,463	-	(13,463)	-	-	-	-
Finance	Professional Consulting	10,100	14,486	13,000	13,000	-	13,000	-	13,000	13,000	13,000	13,000
Finance	County Treasurer Collect Fee 2%	82,075	82,334	86,278	86,278	-	86,705	427	86,705	87,572	87,572	88,448
Finance	Auditing Fees	25,000	25,435	28,000	29,600	1,600	31,000	1,400	33,000	35,000	37,000	39,000
Finance	Insurance	96,986	99,918	110,000	110,000	-	110,000	-	110,000	110,000	110,000	110,000
Finance	Public Noticing	-	-	500	500	-	500	-	500	500	500	500
Finance	Dues & Fees	181	165	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Finance	Travel, Education & Training	25	1,652	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Finance	Postage & Freight	4,404	3,000	4,200	4,200	-	4,200	-	4,200	4,200	4,200	4,200
Finance	Bank Fees	8,512	135	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Finance	Bank Fees - Credit Card Fees	828	417	612	612	-	612	-	612	612	612	612
Finance	Munirevs Online Payment Fees	3,353	4,098	4,100	4,100	-	4,100	-	4,100	4,100	4,100	4,100
Finance	Permitting Payment Fees	57	-	-	-	-	-	-	-	-	-	-
Finance	General Supplies & Material	2,576	2,765	2,600	2,600	-	2,600	-	2,600	2,600	2,600	2,600
Finance	Employee Appreciation	88	205	600	600	-	600	-	600	600	600	600
Finance	Books & Periodicals	-	-	100	100	-	100	-	100	100	100	100
Total		793,106	811,431	844,120	859,183	15,063	854,225	(4,958)	860,011	866,854	873,028	880,287

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Information Technology

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
					Forecasted	Adjustments	Proposed	Adjustments				
General Fund - Technical	Salaries & Wages	-	-	-	-	-	120,000	120,000	120,000	120,000	120,000	120,000
General Fund - Technical	Group Insurance	-	-	-	-	-	12,500	12,500	13,125	13,781	14,470	15,194
General Fund - Technical	Dependent Health Reimbursement	-	-	-	-	-	-	-	-	-	-	-
General Fund - Technical	PERA & Payroll Taxes	-	-	-	-	-	18,456	18,456	18,456	18,456	18,456	18,456
General Fund - Technical	PERA 401K	-	-	-	-	-	1,200	1,200	2,400	3,600	4,800	6,000
General Fund - Technical	Workers Compensation	-	-	-	-	-	1,000	1,000	1,050	1,103	1,158	1,216
General Fund - Technical	Other Employee Benefits	-	-	-	-	-	900	900	900	900	900	900
General Fund - Technical	Vehicle Repair & Maintenance	-	-	-	-	-	-	-	1,000	1,000	1,000	1,000
General Fund - Technical	Travel, Education & Training	-	-	-	-	-	3,500	3,500	3,500	3,500	3,500	3,500
General Fund - Technical	Software Support- Contract	40,837	47,336	55,000	70,000	15,000	-	(70,000)	-	-	-	-
General Fund - Technical	Software Support - Other	499	7,121	2,500	2,500	-	3,000	500	3,000	3,000	3,000	3,000
General Fund - Technical	General Hardware Replacement	21,527	10,302	20,000	48,000	28,000	20,000	(28,000)	17,000	17,000	17,000	17,000
General Fund - Technical	Symantic Antivirus Licenses	7,440	-	-	-	-	-	-	-	-	-	-
General Fund - Technical	Microsoft Office Licenses	-	15,848	17,995	17,995	-	23,000	5,005	23,000	23,000	23,000	23,000
General Fund - Technical	Microsoft Hosted E-Mail Exchange	-	529	1,050	1,050	-	1,050	-	1,050	1,050	1,050	1,050
General Fund - Technical	Incode Annual Support Maintenance	30,379	31,017	33,493	33,493	-	35,168	1,675	36,926	38,772	40,711	42,746
General Fund - Technical	All Data - Vehicle Maintenance	-	1,500	1,500	1,500	-	1,515	15	1,530	1,545	1,561	1,577
General Fund - Technical	Agenda Management Software	-	-	-	-	-	6,000	6,000	6,000	6,000	6,000	6,000
General Fund - Technical	Adobe Upgrades/Licenses	1,072	1,079	3,600	3,600	-	3,600	-	3,600	3,600	3,600	3,600
General Fund - Technical	Sonic Wall - Firewall	342	6,797	2,700	2,700	-	2,700	-	2,700	2,700	2,700	2,700
General Fund - Technical	CAD Auto Desk Support	1,430	1,420	1,400	1,400	-	1,428	28	1,457	1,486	1,515	1,546
General Fund - Technical	Trimble Pathfinder Software	\$ -	\$ 1,995	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Fund - Technical	Web Site Blocker	2,876	2,847	2,800	2,800	-	2,800	-	2,800	2,800	2,800	2,800
General Fund - Technical	Dell Server Support	-	2,140	3,500	3,500	-	-	(3,500)	-	-	-	-
General Fund - Technical	Barracuda Spam Filter	1,350	1,620	2,430	2,430	-	2,430	-	2,430	2,430	2,430	2,430
General Fund - Technical	Manager Plus Software	2,450	499	2,600	3,100	500	3,100	-	3,100	3,100	3,100	3,100
General Fund - Technical	Spilman Software Support - Police (1)	10,582	11,005	11,445	11,445	-	12,315	870	12,562	12,813	13,069	13,330
General Fund - Technical	GLD - Getting Legal Done	1,747	1,884	2,184	2,184	-	2,184	-	2,184	2,184	2,184	2,184
General Fund - Technical	Cyber Security - Fees	-	-	35,000	35,000	-	-	(35,000)	-	-	-	-
General Fund - Technical	Cyber Security - Study	-	-	15,000	5,000	(10,000)	-	(5,000)	-	-	-	-
General Fund - Technical	AV Upgrade	-	10,000	32,456	32,456	-	-	(32,456)	-	-	-	-
General Fund - Technical	Montrose Interconnect - Police (2)	4,399	4,111	4,112	4,112	-	4,112	-	4,112	4,112	4,112	4,112
General Fund - Technical	VPI Software Support - Police (3)	-	333	1,270	1,895	625	1,895	-	1,895	1,895	1,895	1,895
General Fund - Technical	Meritage Support Fees	7,650	7,650	7,650	7,650	-	7,650	-	7,650	7,650	7,650	7,650
General Fund - Technical	Printer Maintenance	1,072	865	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
General Fund - Technical	Document Management	-	-	-	10,900	10,900	500	(10,400)	500	500	500	500
General Fund - Technical	Insight Video Net Software - Police	-	-	1,500	-	(1,500)	-	-	-	-	-	-
General Fund - Technical	Muni Matrix License	1,495	1,495	1,495	1,495	-	1,495	-	1,495	1,495	1,495	1,495
General Fund - Technical	Veritas Back-Up Support Fees	2,396	-	-	-	-	-	-	-	-	-	-

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Information Technology

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long	2021 Long	2022 Long	2023 Long	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
General Fund - Technical	Mozy Online Back Up Support Fee	6,083	6,083	6,260	6,260	-	6,500	240	6,500	6,500	6,500	6,500
General Fund - Technical	Opengov	-	-	-	29,083	29,083	17,000	(12,083)	17,000	17,000	17,000	17,000
General Fund - Technical	Munirevs Support Fees	17,725	17,676	19,175	19,175	-	19,175	-	19,175	19,175	19,175	19,175
General Fund - Technical	Technical Miscellaneous	292	281	1,000	2,000	1,000	1,200	(800)	-	-	-	-
General Fund - Technical	Communications	-	-	-	-	-	1,300	1,300	1,300	1,300	1,300	1,300
Total		163,641	193,434	291,615	365,223	73,608	341,173	(24,050)	341,896	345,947	350,131	354,456

- (1) Record Management software (RMS) for MVPD
- (2) Support from Montrose PD shared server for RMS
- (3) Telephone recording system support for MVPD

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Human Resources

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long	2021 Long	2022 Long	2023 Long	
				2018 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Human Resources	Salaries & Wages	129,928	134,658	143,080	143,346	266	147,933	4,587	147,933	147,933	147,933	147,933
Human Resources	Group Insurance	26,025	26,227	24,603	25,000	397	25,000	-	26,250	27,563	28,941	30,388
Human Resources	Dependent Health Reimbursement	(2,170)	(2,166)	(2,160)	(2,160)	-	(2,160)	-	(2,160)	(2,160)	(2,160)	(2,160)
Human Resources	PERA & Payroll Taxes	19,653	20,453	22,006	22,047	41	22,753	706	22,753	22,753	22,753	22,753
Human Resources	PERA 401K	9,032	8,645	9,946	9,175	(771)	9,469	294	9,469	9,469	9,469	9,469
Human Resources	Workers Compensation	103	109	233	233	-	245	12	257	270	283	297
Human Resources	Other Employee Benefits	3,720	(1,130)	1,790	1,790	-	1,800	10	1,800	1,800	1,800	1,800
Human Resources	Agency Compliance	3,073	4,547	4,300	4,300	-	4,300	-	4,300	4,300	4,300	4,300
Human Resources	Employee Assistance Program	2,573	2,604	3,485	3,485	-	3,485	-	3,485	3,485	3,485	3,485
Human Resources	Life Insurance	22,989	26,462	27,203	27,203	-	27,203	-	27,203	27,203	27,203	27,203
Human Resources	Safety Programs	5,016	4,041	5,252	5,252	-	5,252	-	5,252	5,252	5,252	5,252
Human Resources	Employee Functions	7,702	9,649	15,400	15,400	-	15,400	-	17,400	17,400	17,400	17,400
Human Resources	HR Payroll Software	36,370	37,944	35,000	40,000	5,000	40,000	-	40,000	40,000	40,000	40,000
Human Resources	Consultant Services	-	107	-	-	-	-	-	-	-	-	-
Human Resources	HR Housing - Expense	5,622	1,932	3,350	3,350	-	3,350	-	3,350	3,350	3,350	3,350
Human Resources	Communications	655	1,180	658	1,335	677	1,335	-	1,335	1,335	1,335	1,335
Human Resources	Recruiting	10,550	10,105	16,000	16,000	-	16,000	-	16,000	16,000	16,000	16,000
Human Resources	Dues & Fees	5,200	5,634	6,300	6,300	-	6,300	-	6,300	6,300	6,300	6,300
Human Resources	Travel, Education & Training	3,710	3,423	11,000	11,000	-	11,000	-	11,000	11,000	11,000	11,000
Human Resources	Postage & Freight	42	245	204	204	-	204	-	204	204	204	204
Human Resources	General Supplies & Materials	1,671	1,196	1,224	1,224	-	1,224	-	1,224	1,224	1,224	1,224
Human Resources	Employee Appreciation	100	100	200	200	-	200	-	200	200	200	200
Human Resources	Special Occasion Expense	257	391	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Human Resources	Books & Periodicals	27	-	-	-	-	-	-	-	-	-	-
Total		291,849	296,357	330,074	335,684	5,610	341,292	5,608	344,554	345,879	347,271	348,732

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Marketing & Business Development

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
Marketing & Business Development	Salaries & Wages	88,009	78,391	127,205	127,205	-	196,915	69,710	196,915	196,915	196,915	196,915
Marketing & Business Development	Group Insurance	13,013	10,946	25,027	25,027	-	37,500	12,473	39,375	41,344	43,411	45,581
Marketing & Business Development	Dependent Health Reimbursement	(712)	-	(720)	(720)	-	(720)	-	(720)	(720)	(720)	(720)
Marketing & Business Development	PERA & Payroll Taxes	13,416	12,150	19,564	19,564	-	30,286	10,722	30,286	30,286	30,286	30,286
Marketing & Business Development	PERA 401K	3,515	1,555	6,989	6,989	-	7,877	888	7,877	7,877	7,877	7,877
Marketing & Business Development	Workers Compensation	38	118	173	173	-	185	12	194	204	214	225
Marketing & Business Development	Other Employee Benefits	1,620	1,750	1,790	1,790	-	2,700	910	2,700	2,700	2,700	2,700
Marketing & Business Development	Consultant Services	2,048	13,775	16,000	16,000	-	16,000	-	16,000	16,000	16,000	16,000
Marketing & Business Development	Facility Rent (1)	300	-	-	-	-	3,600	3,600	3,600	3,600	3,600	3,600
Marketing & Business Development	Dues & Fees	-	2,700	2,195	2,195	-	2,195	-	2,195	2,195	2,195	2,195
Marketing & Business Development	Travel, Education & Training (2)	3,130	2,094	3,500	3,500	-	8,000	4,500	8,000	8,000	8,000	8,000
Marketing & Business Development	Live Video Streaming	15,972	14,310	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Marketing & Business Development	Marketing (3)	42,341	28,514	80,000	65,000	(15,000)	65,000	-	65,000	65,000	65,000	65,000
Marketing & Business Development	Marketing-Software (4)	-	-	-	1,500	1,500	2,500	1,000	2,500	2,500	2,500	2,500
Marketing & Business Development	Marketing-Design (5)	-	-	-	10,000	10,000	10,000	-	10,000	10,000	10,000	10,000
Marketing & Business Development	Marketing-Public Relations (6)	-	-	-	-	-	18,000	18,000	6,000	6,000	6,000	6,000
Marketing & Business Development	Marketing-Video (7)	-	-	-	2,500	2,500	6,500	4,000	6,500	3,000	3,000	3,000
Marketing & Business Development	Postage & Freight	12	-	500	500	-	500	-	500	500	500	500
Marketing & Business Development	Surveys	945	-	2,000	2,000	-	1,500	(500)	1,500	1,500	1,500	1,500
Marketing & Business Development	Photos	1,424	2,554	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Marketing & Business Development	General Supplies & Materials (8)	247	2,912	1,000	4,500	3,500	4,500	-	2,000	2,000	2,000	2,000
Marketing & Business Development	Business Meals (9)	764	481	800	800	-	1,600	800	1,600	1,600	1,600	1,600
Marketing & Business Development	Employee Appreciation (10)	107	120	200	200	-	600	400	600	600	600	600
Marketing & Business Development	Books & Periodicals	104	-	200	200	-	200	-	200	200	200	200
Marketing & Business Development	Communications - Phone (11)	899	936	1,200	1,200	-	3,600	2,400	3,600	3,600	3,600	3,600
Marketing & Business Development	Website Hosting	3,994	8,960	6,300	6,300	-	6,300	-	6,300	6,300	6,300	6,300
Marketing & Business Development	Website Development	19,580	8,913	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Marketing & Business Development	E-Mail Communication	16,417	14,799	19,000	19,000	-	19,000	-	19,000	19,000	19,000	19,000
Marketing & Business Development	Sponsorship (12)	63,896	12,500	50,000	-	(50,000)	-	-	-	-	-	-
Marketing & Business Development	Print Advertising-Newspaper	16,737	17,824	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Marketing & Business Development	Print Advertising-Newspaper	-	-	-	-	-	-	-	-	-	-	-
Marketing & Business Development	Promo Items/Info (13)	981	-	650	650	-	1,950	1,300	1,950	1,950	1,950	1,950
Marketing & Business Development	Green Gondola Marketing	-	128	-	-	-	-	-	-	-	-	-
Marketing & Business Development	Broadcast Programming	1,275	1,188	5,600	5,600	-	5,600	-	5,600	5,600	5,600	5,600
Marketing & Business Development	Online Advertising	3,025	303	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Marketing & Business Development	Social Media (14)	2,660	3,671	7,000	9,500	2,500	9,500	-	9,500	9,500	9,500	9,500
Total		315,756	241,594	440,173	395,173	(45,000)	525,388	130,215	512,772	511,251	513,328	515,509

(1) Proposed Business Development Expense for Co-working monthly usage fee at Telluride Works; This past expense was coded as "Office Rent/Shared Office Space"

(2) Travel has increased for my position, with the addition of two new employees who will have travel, education and training expenses

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Marketing & Business Development

Worksheet	Account Name			2018	2018	2019	2019	2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection
(3)	Decrease adjustment due to new expense categories.										
(4)	Creating a sub-category to track software costs under my general marketing fund; funds removed from Marketing (5.1500.5241)										
(5)	Creating a sub-category to track design costs under my general marketing fund; funds removed from Marketing (5.1500.5241)										
(6)	Marketing - Public Relations; Traditional Public Relations firm costs for Strategy, Pitching, Press Releases, Campaigns, Management, and reporting										
(7)	Video content for mapping, website, promotion, brand identity, recreation, and recruiting.										
(8)	Two new employee accrued costs for supplies and materials; New Office, Desk, Filing Cabinet, Chair, Computer, and Office Supplies										
(9)	Two new employee accrued costs for business development meetings.										
(10)	Two new employee accrued costs to match allotted \$200 per year.										
(11)	Two new employee accrued costs for cell phones										
(12)	The portion of this fund was distributed across other accounts to create interdepartmental marketing spends.										
(13)	Promotional information triple in 2018 for the following: CodeRED messaging, Fire Restrictions/Safety, Evacuation messaging, Market on the Plaza collateral, and town swag item needed for media conferences.										
(14)	I am tasked with communicating interdepartmental messaging through social media on a weekly basis. Each department has no social media or marketing budget. This increase is to cover those costs.										

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Public Safety

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long	2021 Long	2022 Long	2023 Long	
				2018 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Municipal Court	Salaries & Wages	17,736	18,071	18,125	18,243	118	18,635	392	18,635	18,635	18,635	18,635
Municipal Court	Group Insurance	3,253	3,278	3,126	3,126	-	3,126	-	3,282	3,446	3,619	3,800
Municipal Court	Dependent Health Reimbursement	(359)	(361)	(348)	(348)	-	(348)	-	(348)	(348)	(348)	(348)
Municipal Court	PERA & Payroll Taxes	2,683	2,752	2,788	2,806	18	2,866	60	2,866	2,866	2,866	2,866
Municipal Court	PERA 401K	1,008	1,043	1,030	1,037	7	1,137	100	1,137	1,137	1,137	1,137
Municipal Court	Workers Compensation	64	68	145	145	-	152	7	160	168	176	185
Municipal Court	Other Employee Benefits	1,626	1,663	2,009	2,009	-	2,009	-	2,009	2,009	2,009	2,009
Municipal Court	Equipment Rental	1,095	1,085	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Municipal Court	Communications	383	412	384	384	-	384	-	384	384	384	384
Municipal Court	Dues & Fees	60	40	80	80	-	80	-	80	80	80	80
Municipal Court	Travel, Education & Training	766	1,303	2,100	2,100	-	2,100	-	2,100	2,100	2,100	2,100
Municipal Court	Postage & Freight	157	7	100	100	-	100	-	100	100	100	100
Municipal Court	General Supplies & Material	320	1,351	800	800	-	800	-	800	800	800	800
Municipal Court	Employee Appreciation	33	-	-	-	-	-	-	-	-	-	-
Total		28,827	30,713	31,839	31,982	143	32,541	559	32,705	32,877	33,058	33,248

Community Services	Salaries & Wages	27,358	29,167	29,313	29,562	249	30,508	946	30,508	30,508	30,508	30,508
Community Services	Group Insurance	9,109	9,179	8,759	8,750	(9)	8,750	-	9,188	9,647	10,129	10,636
Community Services	Dependent Health Reimbursement	(184)	(505)	-	-	-	-	-	-	-	-	-
Community Services	PERA & Payroll Taxes	4,251	4,536	4,508	4,547	39	4,693	146	4,693	4,693	4,693	4,693
Community Services	PERA 401K	273	296	395	399	4	399	-	399	399	399	399
Community Services	Workers Compensation	594	690	2,372	850	(1,522)	893	43	937	984	1,033	1,085
Community Services	Other Employee Benefits	567	613	620	620	-	620	-	620	620	620	620
Community Services	Uniforms	610	192	800	800	-	1,000	200	1,000	1,000	1,000	1,000
Community Services	Vehicle Repairs & Maintenance	300	118	800	800	-	800	-	800	800	800	800
Community Services	Communications-Cell Phone	799	660	622	622	-	622	-	622	622	622	622
Community Services	Travel, Education & Training	-	1,835	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Community Services	General Supplies	615	1,062	700	700	-	700	-	700	700	700	700
Community Services	Animal Control	540	82	200	200	-	200	-	200	200	200	200
Community Services	Employee Appreciation	100	-	200	200	-	200	-	200	200	200	200
Community Services	Utilities - Gasoline	2,199	2,259	3,144	3,144	-	3,144	-	3,144	3,144	3,144	3,144
Total		47,130	50,184	54,433	53,194	(1,239)	54,528	1,334	55,010	55,516	56,048	56,606

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Public Safety

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	Adjustments	Proposed					Adjustments
Police Department	Salaries & Wages	408,939	399,118	500,004	483,672	(16,332)	499,413	15,741	499,413	499,413	499,413	499,413
Police Department	Offset Labor	-	-	-	-	-	-	-	-	-	-	-
Police Department	Housing Allowance	61,409	61,035	75,975	75,975	-	75,975	-	75,975	75,975	75,975	75,975
Police Department	Group Insurance	77,666	74,313	96,979	96,979	-	96,979	-	101,828	106,919	112,265	117,879
Police Department	Dependent Health Reimbursement	(5,379)	(3,209)	(9,272)	(9,272)	-	(9,272)	-	(9,272)	(9,272)	(9,272)	(9,272)
Police Department	FPPA/PERA Pensions & Medicare	61,800	60,406	78,909	76,672	(2,237)	76,810	138	76,810	76,810	76,810	76,810
Police Department	Death & Disability Insurance	6,972	7,180	10,944	10,633	(311)	10,644	11	10,644	10,644	10,644	10,644
Police Department	PERA 401K & FPPA 457	18,988	18,746	23,252	22,593	(659)	25,724	3,131	25,724	25,724	25,724	25,724
Police Department	Workers Compensation	13,132	10,964	17,691	17,691	-	18,576	885	19,504	20,480	21,504	22,579
Police Department	Other Employee Benefits	8,049	5,906	6,936	6,936	-	6,936	-	6,936	6,936	6,936	6,936
Police Department	Janitorial/Trash Removal (1)	4,800	4,800	6,636	6,636	-	7,000	364	7,000	7,000	7,000	7,000
Police Department	Vehicle Repair & Maintenance	856	-	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	1,459	2,061	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Police Department	Vehicle Repair & Maintenance	181	101	500	500	-	500	-	500	500	500	500
Police Department	Repairs & Maintenance-Equipment (2)	3,723	4,196	3,000	13,000	10,000	13,000	-	13,000	13,000	13,000	13,000
Police Department	Vehicle Repair & Maintenance	102	174	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	(90)	-	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	1,246	1,448	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	827	226	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	102	2,991	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	11	-	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	753	709	-	-	-	-	-	-	-	-	-
Police Department	Rental-Equipment	1,095	1,085	1,622	1,622	-	1,622	-	1,622	1,622	1,622	1,622
Police Department	Facility Expenses	4,152	4,159	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Police Department	Communications	2,322	1,979	5,100	5,100	-	5,100	-	5,100	5,100	5,100	5,100
Police Department	Communications-Cell Phone	5,894	6,059	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Police Department	Phone Equipment	951	-	100	100	-	100	-	100	100	100	100
Police Department	Dispatch (3)	50,443	61,993	69,272	69,272	-	74,000	4,728	76,220	78,507	80,862	83,288
Police Department	Dues & Fees	690	830	900	900	-	900	-	900	900	900	900
Police Department	Travel, Education & Training	11,439	14,032	8,500	8,500	-	8,500	-	8,500	8,500	8,500	8,500
Police Department	Emergency Medical Services	199	503	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Police Department	Contract Labor	-	200	-	-	-	-	-	-	-	-	-
Police Department	Investigation (4)	225	97	-	4,800	4,800	-	(4,800)	-	-	-	-
Police Department	Evidence Processing	1,155	707	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Police Department	Medical Clearance	1,100	800	1,250	1,250	-	1,250	-	1,250	1,250	1,250	1,250
Police Department	Postage & Freight	393	281	200	400	200	400	-	400	400	400	400
Police Department	Bank Fees - Credit Card Fees	642	534	700	700	-	700	-	700	700	700	700
Police Department	General Supplies & Material	3,741	6,534	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Public Safety

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
Police Department	Uniforms (5)	4,731	1,317	1,700	3,200	1,500	2,000	(1,200)	2,000	2,000	2,000	2,000
Police Department	Uniforms-Officer Equip	819	1,081	1,700	1,700	-	2,000	300	2,000	2,000	2,000	2,000
Police Department	Vehicle Equipment (6)	441	3,026	-	-	-	7,500	7,500	-	-	-	-
Police Department	Evidence Supplies	294	252	350	350	-	350	-	350	350	350	350
Police Department	Firearms-Ammo, Repair & Maintenance (7)	2,448	2,835	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Police Department	Materials/Working Supplies	-	33	225	225	-	225	-	225	225	225	225
Police Department	Intoxilizer-Supplies	1,062	771	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
Police Department	Detoxification	2,100	2,150	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Police Department	Contributions (8)	-	-	30,000	-	(30,000)	30,000	30,000	-	-	-	-
Police Department	Supplies-Mounted Patrol	(21)	-	-	-	-	-	-	-	-	-	-
Police Department	Parking Expenses	-	-	250	250	-	250	-	250	250	250	250
Police Department	Business Meals	1,058	(499)	500	500	-	500	-	500	500	500	500
Police Department	Employee Appreciation	300	184	800	800	-	800	-	800	800	800	800
Police Department	Books & Periodicals (9)	6,275	6,271	7,250	7,250	-	7,250	-	7,250	7,250	7,250	7,250
Police Department	Utilities - Natural Gas	1,351	2,460	1,561	1,561	-	1,561	-	1,561	1,561	1,561	1,561
Police Department	Utilities - Electricity	4,173	3,133	4,550	4,550	-	4,550	-	4,550	4,550	4,550	4,550
Police Department	Utilities - Gasoline	6,190	5,633	9,380	9,380	-	9,380	-	9,380	9,380	9,380	9,380
Total		781,208	779,607	985,164	952,125	(33,039)	1,008,922	56,797	979,420	987,773	996,498	1,005,613

- (1) Increase in cleaning service fees plus two carpet cleanings per year
- (2) Upgrade gondola station 1,4,5 and 6 cameras to IP system
- (3) MVPD % of calls (three year average) through West CO 5.5%
- (4) Investigation 113 Highland Way
- (5) 2018- plan to hire three officers before the end of the year to be full staffed and need to supply unifies
- (6) 2019 add transport cages to existing vehicles for officer and prisoner safety 2019
- (7) 2018 - POST grant \$1346
- (8) County Detox Facility Rolled from 2018 to 2019
- (9) Includes Lexipol subscription (policy & procedure manual) including updates and daily training bulletins

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Grants & Contributions

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
Grants and Contributions	Telluride Foundation Fee	-	-	8,850	8,850	-	8,850	-	8,850	8,850	8,850	8,850
Grants and Contributions	Regional Mental Health	-	30,000	-	-	-	-	-	-	-	-	-
Grants and Contributions	SMC Juvenile Diversion	10,000	10,000	10,000	10,000	-	-	(10,000)	-	-	-	-
Grants and Contributions	San Miguel Resource Center	16,000	16,000	20,000	20,000	-	-	(20,000)	-	-	-	-
Grants and Contributions	One To One	-	-	5,000	5,000	-	-	(5,000)	-	-	-	-
Grants and Contributions	Watershed Education Program	-	-	3,000	3,000	-	-	(3,000)	-	-	-	-
Grants and Contributions	T-Ride Ski & Snowboard Club	-	-	5,000	5,000	-	-	(5,000)	-	-	-	-
Grants and Contributions	KOTO	-	-	4,000	4,000	-	-	(4,000)	-	-	-	-
Grants and Contributions	True North	-	-	7,500	7,500	-	-	(7,500)	-	-	-	-
Grants and Contributions	Telluride TV	-	-	10,000	10,000	-	-	(10,000)	-	-	-	-
Grants and Contributions	Tri County Health Network	-	-	30,000	30,000	-	-	(30,000)	-	-	-	-
Grants and Contributions	Miscellaneous Contributions	-	-	-	-	-	118,000	118,000	118,000	118,000	118,000	118,000
Grants and Contributions	SM Sustainable Resources Coordinator	36,500	-	-	-	-	-	-	-	-	-	-
Grants and Contributions	Telluride Adaptive Sports Program	-	-	8,500	8,500	-	-	(8,500)	-	-	-	-
Grants and Contributions	Water Quality Program	10,000	10,000	10,000	10,000	-	-	(10,000)	-	-	-	-
Grants and Contributions	EcoAction Partners	-	40,000	5,000	5,000	-	-	(5,000)	-	-	-	-
Grants and Contributions	Telluride Ideas Festival	5,000	-	-	-	-	-	-	-	-	-	-
Total		77,500	106,000	126,850	126,850	-	126,850	-	126,850	126,850	126,850	126,850

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Road & Bridge

Worksheet	Account Name	Actuals		2018		2019		2020 Long	2021 Long	2022 Long	2023 Long	
		2016	2017	Original	Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
Road & Bridge	Salaries & Wages	346,213	351,678	349,914	348,922	(992)	359,896	10,974	359,896	359,896	359,896	359,896
Road & Bridge	Offset Labor	(91)	(1,360)	-	-	-	-	-	-	-	-	-
Road & Bridge	Group Insurance	105,171	106,002	100,077	97,930	(2,147)	97,930	-	102,827	107,968	113,366	119,035
Road & Bridge	Dependent Health Reimbursement	(7,977)	(6,429)	(3,280)	(3,280)	-	(3,280)	-	(3,280)	(3,280)	(3,280)	(3,280)
Road & Bridge	PERA & Payroll Taxes	52,642	53,707	53,817	53,561	(256)	55,352	1,791	55,352	55,352	55,352	55,352
Road & Bridge	PERA 401K	8,879	10,358	10,723	10,672	(51)	10,797	125	10,797	10,797	10,797	10,797
Road & Bridge	Workers Compensation	11,196	13,890	14,838	13,500	(1,338)	14,175	675	14,884	15,628	16,409	17,230
Road & Bridge	Other Employee Benefits	6,075	6,913	6,709	6,709	-	6,709	-	6,709	6,709	6,709	6,709
Road & Bridge	Uniforms	1,113	1,116	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
Road & Bridge	Engineering	3,170	-	-	-	-	-	-	-	-	-	-
Road & Bridge	Consultant Services (1)	-	-	20,000	20,000	-	-	(20,000)	-	-	-	-
Road & Bridge	Janitorial/Trash Removal	1,560	1,560	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Road & Bridge	Vehicle Repair & Maintenance	37,641	39,072	45,968	45,968	-	45,968	-	45,968	45,968	45,968	45,968
Road & Bridge	Rental - Equipment	-	109	-	-	-	-	-	-	-	-	-
Road & Bridge	Facility Expenses	1,252	1,119	731	731	-	731	-	731	731	731	731
Road & Bridge	Communications	2,322	2,527	4,829	4,829	-	4,829	-	4,829	4,829	4,829	4,829
Road & Bridge	Public Noticing	408	465	400	400	-	500	100	500	500	500	500
Road & Bridge	Dues, Fees & Licenses	236	234	250	250	-	250	-	250	250	250	250
Road & Bridge	Travel, Education, Training	1,412	1,275	2,260	2,260	-	2,260	-	2,260	2,260	2,260	2,260
Road & Bridge	Contract Labor (2)	-	-	2,500	2,500	-	5,000	2,500	2,500	2,500	2,500	2,500
Road & Bridge	Paving Repair (3)	391,912	388,843	400,000	400,000	-	400,000	-	400,000	400,000	400,000	400,000
Road & Bridge	Striping	10,033	14,042	12,480	12,480	-	12,480	-	12,480	12,480	12,480	12,480
Road & Bridge	Guardrail Repair	19,060	15,610	500	500	-	22,000	21,500	500	20,000	-	-
Road & Bridge	Bridge Repair & Maintenance	8,867	7,065	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Road & Bridge	Postage & Freight	69	46	100	100	-	100	-	100	100	100	100
Road & Bridge	General Supplies & Materials	12,164	8,711	7,972	7,972	-	7,972	-	7,972	7,972	7,972	7,972
Road & Bridge	Supplies - Office	1,442	1,394	1,406	1,406	-	1,406	-	1,406	1,406	1,406	1,406
Road & Bridge	Supplies - Sand / Deicer	24,065	21,759	28,000	25,000	(3,000)	25,000	-	25,000	25,000	25,000	25,000
Road & Bridge	Supplies - Signs & Safety	6,196	6,404	6,200	8,000	1,800	8,000	-	8,000	8,000	8,000	8,000
Road & Bridge	Gen Supplies - CAD	104	55	-	-	-	-	-	-	-	-	-
Road & Bridge	Business Meals	341	559	200	200	-	200	-	200	200	200	200
Road & Bridge	Employee Appreciation	128	176	733	733	-	733	-	733	733	733	733
Road & Bridge	Utilities - Electricity	1,275	909	1,528	1,528	-	1,574	46	1,621	1,670	1,720	1,771
Road & Bridge	Utilities - Gasoline	14,838	19,984	32,802	32,802	-	33,786	984	34,800	35,844	36,919	38,027
Total		1,061,715	1,067,792	1,122,357	1,116,373	(5,984)	1,135,068	18,695	1,117,734	1,144,212	1,131,517	1,139,165

(1) Emergency Evacuation Route

(2) 2019 Subbase Analysis Rocky Road

(3) Road maintenance repairs are included as outlined in the Public Works 2019 Long Term Paving Plan

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Vehicle Maintenance

Worksheet	Account Name	Actuals		2018		2019		2020 Long	2021 Long	2022 Long	2023 Long	
		2016	2017	Original	Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
Vehicle Maintenance	Salaries & Wages	273,794	245,961	256,519	256,519	-	251,200	(5,319)	251,200	251,200	251,200	251,200
Vehicle Maintenance	Offset Labor	(489)	(228)	-	-	-	-	-	-	-	-	-
Vehicle Maintenance	Group Insurance	53,385	54,654	49,423	50,000	577	50,000	-	52,500	55,125	57,881	60,775
Vehicle Maintenance	Dependent Health Reimbursement	(5,301)	(5,190)	(4,839)	(4,839)	-	(4,839)	-	(4,839)	(4,839)	(4,839)	(4,839)
Vehicle Maintenance	PERA & Payroll Taxes	41,580	37,213	39,453	39,453	-	38,635	(818)	38,635	38,635	38,635	38,635
Vehicle Maintenance	PERA 401K	22,572	20,097	21,148	21,148	-	20,347	(801)	20,347	20,347	20,347	20,347
Vehicle Maintenance	Workers Compensation	6,084	4,457	6,796	5,000	(1,796)	5,250	250	5,513	5,788	6,078	6,381
Vehicle Maintenance	Other Employee Benefits	3,240	3,500	4,475	4,475	-	4,475	-	4,475	4,475	4,475	4,475
Vehicle Maintenance	Uniforms	390	423	600	600	-	600	-	600	600	600	600
Vehicle Maintenance	Janitorial/Trash Removal	7,035	7,039	7,000	7,000	-	7,000	-	7,000	7,000	7,000	7,000
Vehicle Maintenance	Vehicle Repair & Maintenance	1,612	899	2,250	2,250	-	2,250	-	2,250	2,250	2,250	2,250
Vehicle Maintenance	Vehicle Repair & Maintenance	331	1,030	-	-	-	-	-	-	-	-	-
Vehicle Maintenance	Vehicle Repair & Maintenance	182	572	-	-	-	-	-	-	-	-	-
Vehicle Maintenance	Vehicle Repair & Maintenance	2,957	-	-	-	-	-	-	-	-	-	-
Vehicle Maintenance	Facility Expense	-	155,030	-	-	-	-	-	-	-	-	-
Vehicle Maintenance	Communications	1,364	1,481	1,366	1,366	-	1,366	-	1,366	1,366	1,366	1,366
Vehicle Maintenance	Dues, Fees, Licenses	-	161	770	770	-	870	100	870	870	870	870
Vehicle Maintenance	Dues & Fees, Fuel Depot	106	672	-	-	-	-	-	-	-	-	-
Vehicle Maintenance	Travel, Education, Training	2,154	1,953	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Vehicle Maintenance	Postage & Freight	59	15	100	100	-	100	-	100	100	100	100
Vehicle Maintenance	Trash / Waste Removal	4,191	4,437	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Vehicle Maintenance	General Supplies & Materials	23,616	20,398	28,000	28,000	-	26,000	(2,000)	26,000	26,000	26,000	26,000
Vehicle Maintenance	Supplies - Office	280	255	300	300	-	300	-	300	300	300	300
Vehicle Maintenance	Supplies - Building Maintenance	627	1,754	1,854	1,854	-	1,854	-	1,854	1,854	1,854	1,854
Vehicle Maintenance	Safety Supplies	518	663	914	914	-	800	(114)	800	800	800	800
Vehicle Maintenance	Supplies - Fuel Depot	1,327	3,134	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Vehicle Maintenance	Employee Appreciation	300	138	450	450	-	450	-	450	450	450	450
Vehicle Maintenance	Utilities - Natural Gas	2,742	2,615	4,104	4,104	-	4,309	205	4,525	4,751	4,988	5,238
Vehicle Maintenance	Utilities - Electricity	6,903	6,551	8,020	8,020	-	8,421	401	8,842	9,284	9,748	10,236
Vehicle Maintenance	Utilities - Gasoline	2,275	3,413	3,213	3,213	-	3,309	96	3,409	3,511	3,616	3,725
Vehicle Maintenance	Utilities - Oil Depot	7,695	6,108	11,710	11,710	-	12,296	586	12,910	13,556	14,234	14,945
Total		461,527	579,205	453,126	451,907	(1,219)	444,493	(7,414)	448,606	452,923	457,453	462,208

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Municipal Bus

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018	2018	2019	2019	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
					Forecasted	Adjustments	Proposed	Adjustments				
Municipal Bus	Salaries & Wages	210,659	217,161	228,859	231,764	2,905	237,834	6,070	237,834	237,834	237,834	237,834
Municipal Bus	Offset Labor	(127,728)	(177,722)	(176,930)	(176,930)	-	(176,930)	-	(176,930)	(176,930)	(176,930)	(176,930)
Municipal Bus	Group Insurance	23,637	48,805	40,526	50,000	9,474	50,000	-	52,500	55,125	57,881	60,775
Municipal Bus	Dependent Health Reimbursement	(1,684)	(2,494)	(2,628)	(2,628)	-	(2,628)	-	(2,628)	(2,628)	(2,628)	(2,628)
Municipal Bus	PERA & Payroll Taxes	30,460	33,747	35,199	35,645	446	36,579	934	36,579	36,579	36,579	36,579
Municipal Bus	PERA 401K	10,835	11,378	12,068	12,221	153	13,081	860	13,081	13,081	13,081	13,081
Municipal Bus	Workers Compensation	1,513	1,159	3,647	3,647	-	3,829	182	4,021	4,222	4,433	4,655
Municipal Bus	Other Employee Benefits	1,887	2,684	3,580	3,580	-	3,580	-	3,580	3,580	3,580	3,580
Municipal Bus	Janitorial/Trash Removal	84	1,560	1,050	1,560	510	1,560	-	1,560	1,560	1,560	1,560
Municipal Bus	Vehicle Repair & Maintenance	8,755	4,923	7,235	12,115	4,880	10,000	(2,115)	10,000	10,000	10,000	10,000
Municipal Bus	Facility Expenses	3,274	1,113	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Municipal Bus	Communications	3,295	1,908	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Municipal Bus	Dues, Fees, Licenses	11	31	325	325	-	325	-	325	325	325	325
Municipal Bus	Travel, Education, Training	374	-	750	750	-	750	-	750	750	750	750
Municipal Bus	General Supplies & Materials	451	537	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Municipal Bus	Supplies-Uniforms	175	56	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Municipal Bus	Operating Incidents	-	4,830	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Municipal Bus	Business Meals	23	45	700	700	-	700	-	700	700	700	700
Municipal Bus	Employee Appreciation	-	-	450	450	-	450	-	450	450	450	450
Municipal Bus	Utilities - Natural Gas	229	416	519	519	-	600	81	600	600	600	600
Municipal Bus	Utilities - Electricity	744	530	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Municipal Bus	Utilities - Gasoline	16,918	17,384	18,035	18,035	-	18,937	902	19,884	20,878	21,922	23,018
Municipal Bus	SMART Contribution	-	25,000	-	-	-	-	-	-	-	-	-
Municipal Bus	Internet Services	2,137	2,137	2,250	2,250	-	2,250	-	2,250	2,250	2,250	2,250
Total		186,049	195,188	189,635	208,003	18,368	214,917	6,914	218,555	222,376	226,387	230,599

