

**TOWN OF MOUNTAIN VILLAGE
TOWN COUNCIL REGULAR MEETING
THURSDAY, SEPTEMBER 19, 2019, 8:30 AM
2nd FLOOR CONFERENCE ROOM, MOUNTAIN VILLAGE TOWN HALL
455 MOUNTAIN VILLAGE BLVD, MOUNTAIN VILLAGE, COLORADO
AGENDA**

	Time	Min	Presenter	Type	
1.	8:30				Call to Order
2.	8:30	30	Reed Mahoney	Legal	Executive Session for the Purpose of Receiving Legal Advice Pursuant to C.R.S. 24-6-402(4)(b), for the Purpose of Discussion Regarding Details of Security Arrangements, and for the Purpose of Negotiations Pursuant to C.R.S. 24-6-402(4)e
3.	9:00	5			Break
4.	9:05	5			Public Comment on Non-Agenda Items
5.	9:10	5	Johnston	Action	Consideration of Approval of the August 19, 2019 Regular Town Council Meeting Minutes
6.	9:15	15	Reed Kennefick	Work Session	Discussion on Amending Section 5.04.060(C) of the Municipal Code Vesting Authority in the Town Clerk to Administratively Review and Approve Applications for Liquor License Modification of Premises, Addition of an Optional Premise and Special Event Permits
7.	9:30	15	Kennefick Kight Dohnal	Action	Consideration of Appointments: a. Mountain Village Business Development Advisory Committee o One Business Representative for a One-Year Term b. Green Team Committee o One Resident Seat for a Two-Year Term o One At Large Seat for a Two-Year Term
8.	9:45	10	Katz Montgomery	Informational	Staff Reports a. Mountain Munchkins b. Town Manager
9.	9:55	60	Swain	Informational Action Work Session	Finance: a. Presentation of the August 31, 2019 Business & Government Activity Report (BAGAR) b. Consideration of the July 31, 2019 Financials c. 2020 Budget Work Session
10	10:55	40	Haynes Montgomery Mahoney	Informational/ Action	VCA (Village Court Apartments) Expansion Project Update and Direction from Town Council
11	11:35	10	Haynes Montgomery Mahoney	Action	The Town Council Acting as the Town of Mountain Village Housing Authority Board: Consideration of Authorization of Including Lot 1001 and Lot 1005 in a Replat, Rezone/Density Transfer and Conditional Use Application to Rezone a Portion of the Density to Employee Condominium and to Create a New Lot for Such Density
12	11:45	15	Miller Haynes	Action <i>Quasi-Judicial</i>	Consideration of a Resolution Approving a Proposed Major Subdivision Application for Lot 388R, 130 Snowfield Drive, to Formally Plat the Property as Currently Configured
	12:00	30			Lunch
13	12:30	30	Haynes Mahoney	Action <i>Legislative</i>	First Reading, Setting of a Public Hearing and Council Vote on an Ordinance Regarding Community Development Code (CDC) Amendments to Clarify Zoning Designation Definitions Including but not Limited to Efficiency Lodge, Lodge, Hotel Efficiency and Hotel Zoning Designation Definitions; to Include the Definition of Short Term Accommodations at CDC Chapter 17.8; and to Amend the Density Transfer and Rezone Section of the CDC to Add Criteria to Rezone and Density Transfer Applications when Rezoning from Efficiency Lodge, Hotel or Hotel Efficiency to Lodge Zoning Designations at CDC Section 17.4.9 Rezoning Process
14	1:00	30	Kjome	Action	Consideration of Adding a Phosphate Blend to Town's Drinking Water System to Reduce Copper Levels at the Telluride Regional Wastewater Treatment Plant
15	1:30	30	Miller Haynes	Action <i>Quasi-Judicial</i>	Consideration of a Resolution Approving a Class 5 Development Application to Develop Skier Access to Ski Area by the General Easement Through an Intervening Lot, Lot 374R, 539 Benchmark Drive, <i>Continued from August 15th Town Council Meeting</i>
16	2:00	30	Miller Haynes	Action <i>Quasi-Judicial</i>	First Reading, Setting of a Public Hearing and Council Vote on an Ordinance Regarding a Density Transfer and Rezone Located at Lot 30, 98 Aspen Ridge, Building 100; to Convert a Portion of a Commercial Unit to an Employee Apartment

					<i>Continued from the August 15th Town Council Meeting</i>
17	2:30	10	Dohnal	Action	Consideration of Approval of Plaza Vending Committee Rules and Regulations
18	2:40	15	Starr Dohnal	Action	First Reading, Setting of a Public Hearing and Council Vote of an Ordinance Amending the Community Development Code (CDC) Sections 17.1.1 Community Development Department, 17.3.3 Use Schedule, 17.4.2 Overview of Development Processes, 15.5.15 Vending Regulations, and 17.8 Definitions to Remove Vending Regulations from the CDC
19	2:55	15	Council Members & Staff	Informational	Council Boards and Commissions Updates: a. San Miguel Watershed Coalition-Starr b. Colorado Flights Alliance - Gilbride c. Transportation & Parking – Benitez/Duprey d. Budget & Finance Committee –Gilbride/Duprey e. Gondola Committee – Caton/Berry f. Colorado Communities for Climate Action – Berry g. San Miguel Authority for Regional Transportation (SMART)- Caton/Prohaska h. Eco Action Partners – Berry/Prohaska i. Telluride Historical Museum- Prohaska j. Telluride Conference Center –Gilbride/Binder k. Alliance for Inclusion – Binder l. Green Team Committee- Berry/Prohaska m. Mayor's Update – Benitez
20	3:10	5			Other Business
21	3:15				Adjourn

Please note that times are approximate and subject to change.

jk
09/11/19

Individuals with disabilities needing auxiliary aid(s) may request assistance by contacting Town Hall at 970-369-6406 or email: mvclerk@mtnvillage.org. A minimum notice of 48 hours is required so arrangements can be made to locate requested auxiliary aid(s)

Public Comment Policy:

- All public commenters must sign in on the public comment sign in sheet and indicate which item(s) they intend to give public comment on
- Speakers shall wait to be recognized by the Mayor and shall give public comment at the public comment microphone when recognized by the Mayor
- Speakers shall state their full name and affiliation with the Town of Mountain Village if any
- Speakers shall be limited to five minutes with no aggregating of time through the representation of additional people
- Speakers shall refrain from personal attacks and shall keep comments to that of a civil tone
- No presentation of materials through the AV system shall be allowed for non-agendized speakers
- Written materials must be submitted 48 hours prior to the meeting date to be included in the meeting packet and of record. Written comment submitted within 48 hours will be accepted, but shall not be included in the packet or be deemed of record

**TOWN OF MOUNTAIN VILLAGE
MINUTES OF THE AUGUST 15, 2019
REGULAR TOWN COUNCIL MEETING **DRAFT****

AGENDA ITEM # 5

The meeting of the Town Council was called to order by Mayor Laila Benitez at 8:31 a.m. on Thursday, August 15, 2019 in the Mountain Village Town Hall, 455 Mountain Village Boulevard, Mountain Village, Colorado.

Attendance:

The following Town Council members were present and acting:

Laila Benitez, Mayor
Dan Caton, Mayor Pro Tem
Jack Gilbride
Patrick Berry
Natalie Binder
Pete Duprey
Marti Prohaska

Also in attendance were:

Kim Montgomery, Town Manager
Jackie Kennefick, Town Clerk
Susan Johnston, Deputy Clerk
Christina Lambert, Deputy Clerk
David Reed, Town Attorney
Jim Mahoney, Assistant Town Attorney
Sarah Abbott, Associate Town Attorney
Sue Kunz, Director of Human Resources
Chris Broady, Chief of Police
Kevin Swain, Finance Director
Julie Vergari, Chief Accountant
Bill Kight, Director of Communications & Business Development
Zoe Dohnal, Business Development and Sustainability Manager
Kathrine Warren, Marketing & Communications Coordinator
Michelle Haynes, Director of Planning and Development Services
John Miller, Senior Planner
Sam Starr, Planner
Finn Kjome, Director of Public Works
Jim Loebe, Director of Transit and Recreation
Virginia Howard
David MacKown
Bill Jensen
Clifford Pastor
Mike Theile
Jim Parker

Michael Rosenfeld
Tim Johnson
Richard Child
John Fortner
Robin Wolff
Lisa Hemann
Carly Shaw
Garrett Brafford
Marc Flitter
Amy Allison
Anne Reissner
Marsha Raeber
Eric Wheeler
Nick Edwards
Anton Benitez
Julia Caulfield
Karey Van Duzer
Sue Berg
Rudy Sharp
Ann Ricciardelli
Keith Brown
Liz Caton
Chris Clemmons
Lee Anne Pilson

Executive Session for the Purpose of Receiving Legal Advice Pursuant to C.R.S. 24-6-402(4)(b), for the Purpose of Negotiations Pursuant to C.R.S. 24-6-402(4)e (2)

On a **MOTION** by Dan Caton and seconded by Jack Gilbride, Council voted unanimously to enter into Executive Session for the purpose of receiving legal advice pursuant to C.R.S. 24-6-402(4)(b), and for the purpose of negotiations pursuant to C.R.S. 24-6-402(4)e at 8:32 a.m.

Council returned to regular session at 9:30 a.m.

Council took a break from 9:30 a.m. to 9:38 a.m.

Public Comment on Non-Agenda Items (4)

There was no public comment.

Consideration of Approval of the July 18, 2019 Regular Town Council Meeting Minutes (5)

Deputy Clerk Susan Johnston presented. On a **MOTION** by Jack Gilbride and seconded by Dan Caton, Council voted unanimously to approve the July 18, 2019 Regular Town Council meeting minutes with the change noted by Peter Duprey to agenda item 22 regarding a proposed PUD rescission and density transfer/rezone to reduce density on Lots 126R and 152R; stating that the PUD would remain in effect.

Consideration of a Proclamation Declaring the Month of September Suicide Prevention Awareness Month (6)

Town Clerk Jackie Kennefick presented. Natalie Binder read the Proclamation. On a **MOTION** by Jack Gilbride and seconded by Dan Caton, Council voted unanimously to adopt a Proclamation declaring the month of September Suicide Prevention Awareness Month.

Liquor Licensing Authority: Quasi-Judicial (7)

a. Consideration of an Application for a Special Event Liquor Permit by Telluride Council for the Arts & Humanities for an Event at Wagner Skis on August 31, 2019 from 1:00 p.m. to 5:00 p.m.

Susan Johnston presented. Council directed the Legal Department to research and draft an ordinance broadening the scope of administrative approvals for liquor permit applications. On a **MOTION** by Dan Caton and seconded by Jack Gilbride, Council voted unanimously to approve an application for a Special Event Liquor Permit for the Telluride Council for the Arts & Humanities for an event at Wagner Skis on August 31, 2019 from 1:00 p.m. to 5:00 p.m.

b. Consideration of an Application by Telski Food and Beverage Services, LLC dba Tomboy Tavern to Add an Optional Premises (Portion of The Ridge Club) to Their Existing Hotel & Restaurant with Optional Premises Liquor License

Susan Johnston presented. Patrick Berry recused himself due to his employment with Telski. On a **MOTION** by Jack Gilbride and seconded by Pete Duprey, Council voted unanimously to approve an application by Telski Food & Beverage Services, LLC dba Tomboy Tavern to add an Optional Premise (portion of The Ridge Club) to their existing Hotel & Restaurant with optional premises liquor license.

Staff Reports: (8)

a. Human Resources

Director of Human Resources Sue Kunz welcomed new employee Charles “Chuck” Tomlinson, HR Coordinator and presented her report. Discussion ensued regarding the Town creating a succession policy and adding a Council representative to the Safety Committee. Pete Duprey volunteered to attend the committee meetings.

b. Communications & Business Development

a. 2019 Budget Discussion

Director of Communications and Business Development Bill Kight presented his report and budget. Council directed Mr. Kight to summarize his report in the future highlighting priorities with bullet points.

Council moved to agenda item 9.

c. Town Manager

Kim Montgomery presented her report.

Consideration of Appointments: (9)

a. Ethics Commission

a. One Regular Seat for a Two-Year Term

b. One Alternate Seat for a Two-Year Term

Jackie Kennefick presented stating that there were four applicants (Richard Child, Michael Rosenfeld, John Fortner and Landon Ogilvie): Richard Child, Michael Rosenfeld and John Fortner addressed Council and stated their interest in serving on the Commission. Council voted by open ballot resulting in Richard Child receiving the most votes for the regular seat and a tie for the alternate seat. Council initiated a second vote for the alternate seat. On a **MOTION** by Patrick Berry and seconded by Jack Gilbride, Council voted unanimously to appoint Richard Child to the regular seat for a two-year term and Michael Rosenfeld to the alternate seat for a two-year term both expiring July 2021.

b. Mountain Village Community Grant Committee

Jackie Kennefick presented. Dan Caton recused himself as the applicant is his wife. Liz Caton thanked Council for the opportunity to serve on the committee in the past and stated her reasons for wanting to continue. On a **MOTION** by Jack Gilbride and seconded by Patrick Berry, Council voted unanimously to appoint Liz Caton to the regular seat for a two-year term expiring July 2021.

c. Mountain Village Business Development Advisory Committee

a. One Member of TSG (Telluride Ski & Golf)

b. One Member of TMVOA (Telluride Mountain Village Owners Association)

Bill Kight presented. On a **MOTION** by Marti Prohaska and seconded by Jack Gilbride, Council voted unanimously to appoint Sherri Reeder as the representative for Telluride Ski and Golf and Garrett Brafford as the representative for TMVOA; both for two-year terms.

Finance: (10)

Director of Finance Kevin Swain presented. Council discussion ensued.

a. Presentation of the July 31, 2019 Business & Government Activity Report (BAGAR)

Council discussion ensued. Council directed staff to delete the year to date information for 2019 and 2018 on cable and internet subscribers and to note on the employee shuttle line item that the item is a "SMART funded employee shuttle".

b. Consideration of the June 30, 2019 Financials

Council discussion ensued. On a **MOTION** by Dan Caton and seconded by Jack Gilbride, Council voted unanimously to approve the June 30, 2019 Financials as presented.

c. Presentation of the 2018 Auditors Report and 2018 Comprehensive Annual Financial Report

Kevin Swain along with Lisa Hemann, Principal in charge of the Town's audit at Chadwick, Steinkirchner and Davis, P.C. presented. Council directed staff to determine the estimated useful life for depreciating cable equipment.

Second Reading, Public Hearing, and Council Vote on an Ordinance Approving a Density Transfer and Rezone for Lot 1001R, 415 Mountain Village Blvd, Village Court Apartments Quasi-Judicial (11)

Senior Planner John Miller presented. The Mayor opened the public hearing. No public comment was received. The Mayor closed the public hearing. Council discussion ensued. On a **MOTION** by Natalie Binder and seconded by Pete Duprey, Council voted 7-0 to adopt an Ordinance approving the rezone and density transfer application pursuant to CDC Sections 17.4.9 & 17.4.10 of the Community Development Code, to rezone Lot 1001R and transfer seven employee apartment density units (21-person equivalent density) to the subject lot based on the evidence provided within the Staff Report of record dated July 30, 2019 and with the following conditions:

1. The final location and design of any buildings, grading, landscaping, parking areas, and other site improvements shall be determined with the required Design Review Process application pursuant to the applicable requirements of the CDC.
2. The general location of the buildings shall remain substantially as shown in the rezoning plan set submitted by the applicant, made part of the record of these proceedings and approved herein.
3. The requisite Employee Apartment Density is hereby created and placed on Lot 1001R.

Consideration of a Resolution Approving a Class 5 Development Application to Develop Skier Access to Ski Area by the General Easement Through an Intervening Lot, Lot 374R, 539 Benchmark Drive (This Item was Continued from the July meeting. Council to open only for the purposes of continuing to the September 19, 2019 regular meeting) (12)

On a **MOTION** by Marti Prohaska and seconded by Jack Gilbride, Council voted unanimously to continue a Resolution approving a Class 5 development application to develop skier access to ski area by the General

Easement through an intervening Lot, at Lot 374R, 539 Benchmark Drive to the September 19, 2019 Town Council meeting.

First Reading, Setting a Public Hearing and Council Vote on an Ordinance Regarding a Density Transfer and Rezone Located at Lot 30, 98 Aspen Ridge, Building 100; to Convert a Portion of a Commercial Unit to an Employee Apartment (13)

John Miller presented stating that the owner of Lot 30 requested that this item be continued to the September Council meeting. On a **MOTION** by Jack Gilbride and seconded by Marti Prohaska, Council voted unanimously to continue the first reading of an Ordinance regarding a density transfer and rezone located at Lot 30, 98 Aspen Ridge, Building 100; to convert a portion of a commercial unit to an employee apartment to the September 19, 2019 Town Council meeting.

Consideration for Consent to Include a Portion of OS-1-E in an Application by the Telluride Mountain Village Homeowner's Association (TMVOA) to Adjust the Lot Line Between Lot 1003 R-2 (Grocery Store and Town Hall Footprint Lot) with OS-1-E (Parking Lot) to Accommodate a Grocery Store/Building Addition (14)

Mayor Benitez recused herself because of her relationship with TMVOA Executive Director Anton Benitez. Director of Planning and Development Services Michelle Haynes and TMVOA Director of Operations & Finance Garrett Brafford presented. On a **MOTION** by Jack Gilbride and seconded by Pete Duprey, Council voted 6-0 (with Mayor Benitez recused) to consent to an inclusion of Lot OS-1-E in an application submitted by the TMVOA to adjust the lot line between Lot 1003R-2 (Town Hall and grocery store footprint lot) with OS-1-E (Parking Lot) to accommodate a grocery store/building addition.

Safety Enhancement Options for Bike and Pedestrian Traffic on Lower San Joaquin, Village Center, Mountain Village Blvd and Upper Country Club Drive (15)

Director of Public Works Finn Kjome presented. Council discussion ensued regarding three areas:

- San Joaquin Road
- Mountain Village Blvd from Blue Mesa, through Village Center to Country Club Drive
- Country Club Drive

Council consensus was to focus on the following three options:

- (1) Widen the shoulders on San Joaquin and include rumble strips with no traffic study;
- (2) Complete a sidewalk and consider a bike lane on Mountain Village Blvd from Blue Mesa through Village Center to Country Club;
- (3) Construct a sidewalk around the S curve on Country Club Drive and widen the shoulder on the other side for bikes.

Additionally, Council discussed approaching TSG for an easement and improvements for pedestrian traffic on the bypass foot path. Staff will include the cost of these three improvements in the draft budget to be presented at the October 9th budget meeting. Council will determine what should be prioritized and planned for 2020.

Council took a break for lunch from 12:13 p.m. to 12:41 p.m.

Efficiency Lodge Zoning Designation (16)

Director of Planning and Development Services Michelle Haynes and Associate Town Attorney Sarah Abbott presented. The purpose of the work session was to provide history and context to zoning designations; why the Town has zoning designations and why there is a density limitation. Public comment was received by Sue Berg, Marsha Raeber, Bill Jensen, Amy Allison, Keith Brown, David MacKown, Mike Theile and Virginia Howard. Council discussion ensued. Council consensus was that it is important to educate realtors, attorneys and HOAs on zoning designations and directed staff to make available a list of all efficiency lodge units. Ms. Haynes stated that she could produce a list in approximately 4-6 weeks after vetting with the HOAs first. Council directed staff to move forward with draft CDC amendments in the following month, that would clarify the definition of short-term accommodations and other zoning definitions and to add criteria to rezone applications. Council indicated a desire to waive planning fees for rezone applications during this time of education and compliance. Council asked staff to research the Mountain Village properties that subscribe to VRBO (Vacation Rentals By Owners) to determine their zoning designations and to consider simplifying the zoning designation list.

Council took a break from 2:40 p.m. to 2:48 p.m.

Consideration of Engaging Mountain States Employers Council for an Employee Hotline (17)

Sue Kunz presented. Council discussion ensued. On a **MOTION** by Dan Caton and seconded by Jack Gilbride, Council voted unanimously to engage Mountain States Employers Council for an Employee Hotline.

**Presentation of the Town of Mountain Village Maintenance Building Renovation Proposal
Continued from the July Meeting (18)**

Finn Kjome and Chris Clemmons of the Bauen Group presented. Council discussion ensued.

On a **MOTION** by Jack Gilbride and seconded by Marti Prohaska, Council voted unanimously to extend the meeting past 6 hours.

Update on Village Center Pond Dredging Project and Improvements (19)

Town Manager Kim Montgomery and Finn Kjome presented. Council discussion ensued.

Consideration of Approval of CC4CA's (Colorado Communities for Climate Action) Policy Statement (20)

Patrick Berry presented. Council discussion ensued. On a **MOTION** by Patrick Berry and seconded by Jack Gilbride, Council voted unanimously to adopt the CC4CA's Policy Statement as presented.

Report on June Colorado Municipal League Conference (21)

Bill Kight and Dan Caton presented.

Council Boards and Commissions Updates: (22)

- a. San Miguel Watershed Coalition-Starr
- b. Colorado Flights Alliance-Gilbride
- c. Transportation & Parking-Duprey/Benitez
- d. Budget & Finance Committee- Gilbride/Duprey
- e. Gondola Committee-Caton/Berry
- f. Colorado Communities for Climate Action-Berry
- g. San Miguel Authority for Regional Transportation -Caton/Prohaska/Benitez
- h. Eco Action Partners-Berry/Prohaska
- i. Telluride Historical Museum-Prohaska
- j. Telluride Conference Center-Binder/Gilbride
- k. Alliance for Inclusion-Binder
- l. Green Team Committee- Berry/Prohaska
- m. Community Grant Committee-Benitez/Binder
- n. Mayor's Update- Benitez

Other Business: (23)

- a. Notification of Upcoming Green Team Committee Seats Expiration

Jackie Kennefick presented.

- b. Road Improvement Fund Allocations

Finn Kjome presented.

There being no further business, on a **MOTION** by Jack Gilbride and seconded by Pete Duprey, Council voted unanimously to adjourn the meeting at 3:49 p.m.

Respectfully prepared,

Respectfully submitted,

Susan Johnston
Deputy Town Clerk

Jackie Kennefick
Town Clerk

Memo

To: Mayor and Town Council

From: J. David Reed

Date: September 12, 2019

Re: Delegation of Liquor Licensing Authority to Town Clerk

Under Section 5.04 of the Town's Municipal Code, authority has been delegated to the Town Clerk for approval of liquor license renewals, transfers of ownership including temporary permits, corporate trade name changes, etc., and change of manager.

At the August Town Council meeting, Council directed Legal to determine what other licensing authority could be delegated to the Town Clerk and to draft an ordinance amending the municipal code to incorporate that additional authority. Consistent with the direction given by Council, Legal has determined the other areas subject to delegation. However, in the process in making that determination, Legal thought it appropriate to further discuss with Council the appropriateness of an ordinance and the specific contents of such an ordinance, prior to submitting it to Council for consideration.

Currently, the Town Council, acting as the local licensing authority, considers all applications for modifications of premises, addition of an optional premise, special event permits, new licenses, changes in location, and recertification of the promotional association/common consumption area. Of the foregoing, Council could elect to amend Section 5.04 of the Municipal Code to expand the scope of administrative approvals to include modification of premises, addition of an optional premise and special event permits.

Essentially, Council has three options with respect to liquor license related applications. Council, as the local licensing authority, may retain all jurisdiction over such applications, may as it has currently done and may further expand, delegate certain more administrative functions to the Town Clerk, or may appoint a local licensing authority to assume all functions related to liquor licensing authority.

It is because of this that Legal thought that further discussion was suggested with respect to Council's philosophy regarding the delegation of its authority. Currently, those licensing functions delegated to

the Town Clerk are purely ministerial in nature and consist of “check the box” determinations, the answers to which determine approval or non-approval.

Delegation of authority beyond that which has already been delegated to the Town Clerk will empower the Town Clerk with a certain degree of subjective authority when making a determination whether to approve or disapprove a particular application. Inherent with any subjective determination, the concept of due process is raised. In any particular situation, was the applicant afforded due process? Is that determination made unclear by vesting certain authority in the Town Clerk in the absence of “notice” and “hearing”, the hallmarks of due process?

To be clear, Council may appropriately select any of the three options before it. Legal just felt that it was important for Council to consider its options in light of the foregoing.

09.19.2019

Staff Memo

Agenda Items #7a-b

To
Town Council

From
Town Clerk
Jackie Kennefick

Re
Mountain Village Business
Development Advisory
Committee and Green Team
Appointments

Below are the current members of the **MV Business Development Advisory Committee**:

Members	Position	Appointed	Term Exp.
Dan Caton	Town Council	Apr-19	Apr-20
Laila Benitez	Town Council	Apr-19	Apr-21
Bill Kight	Staff	Apr-19	Apr-21
John Miller	Staff	Apr-19	Apr-21
Sherri Reeder	TSG	Aug-19	Aug-21
Garrett Brafford	TMVOA	Aug-19	Aug 21

Scheduled for appointment at the September 19 Council meeting is the Mountain Village business representative seat for a one-year term. Letters of interest have been received from Michael Doherty, Stanya Gorraiz, Nathan Frerichs and Penelope Gleason. Letters are attached.

Suggested Motion:

Motion to appoint _____ as the Mountain Village business representative on the MV Business Development Advisory Committee for a one-year term.

Below are the current members of the **Green Team**:

Members	Position	Appointed	Expires
Marti Prohaska	Town Council	Jul-19	Jul-22
Patrick Berry	Town Council	Jul-19	Jul-21
Jonathan Greenspan, Vice Chair	Resident	Sept-17	Sep-20
<i>Cath Jett, Chair</i>	<i>Resident</i>	<i>Oct-18</i>	<i>Sep-19</i>
Jeff Proteau	TSG	Sept-20	Sep-20
Heidi Stenhammer	TMVOA	Oct-18	Sep-20
<i>Savanna Wagner</i>	<i>At Large</i>	<i>Sep-17</i>	<i>Sep-19</i>
Christina Lambert	Staff		
Zoe Dohnal	Staff		

Scheduled for appointment at the September 19 Council meeting are one resident seat and one at large seat. All of the candidates are eligible for the at large seat, however; only Cath Jett, Michael Follen, John Howe and Richard Child are eligible for the resident seat. Meghan Pittenger and Inga Johansson are eligible for the at large seat.

Suggested Motion:

Motion to appoint _____ to the Resident seat for a two-year term.

Motion to appoint _____ to the At Large seat for a two-year term.

From: fun@tellurideoutfitters.com
To: [mvclerk](#)
Subject: Business Development Advisory Committee Representative
Date: Thursday, August 15, 2019 9:33:46 AM
Attachments: [image001.png](#)

LETTER OF INTENT

Michael Doherty
Owner
Telluride Outfitters
970 728 4475 w
970 708 1936 c

I would like to submit my intent to be involved with the Business Development Advisory Committee.

I have live in Telluride for 29 years and reside in Lawson Hill Deed Restricted Housing. I have taken opportunities for advancement in my field seriously, going from guide to office manager to owner over the last 20 years.

I have been a Mountain Village Business License Holder for 10 years and have operated at the Market Plaza for the last 5 years.

Beyond these milestones in business I have felt the benefits and pitfalls of operating a business in our weather sensitive, shoulder season economy.

There are no easy answers for success in our remote location but I would be interested and present to help propel our Mountain Village based business culture into the future.

I currently am on the Town of Telluride Public Art Commission , Telluride Arts Advisory Committee , former Rainbow Rockies and Rascals Board of Directors.

I am an active member of this community and have a strong desire to see all of us succeed in business.

Thank You for your consideration in this matter.



[Telluride Outfitters](#)
970.728.4475
fun@tellurideoutfitters.com

Stanya Gorraiz
578 Society Drive/PO Box 2223
Telluride, CO 81435

September 6, 2019

RE: Letter of Intent, Development Advisory Committee, Business Representative, Bio for Candidacy

My name is Stanya Gorraiz and my husband, James and our four children have lived in the area for twelve years. We own businesses in both the Town of Telluride and Mountain Village - Steamies Burger Bar on Main Street, Telluride and Shake N Dog Grub Shack in the Mountain Village Core. I am expressing my interest in serving on the Development Advisory Committee, Business Representative Seat as a representative of the commercial sector of Mountain Village.

My background is graphic design and marketing, two fields I worked in for over 20 years, including in Mountain Village as Marketing Director of Telluride Real Estate Corporation and Marketing Coordinator of The Capella Hotel. I also worked for Telluride TV and hosted a talk show for the Town of Mountain Village. This unique experience only strengthened my commitment to the Mountain Village community after witnessing first hand its dedication to its owners and retailers.

James and I both switched gears about five years ago to pursue our love of all things culinary and dive into the restaurant industry in town. The experience has been incredible and this path continues to provide many outlets for me personally from a business, management, creative and community perspective. It has shaped me into a proud female business owner.