Employee Shuttle

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018	2018	2019	2019	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
					Forecasted	Adjustments	Proposed	Adjustments				
Employee Shuttle	Salaries And Wages - Admin	5,666	11,010	12,600	11,882	(718)	12,263	381	12,263	12,263	12,263	12,263
Employee Shuttle	Group Insurance	1,952	1,967	2,363	2,363	-	2,363	-	2,481	2,605	2,735	2,872
Employee Shuttle	PERA & Payroll Taxes	2,075	1,743	1,938	1,827	(111)	1,886	59	1,886	1,886	1,886	1,886
Employee Shuttle	Workers Compensation	46	119	154	154	-	162	8	170	178	187	197
Employee Shuttle	Other Employee Benefits	162	193	197	377	180	180	(197)	180	180	180	180
Employee Shuttle	Agency Compliance	723	394	550	550	-	550	-	550	550	550	550
Employee Shuttle	Vehicle Repair & Maintenance	13,664	6,619	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Employee Shuttle	General Supplies & Materials	70	807	500	500	-	500	-	500	500	500	500
Employee Shuttle	Utilities - Gasoline	19,862	21,647	47,741	47,741	-	50,128	2,387	52,634	55,266	58,029	60,931
Total		44,219	44,498	86,043	85,394	(649)	88,032	2,638	90,664	93,429	96,331	99,379

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Parks & Recreation

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
Parks & Recreation	Salaries & Wages	222,890	240,515	260,158	248,000	(12,158)	226,994	(21,006)	226,994	226,994	226,994	226,994
Parks & Recreation	Offset Labor	(8,829)	(11,223)	(8,000)	-	8,000	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Parks & Recreation	Seasonal Bonus	3,471	3,416	-	-	-	-	-	-	-	-	-
Parks & Recreation	Group Insurance	55,954	56,388	53,793	53,750	(43)	53,750	-	56,438	59,259	62,222	65,333
Parks & Recreation	Dependent Health Reimbursement	(1,696)	(2,137)	(724)	(724)	-	(5,200)	(4,476)	(5,200)	(5,200)	(5,200)	(5,200)
Parks & Recreation	PERA & Payroll Taxes	34,037	38,098	40,012	38,000	(2,012)	34,912	(3,088)	34,912	34,912	34,912	34,912
Parks & Recreation	PERA 401K	6,353	6,329	9,903	7,403	(2,500)	2,270	(5,133)	2,270	2,270	2,270	2,270
Parks & Recreation	Workers Compensation	6,227	3,976	8,697	8,697	-	9,132	435	9,588	10,068	10,571	11,206
Parks & Recreation	Other Employee Benefits	3,483	4,541	5,862	5,862	-	5,862	-	5,862	5,862	5,862	5,862
Parks & Recreation	Uniforms	3,293	1,775	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Parks & Recreation	Consultant Services	-	-	20,000	20,000	-	-	(20,000)	-	-	-	-
Parks & Recreation	Weed Control	3,000	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Parks & Recreation	Vehicle Repair & Maintenance	-	54	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	696	1,303	10,000	10,000	-	15,000	5,000	10,000	15,000	10,000	15,000
Parks & Recreation	Vehicle Repair & Maintenance	169	-	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	1,494	191	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	1,165	136	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	16	-	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	1,301	728	-	-	-	-	-	-	-	-	-
Parks & Recreation	Equipment Rental	-	12,789	-	-	-	-	-	-	-	-	-
Parks & Recreation	Facility Expense	95	619	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Parks & Recreation	Communications	1,892	1,743	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Parks & Recreation	Dues & Fees	93	90	260	260	-	260	-	260	260	260	260
Parks & Recreation	Hotel Madeline HOA Dues	5,022	4,367	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200
Parks & Recreation	Hotel Madeline Shared Facility Expense	29,098	37,211	30,000	44,000	14,000	44,000	-	44,000	44,000	44,000	44,000
Parks & Recreation	Travel, Education & Conference	2,664	-	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Parks & Recreation	Contract Labor	1,545	1,560	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Parks & Recreation	Striping	880	880	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parks & Recreation	Postage And Freight	37	27	200	200	-	200	-	200	200	200	200
Parks & Recreation	General Supplies & Materials	4,996	2,090	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Parks & Recreation	Trail Maintenance Materials	7,481	2,022	15,600	15,600	-	15,600	-	15,600	15,600	15,600	15,600
Parks & Recreation	Trail Materials - Dog Stations	798	-	-	-	-	-	-	-	-	-	-
Parks & Recreation	Business Meals	250	91	655	655	-	655	-	655	655	655	655
Parks & Recreation	Employee Appreciation	182	213	300	300	-	300	-	300	300	300	300
Parks & Recreation	Utilities - Natural Gas	2,084	2,453	2,928	2,928	-	2,928	-	2,928	2,928	2,928	2,928
Parks & Recreation	Utilities - Electricity	1,127	837	1,654	1,654	-	1,654	-	1,654	1,654	1,654	1,654
Parks & Recreation	Utilities - Gasoline	4,256	5,693	9,270	7,500	(1,770)	7,500	-	7,500	7,500	7,500	7,500
Parks & Recreation	Open Space - Playgrounds	754	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Parks & Recreation

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
Parks & Recreation	Boulder Activity	-	-	500	500	-	500	-	500	500	500	500
Parks & Recreation	Frisbee Golf Activity	608	1,130	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parks & Recreation	Platform Tennis Courts	2,074	10,266	2,000	2,000	-	2,000	-	12,000	2,000	2,000	14,000
Parks & Recreation	Tennis Courts Expenses	-	-	6,000	-	(6,000)	-	-	-	-	-	-
Parks & Recreation	Nordic Trails & Grooming	734	3,870	4,000	5,500	1,500	4,000	(1,500)	4,000	4,000	4,000	4,000
Parks & Recreation	Ice Rink Expenses Lot 50/51	16,582	14,849	37,485	17,500	(19,985)	17,500	-	17,500	17,500	17,500	17,500
Parks & Recreation	Ice Rink - Lot 50/51 Electric	21,716	23,890	5,000	26,270	21,270	26,270	-	26,270	26,270	26,270	26,270
Parks & Recreation	Zamboni Room - Natural Gas	3,109	12,307	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
Parks & Recreation	Bike Park Expenses	2,691	3,671	3,750	3,750	-	3,750	-	3,750	3,750	3,750	3,750
Parks & Recreation	Wayfinding	-	1,357	20,000	2,500	(17,500)	25,000	22,500	10,000	5,000	2,500	2,500
Parks & Recreation	Contribution USFS Ranger	-	25,000	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Total		443,790	513,115	611,003	593,805	(17,198)	562,537	(31,268)	555,681	548,982	544,949	565,694

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections
Plaza & Trash Services

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long	2021 Long	2022 Long	2023 Long	
				2018 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Plaza Services	Salaries & Wages	448,088	473,614	496,663	495,879	(784)	500,588	4,709	500,588	500,588	500,588	500,588
Plaza Services	Offset Labor	(410)	(210)	(4,000)	-	4,000	-	-	-	-	-	-
Plaza Services	Group Insurance	112,902	126,330	136,426	126,426	(10,000)	126,426	-	132,747	139,385	146,354	153,672
Plaza Services	Dependent Health Reimbursement	(5,057)	(4,025)	(3,426)	(3,426)	-	(3,426)	-	(3,426)	(3,426)	(3,426)	(3,426)
Plaza Services	PERA & Payroll Taxes	68,293	72,300	76,387	76,387	-	76,990	603	76,990	76,990	76,990	76,990
Plaza Services	PERA 401K	19,858	19,616	22,011	22,011	-	23,462	1,451	23,462	23,462	23,462	23,462
Plaza Services	Workers Compensation	13,582	21,079	20,428	24,428	4,000	25,649	1,221	26,932	28,278	29,692	31,177
Plaza Services	Other Employee Benefits	8,549	9,062	10,740	10,740	-	10,740	-	10,740	10,740	10,740	10,740
Plaza Services	Uniforms	2,255	1,866	2,000	2,000	-	2,200	200	2,200	2,200	2,200	2,200
Plaza Services	Consultant Services	-	5,373	10,000	10,000	-	6,000	(4,000)	6,000	6,000	6,000	6,000
Plaza Services	Janitorial/Trash Removal	27,387	26,977	20,267	20,267	-	24,267	4,000	24,267	24,267	24,267	24,267
Plaza Services	Vehicle Repair & Maintenance	5,778	-	9,262	9,262	-	9,262	-	9,262	9,262	9,262	9,262
Plaza Services	Repairs & Maintenance-Equipment	1,402	1,979	3,937	3,937	-	3,937	-	3,937	3,937	3,937	3,937
Plaza Services	R&M-Landscape, Plaza, Irrigation	24,856	28,819	28,996	28,996	-	28,996	-	28,996	28,996	28,996	28,996
Plaza Services	Facility Expenses	1,878	1,648	5,054	5,054	-	5,054	-	5,054	5,054	5,054	5,054
Plaza Services	Communications	3,698	3,821	6,793	6,793	-	6,793	-	6,793	6,793	6,793	6,793
Plaza Services	Public Notice	-	-	302	302	-	302	-	302	302	302	302
Plaza Services	Dues & Fees	1,365	1,000	2,700	2,700	-	1,000	(1,700)	1,000	1,000	1,000	1,000
Plaza Services	Travel, Education & Training	907	1,032	2,100	2,100	-	2,500	400	2,500	2,500	2,500	2,500
Plaza Services	Contract Labor	6,301	175	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Weed Control	15,440	12,527	12,500	12,500	-	12,500	-	12,500	12,500	12,500	12,500
Plaza Services	Postage & Freight	63	9	210	210	-	210	-	210	210	210	210
Plaza Services	General Supplies & Materials	21,189	24,887	25,036	25,036	-	25,036	-	25,036	25,036	25,036	25,036
Plaza Services	Office Supplies	717	663	831	831	-	831	-	831	831	831	831
Plaza Services	Business Meals	743	245	1,000	200	(800)	200	-	200	200	200	200
Plaza Services	Employee Appreciation	889	1,005	1,063	1,063	-	1,063	-	1,063	1,063	1,063	1,063
Plaza Services	Pots & Hanging Baskets	9,638	9,491	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Paver-Planter Repair	85,414	52,095	100,000	100,000	-	100,000	-	100,000	100,000	100,000	100,000
Plaza Services	Plaza Beautification Non Capital	8,025	5,591	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Christmas Decorations	36,888	17,592	30,000	30,000	-	25,000	(5,000)	25,000	25,000	25,000	25,000
Plaza Services	Utilities - Water/Sewer	30,955	43,876	26,301	26,301	-	29,301	3,000	29,887	30,485	31,094	31,716
Plaza Services	Utilities - Natural Gas	239,119	85,567	243,129	180,000	(63,129)	187,200	7,200	194,688	202,476	210,575	218,998
Plaza Services	Utilities - Electricity	42,600	41,490	69,788	69,788	-	72,580	2,792	75,483	78,502	81,642	84,908
Plaza Services	Utilities - Gasoline	7,144	9,334	10,754	10,754	-	11,077	323	11,409	11,751	12,104	12,467
Total		1,240,457	1,094,830	1,397,252	1,330,539	(66,713)	1,345,738	15,199	1,364,651	1,384,382	1,404,966	1,426,442
Trash Services	Salaries & Wages	21,962	19,534	20,752	20,752	-	20,800	48	20,800	20,800	20,800	20,800
Trash Services	Group Insurance	3,253	3,278	6,284	6,284	-	6,284	-	6,598	6,928	7,275	7,638
Trash Services	PERA & Payroll Taxes	3,258	2,895	3,192	3,192	-	3,199	7	3,199	3,199	3,199	3,199
Trash Services	Commercial Trash Removal	15,687	19,595	27,800	27,800	-	27,800	-	28,078	28,359	28,642	28,929
Trash Services	Annual Spring Clean Up	2,944	3,466	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Trash Services	General Supplies & Materials	125	2,168	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Total		47,230	50,937	65,028	65,028	-	65,083	55	65,675	66,286	66,916	67,566

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections
Building & Facility Maintenance

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long	2021 Long	2022 Long	2023 Long	
				2018 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Building & Facility Maintenance	Salaries & Wages	83,203	85,683	89,258	89,500	242	92,364	2,864	92,364	92,364	92,364	92,364
Building & Facility Maintenance	Offset Labor	(2,823)	-	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Group Insurance	23,840	24,026	25,026	25,026	-	25,026	-	26,277	27,591	28,971	30,419
Building & Facility Maintenance	Dependent Health Reimbursement	(1,377)	(1,444)	(720)	(720)	-	(720)	-	(720)	(720)	(720)	(720)
Building & Facility Maintenance	PERA & Payroll Taxes	12,688	13,152	13,728	13,765	37	14,205	440	14,205	14,205	14,205	14,205
Building & Facility Maintenance	PERA 401K	3,670	5,407	3,937	4,000	63	6,377	2,377	6,696	7,031	7,031	7,031
Building & Facility Maintenance	Workers Compensation	5,181	5,217	5,460	5,460	-	5,460	-	5,460	5,460	5,460	5,460
Building & Facility Maintenance	Other Employee Benefits	1,620	1,750	1,790	1,790	-	1,790	-	1,790	1,790	1,790	1,790
Building & Facility Maintenance	Uniforms	412	115	350	500	150	500	-	500	500	500	500
Building & Facility Maintenance	R&M-Boilers / Snowmelt	23,464	18,321	45,000	45,000	-	45,000	-	45,000	45,000	45,000	45,000
Building & Facility Maintenance	Vehicle Repair & Maintenance	157	480	500	500	-	500	-	500	500	500	500
Building & Facility Maintenance	Vehicle Repair & Maintenance	638	394	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Street Light Repair & Replace	7,011	6,504	9,000	9,000	-	9,000	-	9,000	9,000	9,000	9,000
Building & Facility Maintenance	Facility Expenses - Town Hall	16,366	21,790	27,040	27,040	-	28,000	960	28,000	28,000	28,000	28,000
Building & Facility Maintenance	HVAC Maintenance - Town Hall	-	291	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Building & Facility Maintenance	Elevator Maintenance - Town Hall	2,705	2,675	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
Building & Facility Maintenance	Facility Maintenance	5,932	4,436	9,500	8,500	(1,000)	8,500	-	8,500	8,500	8,500	8,500
Building & Facility Maintenance	Other Public Amenities	-	25	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Communications	1,203	1,350	1,212	1,560	348	1,560	-	1,560	1,560	1,560	1,560
Building & Facility Maintenance	Dues & Fees, Licenses	-	11	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Travel, Education & Training	-	160	-	-	-	1,500	1,500	1,500	1,500	1,500	1,500
Building & Facility Maintenance	Postage & Freight	56	-	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	General Supplies And Materials	1,282	956	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Building & Facility Maintenance	Employee Appreciation	-	-	200	300	100	300	-	300	300	300	300
Building & Facility Maintenance	Utilities - Gasoline	1,776	1,792	3,183	3,183	-	3,183	-	3,183	3,183	3,183	3,183
Total		187,004	193,090	244,464	244,404	(60)	252,545	8,141	254,116	255,764	257,144	258,592

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections
Planning & Development Services

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long	2021 Long	2022 Long	2023 Long	
				2018 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Building Division	Salaries & Wages	190,481	191,553	197,430	197,827	397	204,157	6,330	204,157	204,157	204,157	204,157
Building Division	Offset Labor	(500)	-	-	-	-	-	-	-	-	-	-
Building Division	Group Insurance	35,784	35,237	34,404	34,404	-	34,404	-	36,124	37,930	39,827	41,818
Building Division	Dependent Health Reimbursement	(993)	(1,434)	(2,292)	(2,292)	-	(2,292)	-	(2,292)	(2,292)	(2,292)	(2,292)
Building Division	PERA & Payroll Taxes	29,454	29,409	30,365	30,426	61	31,400	974	31,400	31,400	31,400	31,400
Building Division	PERA 401K	6,808	7,577	7,075	7,089	14	8,166	1,077	8,166	8,166	8,166	8,166
Building Division	Workers Compensation	2,912	2,032	955	955	-	1,003	48	1,053	1,106	1,161	1,219
Building Division	Other Employee Benefits	2,025	2,857	2,461	2,461	-	2,461	-	2,461	2,461	2,461	2,461
Building Division	Uniforms	32	788	500	500	-	500	-	500	500	500	500
Building Division	Consultation Fees	-	9,988	5,000	5,000	-	7,500	2,500	7,500	7,500	7,500	7,500
Building Division	Vehicle Repair & Maintenance	-	-	650	650	-	650	-	650	650	650	650
Building Division	Vehicle Repair & Maintenance	224	514	-	-	-	-	-	-	-	-	-
Building Division	Vehicle Repair & Maintenance	-	1,052	-	-	-	-	-	-	-	-	-
Building Division	UBC/IRC/IBC Book Supplies	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Building Division	Dues, Fees, Licenses	529	530	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Building Division	Travel, Education & Training	4,152	1,147	3,500	3,500	-	5,000	1,500	5,000	5,000	5,000	5,000
Building Division	Contract Labor	-	-	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
Building Division	Bank Fees - Credit Card Fees	1,293	2,032	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Building Division	Supplies	244	-	-	-	-	-	-	-	-	-	-
Building Division	Business Meals	-	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Building Division	Employee Appreciation	110	278	300	300	-	300	-	300	300	300	300
Building Division	Books & Periodicals	40	993	200	200	-	500	300	497	497	497	497
Building Division	Utilities - Gasoline	887	941	2,205	2,205	-	2,205	-	2,205	2,205	2,205	2,205
Building Division	Non-Capital Equipment	-	539	1,000	1,000	-	1,500	500	1,500	1,500	1,500	1,500
Building Division	Wetlands Study	-	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Building Division	Green Gondola Donation Costs	-	-	5,000	5,000	-	2,500	(2,500)	2,500	2,500	2,500	2,500
Building Division	Environmental Projects	652	675	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Building Division	Solar Panel Rebates	-	(10,311)	-	-	-	-	-	-	-	-	-
Building Division	Solar Energy Rebates	-	(11,165)	30,000	5,000	(25,000)	20,000	15,000	20,000	20,000	20,000	20,000
Building Division	Energy Audit Rebates	-	-	-	-	-	10,000	10,000	10,000	10,000	10,000	10,000
Building Division	LED Lighting Rebates	-	(4,674)	-	2,000	2,000	2,000	-	2,000	2,000	2,000	2,000
Building Division	Roof Rebates	-	10,894	100,000	50,000	(50,000)	100,000	50,000	100,000	100,000	100,000	100,000
Building Division	Community Environmental Incentives	90,210	25,187	60,000	50,000	(10,000)	60,000	10,000	60,000	60,000	60,000	60,000
Building Division	Energy Mitigation Expenditures	-	-	54,210	-	(54,210)	67,313	67,313	-	-	-	-
Building Division	Farm to Community Initiative	-	-	-	20,000	20,000	30,000	10,000	30,000	30,000	30,000	30,000
Building Division	Misc & Other	450	-	-	-	-	-	-	-	-	-	-
Total		364,795	296,639	548,963	432,225	(116,738)	605,267	173,042	539,721	541,580	543,532	545,581

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Planning & Development Services

Worksheet	Account Name			2018	2018	2019	2019	2020 Long	2021 Long	2022 Long	2023 Long	
		Actuals 2016	Actuals 2017	2018 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Housing Office	Salaries & Wages	16,568	14,581	15,450	15,563	113	16,061	498	16,061	16,061	16,061	16,061
Housing Office	Group Insurance	1,952	1,472	1,890	1,890	-	1,890	-	1,985	2,084	2,188	2,297
Housing Office	Dependent Health Reimbursement	(73)	(211)	(542)	(542)	-	(542)	-	(542)	(542)	(542)	(542)
Housing Office	PERA & Payroll Taxes	2,482	2,190	2,376	2,394	18	2,471	77	2,471	2,471	2,471	2,471
Housing Office	PERA 401K	326	274	300	300	-	482	182	482	482	482	482
Housing Office	Workers Compensation	177	291	200	200	-	210	10	221	232	243	255
Housing Office	Other Employee Benefits	-	401	134	134	-	134	-	134	134	134	134
Total		21,431	18,998	19,808	19,939	131	20,706	767	20,811	20,921	21,037	21,158

Planning & Zoning	Salaries & Wages	202,536	220,573	230,013	228,817	(1,196)	236,139	7,322	216,139	216,139	216,139	216,139
Planning & Zoning	Housing Allowance	-	1,408	-	-	-	-	-	-	-	-	-
Planning & Zoning	Group Insurance	32,738	38,671	42,943	42,943	-	42,943	-	45,090	45,090	45,090	47,345
Planning & Zoning	Dependent Health Reimbursement	(2,682)	(1,926)	(637)	(669)	(32)	(702)	(33)	(737)	(737)	(737)	(737)
Planning & Zoning	PERA & Payroll Taxes	30,814	33,801	35,376	35,192	(184)	36,318	1,126	33,242	33,242	33,242	33,242
Planning & Zoning	PERA 401K	8,115	8,612	9,216	9,168	(48)	11,775	2,607	11,775	11,775	11,775	11,775
Planning & Zoning	Workers Compensation	1,795	1,938	1,793	1,793	-	1,883	90	1,977	2,076	2,179	2,288
Planning & Zoning	Other Employee Benefits	2,835	3,793	3,133	3,133	-	3,133	-	3,133	3,133	3,133	3,133
Planning & Zoning	Consultation Fees- Planning	84,044	3,093	1,500	1,500	-	50,000	48,500	50,000	50,000	50,000	50,000
Planning & Zoning	Consulting-Master Planning	45,890	35,875	233,000	233,000	-	233,000	-	200,000	200,000	200,000	200,000
Planning & Zoning	Forestry Management	51,095	14,623	50,000	50,000	-	50,000	-	50,000	50,000	50,000	50,000
Planning & Zoning	Public Noticing	140	1,846	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Planning & Zoning	Facility Expenses	689	7	-	-	-	-	-	-	-	-	-
Planning & Zoning	Communications	4,598	4,074	4,029	4,029	-	4,029	-	4,029	4,029	4,029	4,029
Planning & Zoning	Contract Labor	-	500	-	-	-	-	-	-	-	-	-
Planning & Zoning	Postage & Freight	26	88	120	120	-	120	-	120	120	120	120
Planning & Zoning	General Supplies & Material	1,988	3,920	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Planning & Zoning	Printing & Binding	1,238	3,344	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Planning & Zoning	Recording Fees	370	354	600	600	-	600	-	600	600	600	600
Planning & Zoning	Dues & Fees	1,076	1,140	1,400	1,400	-	1,400	-	1,400	1,400	1,400	1,400
Planning & Zoning	Travel, Education & Training	2,760	2,994	7,000	7,000	-	7,000	-	7,000	7,000	7,000	7,000
Planning & Zoning	Business Meals	2,836	3,257	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Planning & Zoning	Employee Appreciation	902	287	300	300	-	300	-	300	300	300	300
Planning & Zoning	Other Benefits - DRB	6,622	6,722	7,155	7,155	-	7,155	-	7,155	7,155	7,155	7,155
Planning & Zoning	Live Streaming	-	1,200	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Planning & Zoning	Books & Periodicals	-	200	250	250	-	250	-	250	250	250	250
Total		480,426	390,394	645,191	643,731	(1,460)	703,343	59,611	649,473	649,572	649,675	652,039

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections
General Fund Capital

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
General Fund Capital Outlay	Boilers - MR&R	28,680	-	60,000	60,000	-	60,000	-	60,000	60,000	60,000	60,000
General Fund Capital Outlay	Sunset Plaza Project	-	749,545	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Zamboni Building	-	4,250	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Plaza Services Capital	-	56,918	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Wayfinding-Marketing & Development	22,260	110,079	100,000	100,000	-	100,000	-	100,000	100,000	100,000	100,000
General Fund Capital Outlay	Police Equipment	6,339	19,917	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Municipal Offices/Town Hall (1)	-	-	-	-	-	27,000	27,000	-	-	-	-
General Fund Capital Outlay	Capital Equipment (2)	-	-	375,000	-	(375,000)	375,000	375,000	-	-	-	-
General Fund Capital Outlay	Firehouse Repairs/Replacements (3)	-	-	-	-	-	20,000	20,000	-	-	-	-
General Fund Capital Outlay	Trail Improvements	-	-	370,000	370,000	-	300,000	(70,000)	300,000	300,000	300,000	300,000
General Fund Capital Outlay	MVB Trail	43,725	-	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Village Pond Restoration	-	-	-	-	-	115,000	115,000	-	-	-	-
General Fund Capital Outlay	Parks Projects	-	-	-	-	-	-	-	-	-	-	-
Total		101,004	940,709	905,000	530,000	(375,000)	997,000	467,000	460,000	460,000	460,000	460,000

(1) 2/3 Town Hall conference room upgrade

(2) 2019 Town Hall Backup Generator

(3) Update municipal building third floor conference room AV equipment similar to Council chambers update. Fire District will share in this cost

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Vehicle & Equipment Acquisition Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
Revenues	Grant Revenue-Transportation	-	61,970	-	-	-	-	-	-	-	-	
Revenues	Grant Revenue - Public Works	177,501	-	-	-	-	-	-	-	-	-	
Total Revenues		177,501	61,970	-	-	-	-	-	-	-	-	
Vehicle & Equipment Expense	Grant Success Fees	3,840	-	-	-	-	-	-	-	-	-	
Vehicle & Equipment Expense	Vehicle Acquisition	-	-	-	-	-	-	-	-	-	-	
Vehicle & Equipment Expense	Road & Bridge Vehicles (1)	14,725	-	-	-	50,000	50,000	-	-	-	-	
Vehicle & Equipment Expense	Parks & Recreation Vehicles	13,791	-	15,000	-	(15,000)	-	15,000	15,000	-	-	
Vehicle & Equipment Expense	Employee Shuttle Vehicles	49,494	-	30,000	27,000	(3,000)	-	30,000	-	-	-	
Vehicle & Equipment Expense	Municipal Bus Vehicles	-	77,462	-	-	-	-	90,000	-	-	-	
Vehicle & Equipment Expense	Plaza Services Vehicles (2)	29,548	-	40,000	40,000	-	25,000	(15,000)	-	15,000	-	
Vehicle & Equipment Expense	Building Maintenance Vehicles	-	35,578	-	-	-	-	37,000	-	-	-	
Vehicle & Equipment Expense	Police Department Vehicles (3)	39,248	39,485	41,000	42,700	1,700	43,000	300	43,500	44,000	44,500	
Vehicle & Equipment Expense	Community Services Vehicles (4)	-	-	-	-	-	30,000	30,000	-	-	-	
Vehicle & Equipment Expense	Vehicle Maintenance Vehicles (5)	-	27,547	-	-	-	-	-	-	28,000	-	
Vehicle & Equipment Expense	Building Division Vehicles	-	-	-	-	-	-	-	-	-	-	
Vehicle & Equipment Expense	Heavy Equipment Acquisition	-	-	-	-	-	-	-	-	-	-	
Vehicle & Equipment Expense	Road & Bridges Heavy Equipment (6)	214,400	110,488	155,000	155,000	-	25,000	(130,000)	190,000	-	-	
Vehicle & Equipment Expense	Bobcat Lease Exchange	37,997	10,200	10,404	10,404	-	10,716	312	11,038	11,369	11,710	
Vehicle & Equipment Expense	Shop Equipment	7,951	5,644	8,000	8,000	-	8,000	-	8,000	8,000	8,000	
Vehicle & Equipment Expense	Parks & Recreation Equipment	-	189,000	35,000	35,000	-	-	(35,000)	-	-	-	
Vehicle & Equipment Expense	Plaza Services Equipment (7)	37,950	-	-	-	-	-	-	-	-	30,000	
Total Expenditures		448,944	495,405	334,404	318,104	(16,300)	191,716	(126,388)	424,538	93,369	92,210	94,561
V&E AF Other Sources/Uses	Gain/Loss On Sale Of Assets	-	1,300	-	-	-	-	-	-	-	-	-
V&E AF Other Sources/Uses	Transfer (To)/From General Fund	353,671	561,775	434,725	413,535	(21,190)	249,231	(164,304)	551,899	121,379	119,873	122,929
Total Other Sources/Uses		353,671	563,075	434,725	413,535	(21,190)	249,231	(164,304)	551,899	121,379	119,873	122,929
Surplus (Deficit)		82,229	129,640	100,321	95,431	(4,890)	57,515	(37,916)	127,361	28,010	27,663	28,368
Beginning Fund Balance		125,287	207,516	337,156	337,156		432,587		490,102	617,463	645,473	673,137
Ending Fund Balance		207,516	337,156	437,477	432,587		490,102		617,463	645,473	673,137	701,505

- (1) 2019 Replace 2000 F450 flat bed diesel
- (2) 2019 Replace 2006 GMC 1/2 ton pickup, 2021 Replace 2010 550 Artic Cat
- (3) Replace one patrol vehicle per year, old vehicles roll to other town departments
- (4) 2019 replace 2010 F-150 (125,000 miles)
- (5) 2022 Replace 2007 F150 pickup
- (6) 2019 Replace 1997 Sulliar air compressor 2020 Replace 2003 Kamotsu Backhoe with Loader
- (7) 2023 Replace 2007 Cushman

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections
Capital Projects Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	2018 Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
Capital Projects Fund Revs	DOJ Grant Revenue	-	-	-	9,487	9,487	-	(9,487)	-	-	-	-
Capital Projects Fund Revs	Interest-Developer Notes	-	-	-	-	-	-	-	-	-	-	-
Total Revenues		-	-	-	9,487	9,487	-	(9,487)	-	-	-	-
Capital Projects Fund	Meadows Improvement Plan	354,812	266,071	300,000	300,000	-	-	(300,000)	-	-	-	-
Capital Projects Fund	Meadows Park	846	-	-	-	-	300,000	300,000	300,000	300,000	300,000	300,000
Capital Projects Fund	Town Hall Sub Area Improvements (1)	-	-	-	-	-	2,000,000	2,000,000	-	-	-	-
Capital Projects Fund	Shop Remodel	-	-	-	-	-	50,000	50,000	500,000	-	-	-
Capital Projects Fund	Radio Technology & Equipment	-	-	-	9,487	9,487	-	(9,487)	-	-	-	-
Total Expense		355,658	266,071	300,000	309,487	9,487	2,350,000	2,040,513	800,000	300,000	300,000	300,000
Capital Projects Fund Transfers	Transfer (To)/From General Fund	355,658	266,071	300,000	267,970	(32,030)	2,350,000	2,082,030	800,000	300,000	300,000	300,000
Capital Projects Fund Transfers	Transfer (To)/From General Fund	-	-	-	-	-	-	-	-	-	-	-
Total Other Sources/Uses		355,658	266,071	300,000	267,970	(32,030)	2,350,000	2,082,030	800,000	300,000	300,000	300,000
Surplus (Deficit)		-	-	-	(32,030)	(32,030)	-	32,030	-	-	-	-
Beginning Fund Balance		32,030	32,030	32,030	32,030	-	-	-	-	-	-	-
Ending Fund Balance		32,030	32,030	32,030	-	-	-	-	-	-	-	-

(1) 2019 Realign Mountain Village Blvd including Round About

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Parking Services Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
Parking Fund Revenues	Permits - Parking	14,605	12,548	12,000	12,000	-	12,000	-	12,000	12,000	12,000	12,000
Parking Fund Revenues	Parking Meter Revenues	6,214	18,518	12,000	18,000	6,000	18,000	-	18,000	18,000	18,000	18,000
Parking Fund Revenues	Gondola Parking Garage Revs	105,111	115,680	105,000	75,000	(30,000)	75,000	-	75,000	75,000	75,000	75,000
Parking Fund Revenues	Cash (Over)/Short	-	(413)	-	-	-	-	-	-	-	-	-
Parking Fund Revenues	Special Event Parking	65,897	49,286	41,000	48,000	7,000	110,000	62,000	110,000	110,000	110,000	110,000
Parking Fund Revenues	Heritage Parking Garage Revs	157,278	195,112	150,000	175,000	25,000	175,000	-	175,000	175,000	175,000	175,000
Parking Fund Revenues	Contributions-Shared Expense	9,953	12,230	13,473	13,473	-	13,473	-	13,473	13,473	13,473	13,473
Parking Fund Revenues	Parking In Lieu Buyouts	-	80,000	-	-	-	-	-	-	-	-	-
Parking Fund Revenues	Parking Fines	46,110	10,156	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
Parking Fund Revenues	Parking Fines Bad Debt Allowance	2,264	-	(5,100)	-	5,100	-	-	-	-	-	-
Total Parking Revenues		407,432	493,116	358,373	371,473	13,100	433,473	62,000	433,473	433,473	433,473	433,473
Parking Fund Expense	Salaries & Wages	77,410	83,281	94,978	94,253	(725)	97,269	3,016	97,269	97,269	97,269	97,269
Parking Fund Expense	Group Insurance	20,820	20,982	20,564	20,564	-	20,564	-	21,592	22,672	23,805	24,996
Parking Fund Expense	Dependent Health Reimbursement	(421)	(1,155)	-	-	-	-	-	-	-	-	-
Parking Fund Expense	PERA & Payroll Taxes	11,392	12,766	14,608	14,608	-	14,605	(3)	14,605	14,605	14,605	14,605
Parking Fund Expense	PERA 401K	2,076	1,615	2,523	1,700	(823)	1,899	199	1,899	1,899	1,899	1,899
Parking Fund Expense	Workers Compensation	1,108	2,049	2,929	2,929	-	3,075	146	3,229	3,391	3,560	3,738
Parking Fund Expense	Other Employee Benefits	1,255	1,400	1,790	1,790	-	1,790	-	1,790	1,790	1,790	1,790
Parking Fund Expense	Consultant Services	-	71	-	-	-	-	-	-	-	-	-
Parking Fund Expense	Communications	3,025	3,060	3,600	3,600	-	3,708	108	3,819	3,934	4,052	4,173
Parking Fund Expense	General Supplies & Materials	2,680	542	1,030	1,030	-	1,061	31	1,093	1,126	1,159	1,194
Parking Fund Expense	Other Parking Expenses	4	-	-	-	-	-	-	-	-	-	-
Parking Fund Expense	Wayfinding	-	49,622	20,000	20,000	-	20,000	-	10,000	-	-	-
Parking Fund Expense	Business Meals	166	32	-	-	-	-	-	-	-	-	-
General Parking Expense		119,516	174,264	162,022	160,474	(1,548)	163,971	3,497	155,296	146,685	148,140	149,664
Parking Fund Expense	Rental Equipment	-	4,680	-	5,000	5,000	5,000	-	5,000	5,000	5,000	5,000
Parking Fund Expense	Maintenance - GPG (1)	2,578	1,789	5,000	5,000	-	55,000	50,000	5,000	5,000	5,000	5,000
Parking Fund Expense	Striping	1,200	1,200	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Parking Fund Expense	Credit Card Processing Fees	2,297	2,974	3,600	3,600	-	3,600	-	3,600	3,600	3,600	3,600
Parking Fund Expense	General Supplies & Materials	2,635	2,559	7,000	5,000	(2,000)	5,000	-	5,000	5,000	5,000	5,000
Parking Fund Expense	Utilities - Electric	16,094	15,541	18,318	18,318	-	19,234	916	20,196	21,205	22,266	23,379
Parking Fund Expense	Utilities - Gasoline	339	508	551	1,000	449	1,000	-	1,000	1,000	1,000	1,000
Parking Fund Expense	Internet Costs	-	-	-	-	-	750	750	750	750	750	750
Parking Fund Expense	Elevator Maintenance Intercept	11,669	5,350	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Parking Fund Expense	Asphalt Repair	1,084	41,789	8,000	7,500	(500)	7,500	-	7,500	7,500	7,500	7,500
Parking Fund Expense	Concrete Repair	-	-	7,000	7,500	500	7,500	-	7,500	7,500	7,500	7,500
Parking Fund Expense	Painting	373	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Gondola Parking Garage Expense		38,268	76,389	62,969	66,418	3,449	118,084	51,666	69,046	70,055	71,116	72,229

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Parking Services Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
Parking Fund Expense	Surface Lots Maintenance	4,290	21,090	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Parking Fund Expense	Striping	5,040	4,060	3,000	4,000	1,000	4,000	-	4,000	4,000	4,000	4,000
Parking Fund Expense	Credit Card Processing Fees	215	1,149	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Parking Fund Expense	Parking Meter Supplies	1,115	511	-	-	-	-	-	-	-	-	-
Parking Fund Expense	Parking Meter Expense	8,143	4,584	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Parking Fund Expense	Surface Lot Leases	-	32,400	5,400	5,400	-	5,400	-	5,400	5,400	5,400	5,400
(Village Core) Surface Lots Expense		18,802	63,794	27,900	28,900	1,000	28,900	-	28,900	28,900	28,900	28,900
Parking Fund Expense	Maintenance - Heritage	10,452	17,232	7,500	10,000	2,500	10,000	-	10,000	10,000	10,000	10,000
Parking Fund Expense	Elevator Maintenance - Heritage	5,804	9,989	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Parking Fund Expense	Striping	1,300	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Parking Fund Expense	GSFE - Hotel Madeline	46,189	40,335	54,255	54,255	-	54,255	-	54,255	54,255	54,255	54,255
Parking Fund Expense	Credit Card Processing Fees	6,741	10,882	12,413	13,000	587	13,130	130	13,261	13,394	13,528	13,663
Parking Fund Expense	General Supplies & Materials	-	4,004	7,725	5,000	(2,725)	5,150	150	5,305	5,464	5,628	5,796
Parking Fund Expense	Internet Costs	-	-	700	700	-	700	-	700	700	700	700
Parking Fund Expense	Tech Support	19,283	7,302	12,000	12,000	-	12,000	-	12,000	12,000	12,000	12,000
Heritage Parking Garage Expense		89,770	89,744	105,093	105,455	362	105,735	280	106,021	106,313	106,610	106,915
Parking Fund Expense	Maintenance	14,454	-	-	-	-	-	-	-	-	-	-
Parking Fund Expense	Striping	1,000	1,000	1,000	-	(1,000)	-	-	-	-	-	-
Meadows Parking Lot Expense		15,454	1,000	1,000	-	(1,000)	-	-	-	-	-	-
Parking Fund Expense	Bobcat Lease Exchange	4,800	4,800	4,800	4,800	-	4,800	-	4,800	4,800	4,800	4,800
Parking Fund Expense	Capital Costs GPG (2)	-	-	30,000	30,000	-	125,000	95,000	60,000	120,000	15,000	50,000
Parking Capital Expense		4,800	4,800	34,800	34,800	-	129,800	95,000	64,800	124,800	19,800	54,800
Total Parking Expenses		286,610	409,992	393,784	396,047	2,263	546,490	150,443	424,063	476,753	374,566	412,508
Parking Fund Revenues	Transfer (To)/From General Fund	-	-	65,835	-	(65,835)	54,430	54,430	46,014	73,704	-	-
Parking Fund Revenues	Transfer To GF - Overhead Allocation	(27,038)	(32,899)	(30,424)	(30,424)	-	(30,424)	-	(30,424)	(30,424)	(30,424)	(30,424)
Other Sources/Uses Expense		(27,038)	(32,899)	35,411	(30,424)	(65,835)	24,006	54,430	15,590	43,280	(30,424)	(30,424)
Surplus (Deficit)		93,784	50,225	-	(54,998)	(54,998)	(89,011)	(34,013)	25,000	-	28,483	(9,459)
Beginning Fund Balance		-	93,784	144,009	144,009	-	89,011	-	25,000	25,000	25,000	53,483
Ending Fund Balance		93,784	144,009	144,009	89,011	-	-	-	25,000	25,000	53,483	44,024

(1) General cosmetic improvements

(2) 2019-\$50K HPG Structural, \$75K Lot A asphalt. / 2020-\$60K GPG main ramp overlay/ 2021-\$100K GPG top deck reseal, \$20K Meadows chip seal. / 2022-\$15K NVC chip seal. / 2023-\$50K placeholder.

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Tourism

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
Tourism Revs	Lodging Taxes	912,743	965,419	893,416	958,772	65,356	966,629	7,857	995,628	1,025,497	1,056,262	1,087,949
Tourism Revs	Lodging Taxes	725,343	755,468	792,274	806,153	13,879	857,199	51,046	882,915	909,402	936,684	964,785
Tourism Revs	Lodging Taxes - Prior Period	824	692	-	5,781	5,781	-	(5,781)	-	-	-	-
Tourism Revs	Taxes-Restaurant	411,969	422,623	408,040	432,283	24,243	445,251	12,968	458,609	472,367	486,538	501,134
Tourism Revs	Lodging/Restaurant Tax Penalty	2,717	2,239	2,000	8,000	6,000	8,000	-	8,000	8,000	8,000	8,000
Tourism Revs	Restaurant Taxes - Prior Period Remittance	85	-	-	-	-	-	-	-	-	-	-
Tourism Revs	Business Licenses	296,585	320,857	315,307	315,307	-	315,307	-	315,307	315,307	315,307	315,307
Tourism Revs	Penalty - Business License	12,918	12,326	13,000	13,000	-	13,000	-	13,000	13,000	13,000	13,000
Total Revenues		2,363,183	2,479,623	2,424,037	2,539,296	115,259	2,605,386	66,090	2,673,459	2,743,573	2,815,791	2,890,176
Tourism	MTI Lodging Funding	811,260	852,181	834,417	876,499	42,082	902,794	26,295	929,878	957,775	986,508	1,016,103
Tourism	MTI Business License Funding	278,790	301,606	296,389	296,389	-	296,389	-	296,389	296,389	296,389	296,389
Tourism	Airline Guaranty Lodging Taxes	803,066	843,574	825,988	867,646	41,658	893,675	26,029	920,486	948,100	976,543	1,005,839
Tourism	Airline Guaranty Restaurant Taxes	403,813	414,170	399,879	423,637	23,758	436,346	12,709	449,437	462,920	476,808	491,112
Tourism	MTI Funding -Additional Requests	13,000	27,915	40,000	40,000	-	40,000	-	40,000	40,000	40,000	40,000
Tourism	Economic Development Contribution	25,000	-	-	-	-	-	-	-	-	-	-
Tourism	Audit Fees	2,500	2,235	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Total Expense		2,337,429	2,441,681	2,399,173	2,506,671	107,498	2,571,704	65,033	2,638,690	2,707,684	2,778,748	2,851,943
Tourism Transfers	Transfer (To)/From General Fund	(25,755)	(37,942)	(24,864)	(32,625)	(7,761)	(33,682)	(1,057)	(34,769)	(35,889)	(37,043)	(38,233)
Total Other Sources/Uses		(25,755)	(37,942)	(24,864)	(32,625)	(7,761)	(33,682)	(1,057)	(34,769)	(35,889)	(37,043)	(38,233)

Surplus (Deficit) - - - - -

Historical Museum

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
Historical Museum Revs	Tax - Property .333 Mills Historical Museum	96,410	97,952	96,553	96,553	-	97,055	502	97,055	98,026	98,026	99,006
Historical Museum Revs	Tax - Property - Abatements	(273)	(1,887)	-	-	-	-	-	-	-	-	-
Total Revenues		96,138	96,066	96,553	96,553	-	97,055	502	97,055	98,026	98,026	99,006
Historical Museum	Historical Museum Mil Levy	94,211	94,138	94,622	94,622	-	94,988	366	94,988	95,938	95,938	96,897
Historical Museum	County Treasurer's Fees	1,927	1,928	1,931	1,931	-	2,067	136	2,067	2,088	2,088	2,109
Total Expense		96,138	96,066	96,553	96,553	-	97,055	502	97,055	98,026	98,026	99,006

Surplus (Deficit) - - - - -

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Village Court Apartments

Worksheet

Summary

Revenues

	Actuals 2016 *	Actuals 2017 *	2018 Original	2018 Forecasted	2018 Adjustments	2019 Proposed	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Rents	-	-	2,236,748	2,247,771	11,023	2,293,371	45,600	3,017,317	3,017,317	3,017,317	3,017,317
Other Operating Income	-	-	79,260	79,260	-	98,260	19,000	79,260	79,260	79,260	79,260
Total Revenues	-	-	2,316,008	2,327,031	11,023	2,391,631	64,600	3,096,577	3,096,577	3,096,577	3,096,577

Operating Expenditures

Office Operations	-	-	191,695	195,725	4,030	199,919	4,194	201,415	202,985	204,634	206,366
General & Administrative	-	-	121,435	128,935	7,500	133,935	5,000	133,935	133,930	133,930	133,930
Utilities	-	-	395,945	395,945	-	395,945	-	395,945	395,945	395,945	395,945
Repair & Maintenance	-	-	395,780	405,158	9,378	483,649	78,491	487,340	491,211	495,272	499,531
Non-routine Repair & Maintenance	-	-	109,899	382,605	272,706	553,605	171,000	429,923	471,622	461,622	476,622
Contingency	-	-	12,148	15,084	2,936	17,671	2,587	16,486	16,957	16,914	17,124
Total Operating Expenditures	-	-	1,226,902	1,523,452	296,550	1,784,723	261,271	1,665,043	1,712,650	1,708,317	1,729,518

Capital Outlay

Capital Outlay Expense	-	-	15,000	375,000	360,000	9,493,000	9,118,000	93,000	93,000	93,000	93,000
Total Capital Outlay	-	-	15,000	375,000	360,000	9,493,000	9,118,000	93,000	93,000	93,000	93,000

Debt Service

Phase 4 Debt Service P&I	-	-	-	-	-	550,000	550,000	550,000	550,000	550,000	550,000
US 2014A&B Loan Fund Interest	-	-	(60)	(60)	-	(60)	-	(60)	(60)	(60)	(60)
Interest Expense-2014A	-	-	394,541	394,541	-	381,884	(12,657)	369,833	355,374	341,460	341,460
Phase 4 Cost Of Issuance	-	-	-	-	-	100,000	100,000	-	-	-	-
LOC 2000 Bonds-Principal	-	-	393,738	393,738	-	406,393	12,655	418,441	432,904	446,817	446,817
Total Debt Service	-	-	788,219	788,219	-	1,438,217	649,998	1,338,214	1,338,218	1,338,217	1,338,217

Other Source/Uses

Gain/Loss On Sale Of Assets	-	-	-	-	-	-	-	-	-	-	-
Transfer To GF - Overhead Allocation	-	-	(109,282)	(109,282)	-	(109,282)	-	(109,282)	(109,282)	(109,282)	(109,282)
Bond Proceeds	-	-	-	-	-	8,500,000	8,500,000	-	-	-	-
AHDF Contribution	-	-	-	-	-	1,632,122	1,632,122	108,962	156,573	152,239	173,440
Total Other Sources/Uses	-	-	(109,282)	(109,282)	-	10,022,840	10,132,122	(320)	47,291	42,957	64,158

Surplus (Deficit)	273,160	206,710	176,605	(468,922)	(645,527)	(301,469)	167,453	-	-	-	-
Beginning Available Fund Balance	290,521	563,681	770,391	770,391		301,469		-	-	-	-
Ending Available Fund Balance	563,681	770,391	946,996	301,469		-		-	-	-	-

* Opengov is currently integrating Yardi prior period data. This process is done manually so has taken additional time.

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Village Court Apartments

Worksheet		Actuals 2016	Actuals 2017	2018	2018	2019	2019	2020 Long	2021 Long	2022 Long	2023 Long	
		*	*	2018 Original	Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
									Projection	Projection	Projection	Projection
Revenues												
VCA Revenues	Phase 4 Potential Rents	-	-	-	-	-	-	-	723,946	723,946	723,946	723,946
VCA Revenues	Apartment Rents	-	-	2,204,540	2,204,540	-	2,250,140	45,600	2,250,140	2,250,140	2,250,140	2,250,140
VCA Revenues	Commercial Space Rent	-	-	28,488	28,488	-	28,488	-	28,488	28,488	28,488	28,488
VCA Revenues	Storage Rents	-	-	14,743	14,743	-	14,743	-	14,743	14,743	14,743	14,743
VCA Revenues	Allowance For Bad Debt	-	-	(11,023)	-	11,023	-	-	-	-	-	-
Total Rent Revenues		-	-	2,236,748	2,247,771	11,023	2,293,371	45,600	3,017,317	3,017,317	3,017,317	3,017,317
VCA Revenues	Late Fees	-	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
VCA Revenues	NSF Fee	-	-	250	250	-	250	-	250	250	250	250
VCA Revenues	Lease Break Fee	-	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
VCA Revenues	Apartment Furnishings	-	-	500	-	(500)	-	-	-	-	-	-
VCA Revenues	Laundry Revenue (1)	-	-	40,000	40,000	-	59,000	19,000	40,000	40,000	40,000	40,000
VCA Revenues	Cleaning Charges Revenue	-	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
VCA Revenues	Repair Charge Revenue	-	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
VCA Revenues	Credit Card Fees	-	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
VCA Revenues	WF Investment Income	-	-	10	10	-	10	-	10	10	10	10
VCA Revenues	Credit Check Revenue	-	-	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
VCA Revenues	Pet Fees	-	-	8,000	10,000	2,000	10,000	-	10,000	10,000	10,000	10,000
VCA Revenues	Other Misc Revenue	-	-	5,000	3,500	(1,500)	3,500	-	3,500	3,500	3,500	3,500
Total Other Revenues		-	-	79,260	79,260	-	98,260	19,000	79,260	79,260	79,260	79,260
Total Revenues		-	-	2,316,008	2,327,031	11,023	2,391,631	64,600	3,096,577	3,096,577	3,096,577	3,096,577

(1) Drawing down (laundry) reserves in 2019 for the new laundry equipment and repair and maintenance for existing equipment.

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Village Court Apartments

Worksheet		Actuals 2016	Actuals 2017	2018	2018	2019	2019	2020 Long	2021 Long	2022 Long	2023 Long	
		*	*	2018 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Office Operations												
VCA	Salaries & Wages - Management	-	-	105,320	108,674	3,354	112,152	3,478	112,152	112,152	112,152	112,152
VCA	PERA & Payroll Taxes	-	-	16,198	16,714	516	17,249	535	17,249	17,249	17,249	17,249
VCA	Workers' Compensation	-	-	3,652	3,652	-	3,835	183	4,026	4,228	4,439	4,661
VCA	Group Insurance	-	-	26,079	26,079	-	26,079	-	27,383	28,752	30,190	31,699
VCA	PERA 401K	-	-	5,024	5,184	160	2,243	(2,941)	2,243	2,243	2,243	2,243
VCA	Other Employee Benefits	-	-	1,860	1,860	-	1,800	(60)	1,800	1,800	1,800	1,800
VCA	Housing Allowance	-	-	10,140	10,140	-	10,140	-	10,140	10,140	10,140	10,140
VCA	Computer & Software Support	-	-	9,072	9,072	-	9,072	-	9,072	9,072	9,072	9,072
VCA	Postage/Freight	-	-	150	150	-	150	-	150	150	150	150
VCA	Dues, Licenses & Fees	-	-	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
VCA	Travel & Training	-	-	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
VCA	Telephone (1)	-	-	3,000	3,000	-	6,000	3,000	6,000	6,000	6,000	6,000
VCA	Credit / Collections Costs & Fees	-	-	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
VCA	Employee Appreciation	-	-	200	200	-	200	-	200	200	200	200
Total Office Operations		-	-	191,695	195,725	4,030	199,919	4,194	201,415	202,985	204,634	206,366
(1) Adding one cell phone												
General & Administrative												
VCA	Legal Fees	-	-	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
VCA	Communications	-	-	-	-	-	5,000	5,000	5,000	4,995	4,995	4,995
VCA	Events/Promotions	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
VCA	Association Dues	-	-	24,192	24,192	-	24,192	-	24,192	24,192	24,192	24,192
VCA	Credit Card Charge	-	-	11,422	11,422	-	11,422	-	11,422	11,422	11,422	11,422
VCA	Repairs & Maintenance-Equipment	-	-	1,825	1,825	-	1,825	-	1,825	1,825	1,825	1,825
VCA	Insurance	-	-	61,610	61,610	-	61,610	-	61,610	61,610	61,610	61,610
VCA	Operating Lease - Copier	-	-	2,463	2,463	-	2,463	-	2,463	2,463	2,463	2,463
VCA	General Supplies	-	-	1,423	1,423	-	1,423	-	1,423	1,423	1,423	1,423
VCA	VCA Damages To Tenant	-	-	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
VCA	Bad Debt Expense	-	-	-	7,500	7,500	7,500	-	7,500	7,500	7,500	7,500
Total General & Administrative		-	-	121,435	128,935	7,500	133,935	5,000	133,935	133,930	133,930	133,930
Utilities												
VCA	Water/Sewer	-	-	116,529	116,529	-	116,529	-	116,529	116,529	116,529	116,529
VCA	Waste Disposal	-	-	30,911	30,911	-	30,911	-	30,911	30,911	30,911	30,911
VCA	Cable	-	-	46,877	46,877	-	46,877	-	46,877	46,877	46,877	46,877
VCA	Electricity - Common Areas	-	-	195,232	195,232	-	195,232	-	195,232	195,232	195,232	195,232
VCA	Electricity- Maintenance Bldg	-	-	3,247	3,247	-	3,247	-	3,247	3,247	3,247	3,247
VCA	Propane- Maintenance Facility	-	-	3,149	3,149	-	3,149	-	3,149	3,149	3,149	3,149
Total Utilities		-	-	395,945	395,945	-	395,945	-	395,945	395,945	395,945	395,945

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Village Court Apartments

Worksheet											
	Actuals 2016 *	Actuals 2017 *	2018 Original	2018 Forecasted	2018 Adjustments	2019 Proposed	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Repair & Maintenance											
VCA			167,957	167,957	-	213,553	45,596	213,553	213,553	213,553	213,553
VCA	Salaries & Wages - Maintenance	-	25,832	25,832	-	32,844	7,012	32,844	32,844	32,844	32,844
VCA	PERA & Payroll Taxes	-	8,750	8,750	-	9,188	438	9,647	10,129	10,636	11,167
VCA	Workers' Compensation	-	50,789	50,789	-	62,500	11,711	65,625	68,906	72,352	75,969
VCA	Group Insurance	-	4,322	6,700	2,378	10,678	3,978	10,785	10,893	11,002	11,112
VCA	PERA 401K	-	400	400	-	400	-	400	400	400	400
VCA	Employee Appreciation	-	3,600	3,600	-	3,600	-	3,600	3,600	3,600	3,600
VCA	Other Benefits	-	23,021	23,021	-	28,777	5,756	28,777	28,777	28,777	28,777
VCA	Housing Allowance	-	1,000	1,000	-	4,000	3,000	4,000	4,000	4,000	4,000
VCA	Travel, Education & Meals (1)	-	3,647	3,647	-	3,647	-	3,647	3,647	3,647	3,647
VCA	Vehicle Fuel	-	41,000	41,000	-	41,000	-	41,000	41,000	41,000	41,000
VCA	Maintenance - Supplies	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
VCA	Uniforms	-	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
VCA	Maintenance -Subcontract	-	10,400	10,400	-	10,400	-	10,400	10,400	10,400	10,400
VCA	Fire Alarm Monitoring System	-	10,000	17,000	7,000	8,000	(9,000)	8,000	8,000	8,000	8,000
VCA	Fire System Repair/Inspections (2)	-	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
VCA	Equipment & Tools	-	5,062	5,062	-	5,062	-	5,062	5,062	5,062	5,062
VCA	Telephone	-	-	-	-	10,000	10,000	10,000	10,000	10,000	10,000
VCA	Commercial Rental Space	-									
Total Repair & Maintenance		-	395,780	405,158	9,378	483,649	78,491	487,340	491,211	495,272	499,531

(1) 2019 - Training in electrical class Denver \$1,100 2 days

(2) 2018 - finished repair to system; 2019 Inspection plus extra for minor repairs if found

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Village Court Apartments

Worksheet	Actuals 2016	Actuals 2017	2018	2018	2019	2019	2020 Long	2021 Long	2022 Long	2023 Long	
	*	*	2018 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Major Repair & Replacement											
VCA	-	-	1,082	1,082	-	1,082	-	1,082	1,082	1,082	1,082
VCA	-	-	-	20,000	20,000	65,000	45,000	65,000	70,000	70,000	70,000
VCA	-	-	-	4,000	4,000	6,000	2,000	6,000	6,000	6,000	6,000
VCA	-	-	1,200	-	(1,200)	-	-	-	-	-	-
VCA	-	-	3,200	8,200	5,000	38,200	30,000	53,200	68,200	83,200	98,200
VCA	-	-	35,096	61,000	25,904	155,000	94,000	52,000	43,000	53,000	53,000
VCA	-	-	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
VCA	-	-	-	6,000	6,000	6,000	-	6,000	6,000	6,000	6,000
VCA	-	-	20,683	90,683	70,000	229,683	139,000	24,001	20,000	20,000	20,000
VCA	-	-	17,033	159,000	141,967	20,000	(139,000)	20,000	20,000	20,000	20,000
VCA	-	-	1,265	2,300	1,035	2,300	-	2,300	37,000	2,000	2,000
VCA	-	-	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
VCA	-	-	2,340	2,340	-	2,340	-	2,340	2,340	2,340	2,340
VCA	-	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
VCA	-	-	-	-	-	-	-	170,000	170,000	170,000	170,000
Total Major Repairs & Replacements	-	-	109,899	382,605	272,706	553,605	171,000	429,923	471,622	461,622	476,622

(1) 2018 - RFP Plan and bid; 2019 and 2020 start of landscaping

(2) Repair and/or replacement of laundry equipment; 2018 repairs plus construction of laundry room and purchase of equipment; 2019 - 2023 include to purchase 1 machine if needed

(3) No apartments furnished

(4) Snow removal and repairs from roofs; 2019 anticipated painting of Building 9 roof tiles; 2018 did not have to remove snow from roofs

(5) Includes replacing carpet beyond life expectancy

(6) 2 apartments still need new cabinets and then start to use to replace cabinet counter tops

(7) Replace or repair windows

(8) Included replacing vinyl beyond life expectancy

(9) Include replacing if beyond life expectancy

(10) Include replacing if beyond life expectancy

Capital

VCA	-	-	-	-	-	9,400,000	9,400,000	-	-	-	-
VCA	-	-	15,000	48,000	33,000	-	(48,000)	-	-	-	-
VCA	-	-	-	93,000	93,000	93,000	-	93,000	93,000	93,000	93,000
VCA	-	-	-	234,000	234,000	-	(234,000)	-	-	-	-
Total Capital	-	-	15,000	375,000	360,000	9,493,000	9,118,000	93,000	93,000	93,000	93,000

(11) Replace utility vehicles

(12) Additional Parking Lots

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Mountain Village Housing Authority

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Forecasted	2018 Adjustments	2019 Proposed	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Affordable Housing Development Fund												
AHDF Revenues	Community Garden Plot Rents	655	685	550	550	-	550	-	550	550	550	550
AHDF Revenues	Sale Proceeds	-	-	-	277,858	277,858	-	(277,858)	-	-	-	-
AHDF Revenues	Rental Proceeds	12,480	12,480	12,228	12,228	-	12,228	-	12,228	12,228	12,228	12,228
Total Revenues		13,135	13,165	12,778	290,636	277,858	12,778	(277,858)	12,778	12,778	12,778	12,778
Affordable Housing Development Fund	Community Garden At VCA	-	-	750	750	-	750	-	750	750	750	750
Affordable Housing Development Fund	Prospect Condo Utilities	1,041	939	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Affordable Housing Development Fund	HOA And Parking Dues	8,963	8,939	8,987	8,987	-	8,987	-	8,987	8,987	8,987	8,987
Affordable Housing Development Fund	Prospect Maint	-	1,816	-	-	-	-	-	-	-	-	-
Affordable Housing Development Fund	Future Housing Projects	8,856	8,856	11,013	11,013	-	11,013	-	11,013	11,013	11,013	11,013
Affordable Housing Development Fund	Cassidy Ridge Purchase	-	-	-	279,682	279,682	-	(279,682)	-	-	-	-
Affordable Housing Development Fund	RHA Operations Funding	88,500	87,776	107,388	120,258	12,870	107,388	(12,870)	107,388	107,388	107,388	107,388
Affordable Housing Development Fund	Housing Authority Consultant	-	4,900	-	-	-	-	-	-	-	-	-
Total Expenditures		107,360	113,226	133,138	425,690	292,552	133,138	(292,552)	133,138	133,138	133,138	133,138
AHDF Transfers	Transfer (To)/From General Fund	445,361	474,477	480,777	495,254	14,477	510,112	14,858	525,415	541,177	557,413	574,135
AHDF Transfers	Transfer (To)/From GF Housing Office	-	(18,998)	(19,808)	(19,939)	(131)	(20,706)	(767)	(20,811)	(20,921)	(21,037)	(21,158)
AHDF Transfers	Transfer (To)/From VCA	-	-	-	-	-	(1,632,122)	(1,632,122)	(108,962)	(156,573)	(152,239)	(173,440)
AHDF Transfers	Transfer (To)/From Mortgage Assistance	-	-	(60,000)	(30,000)	30,000	(60,000)	(30,000)	(60,000)	(60,000)	(60,000)	(60,000)
Total Other Sources/Uses		445,361	455,479	400,969	445,315	44,346	(1,202,716)	(1,648,031)	335,642	303,684	324,137	319,537
Surplus (Deficit)		351,136	355,419	280,609	310,261	29,652	(1,323,076)	(1,633,337)	215,282	183,324	203,777	199,177
Beginning Fund Balance		798,398	1,149,534	1,504,952	1,504,952		1,815,213		492,137	707,420	890,743	1,094,520
Ending Fund Balance		1,149,534	1,504,952	1,785,561	1,815,213		492,137		707,420	890,743	1,094,520	1,293,697
Mortgage Assistance Pool												
Mortgage Assistance Transfers	Interest Revenue	-	5,511	-	-	-	-	-	-	-	-	-
Mortgage Assistance Pool	Employee Mortgage Assistance	-	-	60,000	30,000	(30,000)	60,000	30,000	60,000	60,000	60,000	60,000
Mortgage Assistance Transfers	Transfer (To)/From AHDF	-	-	60,000	30,000	(30,000)	60,000	30,000	60,000	60,000	60,000	60,000
Surplus (Deficit)		-	5,511	-	-	-	-	-	-	-	-	-
Beginning Fund Balance		-	-	5,511	5,511		5,511		5,511	5,511	5,511	5,511
Ending Fund Balance		-	5,511	5,511	5,511		5,511		5,511	5,511	5,511	5,511

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Child Development Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018	2018	2019	2019	2020 Long	2021 Long	2022 Long	2023 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
	<u>Summary</u>											
Daycare Revenues	Daycare Fees	279,530	269,022	272,736	272,736	-	272,736	-	272,736	272,736	272,736	272,736
Daycare Revenues	Enrollment Fees	2,700	2,560	1,760	1,760	-	1,760	-	1,760	1,760	1,760	1,760
Daycare Revenues	NSF Fees	25	-	-	-	-	-	-	-	-	-	-
Daycare Revenues	Late Payment Fees	920	800	900	900	-	900	-	900	900	900	900
Daycare Revenues	Daycare Grant Proceeds	1,202	10,450	27,500	7,455	(20,045)	7,455	-	7,455	7,455	7,455	7,455
Daycare Revenues	Daycare Scholarship Grant Proceeds	31,152	15,200	7,500	26,550	19,050	26,550	-	26,550	26,550	26,550	26,550
Daycare Revenues	Daycare Fund Raising Revenues	14,857	16,768	8,500	13,000	4,500	13,000	-	13,000	13,000	13,000	13,000
Total Daycare Revenues		330,386	314,800	318,896	322,401	3,505	322,401	-	322,401	322,401	322,401	322,401
Preschool Revenues	Preschool Tuition Fees	175,291	159,738	175,292	175,292	-	175,292	-	175,292	175,292	175,292	175,292
Preschool Revenues	Preschool Enrollment Fees	1,100	1,920	975	975	-	975	-	975	975	975	975
Preschool Revenues	Preschool Late Fees	740	780	900	900	-	900	-	900	900	900	900
Preschool Revenues	Preschool Grants	3,700	3,000	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Preschool Revenues	Preschool Scholarship Grants	10,468	10,000	7,000	17,700	10,700	17,700	-	17,700	17,700	17,700	17,700
Preschool Revenues	Preschool Fundraising Revenues	2,880	3,075	3,500	5,000	1,500	5,000	-	5,000	5,000	5,000	5,000
Total Preschool Revenues		194,179	178,513	195,667	207,867	12,200	207,867	-	207,867	207,867	207,867	207,867
Total Revenues		524,564	493,313	514,563	530,268	15,705	530,268	-	530,268	530,268	530,268	530,268
Daycare Expense		402,665	415,238	482,640	438,659	(43,981)	470,605	31,946	451,614	455,279	459,108	463,107
Preschool Expense		189,360	198,478	223,964	224,407	443	247,886	23,479	244,903	246,495	248,166	249,921
Total Expenses		592,024	613,716	706,604	663,066	(43,538)	718,491	55,425	696,517	701,774	707,274	713,028
CDF Other Sources/Uses	Transfer (To)/From General Fund	67,460	120,404	192,041	132,798	(59,243)	188,223	55,425	166,249	171,506	177,006	182,760
Total Other Sources/Uses		67,460	120,404	192,041	132,798	(59,243)	188,223	55,425	166,249	171,506	177,006	182,760

Surplus (Deficit)

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Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Child Development Fund

Worksheet	Account Name			2018	2018	2019	2019	2020 Long	2021 Long	2022 Long	2023 Long	
		Actuals 2016	Actuals 2017	2018 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
<u>Daycare Expense</u>												
Daycare Expense	Salaries & Wages	245,839	251,086	270,830	270,830	-	279,497	8,667	279,497	279,497	279,497	279,497
Daycare Expense	Group Insurance	40,634	48,520	61,810	58,750	(3,060)	58,750	-	61,688	64,772	68,010	71,411
Daycare Expense	Dependent Health Reimbursement	(2,897)	(3,692)	(6,567)	(6,567)	-	(6,567)	-	(6,567)	(6,567)	(6,567)	(6,567)
Daycare Expense	PERA & Payroll Taxes	38,322	38,316	41,654	41,654	-	42,987	1,333	42,987	42,987	42,987	42,987
Daycare Expense	PERA 401K	1,598	2,303	3,114	3,114	-	3,114	-	3,114	3,114	3,114	3,114
Daycare Expense	Workers Compensation	4,056	3,246	3,277	3,277	-	3,441	164	3,613	3,794	3,983	4,182
Daycare Expense	Other Employee Benefits	4,421	4,944	8,376	5,417	(2,959)	5,590	173	5,590	5,590	5,590	5,590
Daycare Expense	Employee Appreciation	447	404	800	800	-	800	-	800	800	800	800
Daycare Expense	EE Screening	409	173	300	300	-	300	-	300	300	300	300
Daycare Expense	Bad Debt Expense	1,604	4,227	500	500	-	500	-	500	500	500	500
Daycare Expense	Janitorial/Trash Removal	7,800	7,800	7,800	7,800	-	7,800	-	7,800	7,800	7,800	7,800
Daycare Expense	Laundry - Daycare	988	674	1,291	-	(1,291)	(1,291)	(1,291)	(1,291)	(1,291)	(1,291)	(1,291)
Daycare Expense	Rental-Facility	18,768	18,768	18,984	18,984	-	18,984	-	18,984	18,984	18,984	18,984
Daycare Expense	Facility Expense	178	5,946	-	-	-	-	-	-	-	-	-
Daycare Expense	Communications	876	688	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Daycare Expense	Internet Services	1,383	1,378	1,458	1,458	-	1,458	-	1,458	1,458	1,458	1,458
Daycare Expense	Marketing Expense	-	-	2,000	-	(2,000)	-	-	-	-	-	-
Daycare Expense	Dues, Fees & Licenses	175	629	100	500	400	900	400	1,300	1,700	2,100	2,500
Daycare Expense	Travel & Education (1)	1,736	1,656	1,600	3,000	1,400	3,000	-	3,000	3,000	3,000	3,000
Daycare Expense	Contract Labor (2)	31	-	20,000	-	(20,000)	20,000	20,000	-	-	-	-
Daycare Expense	Nurse Consultant	410	450	450	450	-	450	-	450	450	450	450
Daycare Expense	Postage & Freight	42	-	100	100	-	100	-	100	100	100	100
Daycare Expense	General Supplies & Materials	3,159	2,600	3,200	3,200	-	3,200	-	3,200	3,200	3,200	3,200
Daycare Expense	Office Supplies	433	918	1,490	1,000	(490)	1,000	-	1,000	1,000	1,000	1,000
Daycare Expense	Fundraising Expenses	1,917	2,020	1,200	2,000	800	2,000	-	2,000	2,000	2,000	2,000
Daycare Expense	Business Meals (3)	368	-	105	300	195	300	-	300	300	300	300
Daycare Expense	Employee Appreciation	14	90	-	-	-	-	-	-	-	-	-
Daycare Expense	Food/Snacks (4)	205	203	400	300	(100)	300	-	300	300	300	300
Daycare Expense	Utilities- Electricity	4,368	4,368	4,368	4,368	-	4,368	-	4,368	4,368	4,368	4,368
Daycare Expense	Scholarship Program	24,701	16,982	27,500	15,624	(11,876)	15,624	-	15,624	15,624	15,624	15,624
Daycare Expense	Toys / Learning Tools	680	468	500	500	-	500	-	500	500	500	500
Daycare Expense	Playground And Landscaping	-	74	5,000	-	(5,000)	2,500	2,500	-	-	-	-
Total Daycare Expense		402,665	415,238	482,640	438,659	(43,981)	470,605	31,946	451,614	455,279	459,108	463,107

(1) Current qualifications require additional schooling for teachers

(2) 2018 - No consultation this year

(3) Staff nightly trainings are more frequent - meals provided

(4) Parent donations help with the cost

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Child Development Fund

Worksheet	Account Name			2018		2018		2019		2019		2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term	Projection	Projection	Projection
<u>Preschool Expense</u>															
Preschool Expense	Salaries & Wages	111,830	117,850	123,213	122,333	(880)	126,248	3,915	126,248	126,248	126,248	126,248	126,248	126,248	126,248
Preschool Expense	Group Insurance (5)	14,630	17,047	28,219	16,246	(11,973)	29,000	12,754	30,450	31,973	33,571	35,250	35,250	35,250	35,250
Preschool Expense	Dependent Health Reimbursement	(719)	(3,065)	(719)	(719)	-	(719)	-	(719)	(719)	(719)	(719)	(719)	(719)	(719)
Preschool Expense	PERA & Payroll Taxes	16,315	17,691	18,950	18,815	(135)	19,417	602	19,417	19,417	19,417	19,417	19,417	19,417	19,417
Preschool Expense	PERA 401K	4,468	5,032	7,387	6,116	(1,271)	6,312	196	6,312	6,312	6,312	6,312	6,312	6,312	6,312
Preschool Expense	Workers Compensation	907	1,642	1,260	1,260	-	1,323	63	1,389	1,459	1,532	1,608	1,608	1,532	1,608
Preschool Expense	Other Employee Benefits	2,412	2,848	2,944	3,000	56	3,000	-	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Preschool Expense	Employee Appreciation	127	37	300	300	-	300	-	300	300	300	300	300	300	300
Preschool Expense	EE Screening	175	104	300	300	-	300	-	300	300	300	300	300	300	300
Preschool Expense	Bad Debt Expense	-	-	600	600	-	600	-	600	600	600	600	600	600	600
Preschool Expense	Janitorial/Trash Removal	6,240	6,240	6,240	6,240	-	6,240	-	6,240	6,240	6,240	6,240	6,240	6,240	6,240
Preschool Expense	Laundry - Preschool (6)	587	563	707	-	(707)	-	-	-	-	-	-	-	-	-
Preschool Expense	Vehicle Repair & Maintenance (7)	-	-	1,500	500	(1,000)	1,500	1,000	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Preschool Expense	Rental-Facility	9,720	9,720	9,920	9,920	-	9,920	-	9,920	9,920	9,920	9,920	9,920	9,920	9,920
Preschool Expense	Facility Expense (8)	-	18	-	-	-	2,000	2,000	-	-	-	-	-	-	-
Preschool Expense	Communications	1,078	1,078	1,078	1,078	-	1,078	-	1,078	1,078	1,078	1,078	1,078	1,078	1,078
Preschool Expense	Internet Services	1,383	1,378	1,458	1,458	-	1,458	-	1,458	1,458	1,458	1,458	1,458	1,458	1,458
Preschool Expense	Vehicle Repair & Maintenance	194	-	500	500	-	500	-	500	500	500	500	500	500	500
Preschool Expense	Dues, Fees & Licenses	55	188	1,020	220	(800)	220	-	220	220	220	220	220	220	220
Preschool Expense	Travel & Education	976	663	1,400	2,000	600	2,000	-	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Preschool Expense	Contract Labor	200	-	200	-	(200)	200	200	200	200	200	200	200	200	200
Preschool Expense	Nurse Consultant	712	450	480	480	-	480	-	480	480	480	480	480	480	480
Preschool Expense	Enrichment Activities	2,788	2,309	3,500	3,000	(500)	3,000	-	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Preschool Expense	General Supplies & Materials	1,712	1,603	1,972	1,972	-	1,972	-	1,972	1,972	1,972	1,972	1,972	1,972	1,972
Preschool Expense	Office Supplies	24	98	500	250	(250)	250	-	250	250	250	250	250	250	250
Preschool Expense	Fundraising Expenses	230	908	-	1,000	1,000	1,000	-	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Preschool Expense	Employee Appreciation	36	-	-	200	200	200	-	200	200	200	200	200	200	200
Preschool Expense	Food/Snacks (4)	307	143	747	300	(447)	300	-	300	300	300	300	300	300	300
Preschool Expense	Utilities- Electricity	1,788	1,788	1,788	1,788	-	1,788	-	1,788	1,788	1,788	1,788	1,788	1,788	1,788
Preschool Expense	Scholarship Program (9)	10,469	12,019	8,000	25,000	17,000	25,000	-	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Preschool Expense	Toys / Learning Tools	666	118	500	250	(250)	500	250	500	500	500	500	500	500	500
Preschool Expense	Playground Equip/Improvements	53	6	-	-	-	2,500	2,500	-	-	-	-	-	-	-
Total Preschool Expense		189,360	198,478	223,964	224,407	443	247,886	23,479	244,903	246,495	248,166	249,921	249,921	249,921	249,921

(4) Parent donations help with the cost

(5) We are saving on this expense (this year) as the lead teacher does not take the insurance benefit

(6) New laundry machine in house

(7) No big issues this year. Moved back up in 2019

(8) Interior preschool needs to be repainted

(9) Received more grant funding and it was needed more in the preschool this year

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Water & Sewer Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018	2018	2019	2019	2020 Long	2021 Long	2022 Long	2023 Long	
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term	
<u>Summary</u>													
Revenues													
	Water & Sewer Service Fees	2,428,268	2,780,053	2,688,952	2,793,952	105,000	2,894,409	100,457	2,938,717	2,983,911	3,030,008	3,077,028	
	Other Revenues	9,753	10,373	13,450	13,450	-	13,450	-	13,450	13,450	13,450	13,450	
	Total Revenues	2,438,021	2,790,426	2,702,402	2,807,402	105,000	2,907,859	100,457	2,952,167	2,997,361	3,043,458	3,090,478	
Operating Expenses													
	Water Operating Costs	902,236	929,911	1,165,801	1,030,901	(134,900)	1,138,963	108,062	1,063,037	1,077,551	1,092,565	1,108,100	
	Sewer Operating Costs	479,585	507,191	547,636	547,638	2	550,737	3,099	551,662	552,631	553,646	554,710	
	Water/Sewer Contingency	-	-	34,269	31,571	(2,698)	33,794	2,223	32,294	32,604	32,924	33,256	
	Total Operating Costs	1,381,821	1,437,102	1,747,706	1,610,110	(137,596)	1,723,493	113,384	1,646,993	1,662,785	1,679,136	1,696,066	
Capital													
	Capital Costs	392,577	389,153	1,379,250	968,300	(410,950)	1,241,950	273,650	952,608	1,584,200	2,725,175	4,256,088	
	Total Capital	392,577	389,153	1,379,250	968,300	(410,950)	1,241,950	273,650	952,608	1,584,200	2,725,175	4,256,088	
Other Source/Uses													
	Tap Fees	42,960	255,316	100,000	100,000	-	100,000	-	100,000	100,000	100,000	100,000	
	Tap Fees	-	21,232	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000	
	Tap Fees	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000	
	Water/Sewer Other Sources/Uses	-	352	-	-	-	-	-	-	-	-	-	
	Water/Sewer Other Sources/Uses	(131,311)	(142,527)	(152,406)	(152,406)	-	(152,406)	-	(152,406)	(152,406)	(152,406)	(152,406)	
	Total Other Sources/Uses	(88,351)	134,373	(45,406)	(45,406)	-	(45,406)	-	(45,406)	(45,406)	(45,406)	(45,406)	
	Surplus (Deficit)	575,272	1,098,544	(469,960)	183,586	653,546	(102,990)	(286,577)	307,160	(295,031)	(1,406,258)	(2,907,081)	
	Beginning Available Fund Balance	1,970,055	2,545,327	3,643,871	3,643,871		3,827,457		3,724,466	4,031,626	3,736,595	2,330,337	
	Ending Available Fund Balance	2,545,327	3,643,871	3,173,911	3,827,457		3,724,466		4,031,626	3,736,595	2,330,337	(576,744)	