There are many reasons why I believe I could be a valuable asset to the Business Development Advisory Committee (BDAC). I am a creative and passionate person who takes my commitments very seriously, especially in business. I am smart, savvy and able to ascertain the true needs of business owners and identify how BDAC can play a role to support those taking the leap to open shop in Mountain Village. As a newer business owner in the MV Core, I can provide a fresh perspective on this cornerstone community in its pursuit of growth, prosperity and ingenuity as Mountain Village seeks progressive solutions in the region.

I am a very well rounded person; not only do I have creative flare which lends itself to fresh ideas but I can also engage my left brain, revealing strength in analytics, finances and reasoning. I am also very outgoing, engaging and never afraid to voice my true opinion and position on important matters. These are qualities that matter when serving on a committee as a contributing, participating member. You could expect nothing less from me.

I am prepared to offer a unique outlook and fresh perspective for BDAC and I hope you will consider me for the commercial seat on the Business Development Advisory Committee.

Many thanks,

Stanya Gorraiz

From: [Nathan Frerichs](#)
To: [mvclerk](#)
Subject: Mountain Village Business Development Advisory Committee
Date: Tuesday, September 10, 2019 1:15:18 PM
Attachments: [Nathan CS Frerichs resume 9.19.pdf](#)

Hello,

Please consider this my letter of intention for the open position in the Mountain Village Business Development Advisory Committee.

I have been a Telluride/San Miguel County resident since 2003, when I moved here to open Tomboy Coffee Roasters with a group of friends from my hometown of Portland, OR. Since that venture came & went, I have run through several of the classic fields in the Telluride region: custom homebuilding, project management, ranch & property management, and back to my true passion of marketing. Since 2013 I have held the position of Field Marketing Manager for Vail Resorts Retail for Telluride & Crested Butte, overseeing the Telluride Sports retail & rental locations, as well as our branded stores – Patagonia, Burton and The North Face for the Telluride market. I love this dynamic role and savor my ability to develop & support our multiple strategies for each brand in each market.

It would be a honor to join the Mountain Village Business Development Advisory Committee and lend my expertise & perspective to the Business Development team at the Town of Mountain Village.

Please feel free to contact me with any questions! I can be reached directly at (970)708-1388.

Thank you,

Nathan CS Frerichs

Field Marketing Manager
Vail Resorts Retail Telluride



Nathan CS Frerichs
n.frerichs@gmail.com
970.708.1388

OBJECTIVE

To secure a position within the **Mountain Village Business Development Advisory Committee**

EXPERIENCE

Field Marketing Manager Telluride & Crested Butte, Vail Resorts Retail /Telluride Sports January 2013-present.

I currently represent Group & Referral Sales for ski & bike rentals for all Vail Resorts Retail location in Telluride & Crested Butte.

Additionally, I manage marketing & strategic alliances for Vail Resorts Retail in Telluride & Crested Butte with our Telluride Sports, CB Mountain Outfitters, Thin Air Sports, San Miguel Anglers, Neve Sports, Burton Snowboards, The North Face & Patagonia brands. It's a very dynamic position that requires a lot of skills within the aspects of team building, retail sales & management, guest services and relationship management, event production & partnership development.

Assistant Manager, Patagonia Telluride, Specialty Sports Venture, LLC— 2011-2013

Responsible for retail management, extensive retail sales & impeccable customer service, staff training, problem-solving, community outreach and professional communication.

Sole Proprietor, Green Heron Projects — 2008-present

Specialty in design/build construction and project management for custom and artistic homebuilding solutions, including custom home construction, kitchen/bath designs and installation, custom concrete countertops, custom furniture, landscaping and remodeling. Experienced with design and construction of small and medium-sized projects, maintaining project estimates and budgets, as well as efficiently mobilizing subcontractors and crew members.

Running Horse Ranch, Ranch and Property Manager — 2008-2019

Manager & Agent for an amazing 160-acre ranch on Hastings Mesa near Telluride, Colorado.

Project Manager, Marketing Manager, Designer, Artisan; Steeprock Builders — 2005-2008

Responsible for interpreting project design, organized purchasing and ordering of materials, and coordinated staff and subcontractors. Also served as point of communication between design team, clients, and field crew. Created an archive of portfolio materials and developed a presentation portfolio for prospective clients and media outlets. Developed multiple feature articles in design/build magazines, and served as in-house photographer and archivist.

Co-Founder, Tomboy Coffee Roasters — 2003-2005

Co-founder of *the* specialty coffee roaster and café business in Telluride. Managed and assisted as barista.

EDUCATION

BA English, Creative Writing, Art - Colorado College — 1997

Susan Johnston

Subject: FW: Business Development Advisory Committee seat Application

From: PenelopeG <penelopeg@bootdoctors.com>

Sent: Wednesday, September 11, 2019 3:51 PM

To: Bill Kight <BKight@mtnvillage.org>

Subject: Re: Business Development Advisory Committee seat Application

To whom this may concern,

I am interested in serving on
The Town of Mountain Village [Mountain Village Business Development Advisory Committee](#).

Since 1998 I have been actively involved in strategic economic development the Town of Mountain Village. I have served on a variety of committees from group sales to Town planning subcommittees to Merchants committees hailing back to the original Sunset Concerts Planning and Christmas decorations development!

I feel strongly that the community has many opportunities to continue growth of our economy while maintaining our quality of life and sustainability of our environment.

I believe in inclusive and lively community dialogue in efforts to create a shared vision and plan for our future.

Thank you for your consideration.

Penelope Place Gleason

Marketing Director, the Bootdoctors stores, part of Christy Sports company

Bio:

1981-1997 Video, film and television producer

1998-present co-owner of the Bootdoctors Inc., now known as Further Adventures Inc

1998 - present, Marketing Director, Bootdoctors stores

past President of TMVOA Board, present Telluride Tourism Board Member and present President of the Telluride Arts Board, former Board Member Telluride Nordic Association



CATHERINE JETT

OBJECTIVE

To offer my years of environmental experience to the Mountain Village Green Team

VITALS

319 Adams Ranch Rd. Unit 1002
Mountain Village, CO 81435

T 970.728.9899

E cathjett@gmail.com

28 August 2019

455 Mountain Village Blvd., Suite A,
Mountain Village, CO 81435

Dear Members of the Mountain Village Town Council:

I am writing to express to you my intent to continue my service on the Mountain Village Green Team. As a member of the previous Town Council who suggested the creation of this team, it has been a great experience to see it mature in its short tenure.

I had green behaviors engrained in me at a young age. Being green is not a passion, it is my way of life. My family recycled before recycling was “cool”. I remember dozens of milk jugs hanging in our garage to be used first to sprout seedlings and then later to cover them when they were transplanted into our garden – with its own compost pile.

We heated our drafty New England home with wood during the energy crisis of the 70s. My father required that our stove be airtight and have a catalytic converter to ensure that wood was burned efficiently and cleanly.

When I needed to purchase a car three years ago, fuel economy was the number one requisite that I looked at before even considering a test drive. And yet, I have been referred to as “our best customer” by gondola and bus staff because my car sits, infrequently used, in our driveway.

Our HOA has recycled since I moved there in 2004. Our recycling bins are full while the 30-yard dumpster is about 1/3 full on most weeks. We stopped landscaping years ago when the first watering restriction was imposed by the Town. We continue to look for ways to lessen our impact on our environment.

I hope to bring a fair and open minded perspective to the board as well as one that challenges all members of Mountain Village to go above and beyond what is considered the “norm” to maintain a sustainable home and vacation spot for all.

I appreciate your consideration.

Sincerely,
Catherine Jett



CATHERINE JETT

OBJECTIVE

To offer my years of environmental experience to the Mountain Village Green Team

SKILLS & ABILITIES

I have had green behaviors instilled in my lifestyle from a very young age. We recycled before it was “cool”, we heated with a wood stove fitted with a catalytic converter in the during the energy crisis of the 70’s, we had our own garden with compost pile, fuel economy was my primary requirement when purchasing my car two years ago, and many more.

I have been a full-time resident in Mountain Village since 2004.

VITALS

319 Adams Ranch Rd. Unit 1002
Mountain Village, CO 81435

T 970.728.9899

E cathjett@gmail.com

EXPERIENCE

CJ SPORTS TIMING, MOUNTAIN VILLAGE, CO

APRIL 2001 - PRESENT

Co-owner and day to day operations for this Internationally recognized sports timing company. Skills include: accounts payable and receivable, computer programming, website development, payroll and personnel, operation of various timing equipment, and sales.

TELLURIDE SKI AND GOLF, MOUNTAIN VILLAGE, CO

WINTERS 2003 - 2015

Part-time position with the Race Department. Duties included: customer service, daily race sales, daily bank reconciliation, volunteer management, and venue set up and tear down.

TELLURIDE.COM, TELLURIDE, CO

2004 - 2009

Customer service and sales for Telluride Central Reservations. Duties included: Sales, customer service, rate and property database management.

Notable achievement: First sales person to reach \$100,000 in sales during the first six months of operations.

EDUCATION

INFORMATION TECHNOLOGY INSTITUE

Advanced degree in Information Technology and Computer Programming

ROCHESTER INSTITUTE OF TECHNOLOGY

Bachelor of Science in Printing Management. Development team for USA Today.

GREEN EXPERIENCE

One of the initial members of Colorado Communities for Climate Action

Engrained in my upbringing

LEADERSHIP

1-year Mountain Village Green Team Chair

10 years on the Mountain Village Town Council

1-year mayor Pro-Tem

3 Years Mountain Village Design Review Board

5 years as a planning commissioner for the Copper Mountain Sub-basin (Summit County, CO)

To Members of the Town of Mountain Village Town Council and Green Team Committee Members,

My name is Michael Follen, I am a full-time resident of the Mountain Village with my wife, Ashley, and I am the Assistant Store Manager of Bootdoctors in the Mountain Village. I have been a resident since 2017 and a full-time employee of the Bootdoctors Mountain Village store since 2014. I have been attending Green Team Committee meetings since this past November and was a subcommittee member of and highly involved with this August's Community Clean Up Day. I also sit on the Green Team Committee's Composting Subcommittee and have been working with Green Team committee members on the composting project in the Meadows.

I have always been interested, although unsure how to make a significant difference, in sustainability and reducing our collective carbon footprint as well as in politics and the political process. Recently, I was given two opportunities that would help me pursue this interest. First, when Christy Sports purchased Bootdoctors in November of 2017 I learned that the Human Resources Director was working on the first ever Corporate Social Responsibility report for the company and she was looking for help. Second, I learned that the Town of Mountain Village had created a Green Team and they were looking for new members. I knew that I could aid in both of these instances.

As a leader of a \$5 million business with 35 plus employees in the Mountain Village, I believe that one of the more significant things that I can bring to the Green Team is the ability to merge the agenda of a large local business with that of the Town Council. So far, I have personally moved Bootdoctors to be involved with the Community Clean Up Day as well as EcoAction Partners plastic film recycling program. As a ski area and resort town our livelihood depends of protecting and preserving the environment that surrounds us. I believe that the towns of Telluride and Mountain Village can work together, along with the ski area and other local businesses to transition towards a net zero carbon goal.

As a resident and employee of the Town of Mountain Village I try to be an influential and upstanding citizen and set an example of how we can all do better. I would like to continue this path by joining the Green Team as a Member where I can continue my work on the road to making a difference in our community for the better. Thank you for your consideration.

Your friend and partner,

Michael Follen

Michael D. Follen

306 Adams Ranch Road, Telluride, CO 81435
(781) 929-1339 michael.follen@outlook.com

Objective

To become a member of the Town of Mountain Village Green Committee; to use my knowledge, skills, experience, and status in the community to help guide the next term of the Green Term.

Higher Education

Roger Williams University, Bristol, RI May 2012

Mario J Gabelli School of Business AACSB Accredited

Major: Finance; Minor: Political Science

Student Senate Finance Committee Member

Center for Advanced Financial Education Student Fund Manager

January - May 2012

- Co-constructed and actively managed two portfolios with differing objectives valued at over \$140,000 collectively
- Analyzed all entities of foreign and domestic markets and performed in-depth research of companies from selected industries using fundamental, technical, and behavioral analysis techniques
- Traveled to Dubai to attend seminars at the Dubai International Financial Center (DIFC), Dubai Mercantile Exchange, and the Law Offices of Anjarwalla Collins & Haidermota; topics included international trade, commodity pricing, and Sharia Finance and Law

University of Wollongong, Wollongong Australia

Spring 2011

Related Work Experience

Christy Sports, LLC dba Bootdoctors, Mountain Village, CO

November 2017-Present

Assistant Store Manager

- Responsible for all daily activities of the store; adhering to all company policies, procedures, and values
- Hiring, training, and maintaining an exceptionally high quality staff of 30+ employees, creating and maintaining schedules, semi-annual employee reviews, and setting store and employee goals
- Manage inventory, payroll, payroll budgeting, and other expense budgets; expense reporting, daily bank deposits

Bootdoctors, Inc., Telluride, CO

April 2017-November 2017

Office Manager

- Responsible for company liability insurance, vehicle insurance and registration, employee health/dental insurance, weekly sales and payroll taxes, general staff inquiries, industry representatives contact
- Payroll, Accounts Receivable, Accounts Payable, BLM and Forest Service permitting, trail/river usage reporting

Bootfitter/Bike mechanic

September 2014-March 2017

- Masterfit University Masters Plus course 2015 and 2016, Masters course 2014, 15 hr/class
- Barnetts Bicycle Institute Bicycle Repair and Overhaul class, 80 hours
- Extensive knowledge of biomechanics and anatomy of the foot and lower leg, ski stance analysis, canting, planning, stretching, and grinding of ski boots

Volunteer Work

Town of Mountain Village Green Team Committee, Mountain Village, CO

September 2018 - Present

- Clean-up day subcommittee member, working on the 2nd annual Community Clean Up Day, working with the Green Team Committee Members to improve our community
- Composting subcommittee member, working towards reducing waste and our collective carbon footprint in the Mountain Village and surrounding areas

Yes for Health and Safety Over Fracking

June 2016

- Collected signatures in the Telluride area for ballot initiatives 75: Local Government Control of Oil and Gas Development and 78: Mandatory Setbacks from Oil and Gas Development

Campaign Work, Newport, RI

October 2010

- Canvassed and campaigned at polling places for Representative Daniel Reilly of Rhode Island District 72

Project Hope and Compassion, Lizana, MS

August 2007 and 2008

- Group leader for Hurricane Katrina relief in Mississippi
- Framed, roofed, and rebuilt homes for hurricane victims

Other work experience and references upon request.

Susan Johnston

From: Meghan Pittenger <meghan@exceptionalstays.com>
Sent: Monday, September 9, 2019 1:56 PM
To: mvclerk
Subject: At-Large Applicant for Green Team Committee - MEGHAN PITTENGER
Attachments: MeghanPittenger-Resume-GreenTeam.pdf

Dear Town Council Members,

I am writing you today to express my desire to be a member of Mountain Village's Green Team Committee. Sustainability is a core value for me and one that I'd like to bring to the forefront of Exceptional Stays (MVBL# 000078) and the thousands of guests that we host annually in our Mountain Village homes.

Having already introduced a sustainability plan within our company, speaking with Zoe Dohnal, your sustainability manager, regarding collaboration efforts with Town of Mountain Village and applying sustainability practices in my own life, I think I am an ideal fit for your committee. There is a huge opportunity to affect change in Mountain Village among second homeowners and vacationers alike, and I have the attention of both groups as an active member of the Mountain Village hospitality community to make this happen.

I am very creative and have a fresh perspective on sustainability, conservation and green initiatives. I'm also mother to two little girls and want nothing but the best for them - one key factor in this wish for them is that we keep this incredible place (which we all chose with great intention) clean, green and pristine.

Per your request in this application process, I have attached my resume here.

If you have any questions, please don't hesitate to contact me at meghan@exceptionalstays.com or call me at 970.708.7361.


Thank you in advance for your consideration.


Sincerely,
Meghan Pittenger

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MEGHAN PITTENGER
Telluride General Manager

 209 E. Colorado Ave, Suite A | PO Box 3318
Telluride, CO 81435 USA

 800.970.7541 | 970.728.5262 x707 M +1 970.812.1642

 meghan@exceptionalstays.com ExceptionalStays.com

Exceptional Stays BY TELLURIDE RENTALS

TELLURIDE> MEXICO> MOROCCO> SPAIN> MORE>

Meghan Pittenger

893 Two Rivers Drive | Telluride, CO 81435 | 970.708.7361 | pittenger.meghan@gmail.com

With a passion for sustainability and people, my experience over the past 15 years has developed me into a strategic, creative marketer offering strong communication skills and an eye for detail.

Employment History

- July 2013– Present Director of Sales/Marketing (2013–2017), VP Sales & Marketing (2017–Present)– TELLURIDE RENTALS
Telluride, Colorado
- Develop and manage company brand, crafting taglines, building ads/e-blasts, maintaining consistency
 - Market and maintain all properties, worldwide on two company websites as well as third party websites, utilizing unique descriptions, photos and amenity information
 - Generate unique presentations aimed at channel partners, travel agents and new owners
 - Craft content and cultivate overall appearance of telluride-rentals.com and exceptionalstays.com
 - Train and manage team, offering goals, incentives and guidance to ensure overall success
 - Increased gross revenue 10-15% year over year for four consecutive years
 - Forge and Maintain relationships with guests to provide them with an exceptional, personalized product and experience, raising the rate of repeat guests from 25% to 40%
- Nov 2012– May 2013 Buyer, Manager Swanky Buckle/Mountain Standard Time- TSG SKI & GOLF
Telluride, Colorado
- Create, maintain and execute editorial calendar for all social media marketing
 - Manage employees and schedules for two boutiques (Mountain Standard Time & Swanky Buckle)
 - Established profitability for the resort's boutique retail department for the first time in company history
 - Plan tradeshow schedule, purchase inventory and merchandise for four unique boutiques
 - Monitor and understand inventory levels to maintain a strategic product mix.
 - Coordinate special events with vendors for private and public groups of clientele
 - Cultivate relationships with clientele through personal shopping, and constant contact
- Aug 2010– May 2013 Executive Assistant- TSG SKI & GOLF
Telluride, Colorado
- Manage schedule, filter calls and assist CEO/Owner with daily needs and requirements
 - Process donations, hotel reservations, stage use and travel voucher requests companywide
 - Research and aid in the creation of an updated Master Development Plan for the resort
 - Map resort features and potential projects using ArcGIS and Mobile Mapper device
 - Edit press releases, brochures, letters and advertisements prior to release/production
 - Develop concept, design, product mix for four unique boutiques
 - Construct and maintain websites, blogs and social media for four boutiques and two restaurants
- July 2008- Aug 2010 Manager- SCARPE
Telluride, Colorado
- Generate marketing campaign including advertisements, email blasts and internet media
 - Update the company website with pictures, merchandise, descriptions and blog entries
 - Cultivate and maintain relationships with both clients and vendors
 - Coordinate sales, events and trunk shows
 - Assist with buying, merchandising and the opening of Next Door
- Nov 2006- July 2008 Account Executive- DITTOE PUBLIC RELATIONS
Indianapolis, Indiana
- Enhance and energize relationships with clients through constant communication and honest feedback
 - Write press releases, bylines, pitches for the launch of new products, events, announcements
 - Acquire national/local media attention through TV, magazines, blogs, trade publications, newspapers
 - Travel to conferences with clients and prepare them for interviews/product demonstrations with local, national, international media

Academic Background

Butler University- Indianapolis, Indiana

Major: Journalism with a concentration in Integrated Communications: Public Relations, Marketing and Advertising

Minors: Mathematics and Business

Scholarship NCAA Division I Student Athlete: Softball, Team Captain

Skills + Personal

Microsoft Office (Word, Excel, PowerPoint, Publisher, Outlook)
Desktop publishing/graphic design (Adobe Suite)
ArcGIS & Mobile Mapper Software
Shopify & 21 Mini Website Builders

Eco-Conscious
Creative
Detail-Oriented
Team Player

Susan Johnston

From: Jackie Kennefick
Sent: Wednesday, September 11, 2019 9:27 AM
To: John Howe; mvclerk
Subject: RE: Green Committee showing of interest

Follow Up Flag: Follow up
Flag Status: Flagged

Thanks John!

From: John Howe <johnhowe@montrose.net>
Sent: Wednesday, September 11, 2019 7:00 AM
To: mvclerk <mvclerk@mtnvillage.org>
Subject: Green Committee showing of interest

Hello Jackie,

Please consider this as my showing of interest in being appointed to Town's Green Committee. I have been very interested in solar energy development and purchased panels when Clean Energy Collective first introduced their program. Two coops have moved to terminate their relationship with Tri State and I believe SMPA will be the next to terminate their agreement and free us to move forward with a renewable solar program. With the closing of Tri State power plant it provides us with several opportunities to structure a program of energy independence.

Thank you for your consideration of my appointment to the Green Committee

John Howe, johndwardhowe3@gmail.com 970 596 6254

September 10th, 2019

Valued Council Members:

I recently had the opportunity to attend a Green Team meeting and was instantly inspired by their vision.

Growing up in the comfort this magical box canyon, the natural world has been my guide and inspiration as far back as I can remember. Enthralled with the wonder and curiosity of this wild backyard, I found a deep and meaningful connection to nature that strongly shaped who I am today. The San Juan Mountains and our immense natural bounty are my teacher and home and I am devoted to the conservation of this treasure.

After graduating from THS, I obtained my teaching license through Fort Lewis College. Shortly into my teaching career, I began to feel uncertain about the approach of the conventional system. I recognized a new approach essential for the future of our planet and society. This realization led me on a transformational journey to South America where I co-founded and taught in an alternative school outside of Bogotá, Colombia. In this collaborative community, we worked together to break down old thinking systems and conventional structures in order to evoke a more holistic, cooperative, sustainable learning environment. I began to weave together my passion for our natural world and its conservation into an environmental education model for the school. After three inspirational years, I transitioned into a more collaborative role as a founder, stepping down as lead teacher to return to my rocky mountain roots.

Since returning to the states I have taken sabbatical from the classroom and devoted more time to my passion for conservation by volunteering with the Rise up Against Plastic Movement and Surfrider Foundation. I plan to study environmental education and sustainability this fall. Currently employed at Allred's Restaurant, I have come face-to-face with the often disheartening reality of our tourist-driven economy. I realize that systematic changes need to take place and feel a drive and commitment to get locally involved to ensure we protect and preserve this amazing place that draws in so many people from across the globe.

I would love to join the Green Team and help carry out their mission. With my passion, experience in team settings and strong connection to this place, I can bring a uniquely important voice and contribution to the committee. I look forward to working with the team to help protect this magical place we all call home.

Sincerely,

Inga Johansson

INGA K JOHANSSON

150 Edgewater Road

Telluride, CO. 81435

Phone: +1(727) 331-3738

Email: ingamar20@gmail.com

PROFILE

Passionate, hardworking individual with a keen ability to facilitate group dynamics and collaborate in a team setting. Committed to empowering youth and promoting environmental sustainability.

EDUCATION AND CREDENTIALS

Bachelor of Arts, Fort Lewis College, Durango CO May 2007
Major: Interdisciplinary Studies Minor: Spanish

CO Teaching License Dec 2007
Elementary Education K-6 ELL/TEFL Endorsement

EXPERIENCE

Waitress and Bartender, Allred's Restaurant, Telluride CO June 2019- present

- *Provide exceptional service to guests*
- *Knowledge of wine and spirits and fine-dining service points*

Extensive experience in hospitality and service industry since 2004

Founder and Teacher, Kalapa Comunidad de Aprendizaje, Bogotá Colombia July 2014- June 2017

- *Design alternative and environmental curriculum and methodologies*
- *Manage own classroom*
- *Train staff in social emotional teaching*
- *Collaborate with co-workers and founders in development of school*

Kindergarten English Teacher, El Gimnasio Moderno, Bogotá Colombia March 2014- Dec2014

- *Manage ELL classroom of 19 students ages 5-6*
- *Assist in the development of a bi-lingual curriculum*
- *Team teach with Spanish teacher*

Translator, Azembla, Bogotá Colombia August 2016- January 2016

- *Translate technical written and verbal documents*

Preschool Director and Lead Teacher, Telluride Early Childhood Center, Telluride CO Dec 2010- Aug 2013

- *Manage 2 classrooms and 30 children ages 3-5*
- *Direct and oversee 3 classroom teachers and program board*
- *Design, implement and oversee curriculum*
- *Manage and balance program budget, acquisition of program funding and grant writing*
- *Translate documents, meetings and daily teacher communications*
- *Design and implementation of parent trainings*

Teen Camp Counselor, City of St. Petersburg FL June 2005- Dec 2009

- *Supervise teens ages 10-15*
- *Design and implement daily camp activities*

INVOLVEMENT

Volunteer, Telluride Public Library Bilingual Story time
Member, Rise up Against Plastic and Surf Rider
Member, Environmental Voter Project
Member, Fort Lewis College Rotaract Club, Durango, CO

August 2019- current
June 2016- present
August 2018- present
Nov 2006- June 2007

SKILLS/ ABILITIES

Fluent Spanish (listening, speaking and writing) and experience with translating Spanish to English

Expertise in event planning and fundraising

PERSONAL REFERENCES

Trish Greenwood
Elementary Principal
Ridgway Elementary School, CO
Relationship: Supervisor at Telluride School District for 3 years
tgreenwood@ridgway.k12.co.us
+1(970)708-7404

Annie Johnson
Retired Social Services Case Worker
Telluride Resource Center
Relationship: Friend for 34 years
+1(970)864-2226

Diana Manrique
Co-founder and Coach
Kalapa Learning Community, Bogotá Colombia
Relationship: Co-worker for 4 years
diana@fish.com.co
+57(316)523-9749

Lorilei Hester
Retired Teacher
Azalea Elementary, Saint Petersburg, FL
Relationship: Supervising teacher and mentor for 10 years
+1(727)452-1132

Susan Johnston

From: Richard Child <richard@childmail.net>
Sent: Wednesday, September 11, 2019 5:04 PM
To: mvclerk
Subject: Green Committee
Attachments: Richard Child Resume 2018.pdf; ATT00001.txt

With reference to the open position on the referenced committee, I would like to express my interest in volunteering my time by serving on such committee.

Although I do not have a background or experience with environmental issues, I have served on numerous committees as well as organized and run various groups.

Environmental issues are very much a top of mind topic for me.

Cordially,
Richard

RICHARD CHILD

970-519-1303 - rchild@matrixgroup.com ~ <https://www.linkedin.com/in/childrichard>

PROFILE

Driven, dynamic and accomplished global financial products and services executive with years of distinguished contributions to market expansion, revenue growth and profitability in Latin America, the Caribbean, and Asia Pacific, who is a strong leader, manager and change agent with a history of developing key personnel and high-performing teams.

COMPETENCIES

- Advertising, Marketing & Branding
- Board Leadership
- Business Model Design
- Business Strategy
- Change Management
- Clear Communication
- Customer Service
- Franchise Management
- Global Business Development
- Market Assessment & Studies
- Member Relations
- Multi-Cultural Competence
- New Product Development
- Operations & Technology
- Product Management
- Public Relations
- Resource Management
- Revenue Generation
- Risk Management
- Sales & Distribution
- Strategic Planning
- Team Leadership & Development
- Trilingual: English, Spanish & Portuguese

PROFESSIONAL EXPERIENCE

Matrix Group 2000-Present

Founder & Principal

- Founded a consulting firm focused on assisting financial services companies with strategic planning, business development and resource management.
- Directed numerous projects ranging from restructuring banks' payment divisions, identifying business efficiencies, developing new products, designing marketing plans, conducting market assessment and studies, crafting international business development strategies, undertaking operational reviews, and risk management analysis.
- Assisted and supported companies with market analysis and reviews to determine the financial and operational viability of acquisitions and identifying appropriate partners, distribution and sales channels.
- Supported companies with business and product growth initiatives including development of debit strategies, rewards programs, e-banking and internet sites, co-branding programs, and customer service.
- Developed several co-branded programs including one of the first programs targeting the youth segment.
- Facilitated strategy design, which led a bank client to grow their credit card portfolio four fold in three years.
- Designed and implemented a debit strategy for a bank client that included sales channels, enhanced ATM usage and functionality, as well as a debit card rewards program.
- Negotiated licensing and marketing agreements with American Express, MasterCard and Visa.
- Developed and launched the first non-bank owned ATM network in Brazil.
- Clients include: *American Express, Banco del Progreso, BBG Communications, Capital One, CardNet, DAI Brasil, Exxel Group, First Caribbean Bank, FIS Global, Global Live, Global Payments, Maduro & Curriel's Bank, NetSpend, Oasis Technologies, Recaudo Bogotá, Scotiabank, and Total Systems.*

MPOWER Labs / Rêv Worldwide

2008-2009

Executive Chair of International Strategy & Corporate Development

- Responsible for leading MPOWER Labs' international business development and strategy focused on providing financial services to the under-banked.
- Directed projects reviewing the payments industry in Latin American markets, undertaking macroeconomic overviews analyzing historical trends, market share, consumer preferences, the banking and department store sectors, and brand investment by, and acceptance levels for, global payment brands and processing alternatives.
- Performed market reviews, recommended appropriate set-up, and negotiated sales and distribution agreements.