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Water & Sewer Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
<u>Revenues</u>												
MV Water	MV-Water Base Fees	824,377	911,686	930,375	930,375	-	1,023,413	93,038	1,043,881	1,064,758	1,086,054	1,107,775
MV Water	MV-Sewer Base Fees	824,377	911,686	930,375	930,375	-	1,023,413	93,038	1,043,881	1,064,758	1,086,054	1,107,775
MV Water	MV-Water Excess Fees	349,882	390,316	350,000	375,000	25,000	350,000	(25,000)	350,000	350,000	350,000	350,000
MV Water	MV-Water Irrigation Fees	65,772	92,682	66,524	66,524	-	66,524	-	66,524	66,524	66,524	66,524
MV Water	MV-Water Construction	463	531	1,577	1,577	-	1,577	-	1,577	1,577	1,577	1,577
MV Water	MV-Snowmaking Fees	198,047	287,759	220,942	300,942	80,000	225,000	(75,942)	225,000	225,000	225,000	225,000
Total Mountain Village Revenues		2,262,918	2,594,660	2,499,793	2,604,793	105,000	2,689,926	85,133	2,730,863	2,772,618	2,815,208	2,858,650
Ski Ranches Water	SR-Water Base Fees	127,963	142,206	145,049	145,049	-	159,554	14,505	162,745	166,000	169,320	172,706
Ski Ranches Water	SR-Water Excess Fees	11,217	13,392	15,697	15,697	-	15,697	-	15,697	15,697	15,697	15,697
Ski Ranches Water	SR-Irrigation Fees	-	289	175	175	-	175	-	175	175	175	175
Ski Ranches Water	SR-Water Construction	5	32	342	342	-	342	-	342	342	342	342
Total Ski Ranches Revenues		139,185	155,919	161,263	161,263	-	175,768	14,505	178,959	182,214	185,534	188,920
Skyfield Water	SKY-Water Base Fees	7,862	8,684	8,190	8,190	-	9,009	819	9,189	9,373	9,560	9,752
Skyfield Water	SKY-Water/Standby Fees	8,190	8,190	8,721	8,721	-	8,721	-	8,721	8,721	8,721	8,721
Skyfield Water	SKY-Water Excess Fees	10,113	12,600	10,200	10,200	-	10,200	-	10,200	10,200	10,200	10,200
Skyfield Water	SKY-Water Irrigation Fees	-	-	785	785	-	785	-	785	785	785	785
Total Skyfield Revenues		26,165	29,474	27,896	27,896	-	28,715	819	28,895	29,079	29,266	29,458
Other Revenues - Water/Sewer	MV-Water/Sewer Inspection Fees	1,200	3,600	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
Other Revenues - Water/Sewer	SR/SF Water Inspection Fees	-	300	-	-	-	-	-	-	-	-	-
Other Revenues - Water/Sewer	Elk Run Maintenance Fees	3,858	2,038	3,800	3,800	-	3,800	-	3,800	3,800	3,800	3,800
Other Revenues - Water/Sewer	Late Fees	4,195	4,335	4,700	4,700	-	4,700	-	4,700	4,700	4,700	4,700
Other Revenues - Water/Sewer	Water Fines	500	100	450	450	-	450	-	450	450	450	450
Total Other Revenues		9,753	10,373	13,450	13,450	-	13,450	-	13,450	13,450	13,450	13,450

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Water & Sewer Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
Sewer Expense	Salaries & Wages	51,654	54,499	61,674	61,675	1	63,649	1,974	63,649	63,649	63,649	63,649
Sewer Expense	Group Insurance	13,013	13,113	12,513	12,513	-	12,513	-	13,139	13,796	14,485	15,210
Sewer Expense	Dependent Health Reimbursement	(724)	(722)	(725)	(725)	-	(725)	-	(725)	(725)	(725)	(725)
Sewer Expense	PERA & Payroll Taxes	7,896	8,316	9,485	9,486	1	9,790	304	9,790	9,790	9,790	9,790
Sewer Expense	PERA 401K	3,045	3,212	3,635	3,635	-	3,819	184	3,819	3,819	3,819	3,819
Sewer Expense	Workers Compensation	878	943	1,094	1,094	-	1,149	55	1,206	1,266	1,330	1,396
Sewer Expense	Other Employee Benefits	810	875	895	895	-	895	-	895	895	895	895
Sewer Expense	Employee Appreciation	50	138	100	100	-	100	-	100	100	100	100
Sewer Expense	Vehicle Repair & Maintenance	16,345	8,938	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Sewer Expense	Vehicle Repair & Maintenance	-	-	1,082	1,082	-	1,082	-	1,082	1,082	1,082	1,082
Sewer Expense	Sewer Line Checks	20,751	26,889	27,040	27,040	-	27,040	-	27,040	27,040	27,040	27,040
Sewer Expense	Facility Expenses	1,140	931	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Sewer Expense	Communications	741	896	650	650	-	1,000	350	1,000	1,000	1,000	1,000
Sewer Expense	Travel-Education & Training	280	478	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Sewer Expense	General Supplies & Materials	4,246	3,829	5,083	5,083	-	5,083	-	5,083	5,083	5,083	5,083
Sewer Expense	Supplies-Safety	781	-	877	877	-	877	-	877	877	877	877
Sewer Expense	Supplies - Office	994	1,027	800	800	-	800	-	800	800	800	800
Sewer Expense	Regional Sewer O&M	308,595	331,965	360,794	360,794	-	360,794	-	360,794	360,794	360,794	360,794
Sewer Expense	Regional Sewer Overhead	43,772	47,499	44,000	44,000	-	44,000	-	44,000	44,000	44,000	44,000
Sewer Expense	Utilities - Electricity	2,251	2,161	2,426	2,426	-	2,547	121	2,675	2,808	2,949	3,096
Sewer Expense	Utilities - Gasoline	3,067	2,204	3,713	3,713	-	3,824	111	3,939	4,057	4,179	4,304
Total		479,585	507,191	547,636	547,638	2	550,737	3,099	551,662	552,631	553,646	554,710

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Water & Sewer Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
MV Water Expense	Salaries & Wages	271,845	263,493	284,438	281,383	(3,055)	290,387	9,004	290,387	290,387	290,387	290,387
MV Water Expense	Offset Labor	(2,106)	(2,380)	(5,000)	(5,000)	-	(5,000)	-	(5,000)	(5,000)	(5,000)	(5,000)
MV Water Expense	Housing Allowance	8,993	8,967	8,970	8,970	-	8,970	-	8,970	8,970	8,970	8,970
MV Water Expense	Group Insurance	58,089	63,985	60,880	59,707	(1,173)	59,707	-	62,692	65,827	69,118	72,574
MV Water Expense	Dependent Health Reimbursement	(3,000)	(3,724)	(7,809)	(7,809)	-	(7,809)	-	(7,809)	(7,809)	(7,809)	(7,809)
MV Water Expense	PERA & Payroll Taxes	41,770	40,845	43,747	43,699	(48)	44,662	963	44,662	44,662	44,662	44,662
MV Water Expense	PERA 401K	14,345	11,930	16,832	16,832	-	15,035	(1,797)	15,035	15,035	15,035	15,035
MV Water Expense	Workers Compensation	6,515	5,499	5,616	6,500	884	6,825	325	7,166	7,525	7,901	8,296
MV Water Expense	Other Employee Benefits	4,455	4,200	4,923	4,923	-	4,923	-	4,923	4,923	4,923	4,923
MV Water Expense	Employee Appreciation	188	138	533	533	-	533	-	533	533	533	533
MV Water Expense	Uniforms	1,176	636	1,170	1,170	-	1,170	-	1,170	1,170	1,170	1,170
MV Water Expense	Legal - Water	4,660	32,305	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
MV Water Expense	Legal - Elk Run	-	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
MV Water Expense	Legal - TSG Water	-	-	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
MV Water Expense	Water Sample Analysis	9,098	4,899	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
MV Water Expense	Water Augmentation Plan (1)	19,815	25,330	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
MV Water Expense	Janitorial/Trash Removal	1,560	1,560	1,586	1,586	-	1,586	-	1,586	1,586	1,586	1,586
MV Water Expense	Vehicle Repair & Maintenance	22,903	35,620	30,897	30,897	-	31,445	548	32,003	32,573	33,155	33,747
MV Water Expense	Software Support	1,280	1,722	2,500	2,500	-	1,500	(1,000)	1,500	1,500	1,500	1,500
MV Water Expense	Backflow Testing	-	-	-	-	-	2,500	2,500	2,500	2,500	2,500	2,500
MV Water Expense	Facility Expenses	1,053	1,222	1,170	1,170	-	1,170	-	1,170	1,170	1,170	1,170
MV Water Expense	Insurance	15,506	12,223	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
MV Water Expense	Communications	4,120	4,593	4,329	4,329	-	4,329	-	4,329	4,329	4,329	4,329
MV Water Expense	Internet Services	2,011	2,011	2,208	2,208	-	2,208	-	2,252	2,252	2,252	2,252
MV Water Expense	Dues & Fees	2,281	2,459	2,500	2,500	-	1,500	(1,000)	1,500	1,500	1,500	1,500
MV Water Expense	Travel-Education & Training	510	147	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
MV Water Expense	Invoice Processing	3,713	3,695	3,500	3,500	-	4,000	500	4,000	4,000	4,000	4,000
MV Water Expense	Online Payment Processing Fees	19,278	17,084	18,000	18,000	-	20,000	2,000	20,000	20,000	20,000	20,000
MV Water Expense	Postage & Freight	4,631	4,539	5,772	5,772	-	5,772	-	5,772	5,772	5,772	5,772
MV Water Expense	General Supplies & Materials	20,182	20,623	20,955	20,955	-	20,955	-	20,955	20,955	20,955	20,955
MV Water Expense	Supplies - Chlorine	13,630	10,564	15,450	15,450	-	15,450	-	15,450	15,450	15,450	15,450
MV Water Expense	Supplies - Office	1,682	1,515	1,714	1,714	-	1,714	-	1,714	1,714	1,714	1,714
MV Water Expense	Meter Purchases	6,637	1,716	3,200	3,200	-	3,200	-	3,200	3,200	3,200	3,200
MV Water Expense	Business Meals	60	337	150	150	-	150	-	150	150	150	150
MV Water Expense	Utilities - Natural Gas	1,624	1,850	3,270	3,270	-	3,401	131	3,537	3,678	3,825	3,978
MV Water Expense	Utilities - Electricity	278,310	278,384	344,409	300,000	(44,409)	309,000	9,000	318,270	327,818	337,653	347,782
MV Water Expense	Utilities - Gasoline	3,715	4,746	9,211	9,211	-	9,395	184	9,583	9,775	9,970	10,170
MV Water Expense	Pump Replacement	22,813	8,809	23,397	23,397	-	23,397	-	23,397	23,397	23,397	23,397
MV Water Expense	Tank Maintenance	-	3,850	100,000	10,000	(90,000)	100,000	90,000	10,000	10,000	10,000	10,000
MV Water Expense	Water Conservation Incentives	20,000	(10,957)	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Total		883,342	864,433	1,123,518	985,717	(137,801)	1,097,075	111,358	1,020,598	1,034,542	1,048,968	1,063,894

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Water & Sewer Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
(1) Augmentation water lease with Trout Lake												
Ski Ranches Water Expense	Salaries & Wages	3,670	23,832	8,131	10,000	1,869	10,320	320	10,320	10,320	10,320	10,320
Ski Ranches Water Expense	Group Insurance	543	672	673	673	-	673	-	707	742	779	818
Ski Ranches Water Expense	Dependent Health Reimbursement	-	-	1,251	1,251	-	1,251	-	1,251	1,251	1,251	1,251
Ski Ranches Water Expense	PERA & Payroll Taxes	676	3,353	506	1,538	1,032	1,587	49	1,587	1,587	1,587	1,587
Ski Ranches Water Expense	PERA 401K	228	601	-	-	-	-	-	-	-	-	-
Ski Ranches Water Expense	Water Sample Analysis	522	954	3,309	3,309	-	2,500	(809)	2,500	2,500	2,500	2,500
Ski Ranches Water Expense	Vehicle Repair & Maintenance	5,114	10,976	10,744	10,744	-	11,066	322	11,398	11,740	12,092	12,455
Ski Ranches Water Expense	Dues & Fees	226	274	150	150	-	150	-	150	150	150	150
Ski Ranches Water Expense	General Supplies & Materials	1,744	(62)	1,515	1,515	-	1,560	45	1,607	1,655	1,705	1,756
Ski Ranches Water Expense	Chlorine	1,700	1,700	2,060	2,060	-	250	(1,810)	258	265	273	281
Ski Ranches Water Expense	Supplies-Safety	80	234	200	200	-	200	-	200	200	200	200
Ski Ranches Water Expense	Meter Purchases	1,632	-	2,040	2,040	-	500	(1,540)	500	500	500	500
Ski Ranches Water Expense	Utilities - Natural Gas	492	896	1,746	1,746	-	1,746	-	1,746	1,746	1,746	1,746
Ski Ranches Water Expense	Utilities - Electricity	2,057	1,634	3,150	3,150	-	3,276	126	3,407	3,543	3,685	3,832
Ski Ranches Water Expense	Utilities - Gasoline	210	285	958	958	-	958	-	958	958	958	958
Ski Ranches Water Expense	Tank And Pipe Replacement	-	20,129	5,850	5,850	-	5,850	-	5,850	5,850	5,850	5,850
Total		18,894	65,478	42,283	45,184	2,901	41,888	(3,296)	42,439	43,008	43,597	44,205
Water/Sewer Capital Expense	Water Rights	37,403	6,524	15,000	15,000	-	-	(15,000)	-	-	-	-
Water/Sewer Capital Expense	Leak Detection System (1)	-	-	-	-	-	30,000	30,000	-	-	-	-
Water/Sewer Capital Expense	Vehicles (2)	-	39,724	28,000	28,000	-	-	(28,000)	-	-	28,000	-
Water/Sewer Capital Expense	Miscellaneous FF&E (3)	-	-	-	-	-	-	-	-	10,000	-	2,500,000
Water/Sewer Capital Expense	Arizona Water Line	29,150	-	-	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Ski Ranches Capital	-	25,191	250,000	250,000	-	250,000	-	250,000	250,000	250,000	250,000
Water/Sewer Capital Expense	Power Generators	147,210	1,500	150,000	150,000	-	-	(150,000)	150,000	-	-	-
Water/Sewer Capital Expense	Lift 7 Waterline	-	245,863	-	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Regional Sewer Capital	178,814	70,351	761,250	335,300	(425,950)	796,950	461,650	387,608	1,159,200	2,282,175	1,141,088
Water/Sewer Capital Expense	Wells - New (4)	-	-	-	15,000	15,000	165,000	150,000	165,000	165,000	165,000	165,000
Water/Sewer Capital Expense	San Miguel Pump (5)	-	-	175,000	175,000	-	-	(175,000)	-	-	-	200,000
Total		392,577	389,153	1,379,250	968,300	(410,950)	1,241,950	273,650	952,608	1,584,200	2,725,175	4,256,088

- (1) 2019 Replace Leak Correlator Equipment
- (2) 2022 Replace 2008 Dodge Dakota
- (3) Replace Supply Lines @ Double Cabin Tank Site 2021, 2023 New meter reading system
- (4) 2018-2019 YBR Well
- (5) 2023 Replace Pump

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections
Broadband Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Forecasted	2018 Adjustments	2019 Proposed	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
	<u>Summary</u>											
	<u>Revenues</u>											
	Cable Revenues	860,098	890,845	1,002,395	996,358	(6,037)	1,016,752	20,394	1,026,552	1,036,548	1,046,744	1,057,144
	Internet Revenues	864,644	947,404	877,312	908,479	31,167	948,479	40,000	958,479	968,679	979,083	989,695
	Phone Revenues	37,495	37,465	35,987	40,000	4,013	42,000	2,000	43,000	44,000	45,000	46,000
	Miscellaneous Revenues	56,367	70,155	62,764	63,840	1,076	68,640	4,800	68,640	68,640	68,640	68,640
	Total Revenues	1,818,604	1,945,869	1,978,458	2,008,677	30,219	2,075,871	67,194	2,096,671	2,117,867	2,139,467	2,161,479
	<u>Expenses</u>											
	Cost of Cable Sales	784,883	792,333	904,894	858,837	(46,057)	874,964	16,127	904,764	906,935	909,128	911,345
	Cost of Internet Sales	232,132	214,500	204,000	211,116	7,116	211,116	-	211,116	211,116	168,000	168,000
	Cost of Phone Sales	24,905	24,240	27,000	25,000	(2,000)	26,000	1,000	27,000	28,000	29,000	30,000
	Operations	532,128	551,251	664,443	660,501	(3,942)	605,998	(54,503)	611,146	611,902	616,024	620,320
	Broadband Fund Contingency	-	55	3,000	3,000	-	3,000	-	3,000	3,000	3,000	2,500
	Contingency											
	Total Expense	1,574,048	1,582,379	1,803,337	1,758,454	(44,883)	1,721,078	(37,376)	1,757,026	1,760,952	1,725,152	1,732,165
	<u>Capital</u>											
	Capital Outlay	51,774	131,574	87,500	644,000	556,500	1,039,000	395,000	6,500	6,500	38,500	6,500
	Total Capital	51,774	131,574	87,500	644,000	556,500	1,039,000	395,000	6,500	6,500	38,500	6,500
	<u>Other Sources/Uses</u>											
	Broadband Other Source/Uses	-	-	(10,000)	418,764	428,764	841,465	422,701	(10,000)	(10,000)	(10,000)	(10,000)
	Transfer (To)/From General Fund											
	Broadband Other Source/Uses	(127,762)	(145,028)	(157,258)	(157,258)	-	(157,258)	-	(157,258)	(157,258)	(157,258)	(157,258)
	Transfer To GF - Overhead Allocation											
	Total Other Sources/Uses	(127,762)	(145,028)	(167,258)	261,506	428,764	684,207	422,701	(167,258)	(167,258)	(167,258)	(167,258)
	Surplus (Deficit)	65,019	86,888	(79,637)	(132,271)	(52,634)	-	132,271	165,887	183,157	208,557	255,556
	Beginning Available Fund Balance	60,000	125,019	211,908	132,271	-	-	-	-	165,887	349,044	557,601
	Ending Available Fund Balance	125,019	211,908	132,271	-	-	-	-	165,887	349,044	557,601	813,157

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections
Broadband Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Forecasted	2018 Adjustments	2019 Proposed	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
<u>Revenues</u>												
Cable Revenues	Basic Residential	381,816	426,449	469,606	469,606	-	490,000	20,394	499,800	509,796	519,992	530,392
Cable Revenues	Basic Bulk	167,789	163,126	219,792	225,000	5,208	225,000	-	225,000	225,000	225,000	225,000
Cable Revenues	Premium Pay Revenue	50,652	46,960	51,005	51,005	-	51,005	-	51,005	51,005	51,005	51,005
Cable Revenues	Bulk Premium	32,596	31,437	30,618	30,618	-	30,618	-	30,618	30,618	30,618	30,618
Cable Revenues	Digital	68,303	63,230	71,245	60,000	(11,245)	60,000	-	60,000	60,000	60,000	60,000
Cable Revenues	HDTV	154,538	155,414	156,049	156,049	-	156,049	-	156,049	156,049	156,049	156,049
Cable Revenues	Digital DMX Commercial	4,080	4,230	4,080	4,080	-	4,080	-	4,080	4,080	4,080	4,080
Cable Revenues	Pay Per View	323	-	-	-	-	-	-	-	-	-	-
Total Cable Revenues		860,098	890,845	1,002,395	996,358	(6,037)	1,016,752	20,394	1,026,552	1,036,548	1,046,744	1,057,144
Internet Revenues	High Speed Internet	466,946	506,835	444,308	460,000	15,692	500,000	40,000	510,000	520,200	530,604	541,216
Internet Revenues	Bulk Internet	151,167	156,192	179,083	179,083	-	179,083	-	179,083	179,083	179,083	179,083
Internet Revenues	Non Subscriber High Speed Internet	202,117	234,660	204,525	220,000	15,475	220,000	-	220,000	220,000	220,000	220,000
Internet Revenues	Internet Business Class	44,414	49,717	49,396	49,396	-	49,396	-	49,396	49,396	49,396	49,396
Total Internet Revenues		864,644	947,404	877,312	908,479	31,167	948,479	40,000	958,479	968,679	979,083	989,695
Broadband Misc Revenues	High Speed Static Address	5,317	4,937	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Other-Advertising Revenue	3,631	5,458	424	2,500	2,076	2,500	-	2,500	2,500	2,500	2,500
Broadband Misc Revenues	Other-Labor	2,804	2,815	4,000	3,000	(1,000)	3,000	-	3,000	3,000	3,000	3,000
Broadband Misc Revenues	Other - Parts	525	7,525	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
Broadband Misc Revenues	Leased Fiber Access	-	-	-	-	-	4,800	4,800	4,800	4,800	4,800	4,800
Broadband Misc Revenues	Other-Connection Fees	17,500	20,051	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Broadband Misc Revenues	Cable Equipment Rental	11,786	8,922	16,000	16,000	-	16,000	-	16,000	16,000	16,000	16,000
Broadband Misc Revenues	Other-Leased Access Revenue	5,340	5,340	5,340	5,340	-	5,340	-	5,340	5,340	5,340	5,340
Broadband Misc Revenues	Other-Late Payment Fees	8,050	13,930	12,500	12,500	-	12,500	-	12,500	12,500	12,500	12,500
Broadband Misc Revenues	Other-NSF Fees	150	25	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Other-Recovery Income	1,035	985	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Channel Revenue	174	121	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Miscellaneous Revenue	55	47	-	-	-	-	-	-	-	-	-
Total Miscellaneous Revenues		56,367	70,155	62,764	63,840	1,076	68,640	4,800	68,640	68,640	68,640	68,640
Phone Revenues	Basic Phone Service	37,091	37,113	35,987	40,000	4,013	42,000	2,000	43,000	44,000	45,000	46,000
Phone Revenues	Changes To Service Fee	210	75	-	-	-	-	-	-	-	-	-
Phone Revenues	Long Distance Charges	194	277	-	-	-	-	-	-	-	-	-
Total Phone Revenues		37,495	37,465	35,987	40,000	4,013	42,000	2,000	43,000	44,000	45,000	46,000

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections
Broadband Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	2018 Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
<u>Cost of Sales</u>												
Cable Cost of Sales	Basic Programming Fee	589,918	601,820	693,048	655,000	(38,048)	668,100	13,100	694,824	694,824	694,824	694,824
Cable Cost of Sales	Copyright Royalties	7,140	6,422	7,345	7,345	-	7,418	73	7,493	7,568	7,643	7,720
Cable Cost of Sales	Broadcast Retransmission	-	2,857	-	-	-	-	-	-	-	-	-
Cable Cost of Sales	Premium Program Fees	92,794	83,380	99,750	92,000	(7,750)	93,840	1,840	95,717	96,674	97,641	98,617
Cable Cost of Sales	Digital - Basic Program Fees	79,166	84,543	88,908	88,908	-	89,797	889	90,695	91,602	92,518	93,443
Cable Cost of Sales	TV Guide Programming	6,606	6,786	6,824	6,824	-	6,960	136	7,100	7,242	7,387	7,534
Cable Cost of Sales	HDTV	3,536	3,605	6,259	6,000	(259)	6,060	60	6,121	6,182	6,244	6,306
Cable Cost of Sales	Pay Per View Fees	3,823	-	-	-	-	-	-	-	-	-	-
Cable Cost of Sales	TV Everywhere Fees	1,902	2,920	2,760	2,760	-	2,788	28	2,815	2,844	2,872	2,901
Total Cable Cost of Sales		784,883	792,333	904,894	858,837	(46,057)	874,964	16,127	904,764	906,935	909,128	911,345
Phone Cost of Sales	Phone Service Costs	24,905	24,240	27,000	25,000	(2,000)	26,000	1,000	27,000	28,000	29,000	30,000
Phone Cost of Sales	Connection Fees-Phone	-	-	-	-	-	-	-	-	-	-	-
Total Phone Cost of Sales		24,905	24,240	27,000	25,000	(2,000)	26,000	1,000	27,000	28,000	29,000	30,000
Internet Cost of Sales	Internet Costs	232,132	214,500	204,000	211,116	7,116	211,116	-	211,116	211,116	168,000	168,000
Total Internet Cost of Sales		232,132	214,500	204,000	211,116	7,116	211,116	-	211,116	211,116	168,000	168,000

Capital

Broadband Fund Capital	Test Equipment	-	-	2,500	2,500	-	6,500	4,000	6,500	6,500	6,500	6,500
Broadband Fund Capital	Software Upgrades	48,649	-	-	-	-	-	-	-	-	-	-
Broadband Fund Capital	Vehicles	-	-	30,000	32,500	2,500	32,500	-	-	-	32,000	-
Broadband Fund Capital	Equipment	3,125	634	5,000	9,000	4,000	-	(9,000)	-	-	-	-
Broadband Fund Capital	System Upgrades (1)	-	130,940	50,000	600,000	550,000	1,000,000	400,000	-	-	-	-
Total Capital		51,774	131,574	87,500	644,000	556,500	1,039,000	395,000	6,500	6,500	38,500	6,500

(1) 2019 engineering and start of build

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Broadband Fund

Worksheet	Account Name			2018		2018		2019		2019		2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term	Projection	Projection	Projection
<u>Operating Costs</u>															
Operating Costs	Salaries & Wages	238,713	252,007	256,810	257,204	394	265,435	8,231	265,435	265,435	265,435	265,435	265,435	265,435	265,435
Operating Costs	Housing Allowance	12,554	12,517	12,706	12,840	134	12,840	-	12,840	12,840	12,840	12,840	12,840	12,840	12,840
Operating Costs	Group Insurance	52,050	52,454	49,185	49,964	779	50,000	36	52,500	55,125	57,881	60,775	60,775	60,775	60,775
Operating Costs	Dependent Health Reimbursement	(3,620)	(3,764)	(4,356)	(4,356)	-	(4,356)	-	(4,356)	(4,356)	(4,356)	(4,356)	(4,356)	(4,356)	(4,356)
Operating Costs	PERA & Payroll Taxes	36,576	38,523	39,497	39,558	61	40,824	1,266	40,824	40,824	40,824	40,824	40,824	40,824	40,824
Operating Costs	PERA 401K	18,679	20,790	20,095	21,862	1,767	22,562	700	22,562	22,562	22,562	22,562	22,562	22,562	22,562
Operating Costs	Workers Compensation	3,947	5,539	4,927	5,500	573	5,775	275	6,064	6,367	6,685	7,020	7,020	7,020	7,020
Operating Costs	Other Employee Benefits	3,240	3,500	3,580	3,580	-	3,580	-	3,580	3,580	3,580	3,580	3,580	3,580	3,580
Operating Costs	Uniforms	564	464	500	500	-	500	-	500	500	500	500	500	500	500
Operating Costs	Operations Consulting	-	-	60,000	60,000	-	-	(60,000)	-	-	-	-	-	-	-
Operating Costs	Bad Debt Expense	1,523	(589)	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Operating Costs	Technical - Computer Support	38,279	50,379	47,000	47,000	-	47,940	940	48,899	49,877	50,874	51,892	51,892	51,892	51,892
Operating Costs	Call Center Fees	1,416	1,416	1,573	1,573	-	1,573	-	1,573	1,573	1,573	1,573	1,573	1,573	1,573
Operating Costs	Janitorial/Trash Removal	1,560	1,560	1,586	1,586	-	1,586	-	1,586	1,586	1,586	1,586	1,586	1,586	1,586
Operating Costs	R/M - Head End	21,542	20,088	15,000	15,000	-	20,000	5,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Operating Costs	R/M - Plant	3,350	14,012	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Operating Costs	Vehicle Repair & Maintenance	157	-	2,500	1,750	(750)	1,500	(250)	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Operating Costs	Vehicle Repair & Maintenance	102	116	-	-	-	-	-	-	-	-	-	-	-	-
Operating Costs	Vehicle Repair & Maintenance	155	422	-	-	-	-	-	-	-	-	-	-	-	-
Operating Costs	Vehicle Repair & Maintenance	76	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Costs	Vehicle Repair & Maintenance	601	152	-	-	-	-	-	-	-	-	-	-	-	-
Operating Costs	Facility Expenses	1,760	1,199	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Operating Costs	Insurance	3,457	3,555	3,675	3,675	-	3,675	-	3,675	3,675	3,675	3,675	3,675	3,675	3,675
Operating Costs	Communications	7,557	6,678	5,578	5,578	-	5,578	-	5,578	5,578	5,578	5,578	5,578	5,578	5,578
Operating Costs	Marketing & Advertising	246	105	7,500	5,000	(2,500)	5,000	-	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Operating Costs	TCTV 12 Support	10,000	5,000	-	-	-	-	-	-	-	-	-	-	-	-
Operating Costs	Dues & Fees	956	1,585	500	800	300	2,000	1,200	3,200	-	-	-	-	-	-
Operating Costs	Travel, Education & Training	3,699	3,023	6,000	8,000	2,000	6,000	(2,000)	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Operating Costs	Contract Labor	1,375	635	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Operating Costs	Cable Locates	226	275	600	600	-	600	-	600	600	600	600	600	600	600
Operating Costs	Invoice Processing	3,508	3,095	3,600	3,600	-	3,600	-	3,700	3,750	3,800	3,850	3,850	3,850	3,850
Operating Costs	Online Payment Processing Fees	15,208	15,099	15,500	15,500	-	15,600	100	15,700	15,700	15,700	15,700	15,700	15,700	15,700
Operating Costs	Postage & Freight	4,317	4,322	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200	5,200	5,200	5,200
Operating Costs	General Supplies & Materials	1,935	2,803	7,000	7,000	-	7,000	-	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Operating Costs	Supplies - Office	1,841	1,910	2,550	2,550	-	2,550	-	2,550	2,550	2,550	2,550	2,550	2,550	2,550
Operating Costs	DVR'S	13,339	4,918	25,000	20,000	(5,000)	10,000	(10,000)	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Operating Costs	Digital Cable Terminals	2,583	1,969	-	-	-	-	-	-	-	-	-	-	-	-

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections
Broadband Fund

Worksheet	Account Name			2018		2018		2019		2019		2020 Long	2021 Long	2022 Long	2023 Long	
		Actuals 2016	Actuals 2017	2018 Original	Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term	Projection	Projection	Projection	Projection
Operating Costs	Cable Modems	5,838	3,078	5,000	3,000	(2,000)	3,000	-	3,000	-	3,000	3,000	3,000	3,000	3,000	3,000
Operating Costs	Wireless Routers	-	280	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Costs	Phone Terminals	1,439	-	1,500	1,500	-	1,500	-	1,500	-	1,500	1,500	1,500	1,500	1,500	1,500
Operating Costs	Business Meals	612	1,303	300	500	200	500	-	500	-	500	500	500	500	500	500
Operating Costs	Employee Appreciation	248	138	400	500	100	500	-	500	-	500	500	500	500	500	500
Operating Costs	Utilities - Natural Gas	492	896	986	986	-	986	-	986	-	986	986	986	986	986	986
Operating Costs	Utilities - Electricity	17,941	17,220	21,608	21,608	-	21,608	-	21,608	-	21,608	21,608	21,608	21,608	21,608	21,608
Operating Costs	Utilities - Gasoline	2,088	2,579	4,343	4,343	-	4,343	-	4,343	-	4,343	4,343	4,343	4,343	4,343	4,343
Total Operating Costs		532,128	551,251	664,443	660,501	(3,942)	605,998	(54,503)	611,146	611,902	616,024	611,146	611,902	616,024	620,320	620,320

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Telluride Conference Center (TCC)

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
TCC Expense	Facility Expenses	-	58	-	-	-	-	-	-	-	-	
TCC Expense	Contract Labor (1)	-	5,000	50,000	-	(50,000)	50,000	50,000	-	-	-	
TCC Expense	HOA Dues	82,422	88,467	89,352	89,352	-	92,033	2,681	94,794	97,637	100,566	
TCC Expense	Sales Collateral	100,000	100,000	100,000	100,000	-	100,000	-	100,000	100,000	100,000	
TCC Expense	Equipment	13,784	5,564	20,000	20,000	-	20,000	-	20,000	20,000	20,000	
Total Expense		196,206	199,089	259,352	209,352	(50,000)	262,033	52,681	214,794	217,637	220,566	223,583
TCC Other Sources/Uses	Transfer (To)/From General Fund Operations	196,206	193,525	259,352	209,352	(50,000)	262,033	52,681	214,794	217,637	220,566	223,583
TCC Other Sources/Uses	Transfer (To)/From General Fund Cap/MR&R	-	5,564	-	-	-	-	-	-	-	-	-
Total Other Source/Uses		196,206	199,089	259,352	209,352	(50,000)	262,033	52,681	214,794	217,637	220,566	223,583
Surplus (Deficit)		-	-	-	-	-	-	-	-	-	-	-

(1) 2019 Study/consulting for possible expansion (pushed from 2018)

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Gondola Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018	2018	2019	2019	2020 Long	2021 Long	2022 Long	2023 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
	<u>Summary</u>											
	Revenues											
	Gondola Funding	3,156,620	3,229,844	3,676,282	3,600,382	(75,900)	3,807,563	207,180	3,783,499	3,781,885	3,788,532	3,816,925
	Gondola Funding	1,297,602	1,461,922	1,103,426	1,227,771	124,345	1,000,578	(227,193)	890,000	374,500	250,000	240,000
	TMVOA Funding	4,454,222	4,691,766	4,779,708	4,828,153	48,445	4,808,141	(20,013)	4,673,499	4,156,385	4,038,532	4,056,925
	Gondola Funding	195,809	186,075	200,000	200,000	-	200,000	-	200,000	200,000	200,000	200,000
	Gondola Funding	7,029	14,157	-	-	-	-	-	-	-	-	-
	Gondola Funding	36,000	36,000	36,000	36,000	-	36,000	-	36,000	36,000	36,000	36,000
	Gondola Funding	3,658	591	-	-	-	-	-	-	-	-	-
	Gondola Funding	150,100	149,982	150,100	145,600	(4,500)	141,240	(4,360)	141,240	141,240	141,240	141,240
	Gondola Funding	808,977	88,000	784,000	737,063	(46,937)	390,800	(346,263)	-	-	-	-
	Total Gondola Funding	5,655,794	5,166,571	5,949,808	5,946,816	(2,992)	5,576,181	(370,636)	5,050,739	4,533,625	4,415,772	4,434,165
	Expenditures											
	Gondola Operations	1,646,880	1,655,099	1,902,608	1,766,581	(136,027)	1,954,932	188,351	1,966,179	1,943,980	1,947,978	1,964,245
	Gondola Maintenance	1,117,757	1,140,923	1,257,115	1,296,886	39,771	1,320,149	23,263	1,325,761	1,339,854	1,346,452	1,353,194
	Overhead/Fixed Costs	404,450	386,335	463,994	424,556	(39,438)	455,556	31,000	455,556	455,556	455,556	455,556
	MARRS	68,273	73,595	76,246	74,246	(2,000)	76,246	2,000	74,246	74,246	76,246	74,246
	Chondola	272,107	319,109	206,751	260,044	53,293	212,343	(47,701)	174,122	180,660	174,517	181,075
	Contingency	-	-	110,668	114,669	4,001	120,577	5,907	119,876	119,829	120,022	120,849
	Total Operating Costs	3,509,468	3,575,060	4,017,382	3,936,982	(80,400)	4,139,803	202,820	4,115,739	4,114,125	4,120,772	4,149,165
	Capital/MR&R											
	Major Repairs & Replacements	1,007,901	299,156	1,767,426	1,824,834	57,408	1,263,378	(561,456)	880,000	362,500	230,000	40,000
	Capital	1,098,678	1,250,866	120,000	140,000	20,000	128,000	(12,000)	10,000	12,000	20,000	200,000
	Total Capital/MR&R	2,106,579	1,550,022	1,887,426	1,964,834	77,408	1,391,378	(573,456)	890,000	374,500	250,000	240,000
	Total Expenditures	5,616,047	5,125,082	5,904,808	5,901,816	(2,992)	5,531,181	(370,636)	5,005,739	4,488,625	4,370,772	4,389,165
	Other Sources											
	Sale of Assets	3,350	1,672	-	-	-	-	-	-	-	-	-
	Administrative Services	(43,097)	(43,161)	(45,000)	(45,000)	-	(45,000)	-	(45,000)	(45,000)	(45,000)	(45,000)
	Total Other Sources/Uses	(39,747)	(41,489)	(45,000)	(45,000)	-	(45,000)	-	(45,000)	(45,000)	(45,000)	(45,000)
	Surplus (Deficit)	-	-	-	-	-	-	-	-	-	-	-

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Gondola Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018				2019				2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection				
Gondola - MARRS	Salaries & Wages	54,570	55,165	59,542	59,542	-	59,542	-	59,542	59,542	59,542	59,542	59,542	59,542	59,542
Gondola - MARRS	PERA & Payroll Taxes	8,224	8,203	9,158	9,158	-	9,158	-	9,158	9,158	9,158	9,158	9,158	9,158	9,158
Gondola - MARRS	Workers Compensation	3,875	1,387	2,866	2,866	-	2,866	-	2,866	2,866	2,866	2,866	2,866	2,866	2,866
Gondola - MARRS	Payroll Processing	1,603	2,584	1,680	1,680	-	1,680	-	1,680	1,680	1,680	1,680	1,680	1,680	1,680
Gondola - MARRS	General Supplies & Materials	-	6,257	500	500	-	500	-	500	500	500	500	500	500	500
Gondola - MARRS	MARRS Zip Bikes	-	-	2,000	-	(2,000)	2,000	2,000	-	-	2,000	-	-	-	-
Gondola - MARRS	Evacuee Clothing	-	-	500	500	-	500	-	500	500	500	500	500	500	500
Total MARRS		68,273	73,595	76,246	74,246	(2,000)	76,246	2,000	74,246	74,246	76,246	74,246	76,246	74,246	74,246
Gondola - FGOA	Technical Support	2,685	4,593	5,500	5,500	-	5,500	-	5,500	5,500	5,500	5,500	5,500	5,500	5,500
Gondola - FGOA	Lightning Detection Service	17,200	17,200	18,000	1,500	(16,500)	18,000	16,500	18,000	18,000	18,000	18,000	18,000	18,000	18,000
Gondola - FGOA	Janitorial/Trash Removal	27,095	25,290	26,000	26,000	-	35,000	9,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Gondola - FGOA	Insurance	34,657	32,469	36,057	36,057	-	36,057	-	36,057	36,057	36,057	36,057	36,057	36,057	36,057
Gondola - FGOA	Communications	9,232	8,896	12,000	15,000	3,000	12,000	(3,000)	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Gondola - FGOA	Dues & Fees	5,495	7,296	8,500	8,000	(500)	9,000	1,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
Gondola - FGOA	Utilities - Water/Sewer	5,661	7,207	6,624	6,624	-	6,624	-	6,624	6,624	6,624	6,624	6,624	6,624	6,624
Gondola - FGOA	Utilities - Natural Gas	22,363	25,479	39,375	39,375	-	39,375	-	39,375	39,375	39,375	39,375	39,375	39,375	39,375
Gondola - FGOA	Utilities - Electricity	257,111	242,007	294,000	270,000	(24,000)	275,000	5,000	275,000	275,000	275,000	275,000	275,000	275,000	275,000
Gondola - FGOA	Utilities - Internet	2,137	2,137	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Gondola - FGOA	Gondola Employee Shuttle Expense	10,398	2,858	13,438	11,000	(2,438)	13,500	2,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500
Gondola - FGOA	Legal - Miscellaneous	10,416	10,903	2,000	3,000	1,000	3,000	-	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Total FGOA		404,450	386,335	463,994	424,556	(39,438)	455,556	31,000	455,556	455,556	455,556	455,556	455,556	455,556	455,556

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections
Gondola Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017					2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	2018 Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
Chondola	Salaries & Wages - Operations (1)	40,701	45,671	46,800	52,500	5,700	54,560	2,060	52,500	52,500	52,500	52,500
Chondola	Salaries & Wages - Maintenance	6,108	21,476	10,000	10,000	-	15,500	5,500	10,000	15,500	10,000	15,500
Chondola	PERA & Payroll Taxes	6,911	10,061	8,736	9,929	1,193	10,458	529	9,613	10,458	9,613	10,458
Chondola	Workers Compensation	276	1,285	5,705	3,500	(2,205)	3,675	175	3,859	4,052	4,254	4,467
Chondola	Telski Labor	15,580	16,579	16,310	22,500	6,190	22,500	-	22,500	22,500	22,500	22,500
Chondola	Telski-Dues, Fees, Licenses	743	465	1,300	1,300	-	2,750	1,450	2,750	2,750	2,750	2,750
Chondola	Telski - Parts & Supplies	13,314	37,237	28,000	28,000	-	28,000	-	28,000	28,000	28,000	28,000
Chondola	Telski - Outside Labor	444	1,750	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Chondola	Telski-Utilities	33,001	32,295	39,900	39,900	-	39,900	-	39,900	39,900	39,900	39,900
Chondola	Major R&R Terminal Rebuilds	61,506	-	-	-	-	-	-	-	-	-	-
Chondola	Major R&R Grip Jaws (2)	30,774	20,635	30,000	-	(30,000)	30,000	30,000	-	-	-	-
Chondola	Major R&R - Cabin Replacement	4,750	-	-	-	-	-	-	-	-	-	-
Chondola	Gearbox Rebuild (3)	-	-	-	19,200	19,200	-	(19,200)	-	-	-	-
Chondola	Controls (4)	-	17,208	-	33,998	33,998	-	(33,998)	-	-	-	-
Chondola	Cabin Refurbs	-	21,287	15,000	15,000	-	-	(15,000)	-	-	-	-
Chondola	Equipment Storage & Material Handling	-	-	-	-	-	-	-	-	-	-	-
Chondola	Video Surveillance	-	38	-	-	-	-	-	-	-	-	-
Chondola	Belt Replacement	8,714	1,579	-	-	-	-	-	-	-	-	-
Chondola	AC Drives, Motors, Processors (5)	45,478	-	-	19,217	19,217	-	(19,217)	-	-	-	-
Chondola	Seat Pads	3,809	-	-	-	-	-	-	-	-	-	-
Chondola	Sound Dampening	-	91,543	-	-	-	-	-	-	-	-	-
Total Chondola		272,107	319,109	206,751	260,044	53,293	212,343	(47,701)	174,122	180,660	174,517	181,075

(1) Includes 3% merit increase

(2) There will be no capital grip jaw purchase in 2018.

(3) This is an unbudgeted expense for 2018. It was an emergency parts purchase by TSG.

(4) This is an unbudgeted expense for 2018 and was supposed to hit in 2017.

(5) This was a project budgeted and completed in 2016. It is an unbudgeted expense in 2018.

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Gondola Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017					2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	
				2018 Original	2018 Forecasted	2018 Adjustments	2019 Proposed					2019 Adjustments
Gondola Operations	Salaries & Wages (1)	973,083	987,945	1,021,557	1,021,557	-	1,107,232	85,675	1,107,232	1,107,232	1,107,232	1,107,232
Gondola Operations	Seasonal Bonus	26,603	34,410	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
Gondola Operations	Gondola Ops-Admin Mgmt Support	127,728	177,722	176,930	176,930	-	176,930	-	176,930	176,930	176,930	176,930
Gondola Operations	Offset Labor	-	(6,968)	-	-	-	-	-	-	-	-	-
Gondola Operations	Group Insurance	200,762	156,597	225,557	175,000	(50,557)	219,000	44,000	229,950	241,448	241,453	253,525
Gondola Operations	Dependent Health Reimbursement	(6,007)	(8,557)	(5,500)	(5,500)	-	(5,500)	-	(5,500)	(5,500)	(5,500)	(5,500)
Gondola Operations	PERA & Payroll Taxes	150,884	152,083	162,498	165,275	2,777	175,275	10,000	175,275	175,275	175,275	175,275
Gondola Operations	PERA 401K	10,663	16,027	21,835	21,835	-	21,835	-	21,835	21,835	21,835	21,835
Gondola Operations	Workers Compensation	40,247	44,401	93,630	65,000	(28,630)	68,250	3,250	71,663	75,246	79,008	82,958
Gondola Operations	Other Employee Benefits	29,462	26,373	29,078	29,078	-	29,078	-	29,078	29,078	29,078	29,078
Gondola Operations	Agency Compliance	5,629	4,009	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200
Gondola Operations	Employee Assistance Program	1,220	1,205	1,236	1,236	-	1,236	-	1,236	1,236	1,236	1,236
Gondola Operations	Employee Life Insurance	2,083	1,806	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola Operations	Flex Spending Admin Fees	257	96	268	268	-	268	-	268	268	268	268
Gondola Operations	Uniforms (2)	5,938	3,716	12,500	1,500	(11,000)	14,000	12,500	47,500	10,000	10,000	10,000
Gondola Operations	Payroll Processing	13,760	13,408	14,302	14,302	-	14,302	-	14,302	14,302	14,302	14,302
Gondola Operations	Vehicle Repair & Maintenance	22	650	2,271	2,000	(271)	2,300	300	2,300	2,300	2,300	2,300
Gondola Operations	Vehicle Repair & Maintenance	539	326	-	-	-	-	-	-	-	-	-
Gondola Operations	Recruiting	10,481	14,743	11,000	11,000	-	13,000	2,000	13,000	13,000	13,000	13,000
Gondola Operations	Travel, Education & Training	4,702	6,025	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Gondola Operations	Supplies (3)	8,970	11,884	14,000	25,000	11,000	26,500	1,500	15,000	15,000	15,000	15,000
Gondola Operations	Operating Incidents	970	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Gondola Operations	Blankets - Purchase/Cleaning (4)	3,310	2,209	5,500	2,000	(3,500)	5,500	3,500	5,500	5,500	5,500	5,500
Gondola Operations	Business Meals (5)	268	643	500	400	(100)	500	100	500	500	500	500
Gondola Operations	Employee Appreciation (6)	2,346	3,182	2,500	3,000	500	3,000	-	3,000	3,000	3,000	3,000
Gondola Operations	Utilities - Gas & Oil (7)	2,354	2,427	4,200	4,000	(200)	4,200	200	4,410	4,631	4,862	5,105
Gondola Operations	Grant Success Fees	30,606	8,736	56,046	-	(56,046)	25,326	25,326	-	-	-	-
Total Gondola Ops		1,646,880	1,655,099	1,902,608	1,766,581	(136,027)	1,954,932	188,351	1,966,179	1,943,980	1,947,978	1,964,245

(1) 2018-Increased to reflect extended seasons. / 2019-Includes 3% merit increase

(2) 2018-Pushed summer uniform purchases to 2019. / 2019-TSG pushed winter uniform purchases to 2020.

(3) 2018-Line item increased to account for maze panel purchases. / 2019-Line item increased for projected additional maze panel and banner purchases.

(4) 2018-No blanket purchases anticipated in 2018.

(5) 2018-Line item decreased due to YTD activity.

(6) 2018-Line increased due to YTD activity and anticipated expenditures in Q4.

(7) 2018-Line item decreased due to YTD activity. / 2019 line item increased to original 2018 number with a 5% escalator thereafter.

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Gondola Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018				2020 Long	2021 Long	2022 Long	2023 Long	
				2018 Original	Forecasted	2018 Adjustments	2019 Proposed	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Gondola Maintenance	Salaries & Wages (1)	582,577	593,643	638,060	690,000	51,940	698,720	8,720	698,720	698,720	698,720	698,720
Gondola Maintenance	Housing Allowance	6,820	6,669	10,716	10,716	-	10,716	-	10,716	10,716	10,716	10,716
Gondola Maintenance	Group Insurance	134,414	136,613	146,160	144,960	(1,200)	144,960	-	152,208	159,818	167,809	167,814
Gondola Maintenance	Dependent Health Reimbursement	(10,954)	(9,480)	(9,672)	(9,672)	-	(9,672)	-	(9,672)	(9,672)	(9,672)	(9,672)
Gondola Maintenance	PERA & Payroll Taxes	88,663	90,634	98,134	106,122	7,988	107,463	1,341	107,463	107,463	107,463	107,463
Gondola Maintenance	PERA 401K	28,073	24,092	30,746	30,746	-	30,746	-	30,746	30,746	30,746	30,746
Gondola Maintenance	Workers Compensation	34,548	27,123	57,037	45,037	(12,000)	47,289	2,252	49,653	52,136	54,743	57,480
Gondola Maintenance	Other Employee Benefits	17,334	17,088	21,480	21,480	-	21,480	-	21,480	21,480	21,480	21,480
Gondola Maintenance	Agency Compliance	401	466	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Gondola Maintenance	Employee Assistance Program	231	312	320	320	-	320	-	320	320	320	320
Gondola Maintenance	Employee Life Insurance	2,448	2,367	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola Maintenance	Flex Spending Admin Fees	289	123	400	300	(100)	300	-	300	300	300	300
Gondola Maintenance	Uniforms	1,822	6,880	4,000	2,500	(1,500)	4,000	1,500	4,000	4,000	4,000	4,000
Gondola Maintenance	Payroll Processing	4,827	4,062	4,827	4,827	-	4,827	-	4,827	4,827	4,827	4,827
Gondola Maintenance	Vehicle Repair & Maintenance	1,974	2,754	11,000	11,000	-	15,000	4,000	11,000	15,000	11,000	15,000
Gondola Maintenance	Vehicle Repair & Maintenance	1,022	4,203	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Vehicle Repair & Maintenance	349	1,017	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Vehicle Repair & Maintenance	73	-	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Vehicle Repair & Maintenance	185	-	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Vehicle Repair & Maintenance	868	98	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Vehicle Repair & Maintenance	5,539	11,884	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Trails & Road Maintenance	2,000	49	8,000	4,000	(4,000)	8,000	4,000	8,000	8,000	8,000	8,000
Gondola Maintenance	Facility Expenses	21,284	23,585	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Gondola Maintenance	Recruiting	1,225	3,135	500	400	(100)	500	100	500	500	500	500
Gondola Maintenance	Dues & Fees	17,972	12,705	14,000	14,000	-	14,000	-	14,000	14,000	14,000	14,000
Gondola Maintenance	Travel, Education & Training	1,408	7,052	7,500	11,000	3,500	7,500	(3,500)	7,500	7,500	7,500	7,500
Gondola Maintenance	Contract Labor	25,686	12,817	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Gondola Maintenance	Postage & Freight	563	471	550	700	150	550	(150)	550	550	550	550
Gondola Maintenance	Supplies	35,606	32,965	40,000	35,000	(5,000)	40,000	5,000	40,000	40,000	40,000	40,000
Gondola Maintenance	Parts	106,715	123,792	120,000	120,000	-	120,000	-	120,000	120,000	120,000	120,000
Gondola Maintenance	Business Meals	514	673	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Gondola Maintenance	Employee Appreciation	678	709	550	550	-	550	-	550	550	550	550
Gondola Maintenance	Utilities - Gas & Oil	2,605	2,420	3,307	3,400	93	3,400	-	3,400	3,400	3,400	3,400
Total Gondola Maintenance		1,117,757	1,140,923	1,257,115	1,296,886	39,771	1,320,149	23,263	1,325,761	1,339,854	1,346,452	1,353,194

(1) Includes 3% rate increase and overtime contingency

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections
Gondola Fund

Worksheet	Account Name						2020 Long	2021 Long	2022 Long	2023 Long		
		Actuals 2016	Actuals 2017	2018 Original	2018 Forecasted	2018 Adjustments	2019 Proposed	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Gondola Capital/MR&R	Noise Mitigation (1)	-	-	207,426	359,500	152,074	15,000	(344,500)	-	-	-	-
Gondola Capital/MR&R	Bull Wheel Replacement	41,978	-	-	-	-	-	-	50,000	-	50,000	-
Gondola Capital/MR&R	Gearbox Rebuild (2)	157,763	-	-	-	-	-	-	-	100,000	-	-
Gondola Capital/MR&R	Boiler Replacement	258,264	-	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Painting (3)	96,783	-	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Haul Ropes (4)	-	126,833	650,000	465,000	(185,000)	-	(465,000)	-	-	-	-
Gondola Capital/MR&R	Conveyor Drives & Gear Motors	-	-	-	-	-	-	-	50,000	50,000	-	-
Gondola Capital/MR&R	Conveyor Rebuilds	110,667	-	-	-	-	-	-	-	150,000	150,000	-
Gondola Capital/MR&R	Cabin Window Buffing	-	9,672	10,000	10,000	-	20,000	10,000	10,000	20,000	10,000	20,000
Gondola Capital/MR&R	Fiber Optics - Control System	-	-	450,000	450,000	-	723,378	273,378	-	-	-	-
Gondola Capital/MR&R	Cabin Refurbs	342,446	161,285	330,000	375,000	45,000	165,000	(210,000)	-	-	-	-
Gondola Capital/MR&R	Station Upgrades (5)	-	-	-	-	-	300,000	300,000	750,000	-	-	-
Gondola Capital/MR&R	Electric Motor (6)	-	-	-	-	-	-	-	-	22,500	-	-
Gondola Capital/MR&R	Lighting Array Repairs	-	-	90,000	90,334	334	20,000	(70,334)	20,000	20,000	20,000	20,000
Gondola Capital/MR&R	Wayfinding	-	1,365	30,000	75,000	45,000	20,000	(55,000)	-	-	-	-
Total MR&R		1,007,901	299,156	1,767,426	1,824,834	57,408	1,263,378	(561,456)	880,000	362,500	230,000	40,000
Gondola Capital/MR&R	Gondola Cabins	-	413,495	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Vehicles	-	25,794	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Equipment Replacement (7)	350,576	811,577	-	-	-	28,000	28,000	10,000	12,000	20,000	-
Gondola Capital/MR&R	Grip Replacements (8)	127,140	-	-	-	-	-	-	-	-	-	200,000
Gondola Capital/MR&R	Bike Racks	-	-	-	-	-	100,000	100,000	-	-	-	-
Gondola Capital/MR&R	Staircases	-	-	35,000	55,000	20,000	-	(55,000)	-	-	-	-
Gondola Capital/MR&R	Terminal Flooring	-	-	85,000	85,000	-	-	(85,000)	-	-	-	-
Gondola Capital/MR&R	AC Drives/Motors	620,963	-	-	-	-	-	-	-	-	-	-
Total Capital		1,098,678	1,250,866	120,000	140,000	20,000	128,000	(12,000)	10,000	12,000	20,000	200,000

(1) TMVOA funded project.

(2) Done every five years - Last done 2016..

(3) Done every 10 years. Last done in 2016.

(4) Done every 10 years. Last done in 2018.

(5) 2019 - 200K for modification to Oak Street station entrance to accommodate bike / ped traffic more efficiently, 50K for planning and engineering for escalator at grand staircase on gondola plaza, and 50K for TA bumper rail extension at station 1,4,5, &6 to accommodate passenger / bike loading in the turn-arounds. 2020 - 750K for escalator construction at grand staircase.

(6) Done every 5 years. New in 2016.

(7) RZR and snowmobile in 2019, snowmobile in 2020, snowmobile in 2021, RZR in 2022.

(8) Done every 7 years. Last cycle completed in 2015 and 2016.

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Municipal Debt Service

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018		2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
					Forecasted	2018 Adjustments	2019 Proposed	2019 Adjustments				
DSF Revs	Tax - Specific Ownership	136,536	149,712	85,587	32,000	(53,587)	32,000	-	32,000	32,000	32,000	32,000
DSF Revs	Tax - Property - 2007 Bonds	1,849,420	1,704,922	-	-	-	-	-	-	-	-	-
DSF Revs	Tax - Property - 2009 Bonds	327,874	306,715	-	-	-	-	-	-	-	-	-
DSF Revs	Tax - Property - 2014 Bonds	263,912	248,849	552,059	552,059	-	554,859	2,800	549,059	550,509	546,504	549,509
DSF Revs	Tax - Property - 2005 Bonds	730,817	673,199	-	-	-	-	-	-	-	-	-
DSF Revs	Tax - Property - 2006A Bonds	266,726	480,933	-	-	-	-	-	-	-	-	-
Total Property Taxes		3,575,284	3,564,330	637,646	584,059	(53,587)	586,859	2,800	581,059	582,509	578,504	581,509
DSF Revs	2014 Bond Reserve Fund	347	1,315	300	300	-	300	-	300	300	300	300
DSF Revs	Interest-2006B Liquidity Fund	774	2,614	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
DSF Revs	Interest Revenue - 2011 Gondola Bonds	193	373	200	200	-	200	-	200	200	200	200
Total Investment Income		1,314	4,302	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
DSF Revs	Contribution- TMOVA	61,477	60,455	58,421	59,608	1,188	60,066	458	59,002	60,894	533,676	-
DSF Revs	Contribution-Telski	146,498	144,060	143,030	142,042	(988)	143,134	1,092	140,598	145,106	1,271,724	-
Total Contributions		207,975	204,515	201,450	201,650	200	203,200	1,550	199,600	206,000	1,805,400	-
Total Debt Service Fund Revenues		3,784,573	3,773,147	841,096	787,709	(53,387)	792,059	4,350	782,659	790,509	2,385,904	583,509
Debt Service	Bond Admin Fees/Trustee Charges	2,175	1,925	4,250	4,250	-	2,750	(1,500)	2,750	2,750	2,750	2,750
Debt Service	Audit Fees	9,500	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Debt Service	Bank Fees	89	250	-	-	-	-	-	-	-	-	-
Debt Service	County Treasurer Collection Fees	103,442	102,762	16,230	16,230	-	16,372	142	16,201	16,239	16,128	16,128
Total Administrative Fees		115,206	104,937	22,480	22,480	-	21,122	(1,358)	20,951	20,989	20,878	20,878
Debt Service	2007 Bonds - Principal	1,625,000	1,705,000	-	-	-	-	-	-	-	-	-
Debt Service	2007 Bonds Interest	174,825	89,513	-	-	-	-	-	-	-	-	-
Debt Service	2005 Bonds Principal	645,000	680,000	-	-	-	-	-	-	-	-	-
Debt Service	2005 Bonds Interest	66,250	34,000	-	-	-	-	-	-	-	-	-
Debt Service	2009 Bonds Principal	295,000	310,000	-	-	-	-	-	-	-	-	-
Debt Service	2009 Bonds Interest	24,200	12,400	-	-	-	-	-	-	-	-	-
Debt Service	2011 Gondola Bonds Principal	115,000	115,000	115,000	115,000	-	120,000	5,000	120,000	130,000	1,770,000	-
Debt Service	2011 Gondola Bonds Interest	92,975	89,515	86,650	86,650	-	83,200	(3,450)	79,600	76,000	35,400	-
Debt Service	2006A Bonds Principal	-	490,000	-	-	-	-	-	-	-	-	-
Debt Service	2014 Parking Bonds Principal	15,000	15,000	275,000	275,000	-	285,000	10,000	285,000	295,000	300,000	315,000
Debt Service	2006A Bonds Interest	19,600	10,655	-	-	-	-	-	-	-	-	-
Debt Service	2014 Parking Bonds Interest	256,825	256,525	256,225	256,225	-	250,725	(5,500)	245,025	236,475	227,625	215,625
Total Bond Principal & Interest		3,329,675	3,807,608	732,875	732,875	-	738,925	6,050	729,625	737,475	2,333,025	530,625
Total Expense		3,444,881	3,912,545	755,355	755,355	-	760,047	4,692	750,576	758,464	2,353,903	551,503
DSF Revs	Transfer (To)/From General Fund	-	(207,439)	-	-	-	-	-	-	-	-	-
DSF Revs	Transfer (To)/From GF Specific Ownership Taxes	(136,536)	(149,712)	(85,587)	(32,000)	53,587	(32,000)	-	(32,000)	(32,000)	(32,000)	(32,000)
Total Other Source/Uses		(136,536)	(357,151)	(85,587)	(32,000)	53,587	(32,000)	-	(32,000)	(32,000)	(32,000)	(32,000)
Surplus (Deficit)		203,156	(496,550)	154	354	200	12	(342)	83	45	1	6
Beginning Fund Balance		743,942	947,098	450,549	450,549		450,903		450,915	450,998	451,043	451,044
Ending Fund Balance		947,098	450,549	450,703	450,903		450,915		450,998	451,043	451,044	451,050



To: Mayor and Town Council

From: Jim Loebe and Kim Montgomery

For: September 20th, 2018 Town Council Meeting

Date: September 12th, 2018

Re: Consideration of Approval of a Revised Bluegrass Parking Agreement

During the last council meeting held on August 16th, 2018, staff was directed to draft an updated Facilities Use Agreement for consideration at the next regular meeting. Mayor Benitez requested that staff re-engage Planet Bluegrass to request an additional \$0.50 to the head-tax to defray costs associated with public comment concerns related to public safety. The renegotiated head-tax, as reflected in the following agreement, is \$3.00 per ticket/day which should generate approximately \$120,000 in revenue for the Town.

As stated at the August council meeting, the bulk of the revenue will be earmarked for Gondola Parking Garage expansion. Additional revenue will go toward increased law enforcement presence to ensure public safety during the on-street parking period and increased service levels at all town facilities including plazas, bathrooms, and ramped up staffing at the gondola for the duration of the festival.

If council is favorably disposed to the terms of this draft, staff will move forward with executing the agreement.

**AGREEMENT BETWEEN THE TOWN OF MOUNTAIN VILLAGE AND TELLURIDE
BLUEGRASS FESTIVAL, INC., REGARDING THE PRODUCTION OF THE
BLUEGRASS FESTIVAL FOR 2019 THROUGH 2023**

THIS AGREEMENT (the "Agreement") is made and entered into on this ____ day of _____, 2018, by and between the Town of Mountain Village, a home rule municipality and political subdivision of the State of Colorado (the "Town"), and Telluride Bluegrass Festival, Inc., a Colorado corporation ("Producer"), and regards the production of the Telluride Bluegrass Festival ("Festival") for the years 2019, 2020, 2021, 20122 and 2023.

RECITALS

- A.** The Town owns and operates various infrastructure within the Town of Mountain Village, including but not limited to roads, parking structures and a gondola transportation system (the "Gondola") (collectively, the "Town Facilities").
- B.** Producer owns and operates the Festival in the Town of Telluride, which is generally scheduled for the third weekend (Thursday-Sunday) in June of each calendar year.
- C.** The Town of Telluride is immediately adjacent to the Town and is connected via the Gondola.
- D.** Producer and the Town desire to have patrons of the Festival utilize the Town Facilities during the Festival.
- E.** The Town has determined that it is in its best interest to allow Festival patrons to utilize the Town Facilities according to the terms and conditions of this Agreement.

NOW THEREFORE, in consideration of the mutual covenants and conditions contained herein, the parties agree as follows:

1. Producer Commitment. Producer agrees to use its absolute best efforts to produce the Festival in a world-class manner during the term of this Agreement with specific regard to generating the lodging demand attributable to the Festival and Producer's effort and investment.
2. Use of Facilities for Parking. Festival patrons shall be allowed to use various Town Facilities during the Festival, including the Gondola Parking Garage and right-of-way along Upper Mountain Village Boulevard to the Bridge Number 68 and other streets as generally illustrated on Exhibit A, with certain areas posted "No Parking." In the event of construction, or other extenuating circumstances, the Town reserves the right to park cars in alternate locations as deemed appropriate by the parking committee. Town staff will assist Producer's parking staff with a plan to align parking that maximizes pedestrian use through the Village Center. The Town shall be responsible for managing the parking in the Gondola Parking Garage and street parking in such location and number of spaces as determined by the Town, in a manner generally consistent with Exhibit A, except that the Town's police department shall have the final determination of where parking shall occur in order to mitigate safety issue. Town staff and

Producer's staff shall manage the parking in order to ensure full utilization while maintaining a sufficient supply of parking for residents and property owners within the Town. The Town and Producer's parking attendants shall also advise Festival attendees of the Heritage Parking Garage ("HPG"). The Town shall determine the cost for daily and overnight parking in HPG. Producer shall provide a sufficient number of parking attendants, at Producer's sole cost and expense, in order to park Festival patrons in a safe and orderly manner and to ensure that parking does not occur outside of the designated parking areas. Parking attendants provided by Producer shall be subject to and abide by the direction of the Town's police department and code enforcement officers. Producer's parking attendants shall be on site from 8:00 a.m. until 3:00 a.m. Thursday through Sunday of the Festival in order to assist Festival patrons arriving and returning to their vehicles.

3. First Grass Concert. Producer shall provide a "free" concert, consistent with the level of the Bluegrass Music Festival in Sunset Plaza on the Wednesday prior to the Festival, from 5:00 p.m. - 8:00 p.m., to kick off the Festival. Producer shall be responsible for the cost of the band, stage, sound/lighting, a VIP style portable toilet trailer, and advertising, which shall include, at minimum, 50 posted posters, advertisements on the Festival website, inclusion in any Festival programs and multiple email blasts beginning at least sixty (60) days prior to the First Grass Concert. The Town shall also assist with providing advertising for the event in such manner and amount as determined by the Town. Bluegrass shall be responsible for securing a license agreement from TSG, Ski and Golf, for the use of their open space at Sunset stage for the free concert.

4. Town Costs. Producer shall be responsible for collecting an admission fee of three dollars (\$3.00) per ticker, per day from Festival attendees. Producer, at its option, may distribute up to sixteen hundred (1,600) complimentary tickets per day of the event for staff, performers, guests and concessionaires. No later than five (5) days after the event Producer shall certify in writing to Town a complete and accurate list of all wristbands distributed, sold, and voided, as verified by the Town of Telluride Finance Director, to establish the actual number of admissions.

5. Payment. Producer shall remit a deposit of Forty Thousand Dollars (\$40,000) sixty days prior to the event. Remainder of fee due will be remitted after certification of the number of admissions as verified by the Town of Telluride Finance Director, which shall in no case be more than thirty days after the event.

6. Fee for Parking. Producer shall be permitted to implement a plan to charge patrons for parking in the Gondola Parking Garage and on Mountain Village Boulevard (the "Parking Payment Plan"). The Parking Payment Plan shall include all the logistics necessary to charge for parking in a safe and efficient manner, including but not limited to identification cards, number of attendees, sequencing and safety measures. The Parking Payment Plan shall include an acknowledgment and understanding that anyone with a valid resident, property owner or employee issued parking pass shall not be charged for parking. The Parking Payment Plan shall be presented to the Town for approval of the plan at least one hundred and twenty (120) days prior to the Festival. In the event the Parking Payment Plan is not approved by the Town within sixty (60) days, such non-approval shall not terminate this Agreement or any of the obligations

of the Producer under this Agreement. The non-approval of the Parking Payment Plan shall only preclude the Producer from charging to recoup costs.

7. Parking Plan Promotion. Producer agrees to communicate and support the Mountain Village parking strategy and plan in whatever means reasonably requested by the Town, said support to include detailed descriptions on the Festival website as well as complete distribution of rules and maps in emails and the Festival “program.”

8. Gondola Operations. This Agreement does not address the possibility of extending the hours of the Gondola beyond its normal operating hours. Producer is encouraged to seek funding for extended Gondola operations from TMVOA, and the Gondola hours may be extended only upon the mutual agreement of the Town and Producer.

9. Bus and Porta-Potties. Producer hereby agrees to operate, at its own cost and expense, one (1) bus with a passenger capacity of 14-24 passengers during the Festival. The bus route and hours of operation shall be as determined by the Town. In addition, Producer agrees to provide, at its own cost and expense, three (3) porta-potties for use during the Festival at locations to be determined by the Town.

10. Insurance. Producer shall carry and maintain: (i) a policy of comprehensive general liability insurance with annual limits of at least \$2,000,000; (ii) a policy of worker’s compensation insurance with annual limits of at least \$1,000,000 for each accident; (iii) a policy of comprehensive automobile liability with annual, combined, single limits of at least \$1,000,000; and (iv) such other insurance as may be appropriate given the nature of the Festival. With respect to the general liability insurance carried pursuant to this Agreement, the Town shall be listed as an additional named insured. Producer shall furnish certificates acceptable to the Town that Producer has the foregoing insurance in effect at least thirty (30) days prior to the Festival for each calendar year.

11. Indemnification. The Town and Producer shall each defend, indemnify and hold harmless the other and its respective directors, officers, employees, successors and assigns from any expense, claim, action, liability, loss, damage or suit (including attorney's fees and costs) arising out of, or in any way connected with the Festival and the Producer and the Festival patron’s use of the Town Facilities, injuries to Town and Producer’s employees, volunteers, Festival patrons and third parties and the Town and Producer’s performance under this License Agreement.

12. Communication. The parties acknowledge that parking during the Festival is a difficult task within the region, and each party agrees to actively communicate with the other party, San Miguel County and the Town of Telluride regarding parking and transportation prior to and during the Festival.

13. Term of Agreement. This Agreement shall run from the date of execution until payment of the fee to the Town (thirty (30) days) after the last day of the Festival in the year of 2023. This Agreement may be terminated by either party by giving the other party at least six months prior to the Festival, written notice of termination.

14. Assignment. This Agreement shall not be assignable by either party without the express written consent of the other party.

15. Attorney's Fees. In the event of any dispute regarding this Agreement or the use of the Facilities, the prevailing party shall be entitled to costs and reasonable attorney's fees.

16. Complete Agreement. This Agreement expresses the full and complete understanding of the parties with respect to the terms and conditions set forth herein and supersedes all prior and contemporaneous proposals, agreements, representations and understandings and may not be contradicted by evidence of any prior or contemporaneous agreement. This Agreement shall be construed as to its fair meaning and not strictly for or against either party. The headings hereof are descriptive only and are not to be construed in interpreting the provisions hereof.

IN WITNESS WHEREOF, the parties have executed this Agreement, on the date first set forth above.

TOWN OF MOUNTAIN VILLAGE, a municipal corporation and political subdivision of the State of Colorado

By: _____
Laila Benitez, Mayor

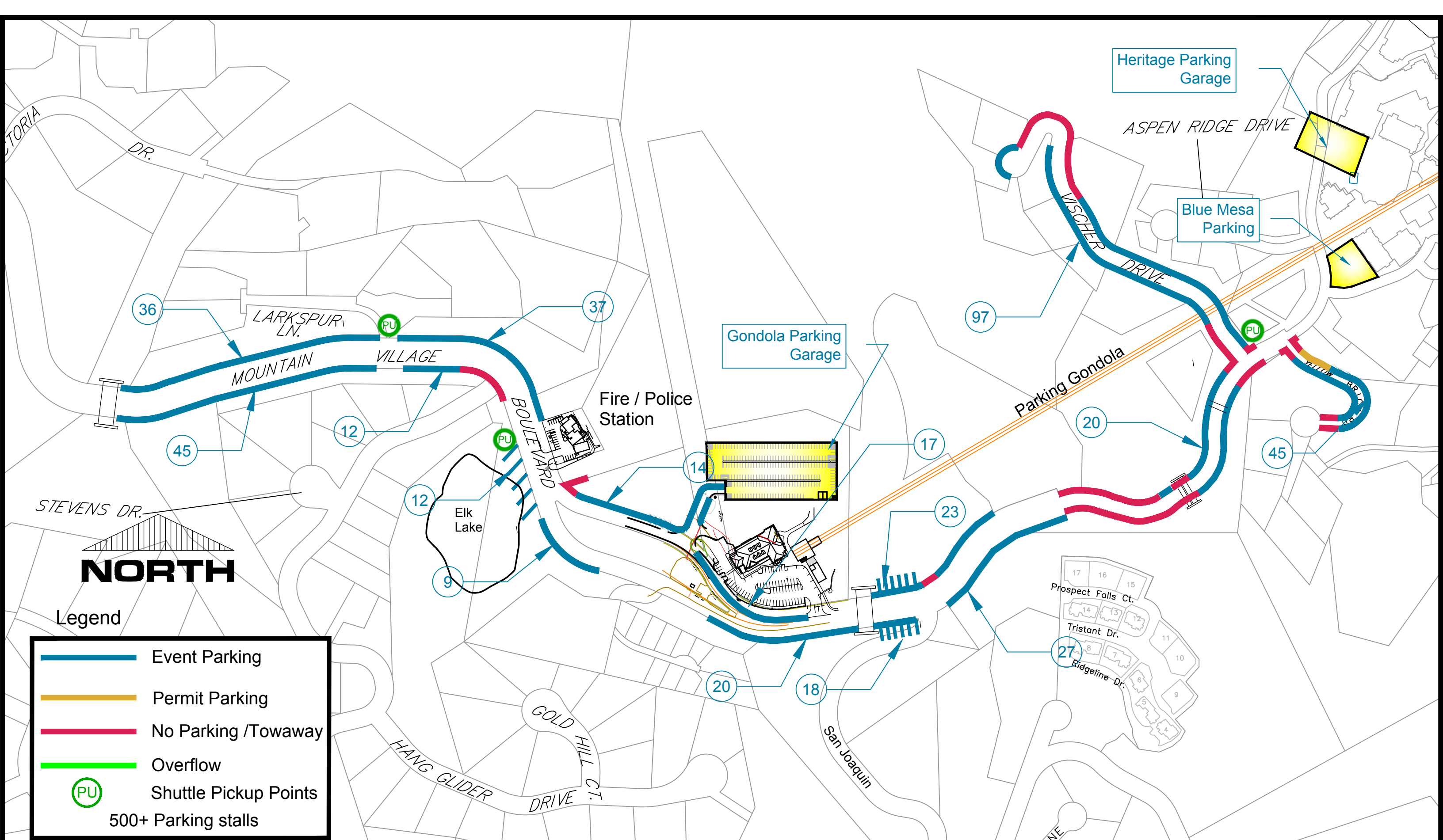
Approved as to Form:

James Mahoney, Assistant Town Attorney

TELLURIDE BLUEGRASS FESTIVAL, INC., a Colorado corporation

By: _____
CRAIG FERGUSON, President

EXHIBIT A



Town of Mountain Village Event Parking - 2019 - 2023

To: Town Council
From: Laila Benitez and Kim Montgomery
Re: Comprehensive Plan Public Benefits
Date: September 11, 2018

This memo is from the August 16th Town Council meeting and is being re submitted as background along with the proposed MOU which is also included in your packets:

The Town adopted its Comprehensive Plan in June 2011 and subsequently amended in March 2014 and June 2017. Among other things, the Comprehensive Plan sets forth a Public Benefits Table, “which provides the foundation for rezoning, subdivision or density transfer requests whereby the development and density listed for each parcel in a Subarea Development Table may be requested based on the provision of the specific proposed benefits listed”.

The Comprehensive Plan also states that the Town should “provide incentives and strive to achieve the public benefits in the Public Benefits Table, and other public benefits that further the Comprehensive Plan, so that these benefits are realized sooner rather than later and prior to the timing/trigger listed in the Public Benefits Table. Nothing will prohibit the provision of a public benefit prior to the timing/trigger listed in the Public Benefits Table. If a public benefit is provided earlier than the timing/trigger, then the entity providing the public benefit will be given credit for the provision of the public benefit in a subsequent, future development review.

Over time, TSG SKI & GOLF, LLC (“TSG”) has provided the Town with various licenses, easements and other conveyances (the “TSG Provisions”) which the Town has requested and needed in order to provide certain municipal functions, amenities for residents, homeowners and guests.

TSG desires to have the Town recognize the TSG Provisions as “Public Benefits” pursuant to the Comprehensive Plan and for the Town to recognize these Public Benefits should be given credit as envisioned by the Comprehensive Plan. The Town desires to acknowledge the TSG Provisions listed herein as Public Benefits pursuant to the Comprehensive Plan and give TSG credit for the Public Benefits provided to the Town. However, the Town cannot assign any weight or value to the Public Benefits due to the nature of future land use applications as a quasi-judicial hearing, which requires that all determination of the value of public benefits be made at such time and in conjunction with the nature of the requests made in any future land use applications.

TSG has requested that the Town consider entering into an MOU to accomplish the goals set forth above. As part of this MOU, TSG and Town representatives will meet regularly to establish other Public Benefits that are of the highest importance to the community that can be provided by TSG and

the MOU could be amended annually to recognize those Public Benefits as they are provided by TSG to the Town.

Memorandum of Understanding Regarding Comprehensive Plan Public Benefits

This Memo of Understanding (this “**MOU**”) is entered into and made effective as this ___day of August, 2018, (“**Effective Date**”) by and between TSG SKI & GOLF, LLC, a Delaware limited liability company (“**TSG**”) and the Town of Mountain Village, a home rule municipality and political subdivision of the state of Colorado (“**Town**”).

RECITAL

- A. The Town adopted its “Comprehensive Plan” on June 16, 2011 by Resolution 2011, 0616-11 and amended on March 20, 2014 by Resolution 2014-0320-06 and on June 20, 2017 by Resolution no 2017-0620-11 (“Comprehensive Plan”).
- B. Among other things, the Comprehensive Plan sets forth a “Public Benefits Table”, which “provides the foundation for rezoning, subdivision or density transfer requests whereby the development and density listed for each parcel in a Subarea Development Table may be requested based on the provision of the specific proposed benefits listed.”
- C. As stated in the Comprehensive Plan, the Public Benefits Table and associated timing triggers are proposals that emerged from a prior Town Council’s review of the Comprehensive Plan, and are memorialized in the Comprehensive Plan to record the views of Town Council in 2011. The proposed Public Benefits Table and the associated timing triggers may be changed by a future Town Council during a future development review process.
- D. The Comprehensive Plan also states that the Town should “provide incentives and strive to achieve the public benefits in the Public Benefits Table, and other public benefits that further the Comprehensive Plan, so that these benefits are realized sooner rather than later and prior to the timing/trigger listed in the Public Benefits Table. Nothing will prohibit the provision of a public benefit prior to the timing/trigger listed in the Public Benefits Table. If a public benefit is provided earlier than the timing/trigger, then the entity providing the public benefit will be given credit for the provision of the public benefit in a subsequent, future development review.
- E. Over time, TSG has provided the Town with various licenses, easements and other conveyances (the “TSG Provisions”) which the Town has requested and needed in order to provide certain municipal functions, amenities for residents, homeowners and guests.
- F. TSG desires to have the Town recognize the TSG Provisions as “Public Benefits” pursuant to the Comprehensive Plan and for the Town to acknowledge these Public Benefits should be given credit as envisioned by the Comprehensive Plan.
- G. The Town desires to recognize the TSG Provisions listed herein as Public Benefits pursuant to the Comprehensive Plan and give TSG credit for the Public Benefits provided to the Town. However, the Town cannot assign any weight or value to the Public Benefits due to the nature of future land use applications as a quasi-judicial hearing, which requires that all determination of the value of public benefits be made at such time and in conjunction with the nature of the requests made in any future land use applications.

AGREEMENT

In consideration of the promises and other valuable consideration set forth herein, TSG and Town agree as follows:

Section 1. Recognition of Public Benefits:

1.1 Public Benefits Provided. The Town hereby acknowledges that the following TSG Provisions shall be recognized as Public Benefits pursuant to the Comprehensive Plan:

- a. Grant of a Supplemental Easement Agreement dated December 18, 2014 by TSG over OS-1 benefiting Lot 1003 for revised access and utilities (recorded at reception number 435883).
- b. Telluride Apartments (Lot 640A) redevelopment for employee housing, as envisioned by Comprehensive Plan.
- c. Grant of long term license agreement dated May 20th, 2014 (ten years with five-year auto renewal if not terminated) for VCA Community Garden/Rec Area to build and maintain these areas.
- d. Grant of annual disc golf license to operate the 18-hole disc golf course on Double Cabin and Sundance ski runs beginning in 2011.
- e. Grant of license agreement dated May 2nd, 2013, for the playground on OS-3CRR for one year with one-year auto renewals.
- f. Grant of a bus stop easement over OS-22R1 for the construction, operation and maintenance of a bus stop.
- g. Grant of a generator easement for backup power to the Gondola dated July 11th, 2016 over OS161-R2 near St. Sophia Station.
- h. Grant of a gondola stairwell easement dated September 28th, 2015 on OS49R for the construction of stairways to allow employees to safely travel between various levels of the station (reception number 439729).
- i. Grant of an annual license agreement to the Town to operate the Mountain Village Bike Park starting on May 27th, 2010 through the 2018 summer season.
- j. Grant of Easement dated June 12, 2015 over OSP-35A for implementation of the Meadows Improvement Plan (recorded at reception number 439470).