- Directed business analysis and investment in a leading Australian pre-paid company.

ZonaFinanciera.com 1999-2000

Executive Vice President

- Led all business development, marketing, sales, advertising and planning activities for a seven country network, with an annual budget of \$16 million and staff of 29.
- Revised and re-launched the corporate identity and positioning of online financial services product offerings targeted to serve Hispanic consumers globally.
- Restructured the sales and marketing functions resulting in more than \$500,000 in annualized savings.
- Acted as a key participant in the initiative to secure private placement funding.

MasterCard International 1983-1999

Executive Vice President & President for Latin America 1996-1999

- Reported to the CEO and participated as an Executive Committee member for the corporation with accountability for company-wide management, strategy, policies and resource allocation.
- Directed and managed regional operations in collaboration with 120 professional and support staff; oversaw a budget of \$95 million.
- Responsible for strategic planning, business development, product management, member relations, advertising, marketing, research, operations, finance, budgeting, public relations, and franchise management.
- Generated divisional pre-tax profit of \$9.6 million in 1997 and \$10.8 million in 1998, representing 10% of company profit on 5 % of company sales.
- Led negotiations for an equity investment in Redecard, one of two payment systems acquiring processors in Brazil and in Argencard in Argentina.

EARLIER MASTERCARD EXPERIENCE

MasterCard International, <i>Senior Vice President & General Manager for Latin America</i>	1990-1995
MasterCard International, <i>Senior Vice President Global Advertising and Marketing</i>	1990-1992
MasterCard International, <i>Vice President for Latin America</i>	1983-1990

EDUCATION

Universidad Argentina de la Empresa (UADE)
Master of Science in International Business & Bachelor of Arts in International Business

ASSOCIATIONS & BOARD MEMBERSHIPS

• Telluride Regional Airport Authority, <i>Alternate Board Member</i>	2016-Present
• BaseTek, <i>Board Member</i>	2013-2014
• Telluride Venture Accelerator, <i>Mentor</i>	2012-Present
• Paguemob, <i>Advisor</i>	2012-2014
• Mountain Village Town Council, <i>Elected Official, Mayor Pro-tem</i>	2008-2013
• AllClearID, <i>Advisor</i>	2011-2013
• RêvAsia Pacific, <i>Chairman of the Board</i>	2008-2009
• RêvLatin America, <i>Vice Chairman of the Board</i>	2007-2009
• MPOWER Mobile, <i>Board Member</i>	2007-2009
• CheckSmart Financial Holdings, <i>Board Member & Audit Committee Chairman</i>	2007
• Telluride Tourism Board, <i>Board Member</i>	2006-2007
• NetSpend, Inc., <i>Board Member & Audit Committee Chairman</i>	2004-2007
• Certegy (NYSE:CEY), <i>Board Member & Audit Committee Member</i>	2002-2006
• CardNet, <i>Board Member & Strategic Committee Chairman</i>	2001-2006
• Redecard, <i>Board Member</i>	1997-1999
• Argencard, <i>Board Member</i>	1996-1999

Memo

Agenda Item 8a

To: Mayor and Town Council
From: Dawn Katz, Director
Date: September 2019
Re: Mountain Munchkins Semi-Annual Staff Report

SUMMARY

1. The fourth annual Family Date Night fundraiser is scheduled for December 6, 2019. The parent advisory board is well underway requesting silent auction items from local businesses. Staff and parents put in endless hours of volunteer time to ensure this fundraiser is a success. 2016 was the first year of this fundraiser bringing in approximately \$3,000. Last year, Mountain Munchkins raised over \$15,000 at this event!
2. Mountain Munchkins preschool will celebrate ten years of service on October 15th, 2019.
3. Mountain Munchkins received \$27,260 from the Strong Start Mill Levy in 2019. This is the first round of grant funding to be distributed in San Miguel County. The grant breakdown is as follows - \$15,000 for infant room subsidy, \$5,000 for playground equipment, \$1,000 for toddler room curriculum and \$6,260 for quality improvement efforts.
4. Mountain Munchkins Preschool is in the fifth year of implementing the Pyramid Model site wide. This tool focuses on the social and emotional development of all children while creating a positive learning environment that strengthens communication, friendship skills, and calming strategies. Certification in this nationally recognized program will not only serve to improve our program(s), but also increase leverage when applying for grants.
 - a. During this 18-month training, requirements include two full day trainings, three half day mini trainings, and working with a coach monthly to help implement this tool. Before each coaching session begins, the teacher is assessed using the Teaching Pyramid Observation Tool (TPOT). The goal is to reach "high-fidelity" in teaching the Pyramid Model. Three teachers have reached high-fidelity and have begun peer coaching the assistant teachers.
 - b. A leadership team comprised of the coach, teachers and a parent has been formed to review our assessment and help create an action plan with strategies and goals.
 - c. Three staff members are qualified, reliable raters on the TPOT tool and can conduct these observations at different organizations and preschools. These staff members are also qualified to conduct peer to peer coaching with other staff members.
5. Dawn Katz became a Professional Development Specialist through the CDA (Child Development Associate) Council. This means that Dawn can go to other programs and facilities to coach and evaluate early childhood professionals working toward their credential. After the observation and assessment, a recommendation is sent to the CDA Council.
6. In June 2018, Mountain Munchkins received a level **FOUR** (out of 5) rating through the *Colorado Shines* program. *Colorado Shines* is a quality rating and improvement system used to assess, improve and communicate the level of quality in early care and education programs.
7. Mountain Munchkins currently has 54 children enrolled. 45 of those families live and/or work in the Town of Mountain Village. The other nine reside and work in San Miguel County. These non-resident families pay a higher daily tuition rate.
8. The Infant Program is currently full at six infants each day. The current waitlist is four infants; two of which are Mountain Village residents.
9. The Toddler Program is full at 16 toddlers per day.

10. The Preschool Program is completely full. The Preschool Program recently graduated seven children going to kindergarten. Enrollment is typically down this time of year as we hold space for the toddlers moving over throughout the school year. The preschool program filled early with no availability until next summer.
11. Mountain Munchkins was awarded \$5,000 to be an ECHO (Early Childhood Health Opportunity) seed grant for onsite playground improvements. Munchkins is the first program on the Western Slope to receive this opportunity. The ECHO program has sent initial design plans. Please view the attached site plan. New concrete paths were poured in August 2019.
12. Mountain Munchkins increased tuition rates by two dollars per day in each classroom as of January 1, 2019.

DEPARTMENT GOALS

1. Assure facility operates within licensing guidelines.
2. All daycare operations are properly supervised.
3. Assure staff completes all continuing education requirements to ensure excellence of the programs.
4. Operate within the annual budget.
5. Continue grant funding and fund-raising efforts to offset the Town subsidy.
6. Assess and evaluate each child's development in the toddler and preschool programs.
7. Create and maintain strong family partnerships within the program.
8. Replace paper towels in each facility with wash cloths to reduce waste.
9. Create and manage the wait list. Priority is given to families that live and work in the Town of Mountain Village.

DEPARTMENT PERFORMANCE MEASURES

1. All staff and employee files are current within 60 days of enrollment/employment. Staff to child ratios are maintained 100 percent of the time. Fire, Health and State inspections are current and on file; any violations are corrected within five business days.

Working on new staff files now. Childcare licensing inspector came for her inspection in May 2019. There were no violations cited at that time.

2. Play areas and equipment are inspected daily; unsafe materials discarded immediately. Fire/Evacuation drills are conducted monthly. All policies and procedures are current with the State of Colorado Rules Regulating Child Care Centers.

Both playgrounds are inspected daily. All issues are corrected immediately. All staff are informed on changes to policies and procedures as changes occur.

Fire/evacuation drills and in shelter drills are practiced monthly.

3. All staff is current on required training, continuing education and formal education courses. Through grants, staff shall seek and successfully complete formal early childhood college courses.

The new early childhood teacher requirements state that all lead teachers must be ECE qualified. All four lead teachers in the program are qualified. Three teaching assistants are currently working toward their credentials.

4. Offset payroll expenses by staffing according to ratios and daily enrollment. Offset operational expenses through parent donated snacks, supplies, and equipment, grants, and fund raising. Department year end expenditure totals do not exceed the adopted budget.

Dawn Katz continues to monitor the revenue vs. expense report monthly. Again, the infant room was not full for the past eleven months. One staff member was removed from the schedule.

Dawn Katz is researching new grant opportunities. This year, Dawn Katz submitted two new grants. One to the Anshutz Family Foundation and the other to the Strong Start Strong Community mill levy.

5. Pursue all grant opportunities to offset operational costs. Pursue and coordinate fund raising opportunities to offset operational costs.

Received grants and fundraiser revenue for 2019:

Telluride Foundation	\$25,000
Temple Hoyne Buell:	\$25,000
Just for Kids Grant:	\$4,250
CCAASE Grant:	\$10,000
ECHO Seed Grant	\$5,000
Strong Start (Mill Levy)	\$27,260
The Anschutz Family Foundation	\$10,000 (requested)
Red Ball Fundraiser:	\$800
Family Date Night	\$14,000 (projected)

TOTAL: \$121,310 (possible)

Mountain Munchkins received a total of \$66,705 in grant funding for 2018. With the addition of the fundraisers, total raised revenue was \$83,000. This is the highest amount the program has ever received. Between the grant monies and fundraising efforts, Mountain Munchkins is hoping to bring in approximately \$120,000 in 2019 to help the scholarship program, playground renovations and to offset the town subsidy.

6. Toddlers and preschoolers will be observed and assessed in all areas of development. Staff will conduct parent-teacher conferences to discuss child's progress and pursue additional services if needed.

Mountain Munchkins is required to assess all preschool children receiving assistance through the Colorado Preschool Program or that may qualify for special education services (using Teaching Strategies Gold) that will attend kindergarten in the fall of 2020. The Teaching Strategies Gold is a research-based, in-depth look into every developmental domain. This assessment tool guides instruction, measures growth over time and pin-points areas in a child's development that need more attention. Mountain Munchkins staff members choose to evaluate all of the preschool age students with this invaluable tool.

Conferences are offered twice a year in the preschool. The infant and toddler room supervisor has completed developmental checklists on all the children enrolled. Conferences were held in April 2019 and are scheduled again for November 2019.

7. Serve as a community resource for families in our community. Offer families opportunities to be part of their child's early learning experience. Communicate with families about their child's development and how the program operates. Be available for conferences on an as needed basis. Forward all parenting education opportunities to our families. Utilize child development professionals to observe and access our program and make improvements based on their assessments.

Through our Pyramid Plus trainings we will offer helpful parent newsletters and informational meetings to encourage and support our Pyramid efforts. Mountain Munchkins' goal is to host four parent nights per year.

Mountain Munchkins has also hosted eight Pyramid trainings for the early childhood providers in the community. These trainings are held once a month at the Mountain Village Fire Station.

Dawn Katz continues to advocate for early childhood education regionally. She is the board chair of the Colorado Preschool Program Council. The Council assures that at-risk children in our community have access to high quality pre-school programs.

Programs who offer Colorado Preschool Program (CPP) spots to at-risk children must meet a set of criteria set forth by the Colorado Department of Education regarding class size and quality standards. 35 percent of preschoolers enrolled at Munchkins are considered “at-risk” and are receiving CPP and Special Education services.

8. Replace paper towels in each facility with wash cloths to reduce waste.

Mountain Munchkins has replaced paper towels with wash cloths in both centers. The State has also approved the use of environmentally friendly cleaning products. Recycling bins have been placed in each classroom and staff and children are encouraged to recycle whenever possible. Mountain Munchkins preschool teachers just completed a Creative Curriculum Reduce, Reuse, Recycle study.

The program goal is to go 80% paperless by the end of 2019. The State Rules and Regs for childcare require us to keep paper files on hand so staff and children files will remain as is.

9. Create and manage the wait list.

Dawn Katz will create and manage the wait list for the program. Priority is given to families that live and work in the Town of Mountain Village. Other families will be considered based on availability.

Currently, there are four families on the infant waitlist, three on the toddler waitlist and three for the preschool program.

The wait list will be reviewed and updated monthly by Dawn.



Outdoor Learning Environments

1 Preschool Area 2 Infant Area 3 Toddler Area



Tree Cookie Path



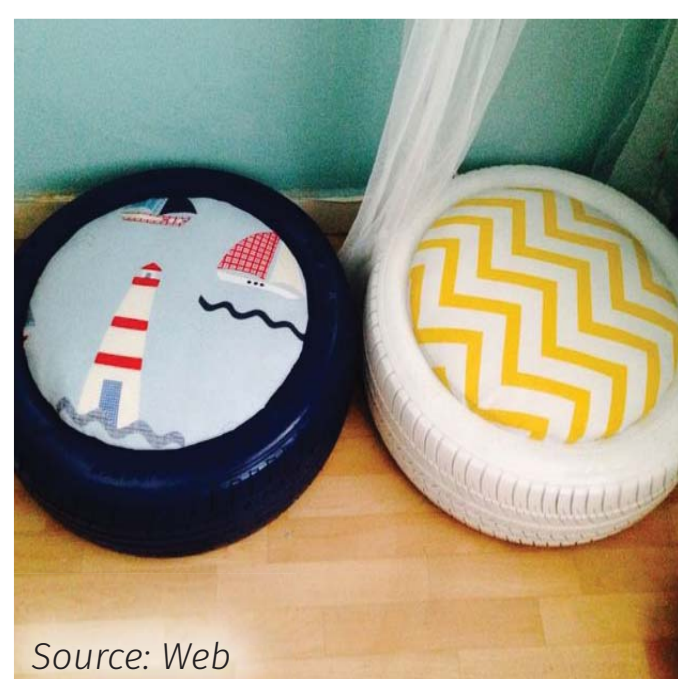
Shade Structure (Colored Shadows)



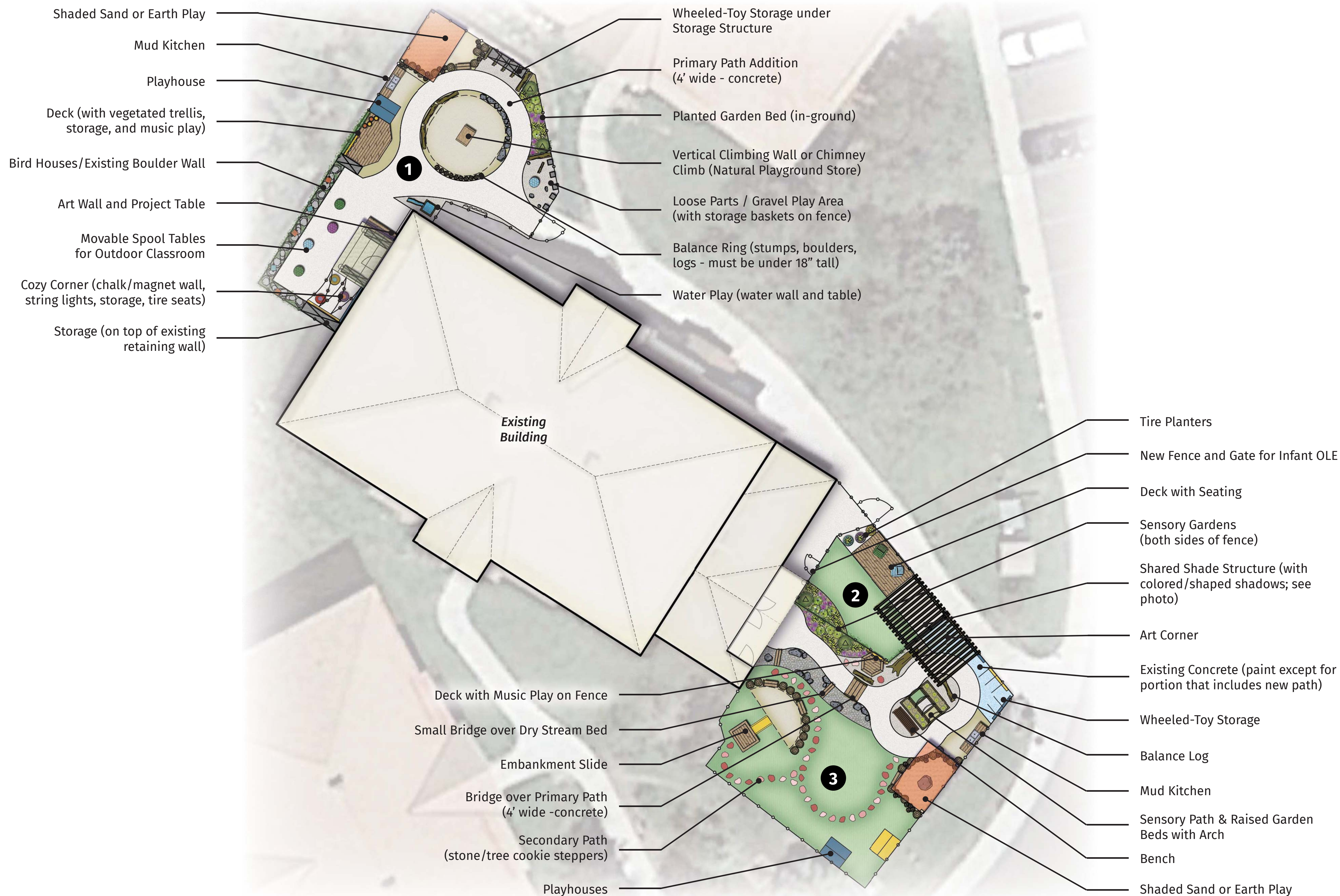
Sensory Path



Garden Arch



Tire Seats





**TOWN OF MOUNTAIN VILLAGE
TOWN MANAGER
CURRENT ISSUES AND STATUS REPORT
SEPTEMBER 2019**

1. Great Services Award Program

- **Great Services Award – AUGUST**
 - **Hector Delgado and Jory Hasler**, IT Department, nominated by Jackie Kennefick. A big thank you for stepping up and covering IT issues while Jim Soukup was on vacation. They have both embraced their enhanced roles and go above and beyond to help with IT needs. We needed help at a Town Council meeting and they were there promptly and worked efficiently to resolve the issue. My department relies on them with full confidence. A big thanks to Hector and Jory – keep up the good work.
 - **Jackie Kennefick**, Town Clerk, nominated by Christina Lambert. Leading by example with the phones. Jackie answers many calls and really goes the extra mile with callers instead of just transferring them. She will research, give details and provides exceptional customer service. I try to follow her lead and we get a lot of calls!
 - **Sam Starr**, Planning Department, nominated by Planning & Development Services. Taking the initiative looking into new software not only for the Planning and Development Services Department but reached out to San Miguel County and the Town of Telluride to include them. Sam organized a webinar in July with his department, San Miguel County and Town of Telluride staff. The Webinar was very positive for all parties.
 - **Brad Wilson, Facilities Maintenance**, nominated by Dawn Katz. Brad always goes above and beyond with any and all projects he has going. He tackles each task with enthusiasm but always has a calmness about him; even when things aren't going as planned. The Town is extremely lucky to have him on board. Mountain Munchkins appreciates all the work he has done on and off the clock for us. Thank you, Brad!
 - **Erika Moir, Police Department, nominated by Jodi Miller for saving a baby's life by beginning CPR when she arrived on site after a 911 call – WINNER FOR AUGUST**

2. VCA Update

- An update and discussion will be on the agenda for the September 19th Town Council meeting
- Met with the VCA Committee to analyze bids from general contractors for the project and to develop recommendations for presentation at the September 19th Council meeting

3. Broadband

- Met with the Technology Committee for the Fiber to the Premise project to discuss marketing and pricing strategies on September 11, 2019
- Adtran DC power plant has been set up and tested
- Adtran 500 has been installed
- The Headend is being retrofitted to accept routers and servers for the Adtran equipment
- Fiber along the spur and in Telluride is complete which allows for our switch over to Mammoth vs. CenturyLink as a provider. Mammoth has also completed the Southern route through Cortez. They are in the testing phase of both the Northern and Southern routes and we are on schedule to transition to Mammoth by the end of the month with redundancy in place

- Most additional materials for the fiber work are on site including micro duct, pedestals and splice enclosers. Final deliverable of micro fiber is estimated to be on site by September 20th
- Continuous updates of the maps outlining the fiber project progress are being provided for the website (the website page has over 1523 hits to date)
- Fiber is currently being installed to Dial A Ride and Bear Creek Lodge

4. IT

- Cybersecurity
 - Deployed CrowdStrike on host machines and servers
 - Enhanced email encryption strategies
 - Increased cyber security protection
 - Performed a deep dive into enhanced security rules
- System Administration
 - Completed storage fixes
 - Fixed some aging policies
 - Re-worked TMV's onsite backup procedures
 - Launched TMV's first virtual instance
 - Began improving security posture on critical machines
- Network Administration
 - Continue to add more cameras
 - Configured access rights for TSG security into certain TMV cameras
 - Switched over to TMV's new IPs
 - Fixed some filtering issues
 - Continue to move machines onto new network
 - Eliminated many security vulnerabilities
- Facilities
 - Continue to improve power conditions at the head-end
 - Continue to re-organize head-end to accommodate AdTran equipment
- Desktop Support
 - Completed MVPD windows 10 upgrade
 - Building more awareness into CrowdStrike's portal
 - Continue to provide technical support
- Phones
 - Deployed first IP phone at Town Hall
 - Began network configuration to properly accommodate IP phones
- Other
 - Working on budget and narrative
 - Continue to conduct true-up licensing with various vendors
 - Continue to get more organized with IT
 - Staff training is ongoing

5.

- **Miscellaneous**
- Negotiated and executed a three-year parking agreement with Blues and Brews Festival with escalating revenue on a cost per ticket over the three years
- Budget and Finance Committee met on August 20th to continue to review the first draft of the revised 2019 and proposed 2020 budget
- Attended a special SMRHA meeting where we interviewed two prospective Executive Director candidates. One additional candidate will be interviewed the week of September 16th
- Met with Finn Kjome and Jim Loebe to discuss direction given at the August Council meeting regarding Streets and Trail Safety. We have worked with our engineers to finalize projected costs for the alternatives requested by Council

- Attended an all day meeting of the Gondola Committee and Subcommittee to discuss the gondola long term plan and prepare for the first full stakeholder meeting with all elected officials and representatives from other stakeholders
- Attended the Telluride Regional Waste Water Treatment Plant Funding Subcommittee meeting on August 21st. A second meeting will be scheduled in the next month or so



Business and Government Activity Report

For the month ending: August 31st

Activity	2019			2018			YTD Variance	
	MONTH	Monthly Change	YTD	MONTH	Monthly Change	YTD	Variance	Variance %
Cable/Internet								
<i>In November 2018, bulk internet subscribers increased 8%</i>								
# Residential & Bulk Basic Cable	835	3		866	(1)			
# Premium Channel Residential & Bulk Subscribers	413	2		476	(8)			
# Digital Subscribers	213	0		224	(4)			
# Internet Subscribers	1,997	31		1,772	(7)			
Average # Phone Subscribers	97	0		102	0			
Village Court Apartments								
Occupancy Rate %	99.09%	-0.46%	99.26%	98.19%	0.00%	98.42%	0.84%	0.9%
# Vacated Units	1	0	11	2	1	6	5	83.3%
# Work Orders Completed	23	7	267	25	0	223	44	19.7%
# on Waiting List	192	10		117	23			
Public Works								
Service Calls	569	25	2,829	508	97	2,610	219	8.4%
Snow Fall Inches	0	0	272	0	0	154	118	76.6%
Snow Removal - Streets & Prkg Lots Hours	0	0	3,473	0	0	1,436	2,037	141.9%
Roadway Maintenance Hours	821	163	902	804	193	2,417	(1,515)	-62.7%
Water Billed Consumption Gal.	24,230,000	(27,000)	154,595,000	19,073,000	(2,564,000)	173,424,000	(18,829,000)	-10.9%
Sewage Treatment Gal.	9,435,000	(2,192,000)	74,051,000	8,277,000	(1,364,000)	61,981,000	12,070,000	19.5%
Child Development Fund								
# Infants & Toddlers Actual Occupancy	18.91	0.96		18.61	(0.79)			
# Preschoolers Actual Occupancy	16.77	(0.56)		14.03	(1.80)			
Transportation and Parking								
GPG (noon snapshot)	6,556	(1,441)	57,462	5,484	(869)	48,113	9,349	19.4%
GPG Parking Utilization (% of total # of spaces occupied)	46.0%	-10.10%	51.4%	39.70%	-6.30%	43.6%	7.8%	17.9%
HPG (noon snapshot)	1,027	(373)	11,316	700	(404)	9,227	2,089	22.6%
HPG Parking Utilization (% of total # of spaces occupied)	31.3%	-11.30%	43.9%	22.00%	-12.70%	36.3%	7.6%	20.9%
Total Parking (noon snapshot)	10,833	(2,157)	97,852	8,985	(1,445)	87,730	10,122	11.5%
Parking Utilization (% of total # of spaces occupied)	43.2%	-8.60%	49.8%	37.00%	-6.00%	45.2%	4.6%	10.2%
Paid Parking Revenues	\$33,164	(\$40,855)	\$328,509	\$30,270	(\$56,505)	\$278,850	\$49,659	17.8%
Bus Routes # of Passengers	10,813	(2,315)	46,660	8,768	(129)	35,385	11,275	31.9%
Employee Shuttle # of Passengers	1,410	(65)	11,306	1,306	117	10,070	1,236	12.3%
Employee Shuttle Utilization Rate %	52.90%	3.70%	53.1%	55.40%	4.80%	50.6%	2.50%	4.9%
Inbound (Vehicle) Traffic (Entrance) # of Cars	79,990	(11,086)	539,301	76,203	(6,062)	530,521	8,780	1.7%
PART TIME: judge, 7 town council, 11 child care SEASONAL: 2 groundskeepers, 3 disc golf rangers NEW HIRES: gondola mechanic, water tech, 3 disc golf rangers, groundskeeper, 9 gondola ops TERMS: 2 FTYR gondola ops, 1 accident/illness REASON FOR TERMS: 1 drug policy, 3 other job, 5 personal/ family; 2 quit/no notice; 2 moved								
Human Resources								
FT Year Round Head Count	83	(1)		83	0			
Seasonal Head Count (FT & PT)	5	2		8	(3)			
PT Year Round Head Count	19	(2)		23	0			
Gondola FT YR, Seasonal, PT YR Head Count	54	(5)		52	(2)			
Total Employees	161	(6)		166	(5)			
Gondola Overtime Paid Hours	493	280	2,951	185	(95)	2334	617	26.4%
Other Employee Overtime Paid	114	(28)	757	173	40	936	(179)	-19.1%
# New Hires Total New Hires	12	3	67	5	0	52	15	28.8%
# Terminations	14	9	64	8	3	51	13	25.5%
# Workmen Comp Claims	2	0	13	1	0	5	8	160.0%
Workmen Comp Claims Costs	\$994	\$603	\$10,012	\$256	(\$3,499)	\$4,803	\$5,209	108.4%
Number of Reported Injuries	2	0	15	1	0	10	5	50.0%
Marketing & Business Development								
Town Hosted Meetings	6	2	35	5	1	37	(2)	-5.4%
Email Correspondence Sent	29	(3)	113	20	8	74	39	52.7%
E-mail List #	6,898	101		6,534	0			
News Articles	20	7	105	na	#VALUE!	na	#VALUE!	#VALUE!
Press Releases Sent	3	(8)	42	6	0	24	18	75.0%
Gondola and RETA								
<i>Current RETA revenues are unaudited</i>								
Gondola # of Passengers	355,385	(116,084)	2,381,545	338,168	(108,154)	2,213,340	168,205	7.6%
Chondola # of Passengers	0	0	102,140	0	0	99,459	2,681	2.7%
RETA fees collected by TMOVA	\$ 755,015	\$ 289,655	\$ 3,247,520	\$ 424,140	\$ (75,654)	\$ 3,883,012	(\$635,492)	-16.4%

Activity	2019			2018			YTD Variance			
	MONTH	Monthly Change	YTD	MONTH	Monthly Change	YTD	Variance	Variance %		
Police										
<i>"non custodial" Summons taken out of Arrests line</i>										
Calls for Service	#	379	(19)	2,804	316	(91)	3,002	(198)	-6.6%	
Investigations	#	12	(5)	117	13	(6)	136	(19)	-14.0%	
Alarms	#	26	1	243	32	6	210	33	15.7%	
Arrests	#	3	(5)	30	na	#VALUE!	na	#VALUE!	#VALUE!	
Summons	#	6	5	28	3	#VALUE!	21	7	33.3%	
Traffic Contacts	#	20	(7)	159	5	(29)	170	(11)	-6.5%	
Traffic Tickets Written	#	9	4	33	3	(6)	90	(57)	-63.3%	
Parking Tickets Written	#	266	(229)	2,777	231	(137)	2,507	270	10.8%	
Administrative Dismissals	#	4	(1)	36	7	5	43	(7)	-16.3%	
Building/Planning										
Community Development Revenues		\$554,613	\$512,201	\$859,444	\$102,190	\$17,111	\$636,377	\$223,068	35.1%	
# Permits Issued		42	7	258	37	2	293	(35)	-11.9%	
Valuation of Mtn Village Remodel/New/Additions Permits		\$19,666,000	\$18,749,036	\$27,038,606	\$5,182,635	\$2,426,774	\$19,505,999	\$7,532,607	38.6%	
Valuation Mtn Village Electric/Plumbing/Other Permits		\$756,014	\$649,314	\$1,826,232	\$76,773	(\$133,242)	\$1,371,769	\$454,463	33.1%	
Valuation Telluride Electric/Plumbing Permits		\$162,900	(\$329,425)	\$2,451,050	\$717,397	\$575,590	\$2,796,787	(\$345,737)	-12.4%	
# Inspections Completed		420	62	2,479	229	6	1,934	545	28.2%	
# Design Review/Zoning Agenda Items		16	2	92	4	-8	80	12	15.0%	
# Staff Review Approvals		24	10	102	28	-6	255	(153)	-60.0%	
Recreation										
Summer - May 1 - October 31										
Mile of Trails Maintained		10.6	0.0	38.4	10.6	0.0	38.4	0.00	0.0%	
Adventure Rock Registrations		463	(385)	1440	345	(458)	1918	(478)	-24.9%	
Disc Golf Registrations		742	(195)	1896	644	(174)	2719	(823)	-30.3%	
Platform Tennis Registrations		16	(2)	219	20	(5)	221	(2)	-0.9%	
Plaza Services										
Snow Removal Plaza	Hours	0	0	2236	0	0	848.3	1,388	163.6%	
Plaza Maintenance	Hours	382	66	2665	397	(7)	3533	(867)	-24.6%	
Lawn Care	Hours	348	26	1239	329	(17)	1284	(45)	-3.5%	
Plant Care	Hours	428	(33)	1742	549	(8)	2374	(632)	-26.6%	
Irrigation	Hours	146	(104)	575	128	(29)	626	(52)	-8.3%	
TMV Trash Collection	Hours	124	(1)	823	116	8	887	(63)	-7.1%	
Christmas Decorations	Hours	20	20	681	3	(3)	870	(189)	-21.8%	
Residential Trash	Pound	33750	10,050	197,100	30,600	7,500	172050	25,050	14.6%	
Residential Recycle	Pound	45499	9,130	288,275	45,246	7,000	225838	62,437	27.6%	
Diversion Rate	%	57.41%	-3.13%	59.39%	59.66%	-2.69%	56.76%	2.63%	4.6%	
Vehicle Maintenance										
# Preventive Maintenance Performed		18	5	139	22	8	156	(17)	-10.9%	
# Repairs Completed		33	8	168	22	3	216	(48)	-22.2%	
Special Projects		7	5	33	1	1	8	25	312.5%	
# Roadside Assists		1	0	3	1	(1)	4	(1)	-25.0%	
Finance										
# Other Business Licenses Issued		35	12	934	13	2	805	129	16.0%	
# Privately Licensed Rentals		0	(1)	72	0	(2)	73	(1)	-1.4%	
# Property Management Licensed Rentals		9	3	417	6	3	419	(2)	-0.5%	
# Unique VRBO Property Advertisements Listings for MV		416	8		448	16				
# Paperless Billing Accts (YTD is total paperless customers)		5	(22)	1,034	(19)	(11)	857	177	20.7%	
# of TMV AR Bills Processed		2,190	(7)	17,366	2,143	(58)	17,099	267	1.6%	
Accounts Receivable					General Fund Investment Activity					
Current	TMV Operating Receivables (includes Gondola funding)		Utilities - Broadband and Water/Sewer		VCA - Village Court Apartments		Change in Value (Month) \$262,513 Ending Balance \$11,259,249 Investment Income (Month) \$13,375 Portfolio Yield 2.30% Yield Change (Month) -16			
	\$940,683	82.5%	\$435,133	85.3%	\$6,088	50.0%				
	30+ Days	196,912	17.3%	55,828	10.9%	1,213				10.0%
	60+ Days	38	0.0%	14,088	2.8%	292				2.4%
	90+ Days	202	0.0%	3,441	0.7%	95				0.8%
	over 120 days	1,862	0.2%	1,834	0.4%	4,488				36.9%
	Total	\$ 1,139,697	100.0%	\$ 510,324	100.0%	\$ 12,176				100.0%
Current	Other Billings - CDF, Construction Parking		Total All AR		Change Since Last Month - Increase (Decrease) in AR		Other Statistics Population (estimated) 1,408 (Active) Registered Voters 871 Property Valuation 290,861,460			
	\$32,127	88.5%	\$ 1,414,031	83.3%	\$31,182	12.8%				
	30+ Days	3,831	10.6%	257,784	15.2%	214,799				88.4%
	60+ Days	348	1.0%	14,766	0.9%	(6,681)				-2.7%
	90+ Days	-	0.0%	3,738	0.2%	(1,112)				-0.5%
	over 120 days	-	0.0%	8,184	0.5%	4,800				2.0%
	Total	\$ 36,306	100.0%	\$ 1,698,503	100.0%	\$ 242,988				100.0%

Town of Mountain Village Broadband Subscriber Statistics

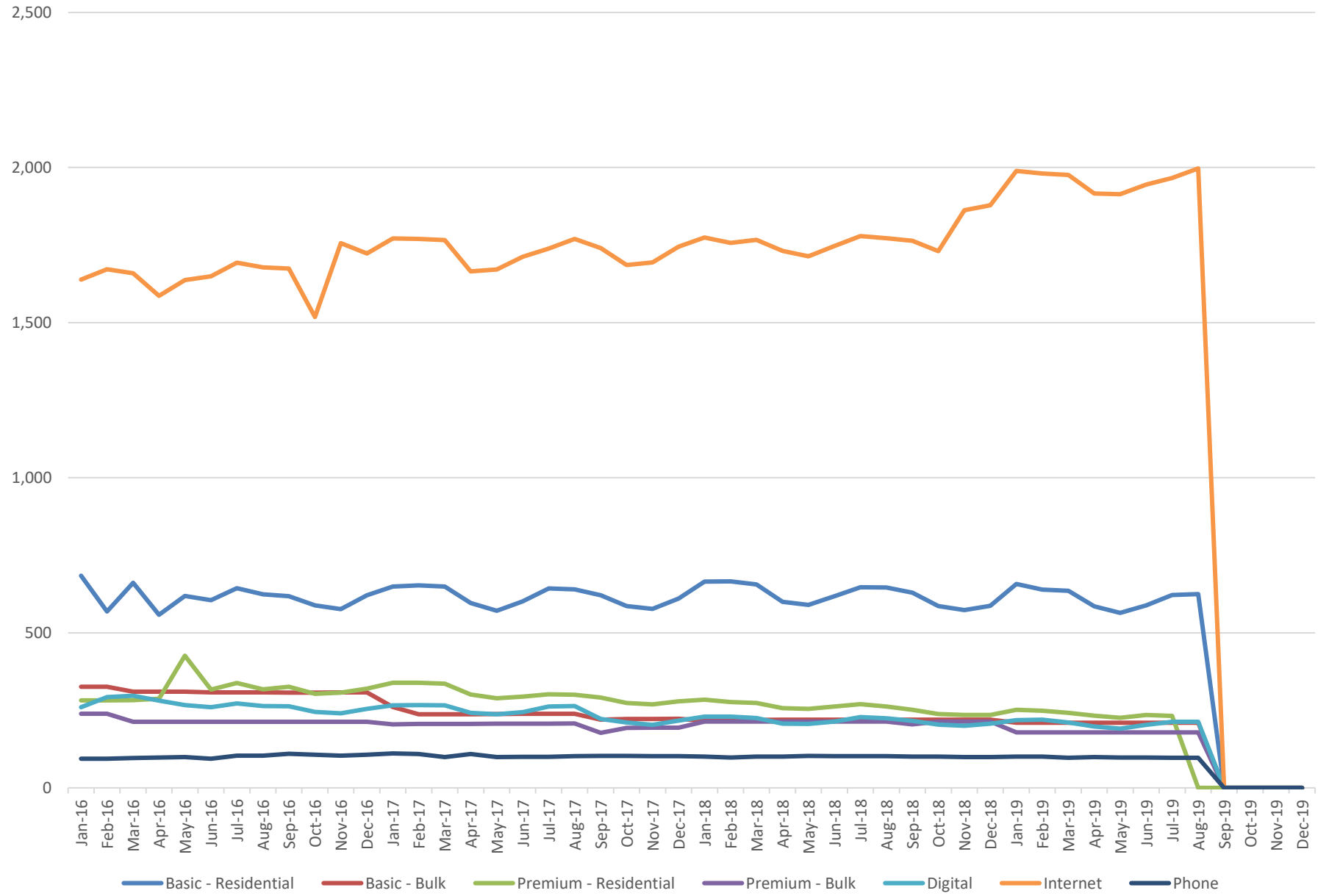
	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC
2019 EBU Subscribers												
Basic - Residential	657	639	635	585	564	588	622	625	0	0	0	0
Increase (Decrease) - Prior Year	-1.20%	-4.05%	-3.20%	-2.50%	-4.41%	-4.85%	-3.86%	-3.25%	-100.00%	-100.00%	-100.00%	-100.00%
Basic - Bulk	210	210	210	210	210	210	210	210	0	0	0	0
Increase (Decrease) - Prior Year	-2.78%	-2.78%	-4.11%	-4.55%	-4.55%	-4.55%	-4.55%	-4.55%	-100.00%	-100.00%	-100.00%	-100.00%
Premium - Residential	252	249	242	233	226	235	232	234	0	0	0	0
Increase (Decrease) - Prior Year	-11.27%	-10.11%	-11.68%	-9.34%	-11.37%	-10.31%	-14.07%	-10.69%	-100.00%	-100.00%	-100.00%	-100.00%
Premium - Bulk	179	179	179	179	179	179	179	179	0	0	0	0
Increase (Decrease) - Prior Year	-16.36%	-16.36%	-16.36%	-16.36%	-16.36%	-16.36%	-16.36%	-16.36%	-100.00%	-100.00%	-100.00%	-100.00%
Digital	218	220	211	198	191	203	213	213	0	0	0	0
Increase (Decrease) - Prior Year	-5.22%	-4.35%	-6.22%	-4.35%	-7.28%	-5.14%	-6.58%	-4.91%	-100.00%	-100.00%	-100.00%	-100.00%
Internet	1,989	1,981	1,976	1,916	1,914	1,945	1,966	1,997	0	0	0	0
Increase (Decrease) - Prior Year	12.12%	12.75%	11.83%	10.69%	11.67%	11.33%	10.51%	12.70%	-100.00%	-100.00%	-100.00%	-100.00%
Phone	101	101	97	99	98	98	97	97	0	0	0	0
Increase (Decrease) - Prior Year	0.00%	3.06%	-3.96%	-1.98%	-4.85%	-3.92%	-4.90%	-4.90%	-100.00%	-100.00%	-100.00%	-100.00%

	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC
2018 EBU Subscribers												
Basic - Residential	665	666	656	600	590	618	647	646	629	586	573	587
Increase (Decrease) - Prior Year	2.47%	1.99%	1.08%	0.67%	3.33%	2.83%	0.62%	0.94%	1.29%	0.00%	-0.69%	-3.77%
Basic - Bulk	216	216	219	220	220	220	220	220	220	220	220	220
Increase (Decrease) - Prior Year	-17.24%	-8.86%	-7.59%	-7.17%	-7.56%	-7.95%	-7.95%	-7.95%	0.00%	-0.90%	-0.90%	-1.35%
Premium - Residential	284	277	274	257	255	262	270	262	252	238	235	235
Increase (Decrease) - Prior Year	-16.22%	-18.29%	-18.45%	-14.62%	-11.76%	-10.88%	-10.60%	-12.67%	-13.40%	-13.14%	-12.64%	-15.77%
Premium - Bulk	214	214	214	214	214	214	214	214	205	214	214	214
Increase (Decrease) - Prior Year	4.39%	3.88%	3.88%	3.88%	3.38%	3.38%	3.38%	2.88%	15.82%	10.88%	10.31%	10.31%
Digital	230	230	225	207	206	214	228	224	216	204	200	207
Increase (Decrease) - Prior Year	-13.53%	-13.86%	-15.41%	-14.46%	-13.08%	-12.30%	-12.98%	-15.15%	-2.70%	-3.32%	-1.48%	-4.61%
Internet	1,774	1,757	1,767	1,731	1,714	1,747	1,779	1,772	1,764	1,730	1,862	1,878
Increase (Decrease) - Prior Year	0.17%	-0.73%	0.06%	3.96%	2.57%	2.04%	2.30%	0.11%	1.38%	2.61%	9.92%	7.62%
Phone	101	98	101	101	103	102	102	102	101	101	99	99
Increase (Decrease) - Prior Year	-9.01%	-10.09%	2.02%	-7.34%	4.04%	2.00%	2.00%	0.00%	-1.94%	-1.94%	-2.94%	-2.94%

	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC
2017 EBU Subscribers												
Basic - Residential	649	653	649	596	571	601	643	640	621	586	577	610
Increase (Decrease) - Prior Year	-5.12%	14.76%	-1.82%	6.81%	-7.75%	-0.66%	-0.16%	2.56%	0.49%	-0.34%	0.17%	-1.77%
Basic - Bulk	261	237	237	237	238	239	239	239	220	222	222	223
Increase (Decrease) - Prior Year	-19.94%	-27.30%	-23.55%	-23.55%	-23.23%	-22.40%	-22.40%	-22.40%	-28.34%	-27.69%	-27.92%	-27.60%
Premium - Residential	339	339	336	301	289	294	302	300	291	274	269	279
Increase (Decrease) - Prior Year	20.21%	20.21%	18.73%	4.88%	-32.16%	-7.26%	-10.65%	-5.66%	-10.74%	-9.57%	-12.38%	-12.81%
Premium - Bulk	205	206	206	206	207	207	207	208	177	193	194	194
Increase (Decrease) - Prior Year	-14.23%	-13.81%	-3.29%	-3.29%	-2.82%	-2.82%	-2.82%	-2.35%	-16.90%	-9.39%	-8.92%	-8.92%
Digital	266	267	266	242	237	244	262	264	222	211	203	217
Increase (Decrease) - Prior Year	2.31%	-8.87%	-10.44%	-13.88%	-11.24%	-6.15%	-3.68%	0.00%	-15.59%	-13.88%	-15.42%	-14.90%
Internet	1,771	1,770	1,766	1,665	1,671	1,712	1,739	1,770	1,740	1,686	1,694	1,745
Increase (Decrease) - Prior Year	8.05%	5.86%	6.45%	4.98%	2.08%	3.82%	2.72%	5.48%	3.94%	11.07%	-3.53%	1.28%
Phone	111	109	99	109	99	100	100	102	103	103	102	102
Increase (Decrease) - Prior Year	18.09%	15.96%	3.13%	11.22%	0.00%	6.38%	-3.85%	-1.92%	-6.36%	-3.74%	-1.92%	-4.67%

	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC
2016 EBU Subscribers												
Basic - Residential	684	569	661	558	619	605	644	624	618	588	576	621
Increase (Decrease) - Prior Year												
Basic - Bulk	326	326	310	310	310	308	308	308	307	307	308	308
Increase (Decrease) - Prior Year												
Premium - Residential	282	282	283	287	426	317	338	318	326	303	307	320
Increase (Decrease) - Prior Year												
Premium - Bulk	239	239	213	213	213	213	213	213	213	213	213	213
Increase (Decrease) - Prior Year												
Digital	260	293	297	281	267	260	272	264	263	245	240	255
Increase (Decrease) - Prior Year												
Internet	1,639	1,672	1,659	1,586	1,637	1,649	1,693	1,678	1,674	1,518	1,756	1,723
Increase (Decrease) - Prior Year												
Phone	94	94	96	98	99	94	104	104	110	107	104	107
Increase (Decrease) - Prior Year												

Cable Subscribers 2016-present





Memorandum

To: Town Council
From: Kevin Swain, Finance Director
Date: September 11, 2019
Re: Town of Mountain Village Financial Statements through July 2019

Mountain Village Financials Statements through July 2019

General Fund Summary

The General Fund reflects a year to date surplus of \$3.1 million. Permit and use taxes are under prior year and budget but August activity is over budget and prior year. Sales taxes show an increase of 14.8% over prior year and 11% over budget. Revenues of \$8.2 million were over budget by \$348,400 even though development related revenues are lagging.

Total GF operating expenditures of \$4.84 million were under budget by \$322,553.

Transfers to other funds include:

Fund	This Month	YTD Budget	YTD Actual	Budget Variance
Capital Projects Fund (From GF)	\$ -	\$ 20,500	\$ 20,426	(74)
Child Development Fund	\$ 20,197	\$ 71,119	\$ 32,816	(38,303)
Conference Center Subsidy	\$ 71,195	\$ 151,752	\$ 151,044	(708)
Affordable Housing Development Fund (Monthly Sales Tax Allocation)	\$ 53,245	\$ 281,318	\$ 364,664	83,346
Vehicle & Equipment Acquisition Fund	\$ 26,530	\$ 42,000	\$ 41,132	(868)

Income transfers from other funds include:

Fund	This Month	YTD Budget	YTD Actual	Budget Variance
Overhead allocation from Broadband, Water/sewer, Gondola, VCA and Parking Services	\$ 57,501	\$ 408,455	\$ 405,995	(2,460)
*Tourism Fund	\$ 1,060	\$ 31,496	\$ 18,232	(13,264)
*This transfer is comprised of administrative fees, interest, and penalties collected.				
Debt Service Fund (Specific ownership taxes)	\$ 2,966	\$ 20,079	\$ 16,680	(3,399)

Vehicle and Equipment Acquisition Fund – No Fund Income Statement Attached

The Bobcat leases have been paid, and a compressor for Road & Bridge and Police equipment have been purchased. A transfer from the General Fund in the amount of \$41,132 has been made.

Capital Projects Fund – No Fund Income Statement Attached

\$20,426 was spent on the Shop remodel consulting fees.

Historical Museum Fund – No Fund Income Statement Attached

\$94,439 in property taxes were collected and \$92,548 was tendered to the historical museum. The county treasurer retained \$1,891 in treasurer’s fees.

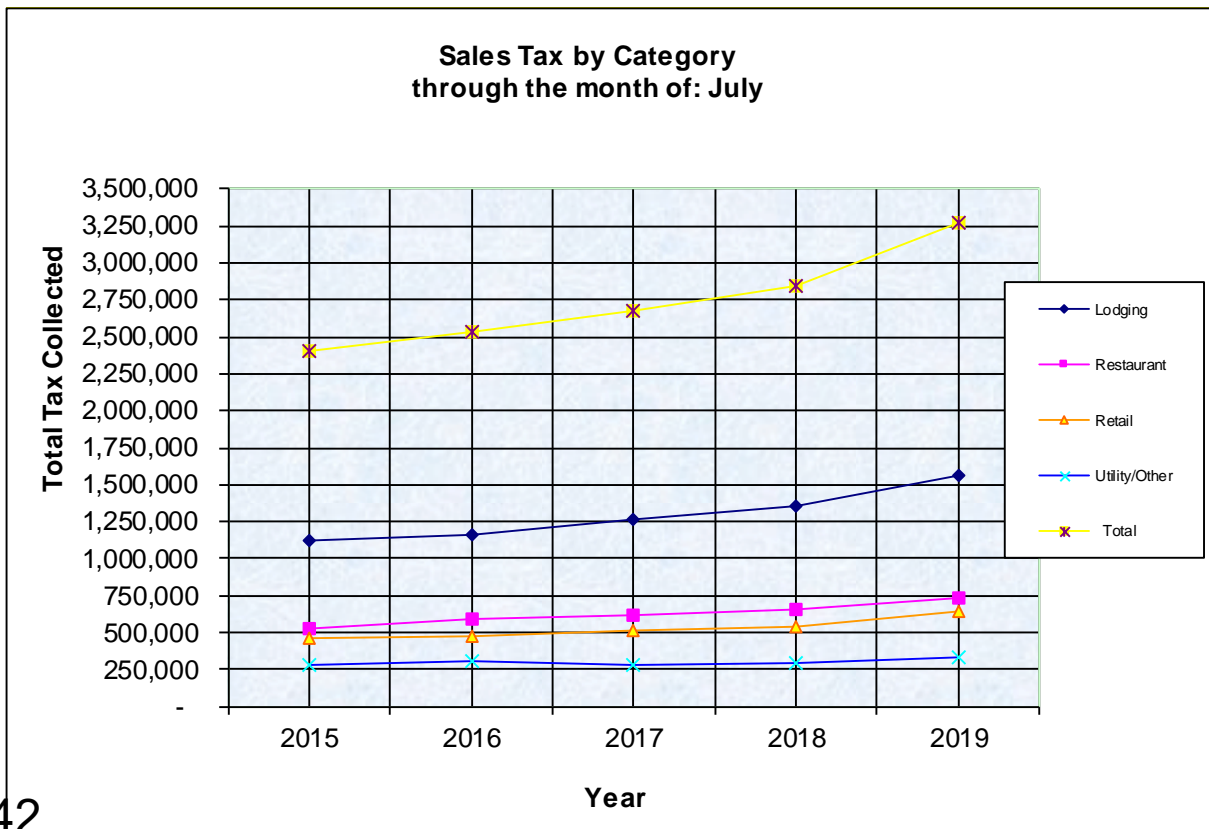
Mortgage Assistance Fund – No Fund Income Statement Attached

\$30,000 in employee down payment assistance has been given and paid.

Sales Tax

Sales taxes of \$3.27 million are 14.8% over 2018 through this period and are over budget by 11%. Retail shows the highest growth at 20%, followed by lodging at 15.3%. Retail growth is now being enhanced from remote sales, now taxable at the delivery location under new Colorado state law.

Actual Sales Tax Base By Class, Through July 2019										
Category	Actual 2015	Actual 2016	PY % Increase	Actual 2017	PY % Increase	Actual 2018	PY % Increase	Actual 2019	PY \$ Variance	PY % Increase
	4.5%	4.5%	2015 to 2016	4.5%	2016 to 2017	4.5%	2017 to 2018	4.5%	2018 to 2019	2018 to 2019
Lodging	25,060,071	25,727,545	3%	28,025,486	9%	30,106,030	7%	34,713,292	4,607,262	15.30%
Restaurant	11,834,396	13,254,205	12%	13,757,496	4%	14,678,749	7%	16,316,481	1,637,732	11.16%
Retail	10,261,443	10,610,715	3%	11,430,140	8%	11,930,296	4%	14,311,482	2,381,186	19.96%
Utility/Other	6,293,256	6,725,493	7%	6,231,998	-7%	6,578,257	6%	7,330,858	752,602	11.44%
Total	53,449,165	56,317,959	5%	59,445,120	6%	63,293,332	6%	72,672,113	9,378,782	14.82%



Tourism Fund

2019 restaurant taxes totaling \$326,123 have been collected and \$319,600 was tendered to the airline guarantee program. \$1,387,183 in lodging taxes were collected and \$1,366,375 was tendered to the airline guarantee program and to MTI. Additional Funding of \$34,030 was also made for the guest services agent. The Town retained \$27,331 in administrative fees, and penalties and interest of \$2,274. These fees are offset by the additional funding for the guest services agent.

Lodging taxes are exceeding prior year by 15.3% and budget by 16.3%. Restaurant taxes are ahead of prior year and budget by 11.25% and 13.6%, respectively.

Town of Mountain Village Colorado Lodging Tax Summary									
	2015	2016	2017	2018	2019		2018	2019	Budget
	Activity (4%)	Activity (4%)	Activity (4%)	Activity (4%)	Activity (4%)		Var %	Budget	Var %
January	216,904	193,815	245,628	273,707	300,246		9.70%	252,909	15.77%
February	231,700	249,339	260,809	262,096	310,947		18.64%	270,687	12.95%
March	303,173	304,515	312,990	322,588	400,361		24.11%	323,700	19.15%
April	12,319	7,638	8,353	18,205	17,822		-2.11%	8,978	49.62%
May	15,282	16,633	12,493	18,134	24,293		33.97%	12,856	47.08%
June	84,204	106,415	122,193	137,760	138,359		0.44%	126,812	8.35%
July	136,711	153,342	158,585	170,730	195,155		14.31%	165,183	15.36%
August	88,990	111,760	112,264	136,080	-		-100.00%	116,767	#DIV/0!
September	113,475	139,363	148,624	171,040	-		-100.00%	154,789	#DIV/0!
October	22,812	31,322	34,399	34,696	-		-100.00%	35,189	#DIV/0!
November	11,372	14,725	18,535	17,307	-		-100.00%	17,954	#DIV/0!
December	226,508	261,808	290,808	283,658	-		-100.00%	279,101	#DIV/0!
Total	1,463,449	1,590,676	1,725,680	1,846,001	1,387,183		-24.85%	1,764,925	-27.23%
Tax Base	36,586,237	39,766,902	43,142,003	46,150,032	34,679,576			44,123,125	

Town of Mountain Village Colorado Restaurant/Bar Tax Summary									
	2015	2016	2017	2018	2019		2018	2019	Budget
	Activity (2%)	Activity (2%)	Activity (2%)	Activity (2%)	Activity (2%)		Var %	Budget	Var %
January	46,261	48,594	54,097	57,188	62,863		9.92%	55,332	11.98%
February	53,871	60,243	60,144	63,140	66,720		5.67%	61,384	8.00%
March	60,420	71,171	74,202	75,202	87,671		16.58%	76,082	13.22%
April	2,876	1,511	1,829	7,119	7,364		3.43%	1,946	73.57%
May	5,457	4,568	4,448	4,838	4,299		-11.14%	4,539	-5.58%
June	25,426	34,359	34,365	39,048	38,614		-1.11%	35,015	9.32%
July	40,081	44,827	46,470	46,603	58,590		25.72%	47,551	18.84%
August	29,015	35,020	34,998	39,031	-		-100.00%	35,879	#DIV/0!
September	32,169	36,195	39,291	36,920	-		-100.00%	40,202	#DIV/0!
October	9,492	11,312	13,519	12,695	-		-100.00%	13,833	#DIV/0!
November	6,637	5,099	5,352	7,221	-		-100.00%	5,620	#DIV/0!
December	55,055	59,070	54,303	53,383	-		-100.00%	54,900	#DIV/0!
Total	366,759	411,969	423,017	442,390	326,123		-26.28%	432,283	-32.55%
Tax Base	18,337,941	20,598,437	21,150,852	22,119,524	16,306,130			21,614,150	

Business license fees of \$304,302 are under budget (less than 1%) and over prior year (\$1,050). \$286,044 was remitted to MTI and \$22,530 in admin fees and penalties were transferred to the General Fund.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2019**