1.2 Future TSG Provisions. The Town and TSG recognize that there are future TSG Provisions which are likely to be made to the Town. However, in order for such future TSG Provisions to be recognized as Public Benefits they must actually be granted by TSG to the Town in a form acceptable to the Town. In the event additional TSG Provisions are granted to the Town and TSG desires to have such TSG Provisions recognized as Public Benefits, TSG shall submit, in writing, a request for the Town Council to recognize such TSG Provisions as Public Benefits, which shall be considered by the Town Council in its sole discretion. In the event the Town Council recognizes future TSG Provisions as Public Benefits it shall be done as an amendment of this Memorandum of Understanding. Such Future TSG Provisions may include but not be limited to the following:

- a. Public Benefits listed in the Comprehensive Plan
- b. Future conveyance of Access Tract 14 for emergency access and egress.
- c. Possible future grant of easement for Mountain Village Blvd Trail.
- d. Possible future additional easements, licenses and conveyances requested by the Town related to matters including but not limited to trails, recreation facilities, utilities (including but not limited to gas, power, telecommunications) and parks which require the use of TSG lands.

- 1.3 Expiration of TSG Provisions. In the event TSG revokes or allows to expire without renewing any of the TSG Provisions which are temporary in nature (Example: all license agreements listed above), the recognition of such TSG Provisions as Public Benefits shall only be given credit for the time such TSG Provisions were in place.
- 1.4 Transfer of Public Benefits Credit. The Town recognizes that TSG may not be the actual developer of parcels listed in the Subarea Development Tables of the Comprehensive Plan even though TSG owns a large portion of such parcels at this time. Therefore, in the event TSG transfers title or otherwise partners with a third party to a development parcel listed in the Subarea Development Tables of the Comprehensive Plan, TSG at the time of such transfer or partnership may assign to the new owner of such parcels the credits associated with the recognized TSG Public Benefits listed herein or in any addendum to this MOU. TSG shall be required in any such assignment to attach a copy of this MOU and any addendums hereto to the assignment, so that the new owner is aware of the nature of the specific credits being assigned.
- 1.5 Value of Public Benefits. While the Town is recognizing and giving credit as Public Benefits to the TSG Provisions in this MOU, the Town cannot assign any weight or value to the TSG Provisions due to the nature of future land use applications which are quasi-judicial proceedings, which by their nature require that all determination of the value of public benefits be made at such time and in conjunction with the nature of the requests made in any future and specific land use applications.

ENTERED INTO ON THE DATE FIRST SET FORTH ABOVE:

TSG SKI & GOLF, LLC

By: _____
Bill Jensen, CEO

TOWN OF MOUNTAIN VILLAGE

By: _____
Laila Benitez, Mayor

Memo

Agenda Item #11

To: Mayor and Town Council

From: Sarah H. Abbott

Date: September 13, 2018

Re: “Amendment 74” – Just Compensation for Reduction in Fair Market Value by Government Law or Regulation

At the last Council meeting we had an informative discussion of Initiative #108, a proposed amendment to the Colorado Constitution, which seeks to amend the State constitution to include just compensation for any government law or regulation deemed to reduce the fair market value of private property. To summarize, we discussed that this proposed amendment contains expansive language that will significantly cost local governments, and more importantly our taxpayers, when any number of decisions are made like: zoning; land use; liquor, marijuana, and other forms of licensing; code enforcement; affordable housing initiatives; environmental protection, etc. Switching just compensation requirements from a taking which covers damages (as is currently structured in our constitution) to “fair market value” (whatever this means) could spawn countless and expensive lawsuits over a myriad of basic local land-use decisions such as zoning or the siting of municipal facilities. Since the last meeting, Initiative #108 has been certified for the November ballot as “Amendment 74.”

Agenda Item #11 is consideration of a Resolution Opposing “Amendment 74.” This draft Resolution was prepared by the Colorado Municipal League, which is vigorously opposing Amendment 74 for the reasons stated above and is encouraging its members to do so as well. The proposed Resolution explains the reasons for opposing Amendment 74 in its recitals.

If the Town Council decides to adopt the proposed Resolution, it would communicate the Town’s opposition to Amendment 74 and encourage its constituents to vote against Amendment 74 at the November election.

A RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE OPPOSING “AMENDMENT 74”, AN ATTEMPT TO AMEND THE COLORADO CONSTITUTION TO DRASTICALLY LIMIT STATE AND LOCAL GOVERNMENT SERVICES AT A HIGH COST TO TAXPAYERS

RESOLUTION NUMBER ____

WHEREAS, local government services are essential to the citizens of the Town of Mountain Village; and

WHEREAS, Amendment 74 has been written by certain out-of-state corporate interests to change the text of the Colorado Constitution, Article II, Section 15, which dates back to 1876 and threatens basic governmental services; and

WHEREAS, Amendment 74 declares that any state or local government law or regulation that “reduces” the “fair market value” of a private parcel is subject to “just compensation;” and

WHEREAS, while Amendment 74 is shrouded in simple language, it has far reaching and unintended impacts; and

WHEREAS, under the current Colorado Constitution, a property owner already has the right to seek compensation from state or local governments; and

WHEREAS, Amendment 74 would expand this well-established concept by requiring the government – i.e., the taxpayers – to compensate private property owners for virtually any decrease whatsoever in the fair market value of their property traceable to any government law or regulation; and

WHEREAS, Amendment 74 would create uncertainty because it is not clear what the language actually means or how it can be applied; and

WHEREAS, Amendment 74 would severely limit the ability of Colorado’s state and local governments to do anything that might indirectly, unintentionally, or minimally affect the fair market value of any private property; and

WHEREAS, Amendment 74 would drastically diminish the ability of our state and local governments to adopt – let alone attempt to enforce – reasonable regulations, limitations, and restrictions upon private property; and

WHEREAS, Amendment 74 would place laws, ordinances, and regulations designed to protect public health and safety, the environment, our natural resources, public infrastructure, and other public resources in jeopardy; and

WHEREAS, Amendment 74 would directly impact zoning, density limitations, and planned development; and

WHEREAS, Amendment 74 would make inherently dangerous or environmentally damaging activities prohibitively costly to attempt to limit or regulate, even in the interest of public health, safety, and welfare; and

WHEREAS, any arguable impact upon fair market value – however reasonable or justified or minimal or incidental or temporary – resulting from state or local government action could trigger a claim for the taxpayers to pay; and

WHEREAS, governments would be vulnerable to lawsuits for almost every decision to regulate or not to regulate, making regular government function prohibitively expensive for the taxpayer; and

WHEREAS, similar efforts have been attempted and defeated in other states, such as the states of Washington and Oregon; and

WHEREAS, the fiscal impact for similar language in Washington was estimated at \$2 billion dollars for state agencies and \$1.5 billion for local governments over the first six years; and

WHEREAS, individuals filed several thousand claims against state and local governments with an estimated value in excess of several billions of dollars in claims in Oregon before the residents repealed the takings initiative three years after its passage.

NOW, THEREFORE, BE IT RESOLVED THAT THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE HEREBY opposes Amendment 74 and strongly urges a vote of NO this November.

ADOPTED AND APPROVED by the Town Council of the Town of Mountain Village, Colorado, at a regular meeting held on the 20th day of September, 2018.

TOWN OF MOUNTAIN VILLAGE, COLORADO, a
home rule municipality

By: _____

Laila Benitez, Mayor

ATTEST:

By: _____

Jackie Kennefick, Town Clerk

APPROVED AS TO FORM:

By: _____

J. David Reed, Town Attorney



**Town of Mountain Village, Colorado
Cable and Broadband and Administration Department
Information Technology Needs Assessment**

Final Report

By:

Lee Weech & James Wright

9/20/18



Brief History of Executech

Executech was founded in 1999 in Salt Lake City, Utah, by Eric C. Montague. We are an *Inc. 5000 Company*, a multiple *Best of State* winner in IT Services, and recently honored nationally as “one of the best places to work”. We are an executive level technical consulting company providing a complete range of computer network support that’s tailored to our client’s needs and budgets. We have 125 employees with 100 in technical positions and we work in the following states: Colorado, Montana, Wyoming, New Mexico, Arizona, Nevada, Utah, Idaho, Washington, Oregon and California.

Over 850 companies trust us to run their networks because we are the best at what we do. Additionally, on an annual basis we review 80-100 government networks as the Managed Service Provider or contracted as needed to provide our findings and recommendations for present operations and future planning. As part of our assessments, we document our findings as they relate to compliance requirements sometimes similar and sometimes unique, but we work on 20-30 different compliance requirements across many organizations which gives us expert-level knowledge to assess and make recommendations includes punch lists or timelines to bring an organization into compliance.

For example, Executech manages the IT network for the Town of Winter Park, CO with James Wright, who conducted this assessment for the Town of Mountain Village, as the assigned IT technician. James Wright completes Colorado Bureau of Investigation (CBI) audits. Criminal Justice Information Services security audits, budgets for deployment of servers and printers, manages the Townhall, Police Department and Public Works including gas buddy, Eforce support, body camera uploads, Connectivity to CBI, and normal Townhall Caselle Support.

Executech has maintenance agreements to be the Managed Service Provider with the following cities:

Alpine City, UT	Alta, UT	Bisbee, AZ	Grand Lake, CO
Blanding City, UT	Carlin, NV	Cedar City, UT	
Coos Bay, OR	Elk Ridge, UT	Hildale City, UT	
La Verkin, UT	Lindon, UT	Mapleton, UT	
Midway City, UT	Monticello, UT	New Castle, CO	
Payson, UT	Quartzsite, AZ	Salem, UT	
South Ogden City, UT	South Weber City, UT	Sugar City, CO	
Syracuse UT	Virgin Town, UT	Wells, NV	
Wellton, AZ	West Bountiful, UT	Winter Park, CO	

Executech performs IT services for the following cities as needed:

Bisbee, AZ	Cedaredge, CO	Cokeville, WY
Colorado City, CO	Council, ID	Delta, UT
Driggs, ID	East Carbonm UT	Francis, UT
Heber, UT	Kellogg, ID	Limon, CO
McCaysville, GA	North Bend, OR	Plummer, ID
Price, UT	Richwood, TX	Rock River, WY
Salina, UT	Salmon, ID	Sandy City, UT
Toquerville, UT	Victor, CO	

With a 110-person technical staff and from working with over 85 cities, counties, state agencies and municipalities, we bring many levels of experience to document, assess and compile findings to help guide our clients IT and technology investments now and for 5-10 years into the future.

Executech Key Contacts

Headquarters

Executech

1314 West 11400 South, Suite 200

South Jordan, UT 84095

801-253-4541

Key Contact Info

Eric Montague

President, CEO & Founder

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eric@executech.com

Chris Nokes

CIO/CTO

801-512-6644

chris@executech.com

James Wright

Director of Technical Operations

801-882-5744

James.wright@executech.com

Lee Weech

Senior Account Executive

385-315-2132

lee.weech@executech.com

Project Staffing

James Wright, conducted the IT assessment for the Town of Mountain Village

23 years overall IT experience

11 dedicated to IT as primary role

5 years of IT Project management

Certifications course that have been completed: A+, Net+, Security +, MCTS, CCNA, ICW, CSSA.

As mentioned prior, James manages the entire IT network for the Town of Winter Park, CO making him uniquely qualified to conduct this assessment using his working knowledge running a network for a city in Colorado.

James Fair, Vice President of Technical Operations – Central, James Wright reported to him.

27 years in IT

12 years telephony background

IT Director experience

Expert with Compliance (SEC, PCI, HIPAA) and security functions

Wide range of experience with all Active Directory environments of all sizes

Expertise in firewalls and server in relation to configurations/communications/backups/security

Christopher Nokes, CTO for Executech, will oversaw the entire project for the Town of Mountain Village, CO.

22 years in IT background

Bachelor's Degree in Computer Engineering from Baker College, MI

CompTIA A+/Network+/Linux+, SonicWall CSSA

Proficient in multiple development languages / platforms, C/C++, Java, PHP, Python, BASH.

Developed application for automating the input of pricing data to ADP Lightspeed ERP solution.

Developed application for tracking and reporting on the delivery and pickup of dumpsters for Recycling Firm. Including real-time GPS integration.

Proficient in multiple operating systems, Windows, Linux, Unix (SCO, AIX), etc.

Managed multiple large-scale migration projects for multiple clients of vary scope and need.

Experienced with large scale storage migrations in virtualized environments.

Overall Summary

Recommendation for processes and technology:

-) **Full separation** of police department server and network; both physical and logical for CJIS, CBI, FedRAMP and Red Flag compliance
-) Add **secondary ISP and Firewall**. Create high availability network.
-) **Replace** and upgrade all **end of life hardware**
-) Institute full **Mobile Device Management** of all laptops, phones and devices owned by the Town of Mountain Village using Microsoft Platform
-) Improve network security by conducting quarterly network **penetration test**
-) Improve network security by instituting **multi-factor authentication** for email platform
-) Use **encrypted secured email** for transmitting all PHI for HIPAA and other compliance items.
-) Engage **email archiving** and legally hold to guarantee that no email is deleted or lost.
-) Run **phishing test** within email system and subsequently training staff on items.
-) Institute and follow the requirement for **complexity of password**, password history and auto screen locking for security.
-) **Setup IT Board** for monitoring all network incidents, follow through with network security policies, planning and management. Goal is to analyze IT processes, technology and make improvements.
-) Use **Secure-Surf DNS**, is a way of blocking known malware sites and virus prone sites from being searched.
-) Block Ransomware by using a tool like **SOPHOS Advanced Protection with Intercept X** to block virus and ransomware.
-) Engage use of Microsoft **Azure for Disaster Recovery – Azure Site Recovery** and **Backup** to allowing for disaster recovery rollover in case of catastrophic events.
-) Setup and use **encrypted VPN** for remote access using the Firewall.
-) Turn on **laptop encryption** for WIN 10 machines to protect town data.
-) Add **local backup** to all laptops, guaranteeing critical data backup
-) **Verify backup** of all data, server images on best practice basis.
-) Begin using **cloud-based spam filter** like AppRiver to protect the town with the ability block GEO Based threats, content, and weighted based approach.
-) Make sure to install all **Microsoft Office 365 updates**
-) Implement **patch and security management plan** for servers, firewalls, and switches, including all workstations.

Compliance Review:

HIPAA	FAILED
PII	FAILED
CJIS	FAILED
FedRAMP	FAILED

Internet:

-) Town of Mountain Village's internet feed is single connection for broadband service for its customers and town internet. Having multiple ISP to deliver to Town of Mountain Village will reduce service level agreements for broadband side and internet service to entire town.

Hardware Items:

-) The following includes hardware used and important information related to compliance:
 - **Cisco uBR10000:** (head end of all internet) Cisco Announced 2/23/2018 the end of life date of August 31, 2023 with End of Vulnerability/Security Support of **Aug 24, 2019**. Need to replace by **END** of support date. This device is no longer available with new uBR10012 being sold.
 - **RECOMMENDATION:** UPGRADE to new uBR10012 for continued support on performance for SLA reasons. Some Pricing found on Google.com shows pricing from \$10,000 to \$15,000.
 - **NSA 4600** Firewall for Head End of Town Internet: SonicWALL has announced the retirement of this hardware to begin November 1, 2016, Last Date to Buy Support is October 31, 2018. Final Support Date of November 1, 2019. Need to replace by END of the support date.
 - **RECOMMENDATION:** Upgrade to (2) NSa4650 High Availability which is replacement model or higher end model for performance. Recommendation for HIGH Availability is so one firewall at head end can fail, rollover to another 2nd firewall, thus keeping services to town network.
 - **CISCO ASR1001-X Router:** end of life by Cisco of April 30, 2021
 - **CISCO 4948E:** end of life by Cisco of October 31, 2022.
 - **CISCO 3560G:** Network Switches at head end distribution of town Internet:
 - Network Switch Last support from CISCO was January 31, 2018
 - **RECOMMENDATION:** Replace with Newer Model for security and compliance immediately.
 - **HP ProLiant DL360e Gen 8:** is going to end of life by June 13, 2021.
 - **Dell PowerEdge2950:** end of life was October 19, 2015. – CANNOT BE USED IN ENVIROMENT for compliance
 - **RECOMMENDATION:** Remove from usage or replace if usage is needed.
 - **Dell PowerEdge R510:** end of life was September 1, 2015 – CANNOT BE USED IN ENVIROMENT for compliance
 - **RECOMMENDATION:** Remove from usage or replace if usage is needed.
 - **DELL PowerEdge R620:** end of life is December 25, 2020
 - **HP Pro Curve Switch 1400-24G:** end of life June 30, 2015
 - **RECOMMENDATION:** Replace with newer model or improved 10Gbps Switches
 - **Cisco Catalyst 3650 48 2x10GB:** Recommend more usage of this switch for full 10Gbps back plane.

Executech provides the following summary with full reports included for the Town of Mountain Village to review:

-) **RFP Report Summary**
 - overall network IT assessment findings including risk report, consolidated security report card, outbound security report card and site diagram
-) **Full Details Report**
 - includes detailed information of the IT environment for the Town of Mountain Village with concerns highlighted in red
-) **Security Risk Report**
 - includes a security risk score and chart showing the relative health of the network security along with a summary of the issues
-) **External Vulnerability Scan Results for Town Firewall**
 - Looking for weaknesses which allows hackers access to town data
 - results show 1 vulnerabilities, 1 ports open
-) **External Vulnerability Scan Results for Town Website**
 - penetration test of Town website looking of susceptibility for hackers to gain information from website
 - results show 116 vulnerabilities, 13 ports open

Executech would like to thank the Town Council for allowing us to conduct this full IT assessment and present our findings. With several municipalities located in Colorado as clients, Executech is strategically positioned to assist the Town of Mountain Village with all future IT needs.

Item 16

Memo

To: Mayor and Council Members
From: James Mahoney
Date: September 12, 2018
Re: Town Hall Subarea – CDC Amendment

As you know the Town's Planning and development services department has been working with the Town Hall Subarea Committee regarding implementation of a portion of the Town Hall Subarea Plan. During this process it was discovered that a portion of the property to the east of Elk Pond which is envisioned to have bathrooms, shade structures, fire pits and a temporary drop off parking area is zoned passive open space, which does not allow for any vertical structures or parking.

Therefore, this zoning frustrates implementation of the Town Hall Subarea Plan and staff looked into rezoning a portion of this property and replacing the passive open space by rezoning a portion of another parcel nearby; however, the CDC currently prohibits rezoning of passive open space.

As background, there are open space requirements that stem from the Town County Settlement Agreement which requires certain ratios of open space be maintained, that passive open space not drop below 151.33 acres and that open space be preserved as to acreage and general location. However, the Town County Settlement Agreement does not prohibit rezoning of passive open space. In a previous MOU with the County the Town and County agreed that general location is within the same subarea. Therefore, it would be permissible for the Town Council to amend the CDC in order to allow for rezoning of passive open space in very limited circumstances and subject to providing replacement passive open space within the same general location.

Town staff wants to get Town Councils thoughts, concerns and direction on whether to bring forward a code amendment of the nature discussed in this memo. One consideration would be to limit what zone district Passive Open Space could be rezoned to so that Passive Open Space is not rezoned and used for a high density use. For instance, there are four different categories of Active Open Space zone districts which were allowed by the CDC. One of those categories is “Resource Conservation Active Open Space”, which is very similar to Passive Open Space in the uses it allows; yet allows for recreational facilities general, with build structures pursuant to a conditional use permit process. This would at least allow the Town a path forward to accomplishing the goals of the Town Hall Subarea Plan without opening up passive open space to more intense uses.

Please provide thoughts, comments and direction to staff in whether to proceed with this code amendment.

Item 17

Memo

To: Mayor and Council Members
From: James Mahoney
Date: September 11, 2018
Re: Lot 126R and 152R Standstill Agreement and PUD Revocation

As you are aware of, the Town and the landowner of Lots 126R and 152R, which is commonly known as “Rosewood”, (the “Property”) entered into a Standstill Agreement and a First Amendment of the Standstill Agreement (collectively the “Standstill Agreement”). One of the requirements of the Standstill Agreement was for the landowner to submit an Alternative Development Plan application by September 14, 2018.

Since the time of the Standstill Agreement the Property has changed hands and is now owned by MV Holdings, LLC (the “Owner”). Upon discussing the status of the Property with the Owner’s attorney Stephanie Fanos, it appears that the Owner does not desire to submit a new PUD application as envisioned by the Standstill Agreement, nor does the Owner desire to construct a project consistent with the existing PUD approvals; therefore, the Owner has elected not to submit an application pursuant to the Standstill Agreement. Due to the September 14th, 2018 deadline having expired, the Standstill Agreement is expressly terminated as the failure to submit a new PUD application by September 14th, 2018 automatically terminates the Standstill Agreement. Therefore, the Town is permitted to take action to revoke/modify the existing PUD approvals for the Property.

Town staff also in consultation with the Owner’s attorney believes that it is in the best interest of the Town to revoke/modify the PUD approvals pursuant to the authority granted by the Town by CDC Section 17.4.12.M (Modification or Revocation of the PUD by the Town). In processing the revocation/modification of the existing PUD Approvals the Town will have to take into consideration

the fact that platting in particular has been recorded and involved third parties land swaps not included in the Property, therefore, it is not the recommendation of the staff to revoke platting, but to revoke all approvals for mass and scale, variances granted, building design and other similar approvals granted by the existing PUD such that no project can be constructed without a new application and future review.

The Town staff is requesting that the Town Council give direction to the Planning and Building Services Department along with the Town Attorney's office to file the necessary application to Revoke/Modify the exiting PUD approvals on the Property consistent with the direction given by Town Council.

Proposed Motion: I move to direct the Planning and Building Services Department along with the Town Attorney's office to file the necessary application to Revoke/Modify the exiting PUD approvals on the Property consistent with the direction given by Town Council.



**PLANNING AND DEVELOPMENT SERVICES
DEPARTMENT**

455 Mountain Village Blvd.
Mountain Village, CO 81435
(970) 369-8250

Agenda Item No. 18

TO: Town Council

FROM: Michelle Haynes, Planning and Development Services Director

FOR: Meeting of September 20, 2018

DATE: September 4, 2018

RE: Consideration of a Resolution to approve a minor scale subdivision for 11 Stonegate Drive, Lot 166AR2-11, pursuant to Community Development Code Section 17.4.13.E.2.

PROJECT GEOGRAPHY

Legal Description:

Parcel A:

Lot 166AR2-11, Town of Mountain Village, According To The Plat Recorded In The Office Of The Clerk And Recorder April 4, 2003 In Plat Book 1 At Page 3116, County Of San Miguel, State Of Colorado.

Parcel B:

Easement Rights Created in Easement Agreement (Driveway Installation and Access) Recorded April 4, 2003 Under Reception No. 356308 And As Amended In Instrument Recorded October 12, 2012 Under Reception No. 425122, County Of San Miguel, State Of Colorado.

Address: 11 Stonegate Drive
Applicant/Agent: Tom Conyers
Owner: 11 Stonegate LLC, a TX LLC
Zoning: Single Family
Existing Use: Single Family
Proposed Use: no change
Lot Size: .523 acres

Adjacent Land Uses:

- **North:** Single Family
- **South:** Single Family
- **East:** Single Family
- **West:** Open Space

ATTACHMENTS

- Exhibit A: Applicant's Narrative
- Exhibit B: Proposed replat document dated August 14, 2018
- Exhibit C: Existing Conditions dated August 14, 2018
- Exhibit D: General Easement Encroachment Agreement dated 2.21.2008 at reception no. 400064 for an at grade flagstone patio in the 30' general easement
- Exhibit E: Release of General Easement Encroachment Agreement at Rec. No. 400064

- Exhibit F: Draft General Easement Encroachment Agreement for driveway and other retaining wall in the southern general easement
- Exhibit G: Draft Encroachment agreement for retaining walls in the No Build Zone.
- Exhibit H: Resolution
- Exhibit I: Public Comment dated September 4, 2018 from

BACKGROUND

Lot 166AR2-11 has an existing single-family home on it that was approved in 2004. The owners received a general easement encroachment agreement for an at grade patio and associated approvals in 2008 within the northern general easement. In 2017 the owners desired to construct a second level deck directly above the flagstone patio. Because the second level deck would require two fixed structural piers, the DRB did not approve the deck in the general easement and gave direction for the owner to make application to the town to reduce to general easement from 30' to 16'. If the general easement reduction is approved, it would remove the necessity for a general easement encroachment agreement for the existing flagstone patio and a future, as approved, second level deck.

SITE CONTEXT

All lots have 16 foot general easements except lot AR1662-7 has a 30 foot general easement on the south boundary and AR1662-11 on the north boundary out of total of 15 lots in the subdivision. The Stonegate subdivision does have other lot encumbrances such as no build areas and road access easements.

GENERAL EASEMENT AND NO BUILD ENCROACHMENTS

In reviewing the improvement location certificate which reflects the existing improvements, a requirement of a subdivision application, there are two retaining wall that extends into the west no build zone and driveway retaining walls in addition to one other retaining wall in the southern general easement. Although it is evident the driveway was approved in 2004, staff could not find any easement agreements that are associated with improvements found in the general easement and/or no build area. Staff recommends including two additional conditions to execute two separate additional agreements, one for the general easement and one for the no build zone, as part of the replat approval.

MINOR SUBDIVISION APPLICATION

This is a Class 5 minor subdivision application to be reviewed by the Town Council at a public hearing.

MINOR SUBDIVISION CRITERIA AND STAFF ANALYSIS

The following criteria shall be met for the review authority to approve a lot line vacation, lot line adjustment, easement vacation or similar subdivision:

- a) The lots resulting from the adjustment or vacation are in compliance with Town Zoning and Land Use Regulations and Subdivision Regulations;
- b) The proposed subdivision is in general conformance with the goals, policies and provisions of the Comprehensive Plan;
- c) Subdivision access is in compliance with Town standards and codes unless specific variances have been granted in accordance with the variance provisions of this CDC;
- d) Easements are not affected, or have been relocated to the satisfaction of the utility companies and/or the benefited party under the easement or, in the case of
- e) vacated easements, the easement is no longer necessary due to changed conditions, and the easement vacation has been consented to by the benefited party under the easement; and

- f) The proposed subdivision meets all applicable Town regulations and standards.

The applicable criteria above is d) that the general easement location request is adjusted to the satisfaction of the benefitted party which is the Town of Mountain Village.

A referral was provided to the public works director who did not have issue with a reduction from 30 feet to 16 feet of the general easement.

The existing encroachments can be brought into compliance by execution of easement agreements, a recommended condition of approval.

SUBDIVISION DESIGN STANDARDS, GENERAL STANDARDS AND STAFF ANALYSIS
(CDC Section 17.4.13.F)

- The proposed replat meeting the subdivision design standards and general standards.
- No change to vehicular access or utility access is contemplated.
- Each lot shall provide for sixteen foot general easements.

STAFF ANALYSIS

The town is the beneficiary of the general easement and has the discretion to approve a reduction from 30 feet 16 feet.

STAFF RECOMMENDATION

Staff recommends approval of the resolution to approve the minor scale subdivision. If Town Council approves, please consider the recommended motion listed below.

PROPOSED MOTION MINOR SUBDIVISION

I move to approve by Resolution a minor subdivision for Lot 166AR2-11, 11 Stonegate Drive, with the findings contained within the staff report of record dated September 4, 2019 and with the following conditions:

- 1) General Easement Encroachment Agreement at Reception No. 400064 be terminated concurrent with recordation of the amended minor subdivision plat.
- 2) The Applicant will submit appropriate fees to staff for recordation with the San Miguel County Assessor's office within six months of approval.
- 3) Staff will review the replat document to verify consistency with CDC Sections 17.4.13.N. Plat Standards, and CDC Section 3. Plat Notes and Certifications, and provide redline comments to the applicant prior to execution of the final mylar.
- 4) Staff has the authority to provide ministerial and conforming comments on the mylar prior to recordation.
- 5) A new General Easement Encroachment Agreement be executed for retaining wall encroachments in the southern general easements.
- 6) A new Encroachment Agreement will be executed for a portion of retaining walls in the no build area.

This motion is based on the evidence and testimony provided at a public hearing held on September 20, 2018, with notice of such hearing as required by the Community Development Code.

/mbh

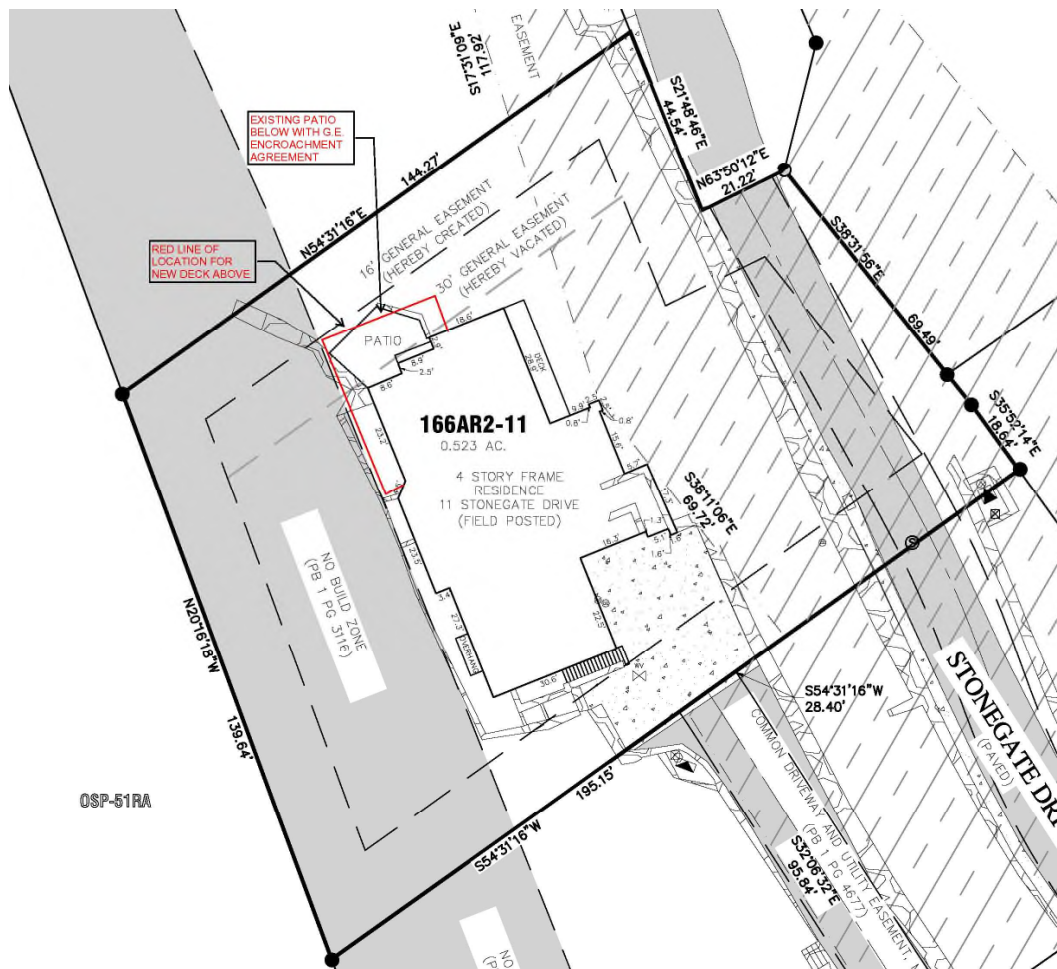
**Lot 11 Stonegate
Mountain Village, Colorado 81435**

PROJECT NARRATIVE

The Owners of Lot 11 Stonegate are requesting a reduction of the 30' general easement on the North side of the property down to a typical 16' general easement to allow for a second floor deck expansion on the North side of the home. There is currently an existing first floor terrace in the general easement with an easement encroachment agreement in place. The second floor deck expansion will be designed above the existing first floor terrace.

The original owners developed the area shown on the attached map into a ski-in/ski-out access terrace on the lower level. They obtained and recorded a general easement encroachment agreement to allow for this terrace. The new owners would like to have access to the second floor deck from the ski-in/ski-out terrace below and would like to develop a small deck expansion with a stair to allow access and provide a covered area over the existing terrace.

During the original construction of the house, an abandoned sewer line was found in the easement and removed. There were no other uses for the easement at the time of construction.

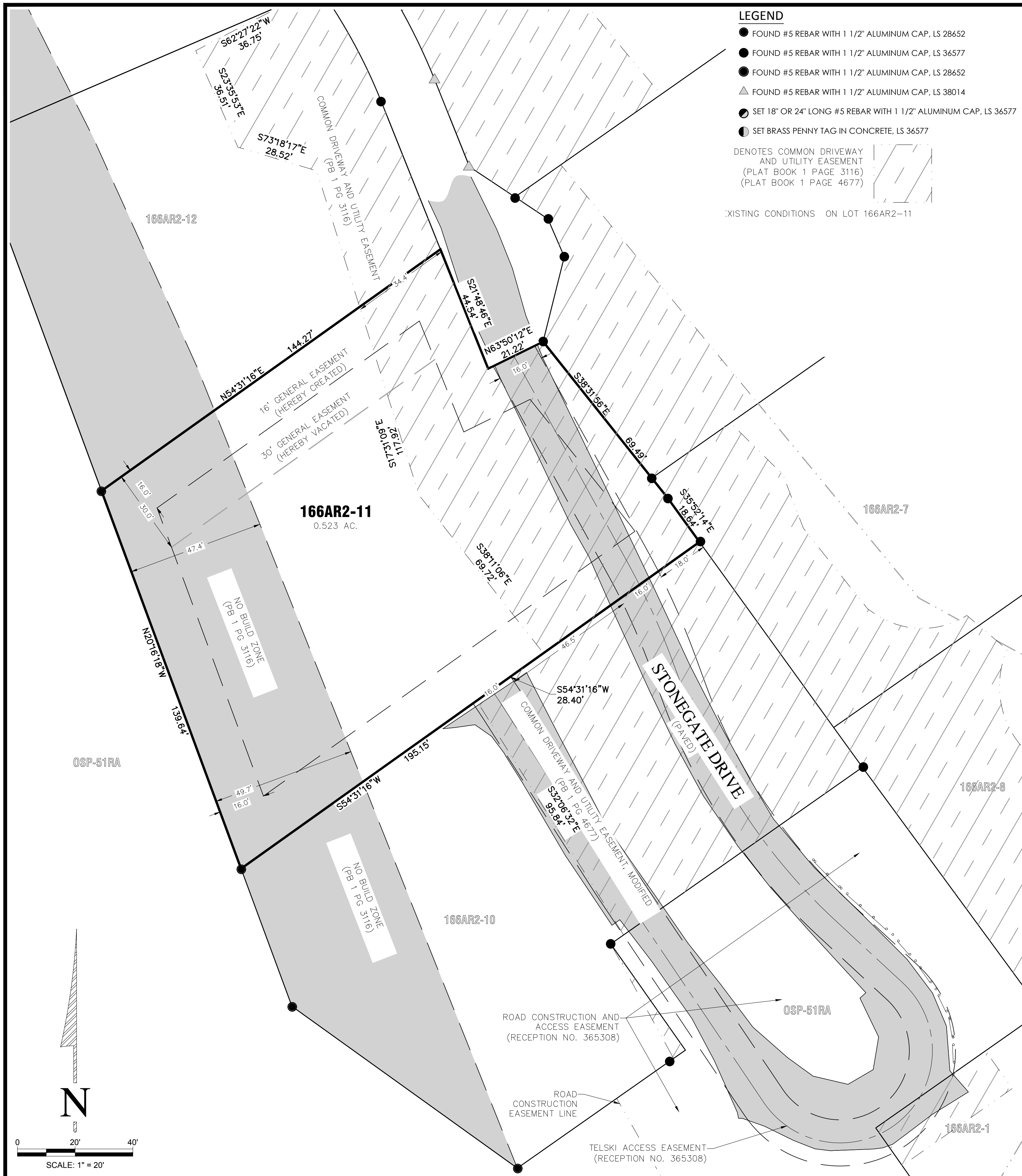


EXISTING SITE PHOTO



EXISTING PATIO IN 30' GENERAL EASEMENT





- LEGEND**
- FOUND #5 REBAR WITH 1 1/2" ALUMINUM CAP, LS 28652
 - FOUND #5 REBAR WITH 1 1/2" ALUMINUM CAP, LS 36577
 - FOUND #5 REBAR WITH 1 1/2" ALUMINUM CAP, LS 28652
 - ▲ FOUND #5 REBAR WITH 1 1/2" ALUMINUM CAP, LS 38014
 - SET 18" OR 24" LONG #5 REBAR WITH 1 1/2" ALUMINUM CAP, LS 36577
 - SET BRASS PENNY TAG IN CONCRETE, LS 36577

DENOTES COMMON DRIVEWAY AND UTILITY EASEMENT (PLAT BOOK 1 PAGE 3116) (PLAT BOOK 1 PAGE 4677)

EXISTING CONDITIONS ON LOT 166AR2-11

NOTICE:

According to Colorado Law, you must commence any legal action based upon any defect in this Map Amendment, within three years after you first discover such defect. In no event may any action based upon any defect in this survey be commenced more than ten years from the date of the certification shown hereon.

NOTES:

1. Easement Research by Land Title Guarantee Company, Order No. TLR6008297, Effective Date: 08-01-2018 at 5:00 P.M.

- NOTES OF CLARIFICATION**
- a. The Configuration of the following General Easement has been modified by this Map Amendment:
Lots 166AR2-11, TELLURIDE MOUNTAIN VILLAGE
 - b. The following lots have been created by this Map Amendment:
None
 - c. The following lots have been deleted by this Map Amendment:
None

PROPERTY DESCRIPTION

Lots 166AR2-11, Telluride Mountain Village, according to the Replat of Lot 166-AR, OSP-51, and OS-166, to Lots 166AR2-1 thru 166AR2-15, Parcel A, OSP-51A, OSP-51B, and OS-166R, Recorded April 4, 2003 in Plat Book 1 at page 3116.

County of San Miguel,
State of Colorado

TOGETHER WITH those rights for utility installation contained in Easement Agreement Recorded April 4, 2003 under Reception No. 356307.

TOGETHER WITH those rights for driveway installation and access contained in Easement Agreement Recorded April 4, 2003 under Reception No. 356308, and First Amendment to said Agreement Recorded October 12, 2012 under Reception No. 425122.

TOGETHER WITH those rights for slope easement for berm contained in Easement Agreement Recorded April 4, 2003 under Reception No. 356309.

BASIS OF BEARINGS:

The Basis of Bearings for this EASEMENT MODIFICATION FOR LOTS 166AR2-11, TELLURIDE MOUNTAIN VILLAGE was derived from the southwesterly line of THE CABINS AT GOLD HILL, according to the plat Recorded, in Plat Book 1 at page 2228. Said line also being a portion of the easterly boundary of OS-166 and having a bearing of **N 35°04'36" W**.

LAND SURVEYOR'S CERTIFICATE:

I, Christopher R. Kennedy, of San Juan Surveying being a Professional Land Surveyor licensed under the laws of the State of Colorado, do hereby certify that this EASEMENT MODIFICATION FOR LOTS 166AR2-11, TELLURIDE MOUNTAIN VILLAGE shown hereon has been prepared under my direct responsibility and checking and accurately represents a survey conducted under my direct supervision. This survey complies with applicable provisions of Title 38, Article 51, C.R.S. to the best of my knowledge and belief. I further certify that all monuments and markers were set as required by the Town of Mountain Village Community Development Code Articles 50 and 51 of Title 38, C.R.S.

IN WITNESS WHEREOF, I here unto affix my hand and official seal this _____ day of _____, A.D. 2018.

Christopher R. Kennedy P.L.S. 36577

OWNER'S CERTIFICATE

Know all person by these presents: That 11 Stonegate, LLC, A Texas Limited Liability Company, being the owner in fee simple of all real property described as follows:

Lots 166AR2-11, Telluride Mountain Village, according to the Replat of Lot 166-AR, OSP-51, AND OS-166, to Lots 166AR2-1 thru 166AR2-15, Parcel A, OSP-51A, OSP-51B, and OS-166R, Recorded April 4, 2003 in Plat Book 1 at page 3116.