	2019						2018	2017	2016
	Actual YTD	Budget YTD	Budget Variance	Budget Variance	Annual Budget	Budget Balance	Actual YTD	Actual YTD	Actual YTD
			(\$)	(%)					
Revenues									
Charges for Services	\$ 132,556	\$ 147,142	\$ (14,586)	-9.91%	\$ 319,535	\$ 186,979	\$ 231,856	\$ 270,395	\$ 204,091
Contributions	18,564	20,946	(2,382)	-11.37%	43,438	24,874	2,914	90,185	16,037
Fines and Forfeits	5,115	845	4,270	505.33%	6,077	962	5,704	3,282	8,672
Interest Income	181,705	19,964	161,741	810.16%	45,000	(136,705)	37,500	31,720	50,461
Intergovernmental	348,806	330,891	17,915	5.41%	552,131	203,325	348,220	315,083	315,360
Licenses and Permits	123,944	176,884	(52,940)	-29.93%	337,708	213,764	180,184	235,936	191,731
Miscellaneous Revenues	53,595	40,354	13,241	32.81%	79,118	25,523	34,945	66,734	55,523
Taxes and Assessments	7,322,506	7,101,352	221,154	3.11%	9,232,575	1,910,069	6,992,885	6,916,813	6,713,929
Total Revenues	8,186,791	7,838,378	348,413	4.44%	10,615,582	2,428,791	7,834,208	7,930,148	7,555,804
Operating Expenses									
Legislation & Council	43,657	44,733	(1,076)	-2.41%	88,253	44,596	43,178	47,883	30,944
Town Manager	156,161	151,538	4,623	3.05%	329,148	172,987	150,313	143,636	132,643
Administrative Services	215,951	220,766	(4,815)	-2.18%	393,681	177,730	206,555	214,432	196,404
Finance	538,592	555,923	(17,331)	-3.12%	854,225	315,633	560,710	516,907	509,989
Technical	224,031	203,705	20,326	9.98%	391,173	167,142	219,966	108,709	94,182
Human Resources	194,127	192,244	1,883	0.98%	341,293	147,166	209,903	176,612	179,934
Town Attorney	272,289	270,535	1,754	0.65%	460,000	187,711	237,733	256,075	344,907
Communications and Business Development	270,307	272,284	(1,977)	-0.73%	507,388	237,081	178,812	131,790	184,499
Municipal Court	16,846	17,299	(453)	-2.62%	32,541	15,695	16,016	16,557	15,669
Police Department	532,750	570,060	(37,310)	-6.54%	978,923	446,173	484,860	451,482	445,289
Community Services	30,930	32,269	(1,339)	-4.15%	54,529	23,599	29,526	28,363	26,735
Community Grants and Contributions	78,363	78,850	(487)	-0.62%	120,350	41,987	77,850	86,000	54,250
Roads and Bridges	412,147	421,817	(9,670)	-2.29%	1,135,064	722,917	390,278	391,745	384,945
Vehicle Maintenance	243,484	260,848	(17,364)	-6.66%	444,492	201,008	249,908	312,227	287,874
Municipal Bus	124,098	130,109	(6,011)	-4.62%	266,181	142,083	115,790	136,441	95,799
Employee Shuttle	27,000	43,561	(16,561)	-38.02%	88,032	61,032	32,434	24,207	26,308
Parks & Recreation	270,076	311,732	(41,656)	-13.36%	562,537	292,461	295,924	253,816	248,715
Plaza Services	709,209	774,102	(64,893)	-8.38%	1,335,738	626,529	689,556	637,963	693,807
Public Refuse Removal	33,475	34,732	(1,257)	-3.62%	65,083	31,608	37,961	27,580	28,452
Building/Facility Maintenance	110,694	138,989	(28,295)	-20.36%	251,168	140,474	99,768	124,655	90,583
Building Division	134,096	188,428	(54,332)	-28.83%	525,767	391,671	166,074	243,773	280,277
Housing Division Office	11,316	11,517	(201)	-1.75%	20,706	9,390	10,826	10,254	12,204
Planning and Zoning Division	189,896	236,007	(46,111)	-19.54%	475,343	285,447	239,074	211,859	189,974
Contingency	-	-	-	#DIV/0!	97,216	85,900	-	-	1,250
Total Operating Expenses	4,839,495	5,162,048	(322,553)	-6.25%	9,818,831	4,968,020	4,743,015	4,552,966	4,555,633
Surplus / Deficit	3,347,296	2,676,330	670,966	25.07%	796,751	(2,539,229)	3,091,193	3,377,182	3,000,171
Capital Outlay	65,301	100,301	(35,000)	-34.89%	622,000	556,699	90,415	583,103	6,651
Surplus / Deficit	3,281,995	2,576,029	705,966	27.41%	174,751	(3,107,244)	3,000,778	2,794,079	2,993,520
Other Sources and Uses									
Sale of Assets	14,953	-	14,953	#DIV/0!	-	(14,953)	14,383	-	4,822
Transfer (To) From Affordable Housing	(364,664)	(281,318)	(83,346)	29.63%	(484,453)	(119,789)	(317,027)	(296,041)	(276,408)
Transfer (To) From Broadband	-	-	-	#DIV/0!	(1,367,588)	(1,367,588)	10,000	-	-
Transfer (To) From Child Development	(32,816)	(71,119)	38,303	-53.86%	(191,850)	(40,806)	(58,642)	(30,252)	(16,740)
Transfer (To) From Capital Projects	(20,426)	(20,500)	74	-0.36%	(75,000)	(93,232)	(10,237)	(32,683)	(64,606)
Transfer (To) From Debt Service	16,680	20,079	(3,399)	-16.93%	32,000	(373,995)	18,389	292,064	80,152
Transfer (To) From Overhead Allocation	405,995	408,455	(2,460)	-0.60%	591,008	185,013	293,769	272,572	260,187
Transfer (To) From Parking Services	-	-	-	#DIV/0!	(58,490)	(25,674)	-	-	-
Transfer (To) From Conference Center	(151,044)	(151,752)	708	-0.47%	(262,033)	(262,033)	(123,634)	(153,170)	(145,972)
Transfer (To) From Tourism	18,232	31,496	(13,264)	-42.11%	33,682	17,002	46,125	51,128	20,538
Transfer (To) From Vehicle/Equipment	(41,132)	(42,000)	868	-2.07%	(249,231)	(208,099)	(251,938)	(500,162)	(174,928)
Transfer (To) From Water/Sewer	-	-	-	#DIV/0!	-	-	-	-	-
Total Other Sources and Uses	(154,222)	(106,658)	(47,563)	44.59%	(2,031,955)	(2,304,154)	(378,812)	(396,544)	(312,956)

	2019					2018	2017	2016	
	Actual YTD	Budget YTD	Budget Variance (\$)	Budget Variance (%)	Annual Budget	Budget Balance	Actual YTD	Actual YTD	Actual YTD
Surplus / Deficit	\$ 3,127,773	\$ 2,469,371	\$ 658,403	26.66%	\$ (1,857,204)	\$ (5,411,398)	\$ 2,621,966	\$ 2,397,535	\$ 2,680,564

<u>Beginning Fund Balance Components</u>	<u>Actual YTD</u>	<u>Annual Budget</u>
Emergency Reserve	\$ 3,436,591	\$ 3,436,591
Unreserved	8,519,405	6,806,730
Beginning Fund Balance	\$ 11,955,996	\$ 10,243,321
<u>YTD Ending Fund Balance Components</u>		
Emergency Reserve	\$ 3,436,591	\$ 3,436,591
Health Care Premium Savings Reserve	50,000	50,000
Facility Maint Reserve	155,000	155,000
Unreserved	11,442,178	4,744,526
Ending Fund Balance	\$ 15,083,769	\$ 8,386,117

Revenues

Taxes & Assessments - Property taxes are ahead of budget \$10,400. Specific Ownership taxes collected are exceeding budget by \$27,000 and are \$3,200 more than prior year. Sales tax revenues are 11% over budget and 14.8% over prior year. Construction use tax is still lagging prior year and budget.

Licenses & Permits - Construction, electrical, and plumbing permits, as well as construction parking fees are under budget.

Intergovernmental - Intergovernmental revenues are ahead of budget in R&B taxes.

Charges for Services - DRB fees are on budget and road impact fees are over budget \$6,700 but plan review fees are under budget \$25,100.

Fines & Forfeitures - Over budget due to traffic fines.

Investment Income - Interest is exceeding budget and prior year primarily due to better rates and more cash available to invest.

Miscellaneous - Under budget in finance miscellaneous, ice rink revenues, and vending cart/plaza use rents, but unbudgeted grants and insurance proceeds offset the shortage.

Contributions - Reimbursements for the roof waiver program and gondola shuttle usage have been recorded.

Top Ten Budget Variances

Under Budget

Plaza Services - \$36,682 Planter/Paver repair, personnel, and electricity savings.

Building Division - \$54,322 Savings in employee costs due to a vacancy.

Planning & Zoning - \$46,111 Savings in personnel costs, forestry management, and consulting.

Parks and Recreation - \$41,656 Offset labor is more than budgeted due to valley floor grooming, trails grooming and ice rink expenses are under budget.

Police - \$37,310 Savings in personnel costs, including worker's compensation.

Building/Facility Maintenance - \$28,295 Under budget in personnel costs and Town Hall facilities expense.

Over Budget

Technical - \$20,326 Over budget in hardware replacement and PDF software licenses.

Town Manager - \$4,623 Due to insurance legal fees.

Human Resources- \$1,883 Over budget in recruiting and payroll processing software costs.

Town Attorney - \$1,754 Litigation is over budget.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2019**

	2019						2018	2017	2016	
	Actual	Budget	Budget	Budget	Annual	Budget	Actual	Actual	Actual	
	YTD	YTD	Variance	Variance	Budget	Balance	YTD	YTD	YTD	
		(\$)	(%)							
Tourism Fund										
Revenues										
Business License Fees	\$ 304,302	\$ 304,948	\$ (646)	0%	\$ 315,307	\$ 11,005	\$ 303,252	\$ 305,282	\$ 278,870	
Lodging Taxes - Condos/Homes	773,994	636,674	137,320	22%	966,629	192,635	662,374	627,791	572,608	
Lodging Taxes - Hotels	614,084	554,132	59,952	11%	857,199	243,115	539,162	493,100	459,090	
Lodging Taxes - Prior Year	5,311	-	5,311	#DIV/0!	-	(5,311)	5,781	692	786	
Penalties and Interest	6,545	14,717	(8,172)	-56%	21,000	14,455	15,504	10,789	8,011	
Restaurant Taxes	326,123	296,227	29,896	10%	445,251	119,128	293,140	275,554	265,273	
Restaurant Taxes - Prior Year	1,779	-	1,779	#DIV/0!	-	(1,779)	394	-	85	
Total Revenues	2,032,138	1,806,698	225,440	12%	2,605,386	573,248	1,819,607	1,713,208	1,584,723	
Tourism Funding										
Additional Funding	34,030	25,305	8,725	34%	40,000	5,970	11,555	313	25,000	
Airline Guaranty Funding	1,004,105	873,797	130,307	15%	1,330,021	325,917	879,249	819,618	765,968	
MTI Funding	975,771	876,100	99,671	11%	1,199,183	223,412	882,679	842,148	773,217	
Total Tourism Funding	2,013,906	1,775,202	238,704	88%	2,569,204	555,298	1,773,482	1,662,080	1,564,185	
Surplus / Deficit	18,232	31,496	(13,264)	-42%	36,182	17,950	46,125	51,128	20,538	
Administrative Fees										
Audit Fees	-	-	-	#DIV/0!	2,500	2,500	-	-	-	
Total Administrative Fees	-	-	-	#DIV/0!	2,500	2,500	-	-	-	
Surplus / Deficit	18,232	31,496	(13,264)	-42%	33,682	15,450	46,125	51,128	20,538	
Other Sources and Uses										
Transfer (To) From Other Funds	(18,232)	(31,496)	13,264	-42%	(33,682)	(15,450)	(46,125)	(51,128)	(20,538)	
Total Other Sources and Uses	(18,232)	(31,496)	13,264	-42%	(33,682)	(15,450)	(46,125)	(51,128)	(20,538)	
Surplus / Deficit	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2019**

	2019				2018	2017	2016		
	Actual YTD	Budget YTD	Budget Variance (\$)	Budget Variance (%)	Annual Budget	Budget Balance	Actual YTD	Actual YTD	Actual YTD
Parking Services Fund									
Revenues									
Contributions/Shared Facility Expenses	\$ -	\$ -	\$ -	#DIV/0!	\$ 13,473	\$ 13,473	\$ 4,245	\$ 9,130	\$ 7,786
Fines and Forfeits	30,455	18,133	12,322	68%	30,000	(455)	24,349	16,650	32,635
Gondola Parking Garage	64,905	42,930	21,975	51%	75,000	10,095	50,005	78,835	68,967
Heritage Parking Garage	167,597	111,057	56,540	51%	175,000	7,403	131,528	134,193	94,986
Parking in Lieu Buyouts	-	-	-	#DIV/0!	-	-	-	80,000	-
Parking Meter Revenues	14,788	9,991	4,797	48%	18,000	3,212	12,164	10,074	1,798
Parking Permits	8,055	8,769	(714)	-8%	12,000	3,945	10,315	5,233	6,585
Special Event Parking	40,000	40,000	-	0%	120,000	80,000	44,568	43,286	48,547
Total Revenues	325,800	230,880	94,920	41%	443,473	117,673	277,174	377,401	261,304
Operating Expenses									
Other Operating Expenses	3,844	4,105	(261)	-6%	24,769	20,925	10,814	3,343	4,272
Personnel Expenses	78,811	78,944	(133)	0%	139,202	60,391	67,100	62,971	69,608
Gondola Parking Garage	33,410	27,591	5,819	21%	118,084	84,674	21,881	22,982	24,170
Surface Lots	3,487	5,050	(1,563)	-31%	28,900	25,413	9,216	40,797	14,442
Heritage Parking Garage	56,948	69,246	(12,298)	-18%	105,735	48,787	49,429	56,577	45,840
Meadows Parking	16	-	16	#DIV/0!	-	(16)	-	1,000	1,000
Total Operating Expenses	176,516	184,936	(8,420)	-5%	416,690	240,174	158,440	187,670	159,332
Surplus / Deficit	149,284	45,944	103,340	225%	26,783	(122,501)	118,734	189,731	101,972
Capital									
Capital	2,920	4,800	(1,880)	-39%	129,800	126,880	5,615	4,800	4,800
Surplus / Deficit	146,364	41,144	105,220	256%	(103,017)	(249,381)	113,119	184,931	97,172
Other Sources and Uses									
Sale of Assets	-	-	-	#DIV/0!	-	-	-	-	-
Overhead Allocation	(28,936)	(28,936)	-	0%	(41,337)	(12,401)	(17,747)	(16,987)	(16,526)
Transfer (To) From General Fund	-	-	-	#DIV/0!	58,490	58,490	-	-	-
Total Other Sources and Uses	(28,936)	(28,936)	-	0%	17,153	46,089	(17,747)	(16,987)	(16,526)
Surplus / Deficit	\$ 117,428	\$ 12,208	\$ -	0%	\$ (85,864)	\$ -	\$ 95,372	\$ 167,944	\$ 80,646
Beginning Fund Balance	\$ 232,422	\$ 85,864	\$ 146,558						
Ending Fund Balance	\$ 349,850	\$ 98,072	\$ 251,778						

Parking revenues are over budget \$94,900. HPG revenues are over budget and prior year 51% and 27%. Parking meter (surface lots) revenues are over budget 48% and prior year 21%. GPG is over budget and over prior year 51% and 29%. Parking fines are also ahead of budget 68%. Personnel costs and other (general parking) costs are slightly under budget. GPG is over budget due to electrical work. Surface lots is under budget in parking meter expenses. HPG has budget savings in maintenance, tech support, and shared costs. The year to date transfer to the General Fund is \$28,936, which is the overhead allocation.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2019**

	2019					2018	2017	2016	
	Actual YTD	Budget YTD	Budget Variance (\$)	Budget Variance (%)	Annual Budget	Budget Balance	Actual YTD	Actual YTD	Actual YTD
Gondola Fund									
Revenues									
Event Operations Funding	\$ 3,318	\$ -	\$ 3,318	#DIV/0!	\$ -	\$ (3,318)	\$ 2,667	\$ 5,148	\$ 4,944
Event Operations Funding - TOT	-	-	-	#DIV/0!	36,000	36,000	-	-	-
Operations Grant Funding	105,597	109,200	(3,603)	-3.30%	141,240	35,643	103,317	81,615	89,528
Capital/MR&R Grant Funding	580,770	390,800	189,970	48.61%	390,800	(189,970)	470,615	88,000	531,189
Insurance Proceeds	-	-	-	#DIV/0!	-	-	-	-	158
Miscellaneous Revenues	204	-	204	#DIV/0!	-	(204)	2,160	-	-
Sale of Assets	-	-	-	#DIV/0!	-	-	-	1,672	3,350
TMVOA Operating Contributions	1,982,762	2,065,995	(83,233)	-4.03%	3,841,128	1,858,366	1,930,034	1,764,540	1,761,588
TMVOA Capital/MR&R Contributions	380,833	572,200	(191,367)	-33.44%	1,189,578	808,745	376,100	403,360	912,989
TSG 1% Lift Sales	183,520	161,461	22,059	13.66%	200,000	16,480	155,406	163,196	152,913
Total Revenues	3,237,004	3,299,656	(62,652)	-1.90%	5,798,746	2,561,742	3,040,299	2,507,531	3,456,659
Operating Expenses									
Overhead Allocation Transfer	23,790	26,250	(2,460)	-9.37%	45,000	21,210	31,637	23,033	25,924
MAARS	34,277	41,696	(7,419)	-17.79%	76,246	41,969	36,074	38,843	34,540
Chondola	106,193	115,534	(9,341)	-8.09%	212,660	106,467	172,653	124,123	125,120
Grant Success Fees	-	-	-	#DIV/0!	8,474	8,474	-	-	-
Operations	1,040,533	1,086,991	(46,458)	-4.27%	1,950,227	909,694	961,277	927,584	925,627
Maintenance	770,142	782,438	(12,296)	-1.57%	1,348,651	578,509	749,223	647,267	643,813
FGOA	300,466	283,747	16,719	5.89%	455,556	155,090	242,720	255,321	257,457
Major Repairs and Replacements	938,715	940,000	(1,285)	-0.14%	1,452,378	513,663	762,166	162,551	636,405
Contingency	-	-	-	#DIV/0!	121,554	121,554	-	-	-
Total Operating Expenses	3,214,116	3,276,656	(62,540)	-1.91%	5,670,746	2,456,630	2,955,750	2,178,722	2,648,886
Surplus / Deficit	22,888	23,000	(112)	0	128,000	105,112	84,549	328,809	807,773
Capital									
Capital Outlay	22,888	23,000	(112)	-0.49%	128,000	105,112	84,549	328,809	807,773
Surplus / Deficit	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	\$ -	\$ -

The gondola fund is \$62,500 under budgeted operating expenditures.

MARRS is under budget with savings in employee costs. Chondola expenses are under budget due mainly to maintenance wages and utilities. Gondola operations is under budget in worker's compensation, supplies, and group insurance. Maintenance is under budget with savings in employee costs, and parts & supplies. FGOA costs are over budget in janitorial, utilities, and communications. Capital and MR&R expenditures are for the fiber optics control system, a vehicle, cabin refurb, gondola cabins, wayfinding, and station upgrades.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2019**

	2019				2018	2017	2016		
	Actual YTD	Budget YTD	Budget Variance (\$)	Budget Variance (%)	Actual YTD	Actual YTD	Actual YTD		
Child Development Fund									
Revenues									
Daycare Fees	\$ 147,411	\$ 170,965	(23,554)	-13.78%	\$ 275,396	\$ 127,985	\$ 158,396	\$ 161,303	\$ 166,581
Fundraising Revenues - Daycare	265	2,340	(2,075)	-88.68%	13,000	12,735	1,950	6,148	11,503
Fundraising Revenues - Preschool	650	-	650	0.62%	5,000	(108,616)	-	3,075	2,880
Grant Revenues - Daycare	46,375	34,005	12,370	36.38%	34,005	(12,370)	34,005	24,450	21,099
Grant Revenues - Preschool	33,443	14,189	19,254	135.70%	25,700	(7,743)	17,700	13,000	8,983
Preschool Fees	113,616	105,489	8,127	7.70%	177,167	176,517	104,019	100,962	103,590
Total Revenues	341,760	326,988	14,772	4.52%	530,268	188,508	316,070	308,938	314,636
Operating Expenses									
Daycare Other Expense	48,365	51,640	(3,275)	-6.34%	93,919	45,554	35,321	40,057	44,681
Daycare Personnel Expense	200,045	212,545	(12,500)	-5.88%	387,612	187,567	212,997	192,642	187,256
Preschool Other Expense	35,341	32,064	3,277	10.22%	55,706	20,365	34,746	20,637	18,786
Preschool Personnel Expense	90,825	101,858	(11,033)	-10.83%	184,881	94,056	91,648	85,854	80,653
Total Operating Expenses	374,576	398,107	(23,531)	-5.91%	722,118	347,542	374,712	339,190	331,376
Surplus / Deficit	(32,816)	(71,119)	38,303	-53.86%	(191,850)		(58,642)	(30,252)	(16,740)
Other Sources and Uses									
Contributions	-	-	-	#DIV/0!	-	-	-	-	-
Transfer (To) From General Fund	32,816	71,119	38,303	53.86%	191,850	159,034	58,642	30,252	16,740
Total Other Sources and Uses	32,816	71,119	38,303	53.86%	191,850	159,034	58,642	30,252	16,740
Surplus / Deficit	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	\$ -	\$ -

Child Development revenues are \$14,800 over budget or 4.5%. Although daycare fees are under budget, additional grants have come in to help offset staff costs for the preschool and infant room, as well as unbudgeted grants for scholarship costs. Operating expenses are \$23,500 under budget due to personnel costs. The program has required \$32,816 in funding from the General Fund in 2019 through this period. This compares to the year to date budget of \$71,119 for support and prior year support of \$58,642.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2019**

	2019						2018	2017	2016
	Actual YTD	Budget YTD	Budget Variance (\$)	Budget Variance (%)	Annual Budget	Budget Balance	Actual YTD	Actual YTD	Actual YTD
Water & Sewer Fund									
Revenues									
Mountain Village Water and Sewer	\$ 1,529,319	\$ 1,508,130	\$ 21,189	1.40%	\$ 2,689,927	\$ 1,160,608	\$ 1,586,824	\$ 1,413,696	\$ 1,256,086
Other Revenues	5,239	6,624	(1,385)	-20.91%	13,450	8,211	4,120	7,721	5,452
Ski Ranches Water	112,277	109,359	2,918	2.67%	190,273	77,996	90,604	92,123	80,648
Skyfield Water	14,197	15,333	(1,136)	-7.41%	28,715	14,518	14,700	17,640	15,236
Total Revenues	1,661,032	1,639,446	21,586	1.32%	2,922,365	1,261,333	1,696,248	1,531,180	1,357,422
Operating Expenses									
Mountain Village Sewer	250,814	284,171	(33,357)	-11.74%	550,737	299,923	248,708	233,851	215,902
Mountain Village Water	473,179	521,148	(47,969)	-9.20%	1,097,075	623,896	553,275	454,823	457,353
Ski Ranches Water	17,267	26,460	(9,193)	-34.74%	41,887	24,620	14,155	16,324	9,570
Contingency	-	-	-	#DIV/0!	33,794	33,794	-	-	-
Total Operating Expenses	741,260	831,779	(90,519)	-10.88%	1,723,493	982,233	816,138	704,998	682,825
Surplus / Deficit	919,772	807,667	112,105	13.88%	1,198,872		880,110	826,182	674,597
Capital									
Capital Outlay	278,625	300,000	(21,375)	-7.13%	1,296,950	1,018,325	327,930	74,671	191,968
Surplus / Deficit	641,147	507,667	133,480	26.29%	(98,079)		552,180	751,511	482,629
Other Sources and Uses									
Overhead Allocation Transfer	(119,683)	(119,683)	-	0.00%	(170,976)	(51,293)	(88,904)	(84,352)	(80,182)
Mountain Village Tap Fees	28,056	35,000	(6,944)	-19.84%	100,000	71,944	47,324	229,696	20,784
Grants	-	-	-	#DIV/0!	-	-	-	-	-
Ski Ranches Tap Fees	-	-	-	#DIV/0!	5,000	5,000	-	21,232	-
Skyfield Tap Fees	-	-	-	#DIV/0!	2,000	2,000	-	-	-
Sale of Assets	-	-	-	#DIV/0!	-	-	-	-	-
Transfer (To) From General Fund	-	-	-	#DIV/0!	-	-	-	-	-
Total Other Sources and Uses	(91,627)	(84,683)	(6,944)	8.20%	(63,976)	27,651	(41,580)	166,576	(59,398)
Surplus / Deficit	\$ 549,520	\$ 422,984	\$ 126,536	29.92%	\$ (162,055)		\$ 510,600	\$ 918,087	\$ 423,231
Beginning (Available) Fund Balance	\$ 4,471,994	\$ 3,875,233	\$ 596,761						
Ending (Available) Fund Balance	\$ 5,021,514	\$ 4,298,217	\$ 723,297						

The snowmaking water budget has been adjusted to reflect the current amount. Excess and irrigation water fees are at budget, base fees are over budget \$19,500. Skyfield, Ski Ranch, and other revenues are tracking very close to budget. Sewer expenditures are under budget by 11.75%, primarily for (TOT) regional sewer charges. MV water is under budget mainly in electricity (due to less snowmaking) and vehicle repair and maintenance. Ski Ranch operations is under budget in repair & maintenance. Capital costs were for Ski Ranches capital, YBR well, regional sewer, a replacement pump, and leak detection system.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2019**

	2019					2018	2017	2016	
	Actual YTD	Budget YTD	Budget Variance (\$)	Budget Variance (%)	Annual Budget	Budget Balance	Actual YTD	Actual YTD	Actual YTD
Broadband Fund									
Revenues									
Cable User Fees	\$ 585,734	\$ 601,510	\$ (15,776)	-2.62%	\$ 1,016,752	\$ 431,018	\$ 565,032	\$ 530,004	\$ 503,979
Internet User Fees	638,262	550,284	87,978	15.99%	948,479	310,217	603,128	552,425	494,762
Other Revenues	27,297	36,214	(8,917)	-24.62%	68,640	44,373	35,182	36,493	27,857
Phone Service Fees	24,267	24,572	(305)	-1.24%	42,000	14,703	24,947	22,095	21,430
Total Revenues	1,275,560	1,212,580	62,980	5.19%	2,075,871	800,311	1,228,289	1,141,017	1,048,028
Operating Expenses									
Cable Direct Costs	491,781	517,774	(25,993)	-5.02%	874,963	383,182	476,465	467,694	459,477
Phone Service Costs	13,284	14,389	(1,105)	-7.68%	26,000	12,716	14,351	14,075	14,845
Internet Direct Costs	124,664	124,664	-	0.00%	211,116	86,452	119,000	129,500	133,632
Cable Operations	320,301	330,665	(10,364)	-3.13%	605,999	285,698	319,327	328,532	310,127
Contingency	-	-	-	#DIV/0!	3,000	3,000	2,313	-	-
Total Operating Expenses	950,030	987,492	(37,462)	-3.79%	1,721,078	771,048	931,456	939,801	918,081
Surplus / Deficit	325,530	225,088	100,442	44.62%	354,793		296,833	201,216	129,947
Capital									
Capital Outlay	43,260	44,000	(740)	-1.68%	1,561,645	1,518,385	4,922	36,394	48,649
Surplus / Deficit	282,270	181,088	101,182	55.87%	(1,206,852)		291,911	164,822	81,298
Other Sources and Uses									
Sale of Assets	-	-	-	#DIV/0!	-	-	-	-	-
Transfer from General Fund	-	-	-	#DIV/0!	1,377,588	1,377,588	-	-	-
Transfer (To) From General Fund	-	-	-	#DIV/0!	(10,000)	(10,000)	(10,000)	-	-
Overhead Allocation Transfer	(119,515)	(119,515)	-	0.00%	(160,736)	(41,221)	(91,734)	(82,772)	(74,197)
Total Other Sources and Uses	(119,515)	(119,515)	-	0.00%	1,206,852	1,326,367	(101,734)	(82,772)	(74,197)
Surplus / Deficit	\$ 162,755	\$ 61,573	\$ 101,182	164.33%	\$ -		\$ 190,177	\$ 82,050	\$ 7,101
Beginning (Available) Fund Balance	\$ 38,941	\$ -	\$ 38,941						
Ending (Available) Fund Balance	\$ 201,696	\$ 61,573	\$ 140,123						

Cable user revenues continue to be under budget but over prior year. The prior year variance is mainly due to increased rates. Internet revenues are over budget and prior year 16% and 6%. Other revenues are under budget 25% due primarily to equipment rental and labor revenues. Direct costs for cable are under budget but over prior year due to increasing programming costs but lower subscriber numbers. Internet costs are on budget. Phone service revenues are over budget by 1.25%, while phone service expenses are under budget by 7.7%. Broadband operating expenses are under budget in repair & maintenance. Capital expenses are for system upgrades.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2019**

	2019				Annual Budget	Budget Balance	2018	2017	2016
	Actual YTD	Budget YTD	Budget Variance (\$)	Budget Variance (%)			Actual YTD	Actual YTD	Actual YTD
Telluride Conference Center Fund									
Revenues									
Beverage Revenues	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	\$ -	\$ -
Catering Revenues	-	-	-	#DIV/0!	-	-	-	-	-
Facility Rental	-	-	-	#DIV/0!	-	-	-	-	-
Operating/Other Revenues	-	-	-	#DIV/0!	-	-	-	-	-
Total Revenues	-	-	-	#DIV/0!	-	-	-	-	-
Operating Expenses									
General Operations	-	-	-	#DIV/0!	50,000	50,000	2,017	5,058	-
Administration	69,573	70,281	(708)	-1.01%	92,033	22,460	67,045	67,548	62,988
Marketing	75,000	75,000	-	0.00%	100,000	25,000	50,000	75,000	75,000
Contingency	-	-	-	#DIV/0!	-	-	-	-	-
Total Operating Expenses	144,573	145,281	(708)	-0.49%	242,033	97,460	119,062	147,606	137,988
Surplus / Deficit	(144,573)	(145,281)	708	-0.49%	(242,033)		(119,062)	(147,606)	(137,988)
Capital Outlay/ Major R&R	6,471	6,471	-	0.00%	20,000	13,529	4,572	5,564	7,984
Surplus / Deficit	(151,044)	(151,752)	708	-0.47%	(262,033)		(123,634)	(153,170)	(145,972)
Other Sources and Uses									
Damage Receipts	-	-	-	#DIV/0!	-	-	-	-	-
Insurance Proceeds	-	-	-	#DIV/0!	-	-	-	-	-
Sale of Assets	-	-	-	#DIV/0!	-	-	-	-	-
Transfer (To) From General Fund	151,044	151,752	(708)	-0.47%	262,033	110,989	123,634	153,170	145,972
Overhead Allocation Transfer	-	-	-	#DIV/0!	-	-	-	-	-
Total Other Sources and Uses	151,044	151,752	(708)	74.00%	262,033	110,989	123,634	153,170	145,972
Surplus / Deficit	\$ -	\$ -	\$ -	#DIV/0!	\$ -		\$ -	\$ -	\$ -

Expenses for the year are HOA dues, contracted marketing \$'s, and HVAC repairs.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2019**

	2019				Annual Budget	Budget Balance	2018	2017	2016
	Actual YTD	Budget YTD	Budget Variance (\$)	Budget Variance (%)			Actual YTD	Actual YTD	Actual YTD
Affordable Housing Development Fund									
Revenues									
Contributions	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Proceeds	-	-	-	#DIV/0!	-	-	-	-	-
Rental Income	19,299	7,683	11,616	151.19%	12,778	(6,521)	7,850	7,965	7,935
Sales Proceeds	-	-	-	#DIV/0!	285,000	285,000	-	-	-
Total Revenues	19,299	7,683	11,616	151.19%	297,778	278,479	7,850	7,965	7,935
Operating Expenses									
Community Garden	487	-	487	#DIV/0!	750	263	-	-	-
Property Purchase Expenses	2,278	-	2,278	#DIV/0!	285,000	282,722	-	-	-
Leased Properties	13,529	-	13,529	#DIV/0!	-	(13,529)	-	-	-
HA Consultant	-	-	-	#DIV/0!	-	-	-	4,900	-
RHA Funding	50,000	50,000	-	0.00%	92,625	42,625	94,888	87,776	44,250
Town Owned Properties	13,864	11,277	2,587	22.94%	13,987	123	19,167	10,855	9,570
Density bank	14,580	11,013	3,567	32.39%	11,013	(3,567)	8,856	8,856	8,856
Total Operating Expenses	94,738	72,290	22,448	31.05%	403,375	308,637	122,911	112,387	62,676
Surplus / Deficit	(75,439)	(64,607)	10,832	-16.77%	(105,597)	(30,158)	(115,061)	(104,422)	(54,741)
Other Sources and Uses									
Transfer (To) From MAP	(30,000)	-	(30,000)	#DIV/0!	(60,000)	-	-	-	-
Gain or Loss on Sale of Assets	(3,208)	-	(3,208)	#DIV/0!	-	-	-	-	-
Transfer (To) From General Fund - Sales Tax	364,664	281,318	83,346	29.63%	505,159	140,495	317,027	296,041	276,408
Transfer (To) From VCA (1)	-	-	-	#DIV/0!	(1,472,093)	(1,472,093)	-	-	-
Transfer (To) From General Fund Housing Office	-	-	-	#DIV/0!	(20,706)	-	-	-	-
Total Other Sources and Uses	331,456	281,318	50,138	17.82%	(1,047,640)	(1,331,598)	317,027	296,041	276,408
Surplus / Deficit	\$ 256,017	\$ 216,711	\$ (39,306)	-18.14%	\$ (1,153,237)	\$ (1,361,756)	\$ 201,966	\$ 191,619	\$ 221,667
Beginning Fund Equity Balance	\$ 1,820,664	\$ 1,816,107	\$ 4,557						
Ending Equity Fund Balance	\$ 2,076,681	\$ 2,032,818	\$ 43,863						

1. For the VCA phase 4 expansion.

Expenses consist of HOA dues, which were increased by 25%, RHA contribution, lease payments for a rental unit, maintenance and utilities on town owned properties, and the purchase and resale of 2 deed restricted units.

Town of Mountain Village Monthly Revenue and Expenditure Report

July 2019

	2019						2018	2017	2016
	Actual YTD	Budget YTD	Budget Vary (\$)	Budget Var (%)	Annual Budget	Budget Balance	Actual	Actual	Actual
Village Court Apartments									
Operating Revenues									
Rental Income	\$ 1,329,097	\$ 1,334,533	\$ (5,436)	0%	\$ 2,287,771	\$ 958,674	\$ 1,321,667	\$ 1,303,884	\$ 1,327,584
Other Operating Income	72,373	48,806	23,567	48%	79,260	6,887	67,992	57,309	33,081
Less: Allowance for Bad Debt	-	-	-	#DIV/0!	-	-	-	-	(1,917)
Total Operating Revenue	1,401,470	1,383,339	18,131	1%	2,367,031	965,561	1,389,659	1,361,193	1,358,748
Operating Expenses									
Office Operations	114,729	118,369	3,640	3%	199,919	85,190	108,331	96,638	84,849
General and Administrative	101,316	108,665	7,349	7%	133,935	32,619	95,642	117,467	89,706
Utilities	242,074	228,387	(13,687)	-6%	395,945	153,871	220,098	225,061	217,590
Repair and Maintenance	252,551	242,361	(10,190)	-4%	452,293	199,742	215,518	229,754	222,209
Major Repairs and Replacement	165,254	167,436	2,182	1%	453,323	288,069	141,192	82,511	116,922
Contingency	-	-	-	0%	16,264	16,264	-	-	9,338
Total Operating Expenses	875,924	865,218	(10,706)	-1%	1,651,679	775,755	780,781	751,431	740,613
Surplus / (Deficit) After Operations	525,546	518,121	7,425	1%	715,352		608,878	609,762	618,135
Non-Operating (Income) / Expense									
Investment Earning	(4,988)	(35)	4,953	14152%	(60)	4,928	(2,516)	(357)	(36)
Debt Service, Interest	190,419	191,884	1,465	1%	381,884	191,465	196,729	202,644	209,923
Debt Service, Fees	-	-	-	#DIV/0!	100,000	100,000	-	-	-
Debt Service, Principal	-	-	-	#DIV/0!	956,393	956,393	-	-	-
Total Non-Operating (Income) / Expense	185,431	191,849	6,418	3%	1,438,217	1,252,786	194,213	202,287	209,887
Surplus / (Deficit) Before Capital	340,115	326,272	13,843	4%	(722,865)		414,665	407,475	408,248
Capital Spending	285,480	291,000	5,520	2%	9,400,000	9,114,520	113,045	3,671	-
Surplus / (Deficit)	54,635	35,272	19,363	55%	(10,122,865)		301,620	403,804	408,248
Other Sources / (Uses)									
Transfer (To)/From General Fund	(114,071)	(114,071)	-	0%	(162,959)	(162,959)	(63,747)	(65,428)	(63,358)
New Loan Proceeds	-	-	-	100%	8,500,000	8,500,000	-	-	-
Sale of Assets	-	-	-	0%	-	-	-	2,068	-
Grant Revenues	-	-	-	0%	-	-	-	-	-
Transfer From AHDF	-	-	-	0%	1,472,093	1,586,164	-	-	-
Total Other Sources / (Uses)	(114,071)	(114,071)	-	0%	9,809,134	1,586,164	(63,747)	(63,360)	(63,358)
Surplus / (Deficit)	(59,436)	(78,799)	19,363	-25%	(313,731)		237,873	340,444	344,889

Rent revenues are under budget by less than 1% and are slightly over previous year. Other revenues are over budget 48% due mostly to interest income, laundry revenues, and parking enforcement. Office operations under budget 3% budget. Although housing allowance is over budget, group insurance and telephone costs are under. General and administrative is under budget 7% due mainly to property insurance, legal fees, and marketing however, village association dues have increased. Utilities are 6% over budget and 10% more than last year. Maintenance is over budget primarily due to snow removal costs and the housing allowance. MR&R is under budget 1%. Expenses include carpet replacement, vinyl replacement, appliances, light replacement, and the bobcat lease. Capital costs include the expansion project.

**Town of Mountain Village Monthly Revenue and Expenditure Report
July 2019**

	2019						2018	2017	2016
	Actual YTD	Budget YTD	Budget Variance	Budget Variance	Annual Budget	Budget Balance	Actual YTD	Actual YTD	Actual YTD
			(\$)	(%)					
Debt Service Fund									
Revenues									
Abatements	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ (53,221)	\$ (68,358)	\$ (690)
Contributions	41,600	41,600	-	0.00%	203,200	161,600	43,325	44,753	46,488
Miscellaneous Revenue	-	-	-	#DIV/0!	-	-	-	-	-
Property Taxes	538,880	543,756	(4,876)	-0.90%	555,545	16,665	539,813	3,351,318	3,366,238
Reserve/Capital/Liquidity Interest	3,143	1,023	2,120	207.23%	2,000	(1,143)	2,567	2,531	654
Specific Ownership Taxes	16,680	20,079	(3,399)	-16.93%	32,000	15,320	18,389	84,625	80,152
Total Revenues	600,303	606,458	(6,155)	140.00%	792,745	192,442	550,873	3,414,869	3,492,842
Debt Service									
2001/2011 Bonds - Gondola - Paid by contributions from TMVOA and TSG									
2001/2011 Bond Issue - Interest	41,600	41,600	-	#DIV/0!	83,200	41,600	43,325	44,753	46,488
2001/2011 Bond Issue - Principal	-	-	-	#DIV/0!	120,000	120,000	-	-	-
2005 Bonds - Telluride Conference Center - (refunding portion)									
2005 Bond Issue - Interest	-	-	-	#DIV/0!	-	-	-	17,000	33,125
2005 Bond Issue - Principal	-	-	-	#DIV/0!	-	-	-	-	-
2006/2014 Bonds - Heritage Parking									
2014 Bond Issue - Interest	125,363	125,363	-	#DIV/0!	250,725	125,363	128,113	134,118	138,213
2014 Bond Issue - Principal	-	-	-	#DIV/0!	285,000	285,000	-	250,000	-
2007 Bonds - Water/Sewer (refunding 1997)									
2007 Bond Issue - Interest	-	-	-	#DIV/0!	-	-	-	44,756	87,413
2007 Bond Issue - Principal	-	-	-	#DIV/0!	-	-	-	-	-
2009 Bonds - Telluride Conference Center (refunding 1998 bonds)									
2009 Bond Issue - Interest	-	-	-	#DIV/0!	-	-	-	6,200	12,100
2009 Bond Issue - Principal	-	-	-	0.00%	-	-	-	-	-
Total Debt Service	166,963	166,963	-	0.00%	738,925	571,963	171,438	496,827	317,338
Surplus / (Deficit)	433,341	439,496	(6,155)	-1.40%	53,820		379,436	2,918,042	3,175,505
Operating Expenses									
Administrative Fees	328	500	(172)	-34.40%	16,980	16,652	2,250	250	250
County Treasurer Collection Fees	16,190	16,563	(373)	-2.25%	4,750	(11,440)	14,630	98,611	101,108
Total Operating Expenses	16,518	17,063	(545)	-3.19%	21,730	5,212	16,880	98,861	101,358
Surplus / (Deficit)	416,822	422,433	(5,610)	-1.33%	32,090		362,556	2,819,181	3,074,147
Other Sources and Uses									
Transfer (To) From General Fund	(16,680)	(20,079)	3,399	-16.93%	(32,000)	(15,320)	(18,389)	(84,625)	(80,152)
Transfer (To) From Other Funds (1)	-	-	-	#DIV/0!	-	-	-	(207,439)	-
Bond Premiums	-	-	-	#DIV/0!	-	-	-	-	-
Proceeds From Bond Issuance	-	-	-	#DIV/0!	-	-	-	-	-
Total Other Sources and Uses	(16,680)	(20,079)	3,399	-16.93%	(32,000)	(15,320)	(18,389)	(292,064)	(80,152)
Surplus / (Deficit)	\$ 400,142	\$ 402,354	\$ (2,211)	-0.55%	\$ 90		\$ 344,167	\$ 2,527,117	\$ 2,993,995
Beginning Fund Balance	\$ 404,087	\$ 450,633	\$ (46,546)						
Ending Fund Balance	\$ 804,229	\$ 852,987	\$ (48,757)						

Town of Mountain Village Finance Department

September 12, 2019

TO: Mayor Benitez and members of the Town Council

FROM: Kevin Swain

SUBJECT: 2020 Budget Draft Presentation

EXECUTIVE SUMMARY

Attached please find the 2020 budget draft and re-forecast of the 2019 budget. In this delivery you will find the budget draft for each department and all funds.

At this time 2019 revenues are expected to meet budget. The forecast budget deficit in the General Fund in 2019 is a downward revision from the adopted budget by \$1.3MM primarily due to tax revenue surpluses. The reserve carried forward is \$7.8 million.

The consolidated 2020 budget reflects a drawing down of reserves of approximately \$3.3 million. There is approximately \$5 million in capital expenditure requests attributing to this drawdown. General Fund reserves do however still maintain strong capacity for unforeseen emergencies or economic tightening with total reserves of \$7.8 million projected for carryover to 2021.

TOWN COUNCIL GOALS CONSIDERED IN THE 2020 BUDGET:

The following list of goals for the 2020 Budget were put forth by Town Council last spring and are funded and achieved in the budget as drafted.

- Forecast revenue growth conservatively due to the possible impact of the Gallagher Amendment on property valuation.
- The bulk award of grant funds should be increased to \$150, 000.
- Budget a 3% merit-based compensation adjustment for town staff.
- Using the most current information provided by the Town of Telluride to continue to plan for the financial impact of the wastewater treatment plant upgrade and expansion. The budget includes an increase of 10% for water and sewer customer base charges.
- Fund the Town Hall sub-area project plan pending satisfactory funding shares being agreed upon. **This item has been subsequently taken out of the budget per a directive from the Town Council.**
- Fund trails and recreation projects as well as improvements for safe pedestrian passage and utilization.
- Continue to address the need for affordable workforce housing by funding an expansion project at VCA.
- Fund the implementation of the Town’s cyber security plan. The budget draft has been updated to add a supplemental insurance policy increasing the limits for cyber loss.
- Maintain Town reserves at or above the 35% policy practiced by previous Town Councils.
- Pay down debt when it is feasible to do so.

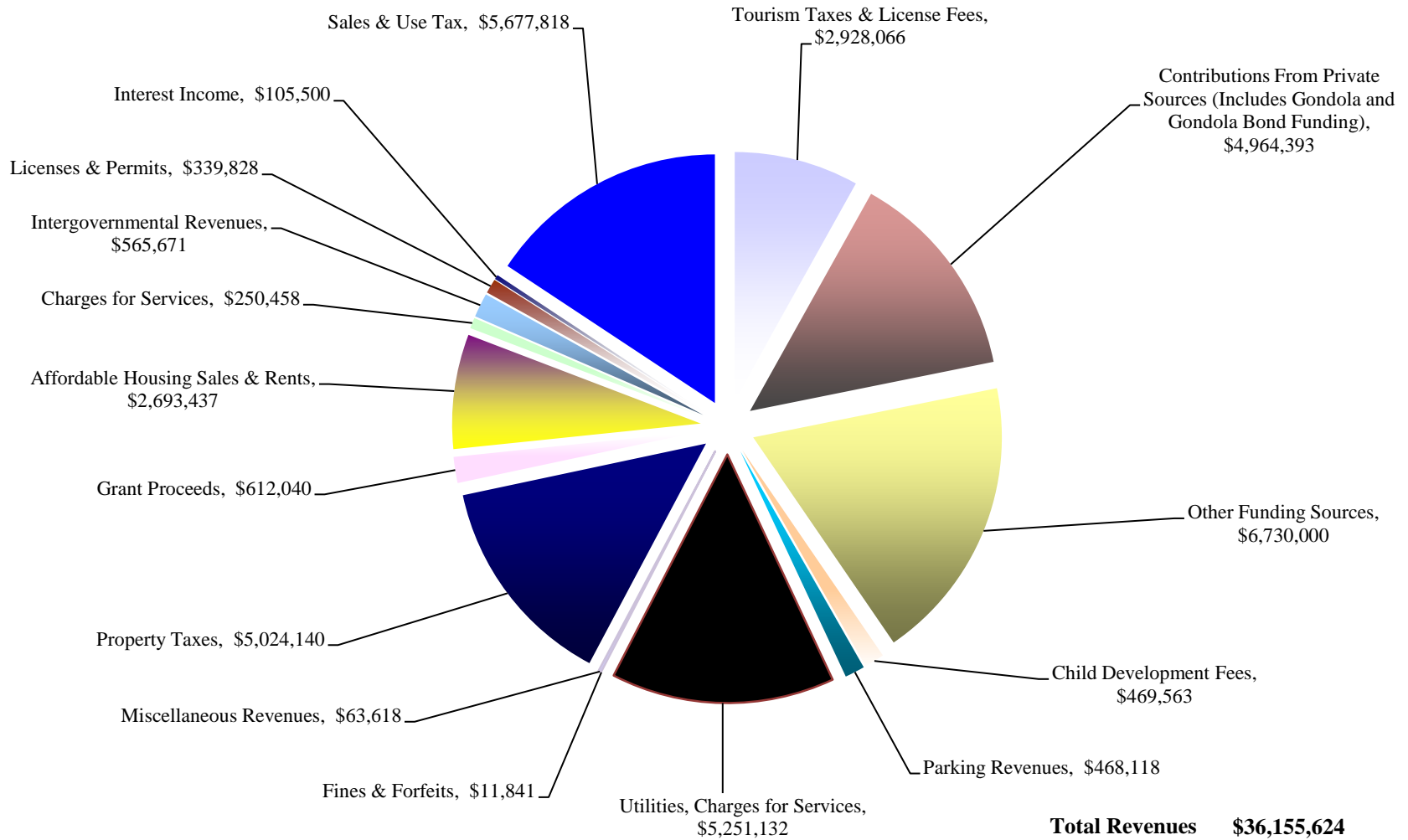
- Address the need for a Town Shop expansion and renovation.
- Investments in projects and programs to keep the town's economy stable and diverse.

2020 Budget Summary Discussion Outline:

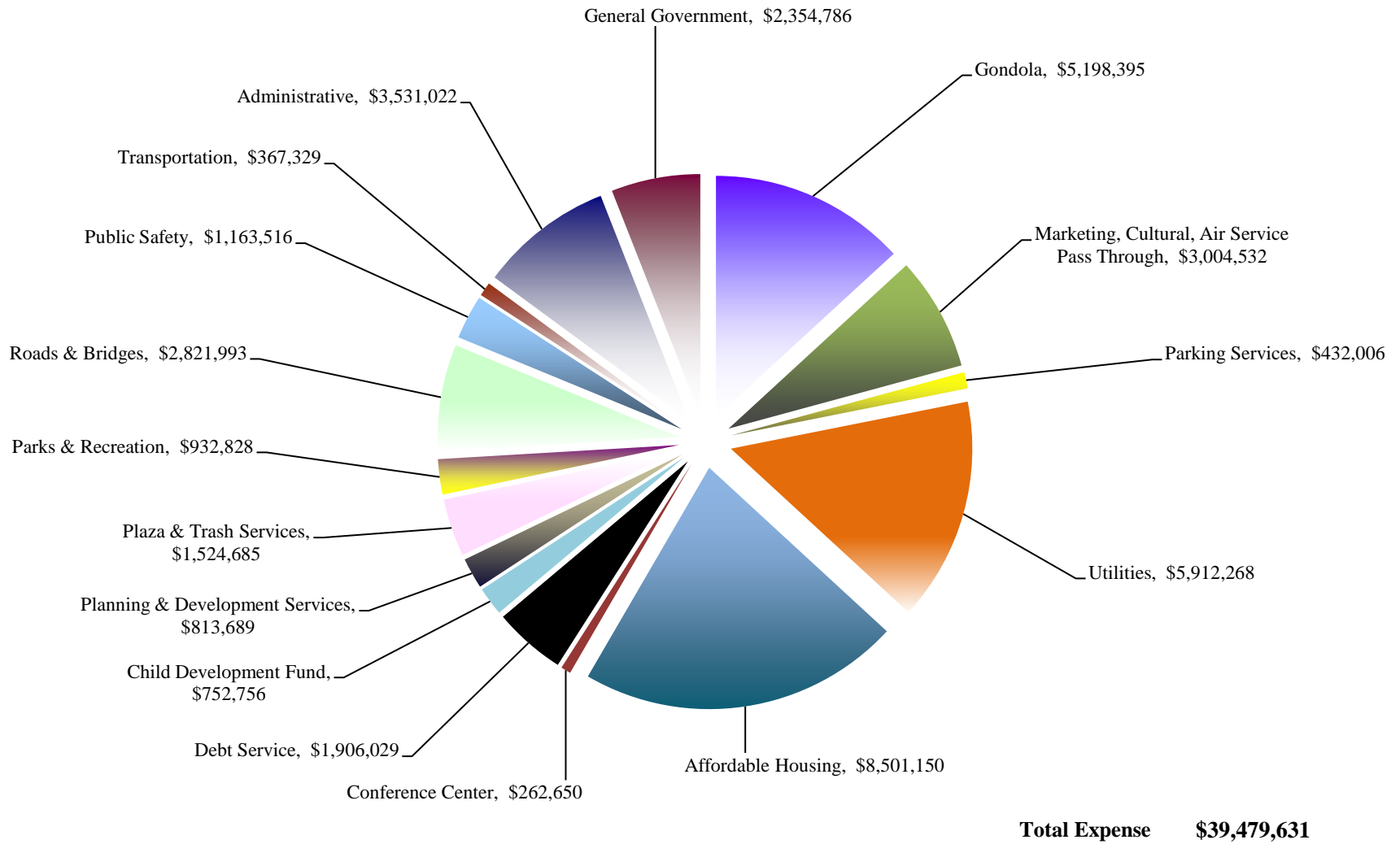
- Total consolidated expenditure Budget: \$39,500,000 (2019 total consolidated budget \$40,669,000)
- Consolidated net (Deficit): (\$3,325,000) See the Capital Expenditure list below.
- Key Revenue and other sources of funding components:
 1. Property Tax total mill levy for 2019 tax is 15.184. The mill for 2018 tax was 15.569.
 - a. General Fund 13.110 mills \$4,139,000 (+\$313,000 or +8.2%)
 - b. Historical Museum .333 mills \$105,000
 - c. Debt Service Fund 1.741 mills \$580,019 (-\$7,526 or -1.3%)
 2. Sales Tax forecast at 2019 + 4% \$5,032,000
 3. Building and Development related fees and taxes are calibrated at \$35,000,000 valuation.
 4. Telluride Fire Protection District buyout of TMV condos in the Municipal Building included at \$488,000.
- Personnel budgets
 1. Merit based wage increases at 3%. \$214,000 +\$33,000 = \$247,000 For PERA and Payroll taxes.
 2. 2.5 FTE increases:
 - a. VCA 1 FTE for the phase 4 expansion. Budget for 3 months in 2020. This position will be removed with the budget transition of the expansion from rental project to ownership.
 - b. 1 FTE Broadband department tech.
 - b. ½ FTE time added to the Plaza Services team.
 3. Employee group insurance cost increase is in at 8%. There was no premium increase in 2019 and a 5% premium decrease in 2018.
- Major Capital Expenditures
 1. Wastewater Treatment Facility in at \$388,000. From the most recent Town of Telluride information.
 2. Town Shop renovation \$1,238,000.
 3. Street and sidewalk improvements are included at \$1,496,546.

4. Town Hall sub-area improvements were initially included at \$2,000,000. Per a Town Council directive this budget item has been removed.
 5. Broadband fiber upgrades in at \$1,600,000. This project was initiated and begun in the 2019 budget.
 6. Vehicle and equipment acquisitions are requested at \$295,000.
- VCA Phase 4 as presented in this draft.
 1. Project estimated at \$14,635,000. Phased in fall of 2019 and the spring of 2020.
 2. Loan amount \$13,235,000
 - a. cost of loan \$100,000
 3. Housing Authority contribution \$1,500,000. This project is now being pursued as a build/sell deed restricted condominium project. The timetable to make the appropriate land use adjustments and arrange for financing presents a challenge to getting this project underway this fall. All avenues are being considered and the lender is now taking this project modification into consideration and Bond Counsel is engaged.

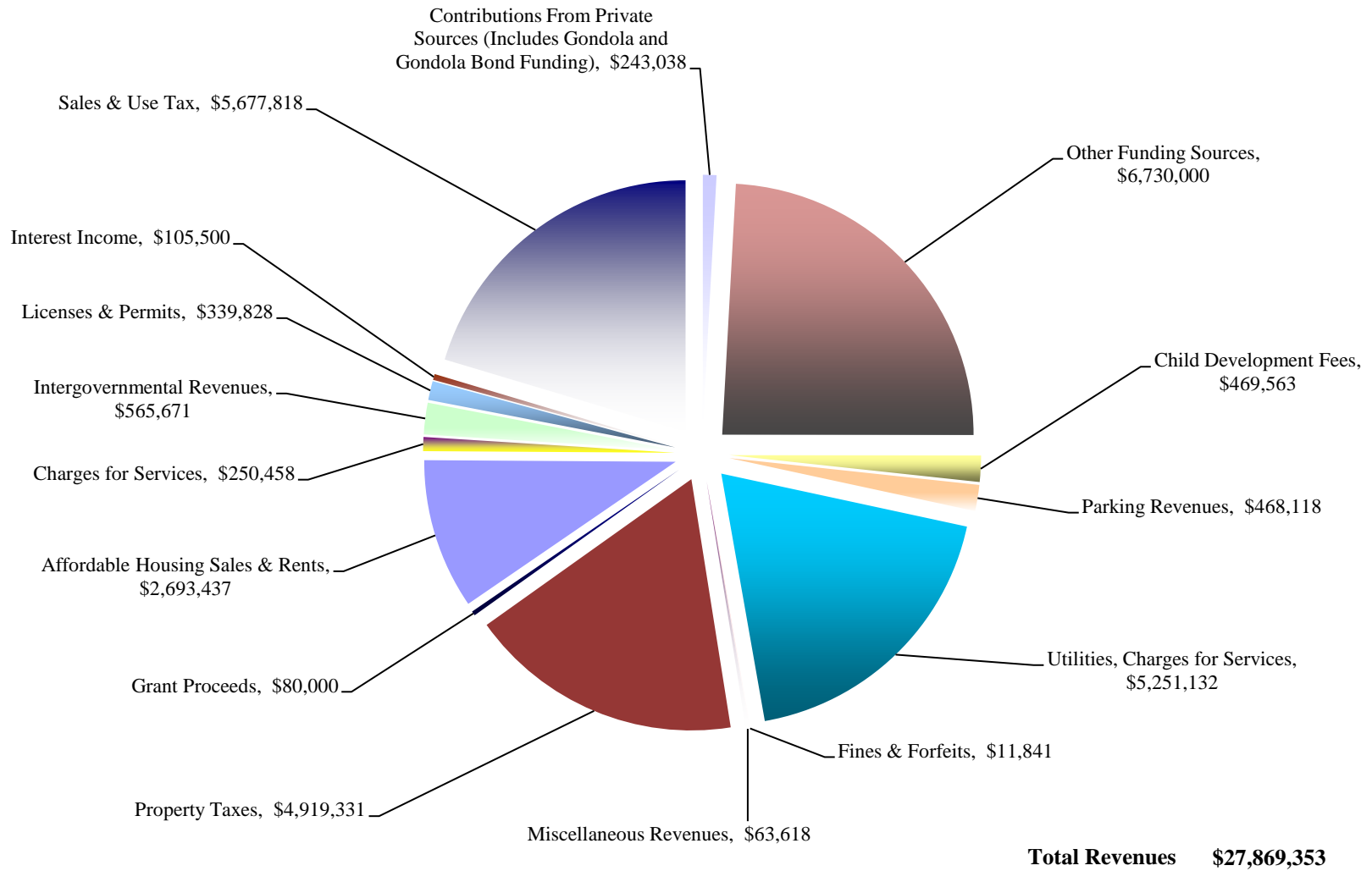
TMV 2019 Total Revenues and Other Funding Sources