County of San Miguel,
State of Colorado

TOGETHER WITH those rights for utility installation contained in Easement Agreement Recorded April 4, 2003 under Reception No. 356307.

TOGETHER WITH those rights for driveway installation and access contained in Easement Agreement Recorded April 4, 2003 under Reception No. 356308, and First Amendment to said agreement Recorded October 12, 2012 under Reception No. 425122

TOGETHER WITH those rights for slope easement for berm contained in Easement Agreement Recorded April 4, 2003 under Reception No. 356309.

under the name and style of GENERAL EASEMENT MODIFICATION, LOTS 166AR2-11, TELLURIDE MOUNTAIN VILLAGE, have laid out, platted and subdivided same as shown on this DRIVEWAY AND UTILITY EASEMENT MODIFICATION

IN WITNESS WHEREOF the following said owner has caused his name to be here

unto subscribed this _____ day of _____, 2018.

11 Stonegate, LLC, A Texas Limited Liability Company

By: _____
Matthew Cubbage, Manager

NOTARIAL:
State of _____ }
County of _____ } ss

The foregoing signature was acknowledged before me this _____ day of _____, 2018.

by: Matthew Cubbage, as manager of 11 Stonegate, LLC, A Texas Limited Liability Company

My commission _____
Witness my hand and official seal.

Notary Public
My commission expires _____

TITLE INSURANCE CERTIFICATE:

Land Title Guarantee Company, a Colorado licensed title company, does hereby certify that we have examined the title to Lots 166AR2-11, TELLURIDE MOUNTAIN VILLAGE herein shown on this Easement Modification and that the title to these lots are vested in 11 Stonegate, LLC, A Texas Limited Liability Company, which is free and clear of liens, and taxes except as follows:

County of San Miguel,
State of Colorado

Title Insurance Company Representative _____ Date _____

COUNTY TREASURER'S CERTIFICATE:

I certify that according to the records in the San Miguel County Treasurer's Office, there are no liens against the Lands included in this Map Amendment, or any part thereof, for unpaid State, County or Municipal ad valorem taxes or special assessments, certified to the San Miguel County Treasurer for collection.

Dated this _____ day of _____, 2018.

San Miguel County Treasurer

MAYOR'S CERTIFICATE:

I, Laila Benitez as Mayor of the Town of Mountain Village, Colorado, do hereby certify that this Plat has been approved by the Town Council in the same resolution that has authorized and directed me to execute this document.

Laila Benitez, as Mayor, Date _____

SAN MIGUEL COUNTY RECORDER'S CERTIFICATE:

This Map Amendment was filed for record in the office of the San Miguel County, Colorado.

Clerk and Recorder on this at _____ day of _____, 2018.

Book No. _____ page _____

Reception No. _____ Time _____

_____ by _____
County Clerk Chief Deputy

GENERAL EASEMENT MODIFICATION

LOT 166AR2-11, TELLURIDE MOUNTAIN VILLAGE

LOCATED WITHIN SECTION 3,
TOWNSHIP 42 NORTH, RANGE 9 WEST, N.M.P.M.
TOWN OF MOUNTAIN VILLAGE
COUNTY OF SAN MIGUEL
STATE OF COLORADO

SAN JUAN SURVEYING
SURVEYING * PLANNING
102 SOCIETY DRIVE TELLURIDE, CO. 81435
(970) 728 - 1128 (970) 728 - 9201 fax
office@sanjuansurveying.net

DATE:	08/14/2018
JOB:	02005
DRAWN BY:	ESS
CHECKED BY:	CRK
REVISION DATES:	
SHEET:	1 OF 2

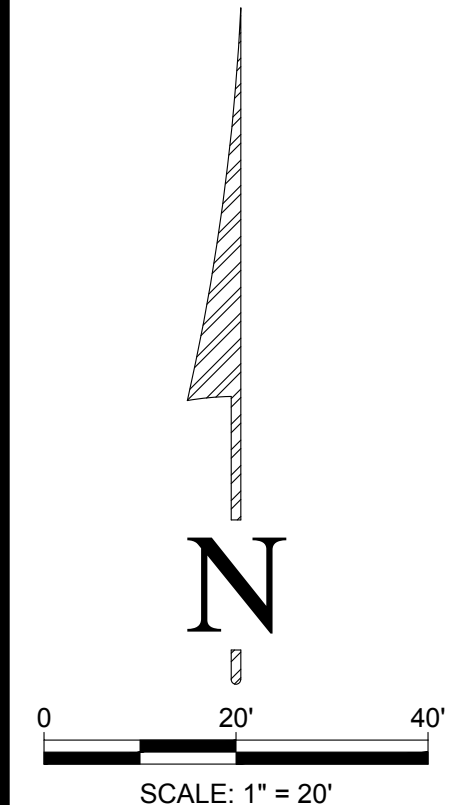


LEGEND

- FOUND #5 REBAR WITH 1 1/2" ALUMINUM CAP, LS 28652
- FOUND #5 REBAR WITH 1 1/2" ALUMINUM CAP, LS 36577
- FOUND #5 REBAR WITH 1 1/2" ALUMINUM CAP, LS 28652
- ▲ FOUND #5 REBAR WITH 1 1/2" ALUMINUM CAP, LS 38014
- SET 18" OR 24" LONG #5 REBAR WITH 1 1/2" ALUMINUM CAP, LS 36577
- SET BRASS PENNY TAG IN CONCRETE, LS 36577
- ⊗ FIRE HYDRANT
- ⊙ SEWER CLEANOUT
- ⊗ WATER VALVE
- ⊗ TELEPHONE PEDESTAL
- CABLE PEDESTAL
- ▲ ELECTRIC BOX
- CONCRETE
- ▭ RETAINING WALL

DENOTES COMMON DRIVEWAY AND UTILITY EASEMENT (PLAT BOOK 1 PAGE 3116) (PLAT BOOK 1 PAGE 4677)

EXISTING CONDITIONS ON LOT 166AR2-11 SURVEYED 06-28-18



GENERAL EASEMENT MODIFICATION

LOT 166AR2-11, TELLURIDE MOUNTAIN VILLAGE

LOCATED WITHIN SECTION 3,
TOWNSHIP 42 NORTH, RANGE 9 WEST, N.M.P.M.
TOWN OF MOUNTAIN VILLAGE
COUNTY OF SAN MIGUEL
STATE OF COLORADO

SAN JUAN SURVEYING
SURVEYING * PLANNING
102 SOCIETY DRIVE TELLURIDE, CO. 81435
(970) 728 - 1128 (970) 728 - 9201 fax
office@sanjuansurveying.net

DATE:	08/14/2018
JOB:	02005
DRAWN BY:	ESS
CHECKED BY:	CRK
REVISION DATES:	
SHEET:	1 OF 1



411 Mountain Village Boulevard • Mountain Village, CO 81435 • Phone 970-728-1392 • Fax 970-369-0005

GENERAL EASEMENT ENCROACHMENT AGREEMENT

The Town of Mountain Village (Town) hereby grant the Owner(s) Richard Kerr and/or assigns permission for encroachment within the 30-foot General Easement along the northwest boundary of Lot 166AR2-11, Town of Mountain Village, that allows for the development of a flagstone patio as shown on Exhibit A and Exhibit B attached hereto.

Development within the General Easement shall be performed at the Owner's sole risk and expense. Should the Town require the easement for any purpose deemed necessary in its/their sole and absolute discretion, including but not limited to, those uses set forth in the Land Use Ordinance, the Town reserves the right to interrupt Owner's use of the General Easement. Any costs associated with reestablishing Owner's use of the General Easement shall be the sole responsibility of the Owner.

Owner hereby agrees to indemnify and hold harmless the Town from any and all liability for loss, injury, damage or otherwise (including reasonable fees) arising out of or in any way either directly or indirectly resulting from the allowed encroachment and the use associated therewith.

Executed on this 20th day of February, 2008

Town of Mountain Village

By: _____

Robert H. Delves, Mayor

Town of Mountain Village

By: _____

Greg Sparks, Town Manager

Attest:

Kim Montgomery, Town Clerk

By: _____

Owner's Signature

Richard Kerr

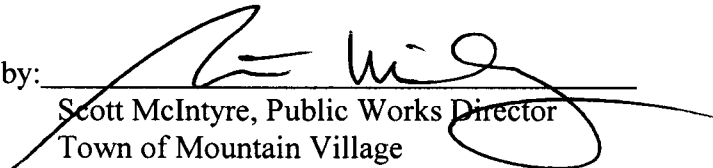
Type or Print Owner's Name



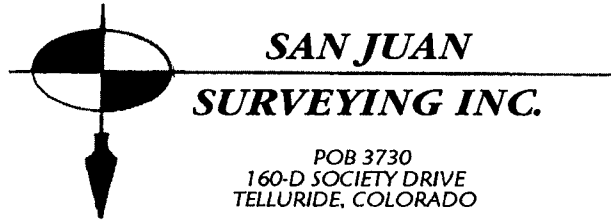
**Town of Mountain Village
General Easement Encroachment Agreement**

As an authorized representative of the Town of Mountain Village, Public Works Department, I have reviewed the Site Plan for Lot 166AR2-11 and have determined we do not currently use nor do we, at this time, have plans to use the affected portion of the 16-foot General Easement depicted in Exhibit A and Exhibit B and have no objection (from a standpoint with regards to Utilities) to granting the Owner (s) of Lot 101 and/or assigns permission for encroachment within the 16-foot General Easement, as shown attached hereto, that allows for the development of a flagstone patio associated with the single family home on Lot 101.

Town of Mountain Village, a municipal corporation and
Political subdivision of the State of Colorado:

Approved by: 
Scott McIntyre, Public Works Director
Town of Mountain Village

Date: 2/6/08



POB 3730
160-D SOCIETY DRIVE
TELLURIDE, COLORADO

PHONE 970.728.1128 FAX 970.728.9201

SJS@TELLURIDECOLORADO.NET

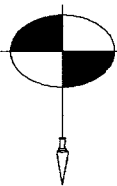
PROPERTY DESCRIPTION (EXHIBIT "B")

A portion of the 30 foot General Easement on Lot 166AR2-11, Town of Mountain Village according to the plat filed in the office of the Clerk and Recorder in Plat Book 1 at page 3116, being more particularly described as follows:

BEGINNING at a point on the 30 foot General Easement line of said Lot 166AR2-11 from which the northwest corner of said Lot 166AR2-11 bears North 89°06'48" West, 50.60 feet;
THENCE departing said 30 foot General Easement line North 21°47'17" West, 13.35 feet;
THENCE North 54°31'16" East, 24.03 feet;
THENCE South 21°47'17" East, 13.47 feet to a point on the 30 foot General Easement line of said Lot 166AR2-11;
THENCE coincident with said 30 foot General Easement line South 54°31'16" West, 24.03 feet to THE POINT OF BEGINNING.

Containing 312 square feet

County of San Miguel,
State of Colorado.



SAN JUAN SURVEYING

SURVEYING * PLANNING

160 D SOCIETY DRIVE TELLURIDE, CO. 81435

(970) 728-1128 (970) 728-9201 fax

sanjuansurveying@yahoo.com

EXHIBIT A

01-18-08

LINE TABLE		
LINE	LENGTH	BEARING
L1	13.35	S21°47'17"E
L2	24.03	N54°31'16"E
L3	13.35	S21°47'17"E
L4	24.03	S54°31'16"W

166AR2-12

N54°31'16"E
144.27'

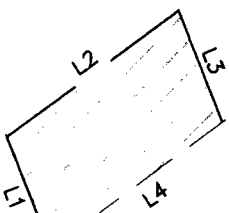
30.00'
GENERAL EASEMENT

S17°31'09"E
68.44'

STONEGATE DRIVE
Under construction
Phase A
N21°48'16"W
44.54'

N63°50'12"E
21.22'

ACCESS DRIVEWAY
Under construction
S38°31'56"E
60.48'



S89°06'48"E
50.60'

DRIVEWAY
EASEMENT

166AR2-11
0.523 acres

NO BUILD ZONE

N20°16'18"W
139.64'

S21°47'17"E
138.89'

S38°11'06"E
69.72'



SCALE: 1"=20'

WITNESS my hand and official seal.
My commission expires: _____

(SEAL)

Notary Public



455 Mountain Village Boulevard • Mountain Village, CO 81435 • Phone 970-369-8242 • Fax 970-728-4342

GENERAL EASEMENT AGREEMENT

The Town of Mountain Village (Town) hereby grants the Owner, 11 Stonegate LLC, a TX LLC an encroachment into the southern General Easement for a driveway retaining wall and other retaining wall on Lot 166AR2-11, 11 Stonegate Drive in Mountain Village.

Development within the southern 16' General Easement shall be performed at the Owner's sole risk and expense. Should the Town require the 16' GE for any purpose deemed necessary in its/their sole and absolute discretion, including but not limited to, those uses set forth in Community Development Code, the Town reserves the right to interrupt Owner's use in the 16' General Easement. Any costs associated with reestablishing Owner's use of the 16' General Easement shall be the sole responsibility of the Owner.

Owner hereby agrees to indemnify and hold harmless the Town from any and all liability for loss, injury, damage or otherwise (including reasonable fees) arising out of or in any way either directly or indirectly resulting from the allowed encroachment and the use associated therewith.

Executed on this _____ day of _____, 2018

Town of Mountain Village

By: _____
Laila Benitez, Mayor, Town of Mountain Village

Attest:

Approved as to form:

James Mahoney, Assistant Town Attorney

Jackie Kennefick, Town Clerk

By: _____
11 Stonegate LLC, a TX LLC, Owner



**Town of Mountain Village
General Easement Agreement**

As an authorized representative of the Town of Mountain Village, Public Works Department, I have reviewed the Site Plan for Lot 166AR2-11, 11 Stonegate Drive and have determined we do not currently use nor do we, at this time, have plans to use the affected portion of the 16' General Easement depicted in Exhibit A and have no objection (from a standpoint with regards to Utilities) to granting the Owner (s) of Lot 303R2 and/or assigns permission for encroachment in to the General Easement/, as shown attached hereto, that allows for a retaining wall and associated landscaping in the northern General Easement.

Town of Mountain Village, a municipal corporation and
Political subdivision of the State of Colorado:

Approved by: _____
Finn Kjome, Public Works Director Town of
Mountain Village

Date: _____



455 Mountain Village Boulevard • Mountain Village, CO 81435 • Phone 970-369-8242 • Fax 970-728-4342

NO BUILD ZONE ENCROACHMENT AGREEMENT

The Town of Mountain Village (Town) hereby grants the Owner, 11 Stonegate LLC, a TX LLC an encroachment into the southern No Build Zone for an existing retaining wall on Lot 166AR2-11, 11 Stonegate Drive in Mountain Village as shown on the attached Exhibit A.

The Encroachment within the southern No Build Zone is at the Owner's sole risk and expense. The existing retaining wall shall not be expanded and no further development or structures whatsoever shall be placed in the No Build Zone.

Owner hereby agrees to indemnify and hold harmless the Town from any and all liability for loss, injury, damage or otherwise (including reasonable fees) arising out of or in any way either directly or indirectly resulting from the allowed encroachment and the use associated therewith.

Executed on this _____ day of _____, 2018

Town of Mountain Village

By: _____
Laila Benitez, Mayor, Town of Mountain Village

Attest:

Approved as to form:

James Mahoney, Assistant Town Attorney

Jackie Kennefick, Town Clerk

By: _____
11 Stonegate LLC, a TX LLC, Owner

**RESOLUTION OF THE TOWN COUNCIL
OF MOUNTAIN VILLAGE, RESOLUTION APPROVING A MINOR SUBDIVISION TO LOT
166AR2-11 REDUCING THE NORTHERN GENERAL EASEMENT FROM 30 FEET TO 16
FEET**

RESOLUTION NO. 2018

- A. 11 Stonegate LLC, A TX LLC ("Owner") Of Record Of Real Properties Described As Lot 166AR2-11, Town Of Mountain Village, According To The Plat Recorded In The Office Of The Clerk And Recorder April 4, 2003 In Plat Book 1 At Page 3116, County Of San Miguel, State Of Colorado and Easement Rights Created in Easement Agreement (Driveway Installation and Access) Recorded April 4, 2003 Under Reception No. 356308 And As Amended In Instrument Recorded October 12, 2012 Under Reception No. 425122, County Of San Miguel, State Of Colorado.
- B. The Owner has authorized Tom Conyers to pursue the approval of the minor subdivision application to reduce the northern general easement from 30 feet to 16 feet ("Application").
- C. The Town Council approved the Minor Subdivision to modify the northern general easement along with evidence and testimony, at a public meeting on September 20, 2018.
- D. The Owners have addressed, or agreed to address, all conditions of approval of the Application imposed by Town Council.
- E. The Town Council finds that the minor subdivision meets the criteria for decision set forth in Section 17.4.13 of the CDC as follows:
 - 1. The lots resulting from the replat are in compliance with Town Zoning and Land Use Regulations and Subdivision Regulations;
 - 2. Subdivision access complies with Town standards and codes.
 - 3. Easements are not affected, or have been relocated to the satisfaction of the utility companies and/or the benefited party under the easement or, in the case of vacated easements, the easement is no longer necessary due to changed conditions, and the easement vacation has been consented to by the benefited party under the easement; and
 - 4. The proposed subdivision meets all applicable Town regulations and standards.

NOW, THEREFORE, BE IT RESOLVED THAT THE TOWN COUNCIL HEREBY APPROVES THE MINOR SUBDIVISION AND AUTHORIZES THE MAYOR TO SIGN THE RESOLUTION SUBJECT TO THE FOLLOWING CONDITIONS:

- 1) General Easement Encroachment Agreement at Reception No. 400064 be terminated concurrent with recordation of the amended minor subdivision plat.
- 2) The Applicant will submit appropriate fees to staff for recordation with the San Miguel County Assessor's office within six months of approval.
- 3) Staff will review the replat document to verify consistency with CDC Sections 17.4.13.N. Plat Standards, and CDC Section 3. Plat Notes and Certifications, and provide redline comments to the applicant prior to execution of the final mylar.

- 4) Staff has the authority to provide ministerial and conforming comments on the mylar prior to recordation.
- 5) A new General Easement Encroachment Agreement be executed for retaining wall encroachments in the southern general easements.
- 6) A new Easement Encroachment Agreement will be executed for a portion of retaining walls in the no build area.

Section 1. Resolution Effect

- A. This Resolution shall have no effect on pending litigation, if any, and shall not operate as an abatement of any action or proceeding now pending under or by virtue of the resolutions repealed or amended as herein provided and the same shall be construed and concluded under such prior resolutions.
- B. All resolutions, of the Town, or parts thereof, inconsistent or in conflict with this Resolution, are hereby repealed, replaced and superseded to the extent only of such inconsistency or conflict.

Section 2. Severability

The provisions of this Resolution are severable and the invalidity of any section, phrase, clause or portion of this Resolution as determined by a court of competent jurisdiction shall not affect the validity or effectiveness of the remainder of this Resolution.

Section 3. Effective Date

This Resolution shall become effective on September 20, 2018 (the “Effective Date”) as herein referenced throughout this Resolution.

Section 4. Public Meeting

A public meeting on this Resolution was held on the 20th day of September 2018 in the Town Council Chambers, Town Hall, 455 Mountain Village Blvd, Mountain Village, Colorado 81435.

Approved by the Town Council at a public meeting held on September 20, 2018.

Town of Mountain Village, Town Council

By: _____
Laila Benitez, Mayor

Attest:

By: _____
Jackie Kennefick, Town Clerk

Approved as to Form:

James Mahoney, Assistant Town Attorney

>
> -----Original Message-----
> From: arnold chavkin <achavkin@me.com>
> Sent: Tuesday, September 04, 2018 10:14 AM
> To: Michelle Haynes <MHaynes@mtnvillage.org>
> Subject: lot 166ar2-11
>
> im the owner of 222 san jaoquin, opposite the propsed easement at
> 166ar2-11proposing a second story to an exisiting deck as i understand
> the appication
>
> my question is what height this deck would be when complete, and what
> llighting if anyis propped by the applicant...i cant attend the meeting
> as i wont be in town, so any information you can give me on the plans
> would be helpful
>
> as you may know, there are deed restrictions on this property as to height and lighting..
>
> thx

Memo

Agenda Item 20

To: Mayor and Town Council
From: Dawn Katz, Director
Date: September 2018
Re: Mountain Munchkins Semi-Annual Staff Report

SUMMARY

1. In June 2018, Mountain Munchkins received a level **FOUR** (out of 5) rating through the *Colorado Shines* program. *Colorado Shines* is a quality rating and improvement system used to assess, improve and communicate the level of quality in early care and education programs.
2. Dawn Katz became a Professional Development Specialist through the CDA (Child Development Associate) Council in March 2018. This means that Dawn can go to other programs and facilities to coach and evaluate early childhood professionals working toward their credential. After the observation and assessment, a recommendation is sent to the CDA Council.
3. Dawn has also joined the ECE (Early Childhood Education) advisory council for the Technical College of the Rockies located in Delta. The first meeting will take place in October. The goal of this council is to provide direction on courses and availability through regional feedback.
4. Mountain Munchkins was awarded \$5000 to be an ECHO (Early Childhood Health Opportunity) seed grant site. Munchkins is the first program on the Western Slope to receive this opportunity. The ECHO program will help us with the redesign of our playgrounds.
5. As of August 30, 2018, revenues were down less than one percent and expenses were down approximately two percent.
6. The Infant Program is at 85 percent occupancy. We have reduced a staff member in this classroom until the infants on the wait list are ready to start.
7. The Toddler Program is almost full. We are currently licensed for 15 toddlers per day with the separate toddler rooms. Four out of five days are full.
8. The Preschool Program recently graduated eleven children going to kindergarten. Enrollment is typically down this time of year as we hold space for the toddlers moving over throughout the school year. The preschool program filled early this year with only a couple spots left open.
9. Dawn Katz has met with the new *Strong Start* coordinator and asked the panel to review how mill levy funding will benefit Mountain Munchkins moving forward.

DEPARTMENT GOALS

1. Assure facility operates within licensing guidelines.
2. All daycare operations are properly supervised.
3. Assure staff completes all continuing education requirements to ensure excellence of the programs.
4. Operate within the annual budget.
5. Continue grant funding and fund-raising efforts to offset the Town subsidy.
6. Assess and evaluate each child's development in the toddler and preschool programs.
7. Create and maintain strong family partnerships within the program.
8. Replace paper towels in each facility with wash cloths to reduce waste.
9. Create and manage the wait list. Priority is given to families that live and work in the Town of Mountain Village.

DEPARTMENT PERFORMANCE MEASURES

1. All staff and employee files are current within 60 days of enrollment/employment. Staff to child ratios are maintained 100 percent of the time. Fire, Health and State inspections are current and on file; any violations are corrected within five business days.

All files are current, and ratios are maintained. Mountain Munchkins had the annual inspection in May 2018. There were a few minor violations that have been corrected.

2. Play areas and equipment are inspected daily; unsafe materials discarded immediately. Fire/Evacuation drills are conducted monthly. All policies and procedures are current with the State of Colorado Rules Regulating Child Care Centers.

Both playgrounds are inspected daily. All issues are corrected immediately. All staff are informed on changes to policies and procedures as changes occur.

3. All staff is current on required training, continuing education and formal education courses. Through grants, staff shall seek and successfully complete formal early childhood college courses.

The new early childhood teacher requirements state that all lead teachers must be ECE qualified. All four lead teachers in the program are qualified. One of them is director qualified and two others are working toward that qualification.

All staff are CPR/First Aid certified.

4. Offset payroll expenses by staffing according to ratios and daily enrollment. Offset operational expenses through parent donated snacks, supplies, and equipment, grants, and fund raising. Department year end expenditure totals do not exceed the adopted budget.

As of August 30, 2018, revenues were down less than one percent and expenses were down approximately two percent. The infant room is not at full capacity, as a result one staff member from the infant room has been cut.

The staff and parent advisory board are currently working on the Family Date Night fundraiser set for November 30, 2018 at the Telluride Conference Center.

5. Pursue all grant opportunities to offset operational costs. Pursue and coordinate fund raising opportunities to offset operational costs.

Requested grants and fundraiser revenue for 2018:

Temple Hoyne Buell:	\$25,000
Telluride Foundation	\$30,000
Just for Kids Grant:	\$6,250
CCAASE Grant:	\$7,455
Red Ball Fundraiser:	\$600
ECHO Seed Grant	\$5000
Family Date Night	\$13,000 (projected)

TOTAL: \$86,765

6. Toddlers and preschoolers will be observed and assessed in all areas of development. Staff will conduct parent-teacher conferences to discuss child's progress and pursue additional services if needed.

Mountain Munchkins is required to assess all preschool children receiving assistance through the Colorado Preschool Program or that may qualify for special education services (using Teaching Strategies Gold). The Teaching Strategies Gold is a research-based, in-depth look into every developmental domain. This assessment tool guides instruction, measures growth over time and pin-points areas in a child's development that need more attention.

Conferences are offered twice a year in the preschool. The infant and toddler room supervisor has completed developmental ASQ's (Ages and Stages Questionnaire) on all the children enrolled. Conferences for both programs will be held in November.

7. Serve as a community resource for families in our community. Offer families opportunities to be part of their child's early learning experience. Communicate with families about their child's development and how the program operates. Be available for conferences on an as needed basis. Forward all parenting education opportunities to our families. Utilize child development professionals to observe and access our program and make improvements based on their assessments.

Through our Pyramid Plus trainings we will offer helpful parent newsletters and informational meetings to encourage and support our Pyramid efforts. Mountain Munchkins' goal is to host six parent nights per year.

Dawn continues to advocate for early childhood education regionally. She is the board chair for Bright Futures for Early Childhood and Families. This organization serves the needs of children from birth to age eight in San Miguel, Ouray, Delta and Montrose counties, and supports quality childcare and education as well as health, mental health and family concerns. Dawn also sits on the Colorado Preschool Program Council. The Council assures that at-risk children in our community have access to high quality pre-school programs.

Programs who offer Colorado Preschool Program (CPP) spots to at-risk children must meet a set of criteria set forth by the Colorado Department of Education. 25 percent of preschoolers enrolled at Munchkins are considered "at-risk" and are receiving CPP and Special Education services.

Dawn Katz will also join the Early Childhood Education Advisory Council for the Technical College of the Rockies to support higher education in the region.

8. Replace paper towels in each facility with wash cloths to reduce waste. Also, use gentle/natural cleaners that are approved by the State.

Mountain Munchkins has replaced paper towels with wash cloths in both centers. The State has also approved the use of environmentally friendly cleaning products. Mountain Munchkins has switched to an environmentally friendly cleaning product called Pure 24. Recycling bins have been placed in each classroom and staff and children are encouraged to recycle whenever possible.

The preschool program is scheduled to complete a six-week recycling study through the Creative Curriculum program. Last year, the children really enjoyed this study.

9. Create and manage the wait list.

Dawn Katz manages the wait list for the program. Priority is given to families that live and work in the Town of Mountain Village. Other families are considered based on availability.

The wait list is reviewed and updated monthly.

TOWN OF MOUNTAIN VILLAGE
Town Council Meeting
September 20, 2018, 2018
8:30 a.m.

During Mountain Village government meetings and forums, there will be an opportunity for the public to speak. If you would like to address the board(s), we ask that you approach the podium, state your name and affiliation, and speak into the microphone. Meetings are filmed and archived and the audio is recorded, so it is necessary to speak loud and clear for the listening audience. If you provide your email address below, we will add you to our distribution list ensuring you will receive timely and important news and information about the Town of Mountain Village. Thank you for your cooperation.

NAME: (PLEASE PRINT!!)

Cecilia Curry	EMAIL: <u>ccurry@Mtnv</u>
Zoe Dohmal	EMAIL:
Kevin Swain	EMAIL:
Julie Vagari	EMAIL:
Craig Ferguson	EMAIL: <u>serg@bluegrass.com</u>
Shana Dohmal	EMAIL: <u>Shana@bluegrass.com</u>
Steve Szymanski	EMAIL: <u>steve@bluegrass.com</u>
Anton Benitez	EMAIL:
Dennis Cole	EMAIL: <u>dgreenyx@yahoo.com</u>
Douglas Today	EMAIL:
Amy Levek	EMAIL: <u>arlevek@gmail.com</u>
Bill Jensen	EMAIL:
Jim Loebke	EMAIL:
NATHAN PEPPER	EMAIL: <u>NATHAN.PEPPER@AECOM.COM</u>
Cath Jett	EMAIL:
Brian Morgan	EMAIL:
Megan Keith	EMAIL: <u>megan.keith@aecom.com</u>
Sue Kunz	EMAIL:
Lee Wood	EMAIL:
James Waught	EMAIL:
Deanna Weber	EMAIL: <u>deanna.weber@aecom.com</u>
Dry Tree	EMAIL:
Dawn Katz	EMAIL:
Micki Sullivan	EMAIL:
	EMAIL:

TOWN OF MOUNTAIN VILLAGE
Town Council Meeting
September 20, 2018
8:30 a.m.

During Mountain Village government meetings and forums, there will be an opportunity for the public to speak. If you would like to address the board(s), we ask that you approach the podium, state your name and affiliation, and speak into the microphone. Meetings are filmed and archived and the audio is recorded, so it is necessary to speak loud and clear for the listening audience. If you provide your email address below, we will add you to our distribution list ensuring you will receive timely and important news and information about the Town of Mountain Village. Thank you for your cooperation.

NAME: (PLEASE PRINT!!)

Kim Montgomery	EMAIL:
David Reed	EMAIL:
Jim Mahoney	EMAIL:
Sarah Abbott	EMAIL:
Dan Jansen	EMAIL:
Jaee Gilbride	EMAIL:
Patrick Berry	EMAIL:
Luila Benitez	EMAIL:
Dan Caton	EMAIL:
Bruce MacIntire	EMAIL:
Natalie Binder	EMAIL:
Jacicie Kennedick	EMAIL:
Susan Johnston	EMAIL:
Christina Lambert	EMAIL:
Tim Johnson	EMAIL:
Bill Kight	EMAIL:
Sarah Holbrook	EMAIL:
David Holbrook	EMAIL:
Geneva Shinnelle	EMAIL:
Matt Mair	EMAIL:
Erika Mair	EMAIL:
G. Mair	EMAIL:
M. MARTIN	EMAIL:
S. CLINE	EMAIL:
J. MILLER	EMAIL:
R. STENHAMM	EMAIL:

MOUNTAIN VILLAGE

Town Hall Center Subarea – Phase 2

Town Council Meeting

September 20, 2018



OVERVIEW

Vision Statement

Background - Comprehensive Plan

Study Area

Survey and Wetland Delineation

Landscape Character Precedents

Preliminary Roadway Analysis / Design

Elk Preserve Design Concept

Potential Next Steps



UNIVERSAL VISION STATEMENT

(from the Mountain Village Comprehensive Plan)

Mountain Village is a vibrant, healthy town that provides a high quality of life and experiences for full-time and part-time residents and visitors. This is achieved through a sustainable year-round economy, a diversity of housing choices, world-class recreation, environmental stewardship, excellent community services, and well-built and well-designed infrastructure.



COMPREHENSIVE PLAN AMENDMENT - 2017

MOUNTAIN VILLAGE

COMPREHENSIVE PLAN

THE NEXT 30 YEARS

The Nuts & Bolts Historical Perspective Taking the Lead Mountain Village Vision Roadmap for the Future



Housing
Hotels & Visitors
Skier Experience
Land Use
Economic Vibrancy



APPENDIX B: COMPREHENSIVE PLAN CHAPTER TOWN HALL CENTER SUBAREA PLAN

OVERVIEW

A variety of public, community, commercial and hotbed land uses are envisioned for the Town Hall Center Subarea that will maintain its role as a hub for the year-round community. With the availability of these uses, this subarea will play a stronger role in providing services and amenities for residents and visitors.

The following overall goals are identified for the Town Hall Center Subarea Plan.

- Welcome visitors and residents to Mountain Village
- Enhance the connection to the outdoors
- Preserve natural assets while balancing the needs of a growing population
- Heighten the quality of design and placemaking

The Town of Mountain Village is looking for ways to support local amenities for the residents of Mountain Village, which could be located or incorporated in the Community Hall and/or the Mixed-Use buildings which might include health services, education, and additional community recreational amenities. The Town Hall Center Subarea will be developed as the civic center for the residents and guests of Mountain Village.

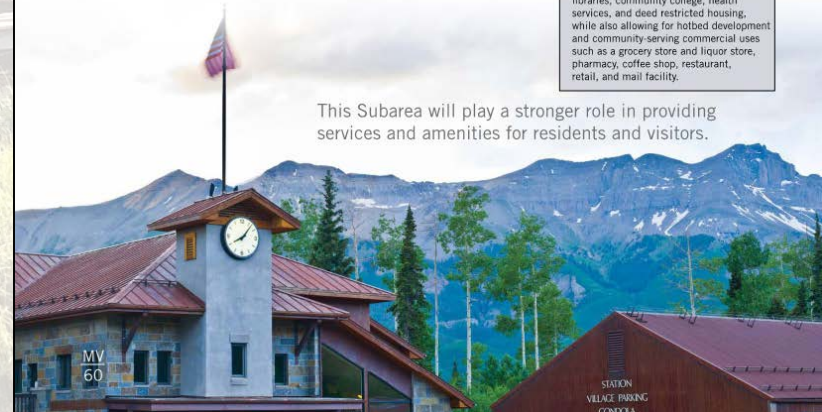
The following actions will lead the way to achieving the principles, policies and actions of the Town Hall Center Subarea Plan.

- Improve entry and arrival areas
- Enhance local and civic services¹
- Create additional deed restricted housing for year-round and seasonal residents
- Allow for hotbed development on certain parcels
- Provide additional lodging units to add to the town's hotbed inventory
- Consider a future potential ski school building with direct chairlift access
- Construct an improved nature boardwalk amenity at Elk Pond
- Expand central day skier and visitor parking at the Gondola Parking Garage
- Explore a future potential pulse gondola link to the Meadows
- Provide improved pedestrian connections within the center and to Meadows Subarea
- Improve aesthetics, landscaping, wayfinding, and trails

¹ **Civic services** are defined as a broad mix of community and public amenities, such as government offices, fire stations, schools, libraries, community college, health services, and deed restricted housing, while also allowing for hotbed development and community-serving commercial uses such as a grocery store and liquor store, pharmacy, coffee shop, restaurant, retail, and mail facility.



This Subarea will play a stronger role in providing services and amenities for residents and visitors.



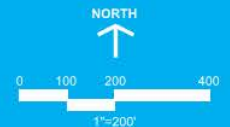
Town Hall Center Subarea Plan Map



Legend

- A ROUNDABOUT
- B ROADWAY CONSOLIDATION
- C COMMUNITY PARK
- D BUS STOP
- E MIXED USE BUILDING AND TUNNEL
- F SHUTTLE STOP
- G ESCALATOR WITH TUNNEL
- H EXPANDED PLAZA
- I COMMUNITY HALL
- J TOWN HALL FACADE IMPROVEMENTS
- K PLAZA PATHWAY TO GARAGE
- L PATH FROM VCA TO GARAGE
- M GONDOLA PARKING GARAGE EXPANSION
- N VCA EXPANSION, 26 UNITS
- O VCA EXPANSION, 16 STACKED FLATS
- P NOT USED
- Q VCA EXPANSION, 8 UNITS
- R PATHWAY FROM VCA TO PARK AND BUS STOP
- S BRIDGE
- T TUNNEL
- U FUTURE SKI SERVICES
- V FUTURE HOTEL
- W FUTURE CIVIC SERVICE
- X INTERPRETIVE BOARDWALK TRAIL
- Y TRAIL FROM MOUNTAIN LODGE
- Z FUTURE LIFT 10 GONDOLA CONVERSION

- - - - Parcel Boundary
- ▬▬▬▬ Subarea Boundary





- AREA 1 | VCA EXPANSION**
1. Construct 50 workforce housing units
 2. Reconfigure surface parking

- AREA 2 | COMMUNITY HALL AND SHUTTLE DROP-OFF**
1. Excavate and construct tunnel and shuttle stop
 2. Construct Community Hall
 3. Construct Town Hall facade improvements
 4. Construct Town Hall plaza area improvements
 5. Construct surface parking areas

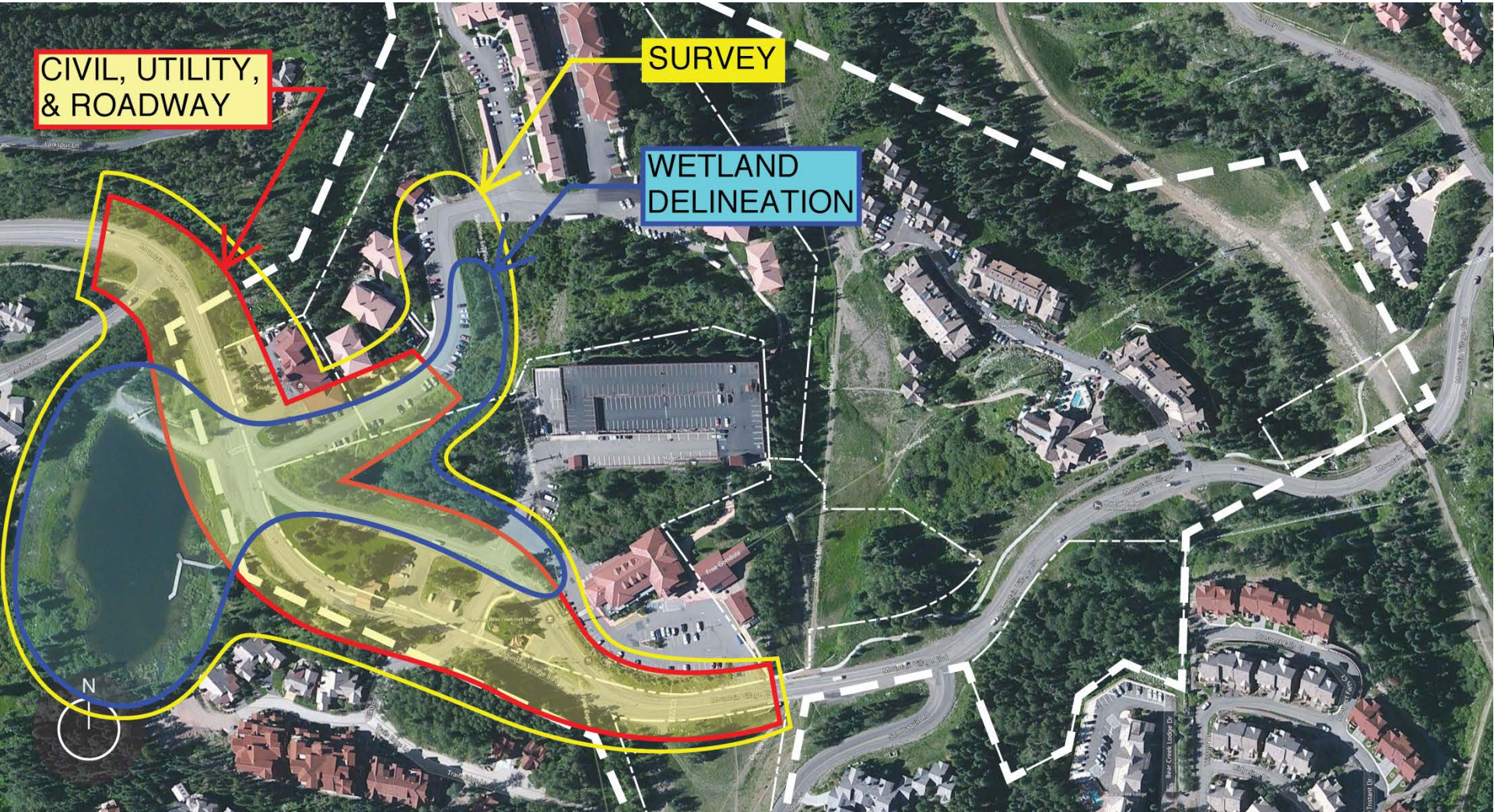
- AREA 3 | UTILITIES, ROADWAY, AND PARK**
1. Demolish existing split road
 2. Relocate utilities
 3. Construct consolidated roadway improvements including roundabout, drive lanes, parking and drop-offs, sidewalks
 4. Construct park elements including pavillions, site furnishings, pedestrian pavement and turf / planting

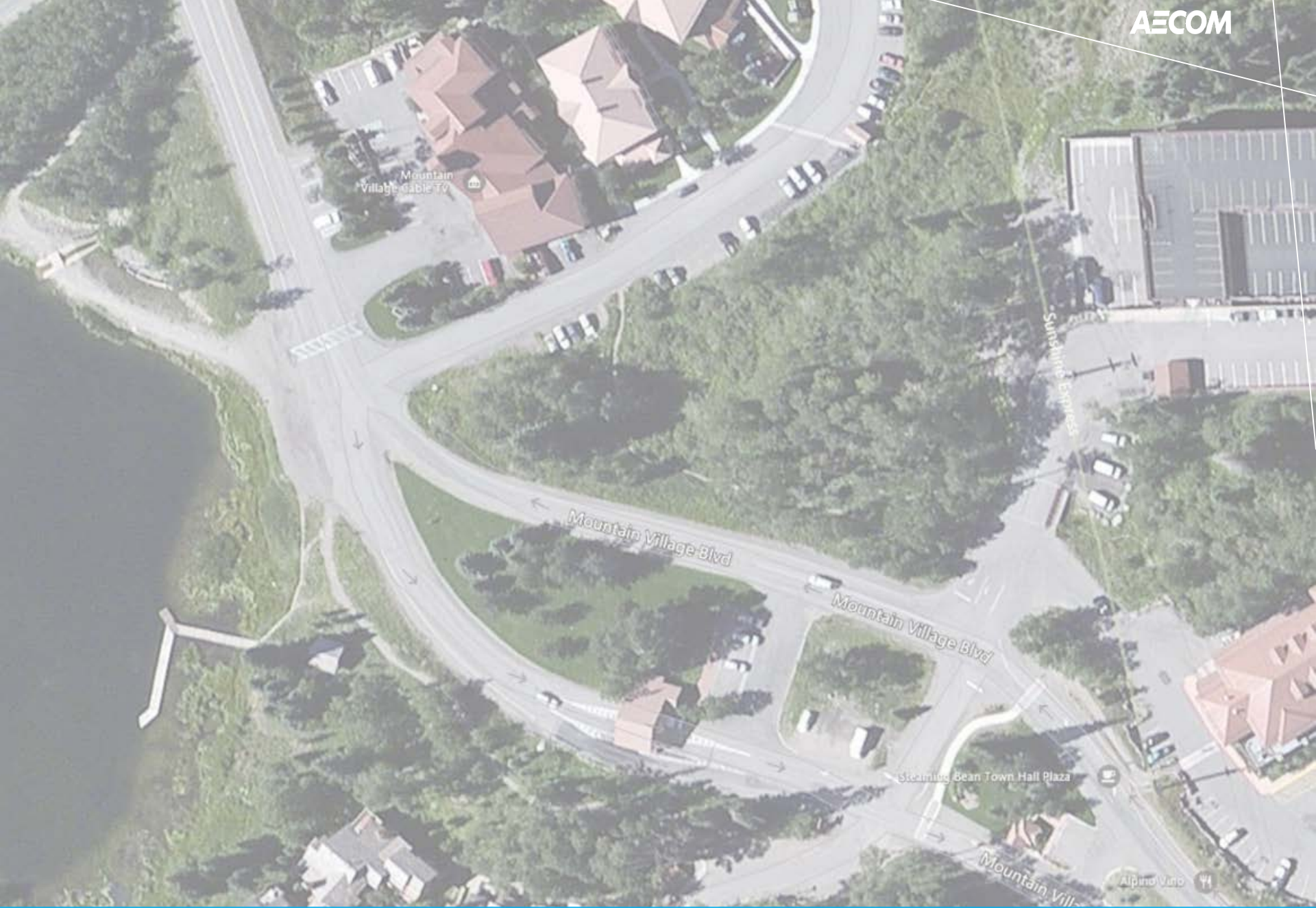
- AREA 4 | FULL BUILDOUT OF PARKING**
1. Construct bridge to parking structure and minimize wetland impacts
 2. Construct full buildout of garage and facade improvements

- AREA 5 | MIXED-USE/MOUNTAIN MUNCHKINS DAY CARE**
1. Excavate and construct tunnel
 2. Construct shuttle stop and Mixed-Use civic services building

- AREA 6 | FUTURE EXPANSION OF CIVIC SERVICES**
1. Construct additional office space for possible civic services and uses

STUDY AREA





EXISTING CONDITION



WETLAND DELINEATION

ELK PRESERVE CONCEPT DESIGN



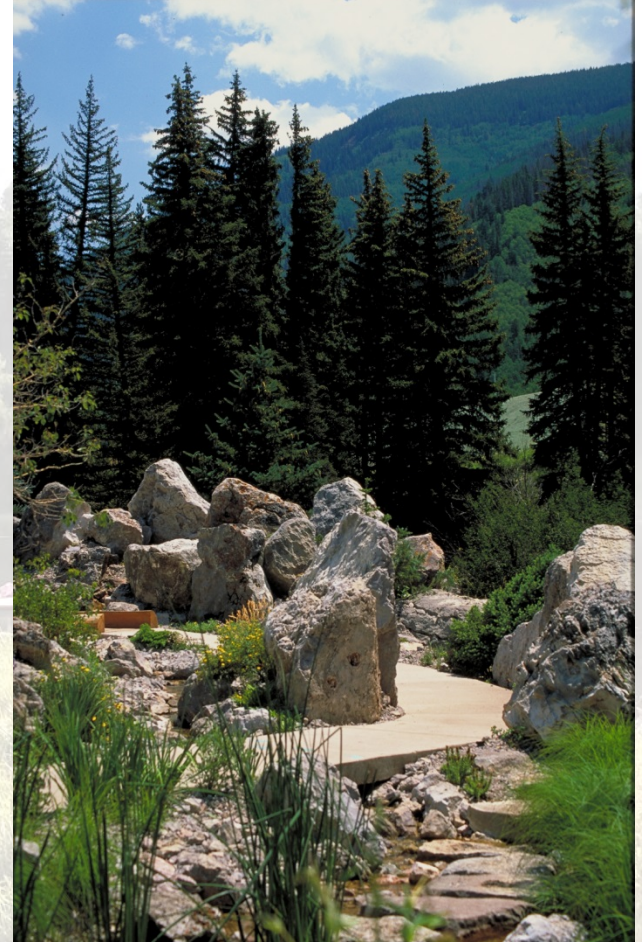
PRECEDENTS – POND EDGE



PRECEDENTS – POND EDGE



PRECEDENTS – STONE ELEMENTS



PRECEDENTS – CHILDREN’S PLAY



PRECEDENTS – LANDSCAPE





WETLAND DELINEATION



PRELIMINARY ROADWAY DESIGN

DRAFT



POTENTIAL NEXT STEPS

- **Complete a Comprehensive Roadway Package**
- **Complete a Comprehensive Grading Plan for Roadway and Preserve**
- **Prepare a Design Package for the Preserve**
- **Prepare Cost Estimates**
- **Confirm Funding Strategies**
- **Confirm Schedule**



MOUNTAIN VILLAGE

Village Center Town Council Update

September 20, 2018



UNIVERSAL VISION STATEMENT

Mountain Village is a vibrant, healthy town that provides a high quality of life and experiences for full-time and part-time residents and visitors. This is achieved through a sustainable year-round economy, a diversity of housing choices, world-class recreation, environmental stewardship, excellent community services, and well-built and well-designed infrastructure.



EXISTING CONDITIONS

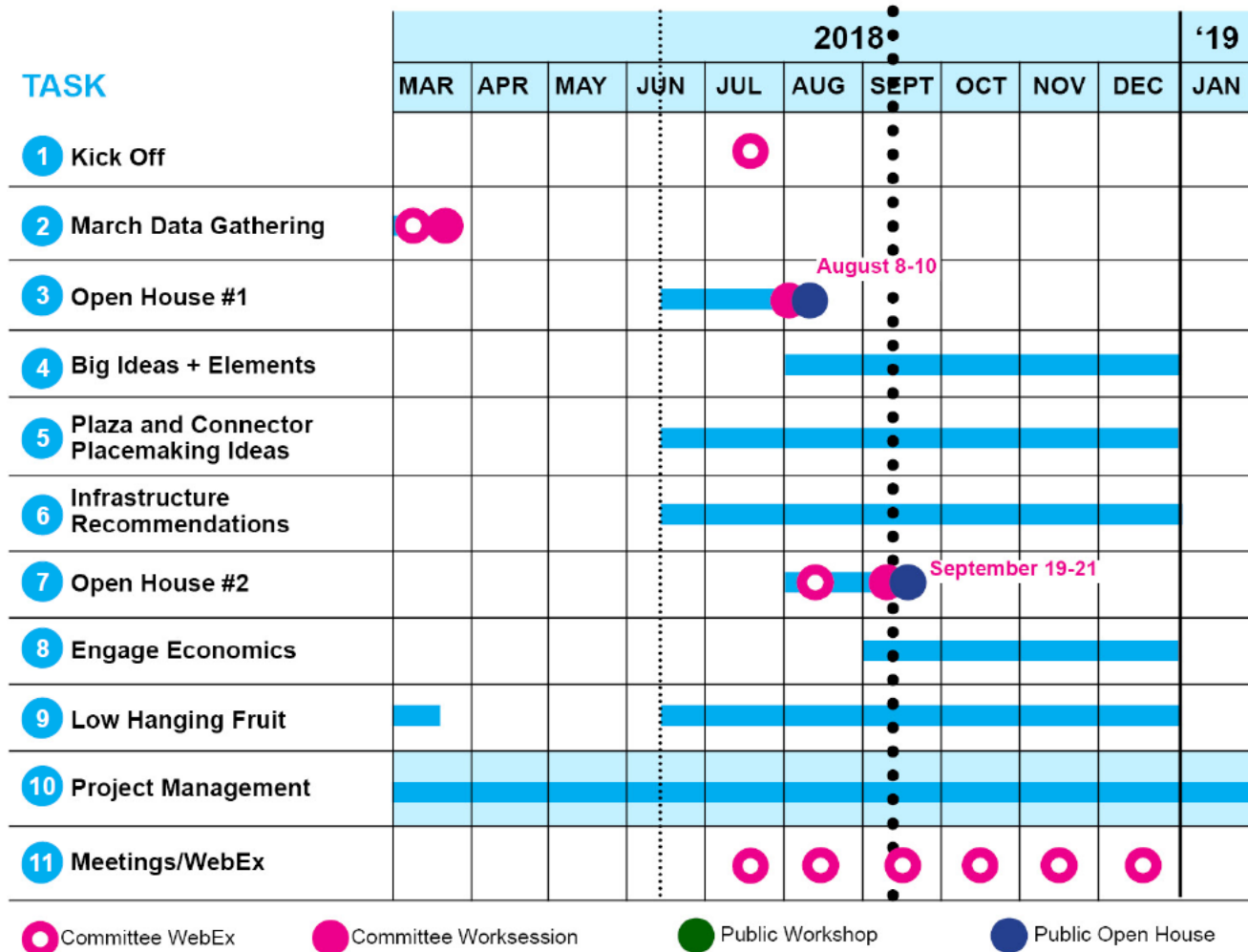


MOUNTAIN VILLAGE

Village Center Subarea






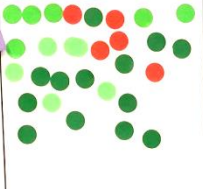









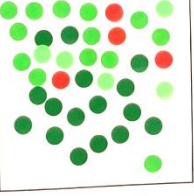


Town of Mountain Village - Village Center Schedule



COMMUNITY FEEDBACK

BIG IDEAS/INNOVATION

Please vote on 'Big Ideas' you think could be suitable for Mountain Village

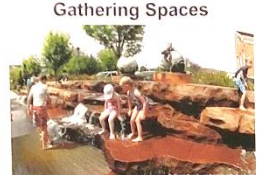






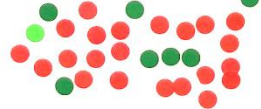




<p>Performing Arts Venue</p>   <p><i>Handwritten note: I think this is a great idea for Mountain Village. It would be a great addition to the community.</i></p>	<p>Improved Conference Center</p>  	<p>Enhanced Food and Beverage/Retail Experience</p>   <p><i>Handwritten note: I think this is a great idea for Mountain Village. It would be a great addition to the community.</i></p>	<p>Sports Training Facility</p>  
<p>"Resort-like" Swimming Facility</p>   <p><i>Handwritten note: I think this is a great idea for Mountain Village. It would be a great addition to the community.</i></p>	<p>Eco Educational Learning/Training Center</p>  	<p>5-6 Star Hotel</p>  	<p>Spas</p>   <p><i>Handwritten note: I think this is a great idea for Mountain Village. It would be a great addition to the community.</i></p>

Please write additional Big Ideas below:

Recreation

BIG IDEAS/INNOVATION

Please vote on 'Big Ideas' you think could be suitable for Mountain Village

<p>Enhanced Outdoor Gathering Spaces</p>   <p><i>Handwritten note: I think this is a great idea for Mountain Village. It would be a great addition to the community.</i></p>	<p>Partnerships with Aviation Companies</p>  	<p>Alpine Gardens</p>   <p><i>Handwritten note: I think this is a great idea for Mountain Village. It would be a great addition to the community.</i></p>
<p>Immersive Virtual Reality Experience / eSports*</p>  	<p>Fine Art-Driven Events and Experiences</p>  	<p>Après-Ski</p>   <p><i>Handwritten note: DAY LODGE</i></p>

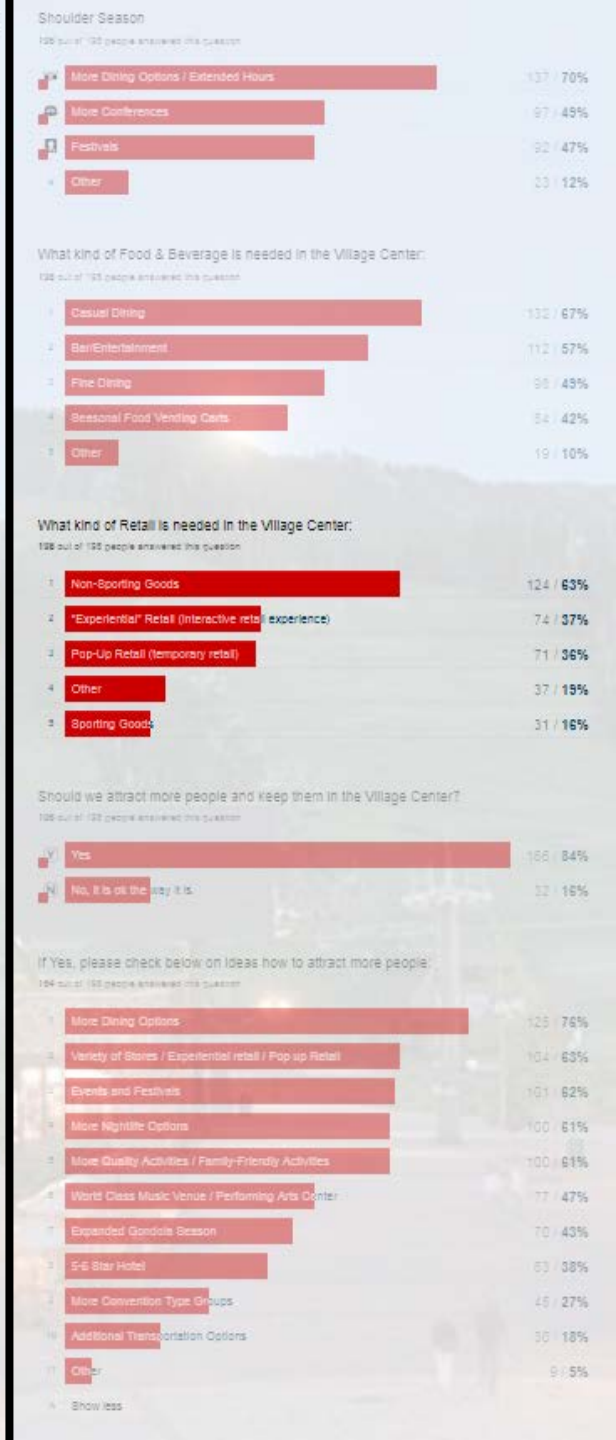
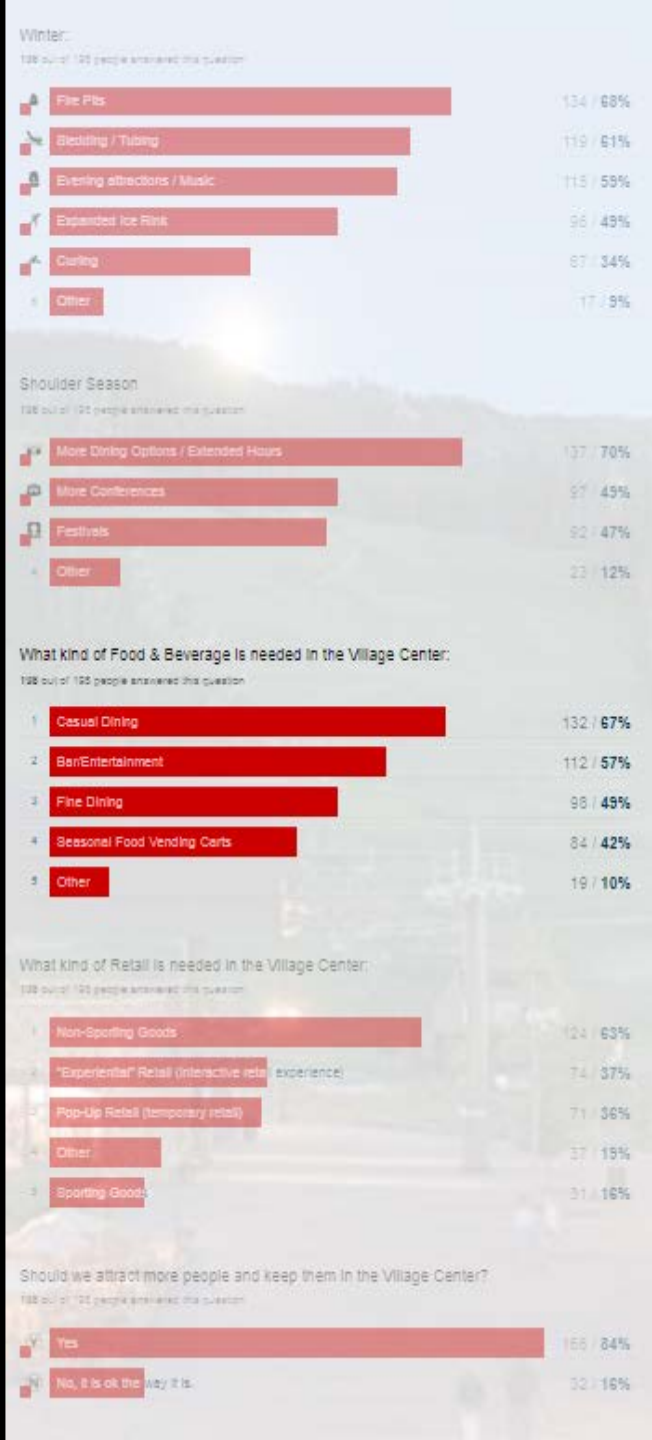


What are the biggest changes you would like to see in the Village Center? – Select all that apply

190 out of 190 people answered this question

1	Provide a wider variety restaurants	144	73%
2	Provide variety of retail opportunities to drive traffic	110	56%
3	Provide more activity / vitality	109	55%
4	Extend open container area (table service into plazas)	107	54%
5	Diversity of retail experiences	106	54%
6	Show less		
7	More diversity of commercial activities (gaming, bowling, lounge, massage)	102	52%
8	Provide quality activities in the plazas for kids / adults	101	51%
9	Activate and beautify plaza	97	49%
10	Promote green	71	36%
11	More	67	34%
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190+
Online Survey
Responses



OPEN HOUSE #2 – SEPTEMBER 19, 2018



20

**Interview
Participants**

35

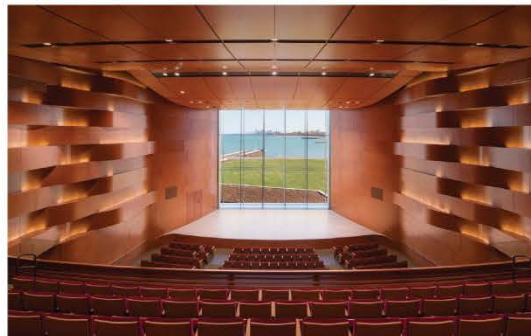
**Open House #2
Visitors**

BIG IDEAS/INNOVATION - "TOP 3"

'Big Ideas' that received the most green (positive response) dots at Open House #1



5-Star Hotel



**Improved Conference Center
and 500-seat Theater**



**Enhanced Outdoor
Gathering Spaces**



ADDITIONAL BIG IDEAS/INNOVATION

Enhanced Food and Beverage/Retail Experience



Après Ski



Signature Events



Partnerships with Aviation Companies



Culinary Vacation Center



Alpine Gardens



Fine Art-Driven Events and Experiences



VISION & GOALS

Improve the Village Center to be a vibrant, pedestrian-oriented, refined resort community for visitors and residents.

- Create the activity and energy desirable in a Village Center.
- Promote hotbed development and opportunities for year-round occupancy.
- Develop the right mix of retail.
- Orchestrate a series of signature events to enhance Mountain Village identity.
- Enhance and enliven plazas and connections.
- Renovate and expand conference center facilities
- Address and conceal back of house activities.
- Update policies and infrastructure to support the vibrancy of businesses & special events.
- Identify “low hanging fruit” for implementation.
- Future-proof infrastructure.



VIBRANCY CONCEPT PLAN



CONCEPTS AND INSPIRATION: SUNSET PLAZA

Enhance Sunset Concert Series visitor experience with regraded lawn for better viewing and comfort. Improve existing playground safety by providing a more significant barrier between road. Consider relocation of Ski School to Sunset Plaza.



A



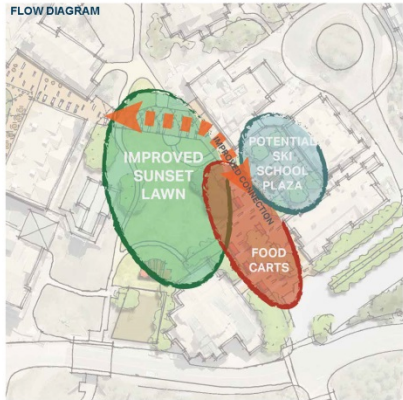
A



B



FLOW DIAGRAM



CONCEPTS AND INSPIRATION: REFLECTION PLAZA

Continue to provide established programming and events but enhance visitor experience with an artistic lighting element and encourage additional outdoor dining opportunities. Install a shade element to extend the ice skating season.



A



A



B



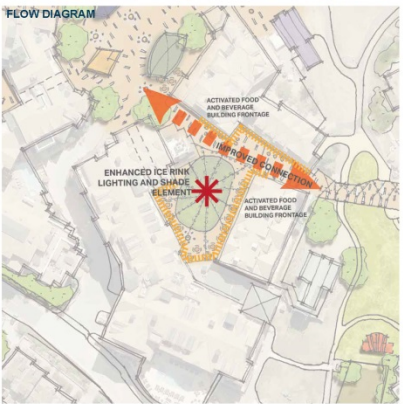
B



C

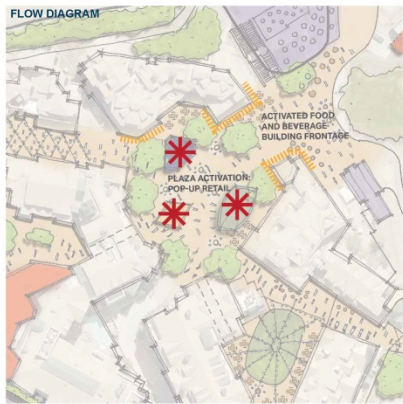


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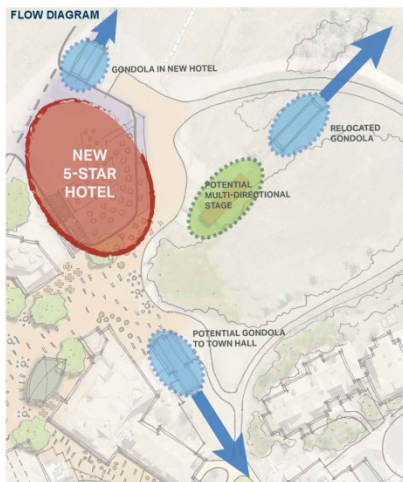
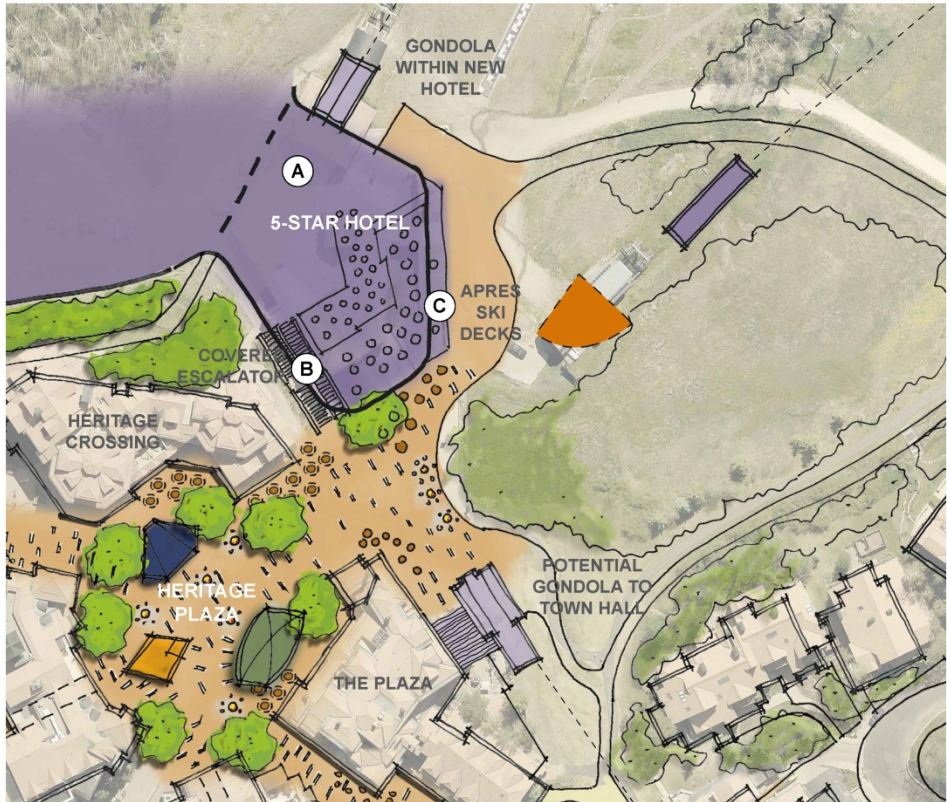
CONCEPTS AND INSPIRATION: HERITAGE PLAZA

Utilize Heritage Plaza's large space for temporary structures that house pop-up retail, kid's programming, and food and beverage vendors. Introduce creative lighting strategies to assist in establishing visual connections and navigation between public spaces.



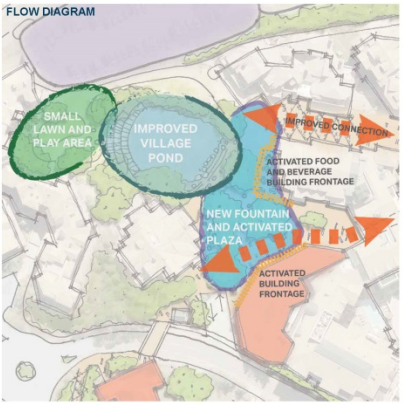
5-STAR HOTEL AND IMPROVED GONDOLA ACCESS

Incorporate a 5-star hotel on Lot 161 that considers integrating gondola access and après ski opportunities.



CONCEPTS AND INSPIRATION: FOUNTAIN PLAZA AREA

Improve Village Pond edge access, introduce water play elements, and increase activity with outdoor dining opportunities.



IMPROVED CONFERENCE CENTER AND THEATRE

Renovate Telluride Conference Center to allow for additional conferences and events. Activate plaza by creating a more open and welcoming facade. Provide new 500-seat theatre.



A



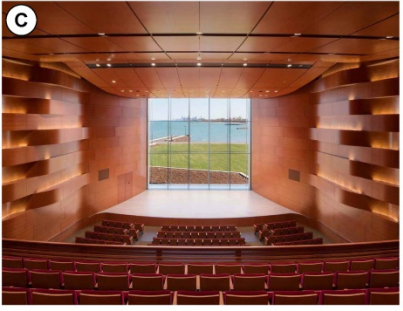
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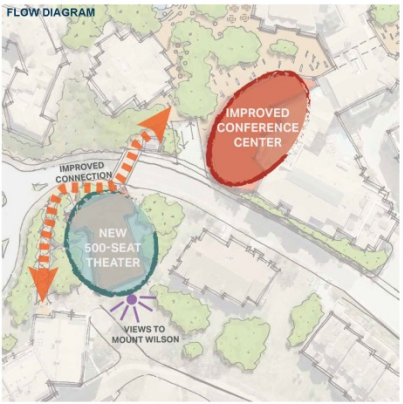
B



C



D



POTENTIAL IMMEDIATE NEXT STEPS

- **Improve Wi-Fi Speed and Connectivity Issues**
- **Regulate Trash and Delivery Service Routes and Times**
- **Utilize Drop-Off at Blue Mesa to its Full Potential**
- **Explore Installation of Pop-Up(s) in Heritage Plaza**
- **Review and Amend Retail Competition Language**
- **Install Lighting for Safety Improvements**
- **Explore Open Container / Common Consumption Approach**





PO BOX 2007 / TELLURIDE, COLORADO 81435
970.708.7678 / INFO@TRUSTFORCOMMUNITYHOUSING.ORG
TRUSTFORCOMMUNITYHOUSING.ORG

August 27, 2018

Press Release

Trust for Community Housing Works to Increase Affordable Housing in Telluride Region

A lack of affordable housing in the Telluride region is a serious issue that has impacted – and continues to impact – the larger community in a range of ways.

Now, Telluride’s newest nonprofit, the Trust for Community Housing, a charitable 501(c)(3) organization, will work both on its own and in collaboration with other public- and private-sector groups to increase the supply of affordable housing in the region.

Long-time local Amy Levek, a former town planner, former mayor of Telluride and former San Miguel County Commissioner, co-founded TCH with Acting Board Chair Katherine Borsecnik.

“We’re very excited to launch this organization,” Levek said. “We aspire to be a community-based group that helps define constructive solutions to our shared goal of keeping our community intact.”

She added, “Bringing a non-profit into the puzzle adds additional energy and tools.”

That the larger community urgently needs affordable housing is supported by the recently completed San Miguel County Housing Needs Assessment, which concluded, among other things, that:

- The community-wide perception of the housing issue as a critical problem has risen to a new high as 39 percent of survey respondents ranked affordable housing for regional workers as the most serious issue compared to 15 percent of those surveyed in 2011.
- The current housing need in the county is defined by the existing deficit (“catch-up”) of 441 units and the projected need over the next 10 years (“keep-up”) of 325 units.
- Employers too are concerned about the lack of available housing with 57 percent saying rental housing for year-round employees is their biggest concern. There are currently about 150 unfilled jobs in the county.

While the assessment highlights the issue in terms of trends and data, TCH founding members believe the lack of affordable housing is also threatening the very heart and soul of the Telluride community.

Levek said one of the reasons she was attracted to Telluride so many years ago and has stayed is because of the creativity and strength of the community. “As a planner and former elected official, I understand how our community distinguishes us from other towns.” Borsecnik agreed, “Telluride has always been as much about the unique mix of people who live and work here, as it is about the beauty.”

Prospective renters and buyers in the Telluride community face challenges not only in securing housing appropriate for their needs, but also in affording that housing. To that end, the organization has established two initial programs to help individuals faced with these challenges. TCH’s Housing Opportunity Fund will provide financial support in the form of grants and loans to qualified individuals to help defray the costs of obtaining housing and moving.

Additionally, TCH will pursue land banking, a critical step in increasing inventory that involves purchasing land and working with landowners to secure property through donations and other means. It could also include other tools like bargain sales that earn the seller a charitable tax benefit. In this way, TCH can work in a similar manner to open space conservation organizations, which have been highly effective regionally in the preservation of land for open space.

“Housing trusts have been established in diverse communities throughout the United States as access to affordable housing has become more difficult nationwide,” Borsecnik said. “Because of its nonprofit status, a housing trust can provide alternative approaches to increasing housing, either independently or in collaboration with municipalities and other organizations.”

Levek indicated that housing trusts have the advantage of being able to work more nimbly than governments and more flexibly with private sector partners.

“Like the Valley Floor project united the community to preserve something precious, we hope to emphasize through this work how essential access to housing is to our diverse community,” noted Borsecnik.

Local government officials and staff are voicing their support for the new group.

“A nonprofit organization that is able to bring more resources to solve our affordable housing shortfall is essential,” San Miguel County Commissioner Kris Holstrom said. We embrace a collaborative approach to problem-solving in our region, because our housing needs are pervasive and complex, yet there is only so much that government can do on its own.”

Mountain Village Mayor Laila Benitez also expressed support.

“The Town of Mountain Village is acutely aware of the need to increase affordable housing,” Benitez said. “While we have an active program that has constructed 534 units of housing for our workforce, we are very excited to have the newly formed Trust for Community Housing join forces with us to get more built or acquired. Their presence will help us meet the region’s needs.”

Lance McDonald, Program Manager for the Town of Telluride, oversees planning and construction of the town’s affordable housing and stated: “We’re looking forward to having another partner in meeting this region’s housing needs. We’ve had success with open space that includes working with a private nonprofit organization to achieve our goals. The model works and we look forward to future partnerships with TCH.”

Levek remarked that TCH also intends to engage the community. “We are currently looking for financial support on all levels to support our programs. Your donation of a few dollars a month to the Housing Opportunity Fund will enable us to help your co-worker secure housing. Larger donations will support both this fund and empower our land banking program.”

To this end, TCH is excited to announce that it has received an anonymous donation of \$100,000 that will match other donations. Funds will support the organization and its programs. In addition, TCH is grateful to five local families who pitched in seed money to start up the organization. “And while we do not anticipate solving the region’s affordable housing conundrum, this financial support is bringing a different set of tools and community members to the table,” noted Levek.

For more information, to donate or to get involved, visit www.trustforcommunityhousing.org or contact Amy Levek at Amy@trustforcommunityhousing.org or Katherine Borsechnik at katherine@trustforcommunityhousing.org



Cost sheet

Recommendation for processes and technology:

(prices as of 9/14/18 and subject to change)

Full separation of police department server and network; both physical and logical for CJIS, CBI, FedRAMP and Red Flag compliance – price subject to cost of equipment selected

Add **secondary ISP and Firewall**. create high availability network – price would come from Steve Lehane

Replace and upgrade all **end of life hardware** – pricing below

Institute full **Mobile Device Management** of all laptops, phones and devices owned by the Town of Mountain Village using Microsoft Platform - **\$8.75 per user per month**

Improve network security by conducting quarterly network **penetration test** – **\$100 per test**

Improve network security by instituting **multi-factor authentication** for email platform - **completed during regular maintenance hours**

Use **encrypted secured email** for transmitting all PHI for HIPAA and other compliance items – **upgrade only emails who need to send emails to a Microsoft 365 E3 license at \$20.00 per month per user**

Engage **email archiving** and legally hold to guarantee that no email is deleted or lost - **completed during regular maintenance hours**

Run **phishing test** within email system and subsequently training staff on items – **\$2.00 per user per month for the program**

Institute and follow the requirement for **complexity of password**, password history and auto screen locking for security - **completed during regular maintenance hours**

Setup IT Board for monitoring all network incidents, follow through with network security policies, planning and management. Goal is to analyze IT processes, technology and make improvements - **completed during regular maintenance hours**

Use **Secure-Surf DNS**, is a way of blocking known malware sites and virus prone sites from being searched - **completed during regular maintenance hours**

Block Ransomware by using a tool like **SOPHOS Advanced Protection with Intercept X** to block virus and ransomware - **\$3.50 Advanced Protection and \$2.50 Intercept X per user per month**

Engage use of Microsoft **Azure for Disaster Recovery – Azure Site Recovery and Backup** to allowing for disaster recovery rollover in case of catastrophic events - **\$0.40 per gig per month with includes data backup in cloud**

Setup and use **encrypted VPN** for remote access using the Firewall - **completed during regular maintenance hours**

Turn on **laptop encryption** for WIN 10 machines to protect town data - **completed during regular maintenance hours**

Add **local backup** to all laptops, guaranteeing critical data backup – **cloud back up of \$0.14 per gig per month**

Verify backup of all data, server images on best practice basis - **completed during regular maintenance hours**

Begin using **cloud-based spam filter** like AppRiver to protect the town with the ability block GEO Based threats, content, and weighted based approach - **\$1 per user per month**

Make sure to install all **Microsoft Office 365 updates** – **completed during regular maintenance hours**

Implement **patch and security management plan** for servers, firewalls, and switches, including all workstations - **completed during regular maintenance hours**

Hardware Items:

Cisco uBR10000: (head end of all internet) Cisco Announced 2/23/2018 the end of life date of August 31, 2023 with End of Vulnerability/Security Support of **Aug 24, 2019**. Need to replace by **END** of support date. This device is no longer available with new uBR10012 being sold.

- **RECOMMENDATION:** UPGRADE to new uBR10012 for continued support on performance for SLA reasons. Some Pricing found on Google.com shows pricing from **\$10,000 to \$15,000**.

NSA 4600 Firewall for Head End of Town Internet: SonicWALL has announced the retirement of this hardware to begin November 1, 2016, Last Date to Buy Support is October 31, 2018. Final Support Date of November 1, 2019. Need to replace by **END** of the support date.

- **RECOMMENDATION:** Upgrade to (2) NSa4650 High Availability which is replacement model or higher end model for performance. Recommendation for HIGH Availability is so one firewall at head end can fail, rollover to another 2nd firewall, thus keeping services to town network.
Approx. \$3.636 each

CISCO ASR1001-X Router: end of life by Cisco of April 30, 2021

CISCO 4948E: end of life by Cisco of October 31, 2022.

CISCO 3560G: Network Switches at head end distribution of town Internet:

Network Switch Last support from CISCO was January 31, 2018

- **RECOMMENDATION:** Replace with Newer Model for security and compliance immediately - **Approx. \$365 each**

HP ProLiant DL360e Gen 8: is going to end of life by June 13, 2021.

Dell PowerEdge2950: end of life was October 19, 2015. – CANNOT BE USED IN ENVIROMENT for Compliance

- **RECOMMENDATION:** Remove from usage or replace if usage is needed - **Approx. \$5,200**

Dell PowerEdge R510: end of life was September 1, 2015 – CANNOT BE USED IN ENVIROMENT for compliance

- **RECOMMENDATION:** Remove from usage or replace if usage is needed - **Approx. \$5,200**

DELL PowerEdge R620: end of life is December 25, 2020

HP Pro Curve Switch 1400-24G: end of life June 30, 2015

- **RECOMMENDATION:** Replace with newer model or improved 10Gbps Switches - **Approx. \$290 each**

Cisco Catalyst 3650 48 2x10GB: Recommend more usage of this switch for full 10Gbps back plane.