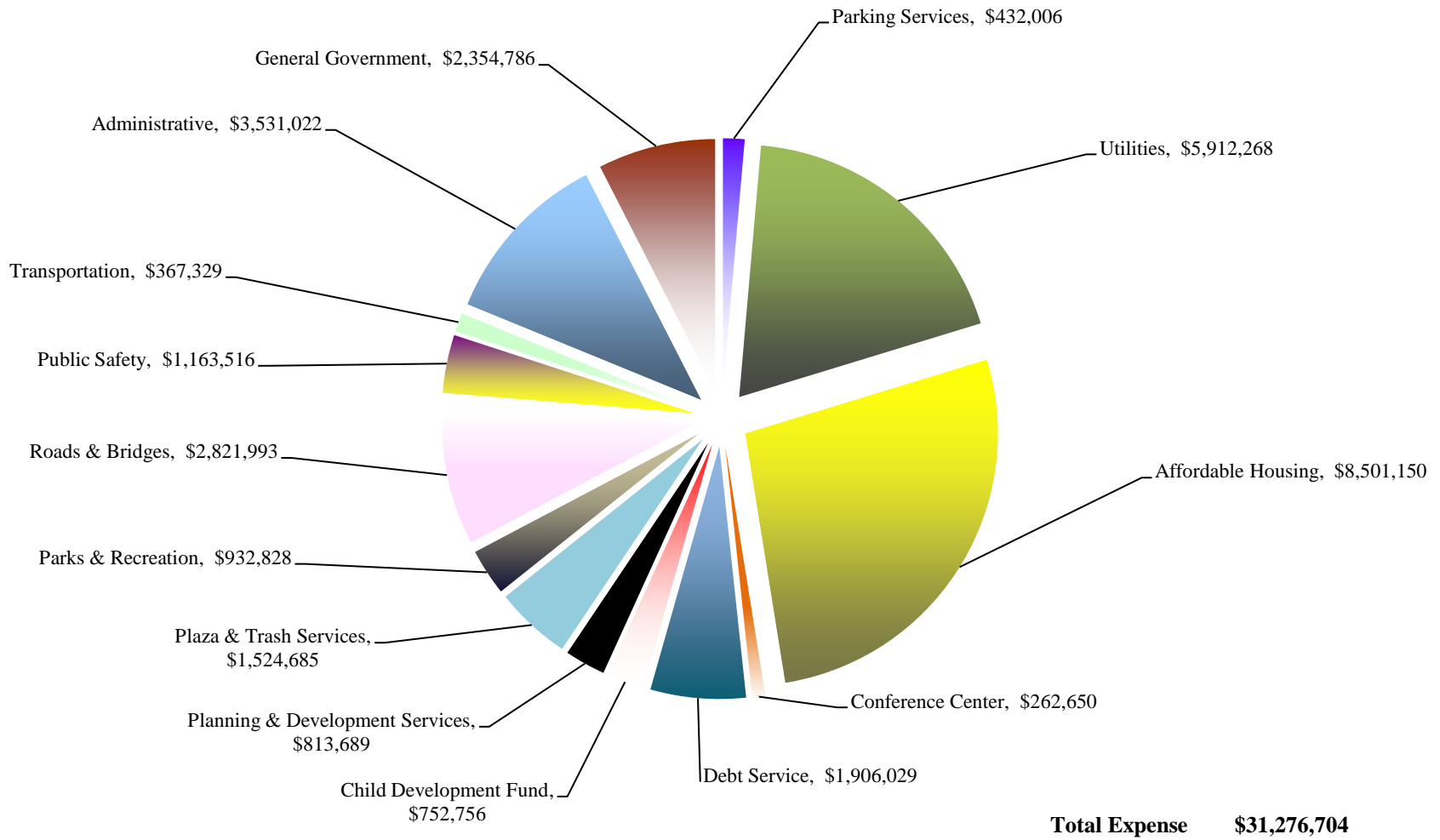
TMV 2019 Total Expense



TMV 2019 Total Revenues Without Special Revenue Funds



TMV 2019 Total Expense Without Special Revenue Funds



Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

General Fund Summary

	Actuals 2017	Actuals 2018	2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
<u>Revenues</u>											
Taxes	9,460,884	9,050,695	9,232,575	9,847,903	615,328	10,020,574	172,671	10,208,826	10,459,414	10,677,112	10,945,194
Licenses & Permits	566,818	353,865	337,708	411,010	73,302	339,828	(71,182)	339,828	339,828	339,828	339,828
Intergovernmental Proceeds	374,212	475,260	552,131	563,978	11,847	565,671	1,693	565,671	565,671	565,671	565,671
Charges for Services	489,267	392,160	319,535	325,221	5,686	252,222	(72,999)	252,222	252,222	252,222	252,222
Fines and Forfeits	8,282	57,899	6,077	10,077	4,000	10,077	-	10,077	10,077	10,077	10,077
Interest on Investments	32,522	156,638	45,000	200,000	155,000	100,000	(100,000)	100,000	100,000	100,000	100,000
Miscellaneous Revenues	245,763	65,618	79,118	72,843	(6,275)	63,618	(9,225)	63,618	63,618	63,618	63,618
Contributions	74,551	8,783	43,438	43,438	-	43,438	-	43,438	43,438	43,438	43,438
Total Revenues	11,252,298	10,560,919	10,615,582	11,474,470	858,888	11,395,428	(79,042)	11,583,680	11,834,268	12,051,966	12,320,048
<u>Operating Expenditures</u>											
Legislation & Council	96,623	84,204	88,253	89,253	1,000	88,811	(442)	89,095	89,382	89,672	89,965
Town Attorney	450,145	414,772	460,000	475,000	15,000	478,750	3,750	493,438	514,109	535,815	558,606
Town Manager	250,003	254,752	268,583	273,874	5,291	279,934	6,060	260,292	260,658	261,035	261,421
Town Clerk's Office	367,609	364,588	393,681	393,681	-	391,718	(1,963)	392,598	387,496	388,412	389,348
Finance	811,431	833,372	854,225	857,283	3,058	890,921	33,638	899,841	908,525	916,354	925,089
Information Technology	193,434	333,700	391,173	426,016	34,843	502,763	76,747	477,784	489,473	498,195	492,265
Human Resources	296,357	352,818	341,293	361,675	20,382	367,295	5,620	365,970	367,550	373,093	374,595
Communications and Business Development	241,594	426,418	597,953	578,338	(19,615)	619,640	41,302	620,514	620,405	621,315	622,243
Municipal Court	30,713	29,981	32,541	32,541	-	32,800	259	32,915	33,034	33,154	33,278
Police Department	779,607	828,532	978,923	973,123	(5,800)	1,023,753	50,630	1,018,987	1,021,270	1,024,523	1,027,868
Community Services	50,184	52,017	54,529	54,529	-	58,963	4,434	59,211	59,466	59,727	59,995
Community Grants and Contributions	106,000	122,850	120,350	125,350	5,000	150,000	24,650	150,000	150,000	150,000	150,000
Roads and Bridges	1,067,792	1,033,147	1,135,064	1,129,614	(5,450)	1,135,447	5,833	1,140,659	1,144,452	1,148,360	1,152,355
Vehicle Maintenance	579,205	423,267	444,492	465,143	20,651	460,778	(4,365)	461,887	463,494	465,183	466,872
Municipal Bus	195,188	217,479	266,181	272,681	6,500	278,676	5,995	280,660	283,209	285,825	288,509
Employee Shuttle	44,498	72,359	88,032	88,032	-	88,653	621	88,716	88,781	88,847	88,915
Parks & Recreation	513,115	536,834	562,537	542,841	(19,696)	602,828	59,987	565,356	548,923	552,028	555,174
Plaza Services	1,094,831	1,194,366	1,335,738	1,332,738	(3,000)	1,418,639	85,901	1,423,500	1,430,501	1,435,617	1,442,158
Public Refuse Removal	50,937	64,707	65,083	62,083	(3,000)	61,046	(1,037)	61,192	61,341	61,495	61,652
Building/Facility Maintenance	193,090	203,608	251,168	251,152	(16)	297,749	46,597	263,562	264,905	276,908	266,788
Building Division	296,639	322,544	495,767	466,614	(29,153)	363,167	(103,447)	364,012	364,876	367,258	366,660
Housing Division Office	18,998	19,630	20,706	20,706	-	23,878	3,172	23,933	23,989	24,046	24,105
Planning and Development Services	390,387	534,894	475,343	394,167	(81,176)	426,643	32,476	427,750	428,882	430,040	431,224
Contingency	-	-	97,216	86,564	(10,652)	100,429	13,864	99,619	100,047	100,869	101,291
Total Operating Expenditures	8,118,379	8,720,839	9,818,830	9,752,998	(65,833)	10,143,281	390,283	10,061,490	10,104,768	10,187,772	10,230,375

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

General Fund Summary

	Actuals 2017	Actuals 2018	2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
<u>Capital Outlay</u>											
Capital Outlay Expense	940,709	181,646	622,000	596,500	(25,500)	348,000	(248,500)	675,000	300,000	300,000	300,000
Total Capital Outlay	940,709	181,646	622,000	596,500	(25,500)	348,000	(248,500)	675,000	300,000	300,000	300,000
<u>Other Source/Uses</u>											
Gain/Loss On Sale Of Assets	(7)	30,796	-	-	-	-	-	-	-	-	-
Transfer From Overhead Allocations	482,133	540,924	591,008	602,951	11,943	595,504	(7,447)	653,799	653,771	668,187	660,504
Transfer (To)/From Tourism Fund	37,942	44,344	33,681	22,924	(10,757)	28,343	5,419	29,076	29,822	30,583	31,358
Transfer (To)/From Parking Services	-	-	(58,490)	-	58,490	-	-	-	-	-	-
Transfer (To)/From Debt Service Fund	207,439	-	-	-	-	-	-	-	-	-	-
Transfer (To)/From DSF - Specific Ownership Taxes	149,712	29,307	32,000	32,000	-	32,000	-	32,000	32,000	32,000	32,000
Transfer (To)/From Capital Projects Fund	(266,071)	(11,248)	(75,000)	(17,970)	57,030	(2,246,546)	(2,228,576)	(300,000)	-	-	-
Transfer (To)/From Child Development Fund	(120,404)	(155,758)	(191,850)	(154,911)	36,939	(203,193)	(48,282)	(169,322)	(172,054)	(174,841)	(177,683)
Transfer (To)/From Broadband Fund	-	10,000	(1,377,588)	(1,181,115)	196,473	(1,568,915)	(387,800)	(17,675)	-	-	-
Transfer (To)/From Conference Center Fund	(199,089)	(202,543)	(262,033)	(210,833)	51,200	(262,650)	(51,817)	(214,503)	(216,393)	(218,321)	(220,287)
Transfer (To)/From AHDF (Sales Tax)	(474,477)	(493,047)	(505,159)	(539,205)	(34,046)	(559,595)	(20,391)	(581,957)	(605,213)	(629,399)	(654,553)
Transfer (To)/From AHDF (Housing Office)	18,998	19,630	20,706	20,706	-	23,878	3,172	23,933	23,989	24,046	24,105
Transfer (To)/From Vehicle Acquisition	(561,775)	(356,833)	(249,231)	(271,981)	(22,750)	(373,771)	(101,790)	(108,571)	(138,471)	(164,471)	(89,071)
Total Other Sources/Uses	(725,599)	(544,428)	(2,041,956)	(1,697,434)	344,522	(4,534,944)	(2,837,510)	(653,220)	(392,549)	(432,216)	(393,627)
Surplus (Deficit)	1,467,610	1,114,006	(1,867,204)	(572,462)	1,294,743	(3,630,797)	(3,058,335)	193,970	1,036,951	1,131,979	1,396,046
Beginning Fund Balance	9,446,313	10,913,923	10,243,321	12,027,929		11,455,467		7,824,671	8,018,640	9,055,591	10,187,570
Ending Fund Balance	10,913,923	12,027,929	8,376,117	11,455,467		7,824,671		8,018,640	9,055,591	10,187,570	11,583,616

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

General Fund Revenues

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019	2019	2020	2020	2021 Long	2022 Long	2023 Long	2024 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
									Projection	Projection	Projection	Projection
General Fund Revenues	Tax - Property	3,899,219	3,876,064	3,813,194	3,813,194	-	4,126,289	313,095	4,126,289	4,167,552	4,167,552	4,209,227
General Fund Revenues	Tax-Property Delinquent	-	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Tax - Property - Abatements	(74,271)	(59,586)	63,098	63,098	-	13,023	(50,075)	-	-	-	-
General Fund Revenues	Tax - Specific Ownership	175,437	194,794	155,000	185,000	30,000	185,000	-	185,000	185,000	185,000	185,000
General Fund Revenues	Tax - Construction Use 1.5%	391,491	192,191	210,000	301,294	91,294	210,000	(91,294)	210,000	210,000	210,000	210,000
General Fund Revenues	Tax - Construction Use 3%	783,100	384,440	420,000	602,588	182,588	420,000	(182,588)	420,000	420,000	420,000	420,000
General Fund Revenues	Tax-Cigarette	9,671	10,385	9,400	9,400	-	9,400	-	9,400	9,400	9,400	9,400
General Fund Revenues	Tax - Property - Interest/Penalty	(465)	(2,548)	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
General Fund Revenues	Sales Taxes	4,262,780	4,429,008	4,546,883	4,838,329	291,446	5,031,862	193,533	5,233,137	5,442,462	5,660,161	5,886,567
General Fund Revenues	Sales Taxes - Interest	761	1,223	-	-	-	-	-	-	-	-	-
General Fund Revenues	Sales Taxes - Penalties	5,218	15,862	-	5,000	5,000	5,000	-	5,000	5,000	5,000	5,000
General Fund Revenues	Sales Taxes - Prior Period Remittances	7,942	8,861	-	15,000	15,000	5,000	(10,000)	5,000	5,000	5,000	5,000
Total Taxes		9,460,884	9,050,695	9,232,575	9,847,903	615,328	10,020,574	172,671	10,208,826	10,459,414	10,677,112	10,945,194
General Fund Revenues	License-Liquor	2,993	6,328	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
General Fund Revenues	License-Pet	195	255	128	128	-	128	-	128	128	128	128
General Fund Revenues	Permit-Construction	394,581	204,880	187,880	276,182	88,302	190,000	(86,182)	190,000	190,000	190,000	190,000
General Fund Revenues	External Energy Discount	(1,251)	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Renewable Energy Discount	(1,668)	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	HERS Energy Discount	(1,334)	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Permit-Electrical-Mountain Village	8,167	6,040	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
General Fund Revenues	Permit-Electrical-Town of Telluride	72,590	52,292	50,000	50,000	-	50,000	-	50,000	50,000	50,000	50,000
General Fund Revenues	Permit-Plumbing-Mountain Village	7,908	11,165	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
General Fund Revenues	Permit-Plumbing-Town of Telluride	50,886	38,930	40,000	40,000	-	40,000	-	40,000	40,000	40,000	40,000
General Fund Revenues	Permit-Mechanical	2,132	6,766	200	200	-	200	-	200	200	200	200
General Fund Revenues	Construction Parking Fees	30,095	27,000	30,000	15,000	(15,000)	30,000	15,000	30,000	30,000	30,000	30,000
General Fund Revenues	Construction Parking Late Pay Fees	50	64	-	-	-	-	-	-	-	-	-
General Fund Revenues	Permit & Other Licenses	1,275	25	-	-	-	-	-	-	-	-	-
General Fund Revenues	Permits-Excavation	200	120	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Total Permits & License		566,818	353,865	337,708	411,010	73,302	339,828	(71,182)	339,828	339,828	339,828	339,828
General Fund Revenues	Conservation Trust Funds	13,666	14,216	13,402	13,402	-	13,402	-	13,402	13,402	13,402	13,402
General Fund Revenues	Mineral Lease Revenue	3,098	1,170	1,170	640	(530)	640	-	640	640	640	640
General Fund Revenues	Severance Tax Revenues	8,165	12,724	12,724	25,084	12,360	25,084	-	25,084	25,084	25,084	25,084
General Fund Revenues	County Road & Bridge Taxes	279,353	275,292	275,450	275,450	-	275,450	-	275,450	275,450	275,450	275,450
General Fund Revenues	Motor Vehicle Registration	5,510	5,799	4,900	4,900	-	4,900	-	4,900	4,900	4,900	4,900
General Fund Revenues	Highway User Tax Funds	64,421	80,205	62,415	62,432	17	64,125	1,693	64,125	64,125	64,125	64,125
General Fund Revenues	Smart Contribution	-	85,853	182,070	182,070	-	182,070	-	182,070	182,070	182,070	182,070
Total Intergovernmental Revenues		374,212	475,260	552,131	563,978	11,847	565,671	1,693	565,671	565,671	565,671	565,671
General Fund Revenues	Fee-2% Collection - Material Tax	5,699	2,839	2,708	2,708	-	2,708	-	2,708	2,708	2,708	2,708
General Fund Revenues	Fee-Criminal Fines	2,077	3,500	1,764	1,764	-	1,764	-	1,764	1,764	1,764	1,764
General Fund Revenues	Fee-Plan Review	256,027	133,744	122,122	178,747	56,625	122,122	(56,625)	122,122	122,122	122,122	122,122
General Fund Revenues	Fee-Planning Dev Review	60,625	61,060	44,000	44,000	-	44,000	-	44,000	44,000	44,000	44,000
General Fund Revenues	Fee- Recording	33	118	350	350	-	350	-	350	350	350	350

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

General Fund Revenues

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019	2019	2020	2020	2021 Long	2022 Long	2023 Long	2024 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
									Projection	Projection	Projection	Projection
General Fund Revenues	Fee-Plan/Zone/Plat	1,000	375	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
General Fund Revenues	Fees-Miscellaneous P&Z	41	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Fee-MVHA Qualification Fee	6,570	2,120	4,600	4,600	-	4,600	-	4,600	4,600	4,600	4,600
General Fund Revenues	Fee - Energy Mitigation	-	71,936	67,313	16,374	(50,939)	-	(16,374)	-	-	-	-
General Fund Revenues	Black Hills Gas Franchise Fee	24,698	46,043	39,678	39,678	-	39,678	-	39,678	39,678	39,678	39,678
General Fund Revenues	Road Impact Fees	130,819	70,125	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
General Fund Revenues	Road Cut Fees	-	300	-	-	-	-	-	-	-	-	-
General Fund Revenues	Equipment Rental	1,678	-	-	-	-	-	-	-	-	-	-
Total Charges for Services		489,267	392,160	319,535	325,221	5,686	252,222	(72,999)	252,222	252,222	252,222	252,222
General Fund Revenues	Fines-Traffic	7,948	5,815	1,000	5,000	4,000	5,000	-	5,000	5,000	5,000	5,000
General Fund Revenues	Fines-False Alarms	-	-	276	276	-	276	-	276	276	276	276
General Fund Revenues	Fines-Miscellaneous/PD	600	134	4,250	4,250	-	4,250	-	4,250	4,250	4,250	4,250
General Fund Revenues	Fines-Miscellaneous Building	(266)	51,950	551	551	-	551	-	551	551	551	551
Total Fines & Forfeits		8,282	57,899	6,077	10,077	4,000	10,077	-	10,077	10,077	10,077	10,077
General Fund Revenues	Interest On Investments	52,134	149,980	45,000	200,000	155,000	100,000	(100,000)	100,000	100,000	100,000	100,000
General Fund Revenues	Gain/Loss On Investments	(19,612)	6,658	-	-	-	-	-	-	-	-	-
Total Interest on Investments		32,522	156,638	45,000	200,000	155,000	100,000	(100,000)	100,000	100,000	100,000	100,000
General Fund Revenues	Grant Revenue Police	2,840	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Grant Revenue-Miscellaneous	8,152	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	HR Housing - Revenue	-	10,500	3,350	3,350	-	3,350	-	3,350	3,350	3,350	3,350
General Fund Revenues	Miscellaneous Revenue - Plaza Services	600	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Miscellaneous Revenue - Shop	-	-	500	500	-	500	-	500	500	500	500
General Fund Revenues	Miscellaneous Revenue - Marketing	225	-	475	475	-	475	-	475	475	475	475
General Fund Revenues	Miscellaneous Revenue - Police	1,840	2,999	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
General Fund Revenues	Miscellaneous Revenue - Municipal Bus	-	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
General Fund Revenues	Miscellaneous Revenue - Building	8,487	1,595	750	750	-	750	-	750	750	750	750
General Fund Revenues	IBC Book Revenue - Building	-	4	-	-	-	-	-	-	-	-	-
General Fund Revenues	Miscellaneous Revenue - Finance	1,853	1,171	14,500	2,500	(12,000)	2,500	-	2,500	2,500	2,500	2,500
General Fund Revenues	Miscellaneous Revenue - Finance Admin Fees	64	182	-	-	-	-	-	-	-	-	-
General Fund Revenues	Munirevs Credit Card Fees	1,895	1,873	500	2,000	1,500	2,000	-	2,000	2,000	2,000	2,000
General Fund Revenues	Permitting Credit Card Fees	749	1,078	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
General Fund Revenues	Miscellaneous Revenue -Clerk	2,776	1,145	200	200	-	200	-	200	200	200	200
General Fund Revenues	Miscellaneous Revenue - General	9,819	2,071	1,100	1,100	-	1,100	-	1,100	1,100	1,100	1,100
General Fund Revenues	Maintenance Shop Lease	13	11	12	12	-	12	-	12	12	12	12
General Fund Revenues	Van Rider Revenue	27,879	28,015	29,654	29,654	-	29,654	-	29,654	29,654	29,654	29,654
General Fund Revenues	Insurance Claim Proceeds	149,778	-	-	9,225	9,225	-	(9,225)	-	-	-	-
General Fund Revenues	Transfer Station Lease	1,300	1,100	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
General Fund Revenues	David Reed Lease	(1,398)	(1,398)	(1,398)	(1,398)	-	(1,398)	-	(1,398)	(1,398)	(1,398)	(1,398)
General Fund Revenues	Ice Rink Revenues	1,710	2,496	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
General Fund Revenues	Vending Cart/Plaza Use Rents	23,255	6,240	12,500	7,500	(5,000)	7,500	-	7,500	7,500	7,500	7,500
General Fund Revenues	Vending/Plaza Application Fees	3,927	4,670	5,775	5,775	-	5,775	-	5,775	5,775	5,775	5,775
General Fund Revenues	Farm to Community Application Fees/Donations	-	1,867	-	-	-	-	-	-	-	-	-

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

General Fund Revenues

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019	2019	2020	2020	2021 Long	2022 Long	2023 Long	2024 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
									Projection	Projection	Projection	Projection
Total Miscellaneous Revenues		245,763	65,618	79,118	72,843	(6,275)	63,618	(9,225)	63,618	63,618	63,618	63,618
General Fund Revenues	Contributions - TMVOA	-	-	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
General Fund Revenues	Contribution-See Forever	60,000	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Contributions-TMVOA Employee Shuttle	2,858	8,783	13,438	13,438	-	13,438	-	13,438	13,438	13,438	13,438
General Fund Revenues	Green Gondola Receipts	740	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Energy Rebates	10,952	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Environmental Services Contribution	-	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Total Contributions		74,551	8,783	43,438	43,438	-	43,438	-	43,438	43,438	43,438	43,438
Total General Fund Revenues		11,252,298	10,560,919	10,615,582	11,474,470	858,888	11,395,428	(79,042)	11,583,680	11,834,268	12,051,966	12,320,048

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Town Council

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
Town Council	Board Compensation (1)	43,116	51,767	53,859	53,859	-	54,009	150	54,159	54,309	54,459	54,609
Town Council	PERA & Payroll Taxes	6,639	8,092	8,283	8,283	-	8,283	-	8,283	8,283	8,283	8,283
Town Council	Workers Compensation	119	116	153	153	-	161	8	169	177	186	195
Town Council	Other Benefits	6,265	6,300	6,300	6,300	-	6,300	-	6,426	6,555	6,686	6,819
Town Council	Consultant Services	27,000	-	-	-	-	-	-	-	-	-	-
Town Council	Communications (2)	870	701	500	1,350	850	750	(600)	750	750	750	750
Town Council	Dues and Fees	-	1,099	-	-	-	-	-	-	-	-	-
Town Council	Travel, Education & Training	1,823	3,226	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Town Council	General Supplies & Materials	1,946	244	600	750	150	750	-	750	750	750	750
Town Council	Business Meals-Town Council	8,300	12,399	9,850	9,850	-	9,850	-	9,850	9,850	9,850	9,850
Town Council	Special Occasion	546	259	1,208	1,208	-	1,208	-	1,208	1,208	1,208	1,208
Total		96,623	84,204	88,253	89,253	1,000	88,811	(442)	89,095	89,382	89,672	89,965

(1) A portion of board compensation is for utility reimbursements which are increasing.

(2) Mayor's cell phone purchase 650 in 2019 plus 55/month for 700/year

Legal

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
Legal	Outside Counsel - General	497	301	30,000	10,000	(20,000)	25,000	15,000	25,000	25,000	25,000	25,000
Legal	Outside Counsel - Litigation	51,333	13,277	-	15,000	15,000	-	(15,000)	-	-	-	-
Legal	Outside Counsel - Extraordinary	-	5,000	-	-	-	-	-	-	-	-	-
Legal	Legal - Extraordinary	54,022	19,318	25,000	35,000	10,000	30,000	(5,000)	25,000	25,000	25,000	25,000
Legal	Legal - Litigation	93,548	40,507	30,000	40,000	10,000	30,000	(10,000)	30,000	30,000	30,000	30,000
Legal	Legal - General (3)	250,746	336,343	375,000	375,000	-	393,750	18,750	413,438	434,109	455,815	478,606
Legal	Out Of Pocket Expense	-	26	-	-	-	-	-	-	-	-	-
Total		450,145	414,772	460,000	475,000	15,000	478,750	3,750	493,438	514,109	535,815	558,606

(3) Contracted general legal with 5% escalator per year

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Town Manager

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long	2022 Long	2023 Long	2024 Long	
				2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Town Manager	Salaries & Wages	155,159	160,867	165,387	167,070	1,683	172,082	5,012	172,082	172,082	172,082	172,082
Town Manager	Group Insurance	13,113	12,437	12,500	12,500	-	13,500	1,000	13,770	14,045	14,326	14,613
Town Manager	PERA & Payroll Taxes	23,973	24,991	25,437	25,695	258	26,466	771	26,466	26,466	26,466	26,466
Town Manager	PERA 401K	13,946	14,461	14,886	15,036	150	15,487	451	15,487	15,487	15,487	15,487
Town Manager	Workers Compensation	1,917	323	1,323	1,323	-	1,389	66	1,459	1,532	1,608	1,689
Town Manager	Other Employee Benefits	875	200	900	900	-	900	-	918	936	955	974
Town Manager	Outside Counsel - Litigation	-	-	-	4,100	4,100	-	(4,100)	-	-	-	-
Town Manager	Grant Lobbying Fees	18,000	18,000	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Town Manager	Professional Services (1)	11,895	13,639	17,750	17,750	-	20,000	2,250	-	-	-	-
Town Manager	Consulting Service	-	-	500	500	-	500	-	500	500	500	500
Town Manager	Communications	1,045	1,234	1,300	1,300	-	1,300	-	1,300	1,300	1,300	1,300
Town Manager	Dues & Fees (2)	8,818	7,622	8,000	8,000	-	8,710	710	8,710	8,710	8,710	8,710
Town Manager	Travel, Education & Training	475	-	1,500	500	(1,000)	500	-	500	500	500	500
Town Manager	General Supplies & Materials	349	311	500	500	-	500	-	500	500	500	500
Town Manager	Business Meals	387	604	500	600	100	500	(100)	500	500	500	500
Town Manager	Employee Appreciation	50	62	100	100	-	100	-	100	100	100	100
Total		250,003	254,752	268,583	273,874	5,291	279,934	6,060	260,292	260,658	261,035	261,421

(1) Gondola Long Term Plan Studies (TMVOA, TSG, SMC, TOT all participating equally)

(2) Colorado Municipal League \$5,855 and Colorado Association of Ski Towns \$2,426

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Town Clerk

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019	2019	2020	2020	2021 Long	2022 Long	2023 Long	2024 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
									Projection	Projection	Projection	Projection
Town Clerk's Office	Salaries & Wages	191,622	191,634	196,254	196,254	-	190,440	(5,814)	190,440	190,440	190,440	190,440
Town Clerk's Office	Group Insurance	39,340	37,310	37,500	37,500	-	40,500	3,000	41,310	42,136	42,979	43,839
Town Clerk's Office	Dependent Health Reimbursement	(3,818)	(3,617)	(3,378)	(3,378)	-	(3,378)	-	(3,378)	(3,378)	(3,378)	(3,378)
Town Clerk's Office	PERA & Payroll Taxes	28,922	29,078	30,184	30,184	-	29,290	(894)	29,290	29,290	29,290	29,290
Town Clerk's Office	PERA 401K	4,920	5,627	5,888	5,888	-	7,618	1,730	7,618	7,618	7,618	7,618
Town Clerk's Office	Workers Compensation	191	186	303	303	-	318	15	334	351	368	387
Town Clerk's Office	Other Employee Benefits	2,685	600	2,700	2,700	-	2,700	-	2,754	2,809	2,865	2,923
Town Clerk's Office	Consultant Services	-	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Town Clerk's Office	Janitorial/Trash Removal	18,716	18,270	20,200	20,200	-	20,200	-	20,200	20,200	20,200	20,200
Town Clerk's Office	Security Monitoring - Town Hall	465	372	395	395	-	395	-	395	395	395	395
Town Clerk's Office	Phone Maintenance (1)	929	2,954	1,500	1,500	-	7,500	6,000	7,500	1,500	1,500	1,500
Town Clerk's Office	Repairs & Maintenance-Equipment	-	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Town Clerk's Office	Rental- Equipment	8,218	7,660	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Town Clerk's Office	Communications	16,823	17,565	16,100	16,100	-	16,100	-	16,100	16,100	16,100	16,100
Town Clerk's Office	Election Expenses	4,841	-	6,000	6,000	-	-	(6,000)	-	-	-	-
Town Clerk's Office	Public Noticing	117	123	750	750	-	750	-	750	750	750	750
Town Clerk's Office	Recording Fees	-	-	100	100	-	100	-	100	100	100	100
Town Clerk's Office	Dues & Fees	472	665	600	600	-	600	-	600	600	600	600
Town Clerk's Office	Travel, Education & Training	2,719	3,158	5,500	5,500	-	5,500	-	5,500	5,500	5,500	5,500
Town Clerk's Office	Dif=gitizing Documetation	-	-	-	1,500	1,500	1,500	-	1,500	1,500	1,500	1,500
Town Clerk's Office	Postage & Freight	1,802	1,920	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Town Clerk's Office	General Supplies & Material	3,561	5,055	6,500	5,000	(1,500)	5,000	-	5,000	5,000	5,000	5,000
Town Clerk's Office	Business Meals	124	652	850	850	-	850	-	850	850	850	850
Town Clerk's Office	Employee Appreciation	331	274	300	300	-	300	-	300	300	300	300
Town Clerk's Office	Utilities - Natural Gas	6,216	5,752	6,615	6,615	-	6,615	-	6,615	6,615	6,615	6,615
Town Clerk's Office	Utilities - Electricity	14,251	14,718	17,174	17,174	-	17,174	-	17,174	17,174	17,174	17,174
Town Clerk's Office	Utilities - Water/Sewer	7,068	7,537	7,551	7,551	-	7,551	-	7,551	7,551	7,551	7,551
Town Clerk's Office	Internet Service	17,095	17,095	17,095	17,095	-	17,095	-	17,095	17,095	17,095	17,095
Total		367,609	364,588	393,681	393,681	-	391,718	(1,963)	392,598	387,496	388,412	389,348

(1) In 2020 and 2021 we are upgrading the phone system at Town Hall and the Municipal Offices.

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Finance

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
Finance	Salaries & Wages	404,078	419,233	422,493	422,493	-	431,619	9,126	431,619	431,619	431,619	431,619
Finance	Group Insurance	78,681	71,516	75,000	75,000	-	81,000	6,000	82,620	84,272	85,958	87,677
Finance	Dependent Health Reimbursement	(1,444)	(1,447)	(3,600)	(2,100)	1,500	(2,100)	-	(2,100)	(2,100)	(2,100)	(2,100)
Finance	PERA & Payroll Taxes	62,475	65,188	64,979	64,979	-	66,383	1,404	66,383	66,383	66,383	66,383
Finance	PERA 401K	27,454	25,217	28,307	28,307	-	32,309	4,002	32,309	32,309	32,309	32,309
Finance	Workers Compensation	328	372	729	381	(348)	400	19	420	441	463	486
Finance	Other Employee Benefits	5,250	1,200	5,400	5,400	-	5,400	-	5,508	5,618	5,731	5,845
Finance	Bad Debt Expense	-	13,463	-	-	-	-	-	-	-	-	-
Finance	Professional Consulting (1)	14,486	12,000	13,000	14,625	1,625	14,000	(625)	15,000	16,000	17,000	18,000
Finance	County Treasurer Collect Fee 2%	82,334	82,113	86,705	86,705	-	89,390	2,685	89,122	89,972	89,972	90,830
Finance	Auditing Fees (2)	25,435	30,035	31,000	31,000	-	31,000	-	33,000	35,000	37,000	39,000
Finance	Insurance (3)	99,918	102,660	110,000	112,500	2,500	124,000	11,500	127,000	130,000	133,000	136,000
Finance	Public Noticing	-	-	500	500	-	500	-	500	500	500	500
Finance	Dues & Fees (4)	165	194	2,000	720	(1,280)	720	-	720	750	750	750
Finance	Travel, Education & Training (5)	1,652	1,052	2,500	2,500	-	2,500	-	3,500	3,500	3,500	3,500
Finance	Postage & Freight	3,000	2,430	4,200	3,500	(700)	3,000	(500)	3,000	3,000	3,000	3,000
Finance	Bank Fees (6)	135	119	3,000	1,000	(2,000)	1,000	-	1,000	1,000	1,000	1,000
Finance	Bank Fees - Credit Card Fees	417	686	612	600	(12)	600	-	630	640	650	660
Finance	MUNIREvs Online Payment Fees (7)	4,098	3,788	4,100	5,673	1,573	5,700	27	5,710	5,720	5,720	5,730
Finance	General Supplies & Material	2,765	2,898	2,600	2,900	300	2,900	-	3,300	3,300	3,300	3,300
Finance	Business Meals	-	55	-	-	-	-	-	-	-	-	-
Finance	Employee Appreciation (8)	205	600	600	600	-	600	-	600	600	600	600
Finance	Books & Periodicals	-	-	100	-	(100)	-	-	-	-	-	-
Total		811,431	833,372	854,225	857,283	3,058	890,921	33,638	899,841	908,525	916,354	925,089

(1) Munirevs and Lodgingrevs monthly fee and additional \$1,625 for Business License modification for Housing data collection

(2) Annual Audit Fees

(3) Annual premiums for General Fund Property, casualty and cyber crime Insurance including an allowance for a 2020 CIRSA Membership contribution increase.

(4) Colorado and National Accounting Association Memberships

(5) Two new staff members requiring training.

(6) Bank charges by transaction fee analysis

(7) Utilization of on line payment system growing.

(8) \$100 per employee allowance directed by Town Council in 2018 for 2019.

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Information Technology

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long	2022 Long	2023 Long	2024 Long	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Information Technology - GF	Salaries & Wages	-	-	120,000	97,000	(23,000)	141,026	44,026	141,026	141,026	141,026	141,026
Information Technology - GF	Group Insurance	-	-	12,500	8,189	(4,311)	10,344	2,155	10,344	10,344	10,344	10,344
Information Technology - GF	Dependent Health Reimbursement	-	-	-	8,400	8,400	13,500	5,100	13,770	14,045	14,326	14,613
Information Technology - GF	PERA & Payroll Taxes	-	-	18,456	14,200	(4,256)	21,690	7,490	21,690	21,690	21,690	21,690
Information Technology - GF	PERA 401K	-	-	1,200	1,200	-	3,068	1,868	3,708	4,944	6,180	6,180
Information Technology - GF	Workers Compensation	-	-	1,000	1,000	-	1,050	50	1,103	1,158	1,216	1,276
Information Technology - GF	Other Employee Benefits	-	200	900	900	-	900	-	918	936	955	974
Information Technology - GF	Vehicle Repair & Maintenance	-	-	-	500	500	500	-	500	500	500	500
Information Technology - GF	Communications	-	-	1,300	1,300	-	1,300	-	1,300	1,300	1,300	1,300
Information Technology - GF	Travel, Education & Training (1)	-	-	3,500	5,500	2,000	5,500	-	5,500	5,500	5,500	5,500
Information Technology - GF	General Supplies & Materials	-	-	-	500	500	500	-	500	500	500	500
Information Technology - GF	Software Support- Contract	47,336	69,552	50,000	50,000	-	40,000	(10,000)	40,000	40,000	40,000	40,000
Information Technology - GF	Software Support - Other (2)	7,121	1,489	3,000	4,500	1,500	5,400	900	5,400	5,400	5,400	5,400
Information Technology - GF	General Hardware Replacement (3)	10,302	42,954	20,000	28,500	8,500	20,000	(8,500)	20,000	20,000	20,000	20,000
Information Technology - GF	Server Replacement (4)	-	-	-	7,800	7,800	9,200	1,400	1,500	1,500	9,200	9,200
Information Technology - GF	Cyber Security (5)	-	-	-	32,750	32,750	38,990	6,240	38,990	38,990	38,990	38,990
Information Technology - GF	Microsoft Office Licenses (11)	15,848	19,005	23,000	23,000	-	23,000	-	23,000	23,000	23,000	23,000
Information Technology - GF	Hosted E-Mail Services (12)	529	99	1,050	3,988	2,938	3,988	-	3,988	3,988	3,988	3,988
Information Technology - GF	Accounting SW Annual Support Maintenance	31,017	30,693	35,168	32,000	(3,168)	33,600	1,600	35,280	37,044	38,896	40,841
Information Technology - GF	Accounting SW Customization/Options	-	2,250	-	-	-	-	-	-	-	-	-
Information Technology - GF	All Data - Vehicle Maintenance	1,500	1,500	1,515	1,515	-	1,515	-	1,515	1,515	1,515	1,515
Information Technology - GF	Live Streaming Software	-	-	6,000	-	(6,000)	-	-	-	-	-	-
Information Technology - GF	PDF SW Upgrades/Licenses (13)	1,079	2,883	3,600	6,640	3,040	9,740	3,100	9,740	9,740	9,740	9,740
Information Technology - GF	Firewall (6)	6,797	2,212	2,700	2,700	-	11,900	9,200	-	-	9,700	-
Information Technology - GF	CAD Auto Desk Support	1,420	1,478	1,428	1,428	-	1,428	-	1,428	1,428	1,428	1,428
Information Technology - GF	Trimble Pathfinder Software	1,995	-	-	-	-	-	-	-	-	-	-
Information Technology - GF	Web Site Blocker (7)	2,847	-	2,800	2,800	-	-	(2,800)	-	-	-	-
Information Technology - GF	Server Support Fees	2,140	-	-	-	-	1,500	1,500	1,500	1,500	1,500	1,500
Information Technology - GF	Spam Filter (8)	1,620	1,530	2,430	2,430	-	2,430	-	2,552	2,552	2,552	2,552
Information Technology - GF	CRM Software (9)	499	1,146	3,100	-	(3,100)	-	-	-	-	-	-
Information Technology - GF	Database Administrator	-	-	-	-	-	3,000	3,000	1,500	1,500	1,500	1,500
Information Technology - GF	RMS Software Support - Police	11,005	11,445	12,315	12,315	-	12,568	253	12,819	13,076	13,337	13,604
Information Technology - GF	Legal SW Support	1,884	1,099	2,184	2,184	-	2,184	-	2,184	2,184	2,184	2,184
Information Technology - GF	Cyber Security - Audit Fees (10)	-	27,315	-	-	-	8,000	8,000	-	-	-	-
Information Technology - GF	Cyber Security - Study	-	3,375	-	-	-	-	-	-	-	-	-
Information Technology - GF	AV Room Upgrade	10,000	34,299	-	-	-	-	-	-	-	-	-
Information Technology - GF	Montrose Interconnect - Police	4,111	3,000	4,112	4,112	-	4,112	-	4,112	4,112	4,112	4,112
Information Technology - GF	VPI Software Support - Police	333	1,895	1,895	1,895	-	1,961	66	2,020	2,023	2,026	2,029
Information Technology - GF	Building Permit Support Fees	7,650	7,650	7,650	7,650	-	7,650	-	7,650	7,650	7,650	7,650
Information Technology - GF	Printer Maintenance	865	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Information Technology - GF	Document Management	-	10,868	500	500	-	500	-	500	500	500	500
Information Technology - GF	ARC Map Subscription	-	-	-	8,250	8,250	8,250	-	8,250	8,250	8,250	8,250
Information Technology - GF	E-Recycle	-	-	-	2,500	2,500	2,500	-	2,500	2,500	2,500	2,500
Information Technology - GF	Fingerprint SW Support - Police	-	-	-	-	-	1,140	1,140	1,163	1,186	1,188	1,212
Information Technology - GF	Muni Metrix License	1,495	1,495	1,495	1,495	-	1,495	-	1,495	1,495	1,495	1,495

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Information Technology

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
Information Technology - GF	Online Back Up Support Fee	6,083	6,503	6,500	6,500	-	6,500	-	6,500	13,500	-	-
Information Technology - GF	Opengov	-	29,083	17,000	17,000	-	17,000	-	17,000	17,000	17,000	17,000
Information Technology - GF	Munirevs Support Fees	17,676	18,383	19,175	19,175	-	20,134	959	21,140	22,197	23,307	24,473
Information Technology - GF	Technical Miscellaneous	281	300	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
Total		193,434	333,700	391,173	426,016	34,843	502,763	76,747	477,784	489,473	498,195	492,265

- (1) Mitnek, Mountain Connect, CES, ITProTV
- (2) Needed 3rd party software project manager, mbox to pst
- (3) Laptop, workstations, printers, monitors, batteries, switches, cameras
- (4) Server equipment and head-end equipment
- (5) Crowdstrike SIEMS Wasabi Storage
- (6) Firewall Service renewal every 3 years . Includes CFS and support
- (7) Managed Security should cover this
- (8) Barracuda Email protection security layer. Language, Display, GeoBlock, ATP.
- (9) No longer using
- (10) 3rd party audit of Managed Security AT&T
- (11) Office 365 including MS office applications add more users. Currently doing a true-up on licenses
- (12) Backupify and Microsoft exchange plugin
- (13) Adobe Acrobat, Adobe Creative (Zoe, Bill, Kathrine, Ron, and Adobe Stock photos)

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Human Resources

Worksheet	Account Code	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long	2022 Long	2023 Long	2024 Long
					2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection
Human Resources	110-5.1420.5111	Salaries & Wages	134,658	146,084	147,933	147,933	-	147,095	(838)	147,095	147,095	147,095
Human Resources	110-5.1420.5121	Group Insurance	26,227	24,873	25,000	30,000	5,000	32,400	2,400	33,048	33,709	34,383
Human Resources	110-5.1420.5121.01	Dependent Health Reimbursement	(2,166)	(2,170)	(2,160)	(2,160)	-	(2,160)	-	(2,160)	(2,160)	(2,160)
Human Resources	110-5.1420.5122	PERA & Payroll Taxes	20,453	22,330	22,753	22,753	-	23,302	549	23,302	23,302	23,302
Human Resources	110-5.1420.5123	PERA 401K	8,645	10,386	9,469	9,469	-	6,573	(2,896)	6,902	7,109	7,251
Human Resources	110-5.1420.5126	Workers Compensation	109	124	245	245	-	257	12	270	284	298
Human Resources	110-5.1420.5127	Other Employee Benefits	(1,130)	(1,068)	1,800	1,800	-	1,800	-	1,836	1,873	1,910
Human Resources	110-5.1420.5127.01	Agency Compliance	2,604	1,384	3,485	3,485	-	3,485	-	3,485	3,485	3,485
Human Resources	110-5.1420.5127.02	Employee Assistance Program	26,462	30,855	27,203	31,503	4,300	32,448	945	33,097	33,759	34,434
Human Resources	110-5.1420.5127.03	Life Insurance	4,547	2,701	4,300	4,300	-	4,300	-	4,300	4,300	4,300
Human Resources	110-5.1420.5127.04	Employee Hotline	-	-	-	5,000	5,000	5,000	-	5,000	5,000	5,000
Human Resources	110-5.1420.5128	Safety Programs	4,041	7,620	5,252	5,252	-	6,000	748	6,000	6,000	6,000
Human Resources	110-5.1420.5129	Employee Functions	9,649	14,000	15,400	15,400	-	20,000	4,600	17,000	17,000	21,000
Human Resources	110-5.1420.5130	HR Payroll Software	37,944	43,488	40,000	48,000	8,000	48,000	-	48,000	48,000	48,000
Human Resources	110-5.1420.5213	Consultant Services	107	-	-	-	-	-	-	-	-	-
Human Resources	110-5.1420.5230	HR Housing - Expense	1,932	2,825	3,350	3,350	-	3,350	-	3,350	3,350	3,350
Human Resources	110-5.1420.5232	Communications	1,180	1,398	1,335	1,335	-	1,335	-	1,335	1,335	1,335
Human Resources	110-5.1420.5233	Recruiting	10,105	26,443	16,000	20,000	4,000	20,000	-	20,000	20,000	20,000
Human Resources	110-5.1420.5236	Dues & Fees	5,634	6,277	6,300	6,382	82	6,382	-	6,382	6,382	6,382
Human Resources	110-5.1420.5237	Travel, Education & Training	3,423	13,364	11,000	5,000	(6,000)	5,000	-	5,000	5,000	5,000
Human Resources	110-5.1420.5242	Postage & Freight	245	154	204	204	-	204	-	204	204	204
Human Resources	110-5.1420.5312	General Supplies & Materials	1,196	1,025	1,224	1,224	-	1,224	-	1,224	1,224	1,224
Human Resources	110-5.1420.5314.01	Employee Appreciation	-	74	-	-	-	100	100	100	100	100
Human Resources	110-5.1420.5314.02	Business Meals	100	165	200	200	-	200	-	200	200	200
Human Resources	110-5.1420.5314.02	Special Occasion Expense	391	485	1,000	1,000	-	1,000	-	1,000	1,000	1,000
Human Resources	110-5.1420.5316	Books & Periodicals	-	-	-	-	-	-	-	-	-	-
Total			296,357	352,818	341,293	361,675	20,382	367,295	5,620	365,970	367,550	373,093

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections
Communications & Business Development

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long	2022 Long	2023 Long	2024 Long	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Communications & Business Development	Salaries & Wages	78,391	139,368	196,915	196,915	-	204,267	7,352	204,267	204,267	204,267	
Communications & Business Development	Group Insurance	10,946	23,833	37,500	37,500	-	40,500	3,000	41,310	42,136	43,839	
Communications & Business Development	Dependent Health Reimbursement	-	(529)	(720)	(2,000)	(1,280)	(2,000)	-	(2,000)	(2,000)	(2,000)	
Communications & Business Development	PERA & Payroll Taxes	12,150	21,464	30,286	30,286	-	31,413	1,127	31,413	31,413	31,413	
Communications & Business Development	PERA 401K	1,555	2,826	7,877	7,877	-	8,171	294	8,171	8,171	8,171	
Communications & Business Development	Workers Compensation	118	124	185	185	-	194	9	204	214	225	
Communications & Business Development	Other Employee Benefits	1,750	600	2,700	2,700	-	2,700	-	2,754	2,809	2,865	
Communications & Business Development	Consultant Services	13,775	8,882	16,000	16,000	-	16,000	-	16,000	16,000	16,000	
Communications & Business Development	Green Team Expense	-	1,199	-	-	-	-	-	-	-	-	
Communications & Business Development	Green Team Compost	-	-	25,000	25,000	-	25,000	-	25,000	25,000	25,000	
Communications & Business Development	Green Team Green House Gas	-	12,000	17,135	-	(17,135)	25,000	25,000	25,000	25,000	25,000	
Communications & Business Development	Green Team Communications/Education (4)	-	-	10,000	10,000	-	15,000	5,000	15,000	15,000	15,000	
Communications & Business Development	Green Team MV Clean Up	-	-	1,400	1,400	-	1,400	-	1,400	1,400	1,400	
Communications & Business Development	Green Team Bike to Work	-	-	30	30	-	150	120	150	150	150	
Communications & Business Development	Green Team Green Lights	-	1,314	5,000	5,000	-	5,000	-	5,000	5,000	5,000	
Communications & Business Development	Farm to Community Initiative	-	23,245	30,000	30,000	-	30,000	-	30,000	30,000	30,000	
Communications & Business Development	Facility Rent (1)	-	300	3,600	3,600	-	3,600	-	3,600	3,600	3,600	
Communications & Business Development	Dues & Fees	2,700	1,591	2,195	2,195	-	2,195	-	2,195	2,195	2,195	
Communications & Business Development	Travel, Education & Training (2)	2,094	6,645	8,000	8,000	-	8,000	-	8,000	8,000	8,000	
Communications & Business Development	Live Video Streaming	14,110	15,741	18,000	18,000	-	18,000	-	18,000	18,000	18,000	
Communications & Business Development	Marketing (5)	200	263	-	-	-	-	-	-	-	-	
Communications & Business Development	Marketing-Business Development	28,514	60,208	65,000	59,000	(6,000)	59,000	-	59,000	59,000	59,000	
Communications & Business Development	Marketing-Software	-	495	-	6,000	6,000	6,000	-	6,000	6,000	6,000	
Communications & Business Development	Marketing-Design	-	873	2,500	2,500	-	2,500	-	2,500	2,500	2,500	
Communications & Business Development	Marketing-Public Relations	-	11,903	10,000	10,000	-	10,000	-	10,000	10,000	10,000	
Communications & Business Development	Marketing-Video	-	2,500	6,500	6,500	-	6,500	-	6,500	6,500	6,500	
Communications & Business Development	Postage & Freight	-	54	500	500	-	500	-	500	500	500	
Communications & Business Development	Surveys	-	-	1,500	1,500	-	1,500	-	1,500	1,500	1,500	
Communications & Business Development	Photos	2,554	5,108	5,000	5,000	-	5,000	-	5,000	5,000	5,000	
Communications & Business Development	General Supplies & Materials	2,912	2,722	4,500	4,500	-	4,500	-	4,500	4,500	4,500	
Communications & Business Development	Business Meals	481	1,438	1,600	400	(1,200)	800	400	800	800	800	
Communications & Business Development	Employee Appreciation	120	208	600	600	-	600	-	600	600	600	
Communications & Business Development	Books & Periodicals	-	213	200	200	-	200	-	200	200	200	
Communications & Business Development	Communications - Phone (3)	936	2,150	3,600	3,600	-	3,600	-	3,600	3,600	3,600	
Communications & Business Development	Website Hosting	8,960	5,626	6,300	6,300	-	6,300	-	6,300	6,300	6,300	
Communications & Business Development	Website Management	8,913	35,243	18,000	18,000	-	18,000	-	18,000	18,000	18,000	
Communications & Business Development	E-Mail Communication	14,799	16,217	19,000	19,000	-	12,000	(7,000)	12,000	12,000	12,000	
Communications & Business Development	Sponsorship	12,500	-	-	-	-	-	-	-	-	-	
Communications & Business Development	Print Advertising-Newspaper	17,824	18,158	18,000	18,000	-	18,000	-	18,000	18,000	18,000	
Communications & Business Development	Promo Items/Info	-	-	1,950	1,950	-	1,950	-	1,950	1,950	1,950	
Communications & Business Development	Special Events Marketing	128	-	-	-	-	6,000	6,000	5,000	5,000	5,000	
Communications & Business Development	Online Advertising	303	583	5,000	5,000	-	5,000	-	5,000	5,000	5,000	
Communications & Business Development	Social Media	3,671	3,854	9,500	9,500	-	9,500	-	9,500	9,500	9,500	
Total		241,594	426,418	597,953	578,338	(19,615)	619,640	41,302	620,514	620,405	621,315	622,243

(1) Proposed Business Development Expense for Co-working monthly usage fee at Telluride Works; This past expense was coded as "Office Rent/Shared Office Space"

(2) Travel has increased for my position, with the addition of two new employees who will have travel, education and training expenses

(3) Two new employee accrued costs for cell phones

(4) An increase of 5K for advertising, marketing and communications pertaining to community & business incentive programs.

(5) A decrease in budget to create a new category for Business Development line item of 6K

(6) 8K was spend out of my current marketing budget for supplies, vendors, equipment, advertising and operational costs for the 2019 Market on the Plaza. Proposing 6K for 2020 for the same costs.

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Municipal Court

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
Municipal Court	Salaries & Wages	18,071	18,281	18,635	18,635	-	19,014	379	19,014	19,014	19,014	19,014
Municipal Court	Group Insurance	3,278	3,109	3,126	3,126	-	3,376	250	3,444	3,512	3,583	3,654
Municipal Court	Dependent Health Reimbursement	(361)	(267)	(348)	(348)	-	(348)	-	(348)	(348)	(348)	(348)
Municipal Court	PERA & Payroll Taxes	2,752	2,769	2,866	2,866	-	2,924	58	2,924	2,924	2,924	2,924
Municipal Court	PERA 401K	1,043	1,102	1,137	1,137	-	401	(736)	401	401	401	401
Municipal Court	Workers Compensation	68	78	152	152	-	160	8	168	176	185	194
Municipal Court	Other Employee Benefits	1,663	1,549	2,009	2,009	-	2,009	-	2,049	2,090	2,132	2,175
Municipal Court	Equipment Rental	1,085	1,074	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Municipal Court	Communications	412	492	384	384	-	484	100	484	484	484	484
Municipal Court	Dues & Fees	40	40	80	80	-	80	-	80	80	80	80
Municipal Court	Travel, Education & Training	1,303	682	2,100	2,100	-	2,100	-	2,100	2,100	2,100	2,100
Municipal Court	Postage & Freight	7	7	100	100	-	100	-	100	100	100	100
Municipal Court	General Supplies & Material	1,351	1,066	800	800	-	1,000	200	1,000	1,000	1,000	1,000
Municipal Court	Employee Appreciation	-	-	-	-	-	-	-	-	-	-	-
Total		30,713	29,981	32,541	32,541	-	32,800	259	32,915	33,034	33,154	33,278

Community Services

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
Community Services	Salaries & Wages	29,167	30,081	30,508	30,508	-	33,420	2,912	33,420	33,420	33,420	33,420
Community Services	Group Insurance	9,179	8,706	8,750	8,750	-	9,450	700	9,639	9,832	10,028	10,229
Community Services	Dependent Health Reimbursement	(505)	(432)	-	-	-	-	-	-	-	-	-
Community Services	PERA & Payroll Taxes	4,536	4,764	4,693	4,693	-	5,140	447	5,140	5,140	5,140	5,140
Community Services	PERA 401K	296	472	399	399	-	401	2	401	401	401	401
Community Services	Workers Compensation	690	563	893	893	-	938	45	985	1,034	1,085	1,140
Community Services	Other Employee Benefits	613	140	620	620	-	620	-	632	645	658	671
Community Services	Uniforms	192	1,136	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Community Services	Vehicle Repairs & Maintenance	118	99	800	800	-	800	-	800	800	800	800
Community Services	Communications-Cell Phone	660	630	622	622	-	650	28	650	650	650	650
Community Services	Travel, Education & Training	1,835	987	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Community Services	General Supplies	1,062	1,657	700	700	-	1,000	300	1,000	1,000	1,000	1,000
Community Services	Animal Control	82	120	200	200	-	200	-	200	200	200	200
Community Services	Employee Appreciation	-	150	200	200	-	200	-	200	200	200	200
Community Services	Utilities - Gasoline	2,259	2,945	3,144	3,144	-	3,144	-	3,144	3,144	3,144	3,144
Total		50,184	52,017	54,529	54,529	-	58,963	4,434	59,211	59,466	59,727	59,995

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Police Department

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019	2019	2020	2020	2021 Long	2022 Long	2023 Long	2024 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
Police Department	Salaries & Wages	399,118	429,717	499,413	499,413	-	528,425	29,012	528,425	528,425	528,425	528,425
Police Department	Housing Allowance	61,035	66,489	75,975	75,975	-	75,975	-	75,975	75,975	75,975	75,975
Police Department	Group Insurance	74,313	76,687	96,979	96,979	-	104,737	7,758	106,832	108,969	111,148	113,371
Police Department	Dependent Health Reimbursement	(3,209)	(3,694)	(9,272)	(9,272)	-	(9,272)	-	(9,272)	(9,272)	(9,272)	(9,272)
Police Department	FPPA/PERA Pensions & Medicare	60,406	65,187	76,810	76,810	-	81,272	4,462	81,272	81,272	81,272	81,272
Police Department	Death & Disability Insurance	7,180	7,770	10,644	10,644	-	10,644	-	10,644	10,644	10,644	10,644
Police Department	PERA 401K & FPPA 457	18,746	16,498	25,724	25,724	-	27,222	1,498	27,222	27,222	27,222	27,222
Police Department	Workers Compensation	10,964	9,325	18,576	18,576	-	18,576	-	18,576	18,581	19,510	20,486
Police Department	Other Employee Benefits	5,906	1,550	6,936	6,936	-	6,936	-	7,075	7,216	7,361	7,508
Police Department	Janitorial/Trash Removal (1)	4,800	4,400	7,000	5,400	(1,600)	5,400	-	5,400	5,400	5,400	5,400
Police Department	Repair & Maintenance	-	110	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance (10)	7,608	10,185	5,000	8,000	3,000	8,000	-	8,000	8,000	8,000	8,000
Police Department	Repairs & Maintenance-Equipment	101	884	500	500	-	500	-	500	500	500	500
Police Department	Camera Repair & Maintenance (2)	4,196	12,411	13,000	13,000	-	13,000	-	6,000	6,000	6,000	6,000
Police Department	Rental-Equipment	1,085	1,074	1,622	1,622	-	1,622	-	1,622	1,622	1,622	1,622
Police Department	Facility Expenses	4,159	4,284	3,000	3,000	-	9,800	6,800	9,800	9,800	9,800	9,800
Police Department	Communications	1,979	2,640	5,100	2,900	(2,200)	2,900	-	2,900	2,900	2,900	2,900
Police Department	Communications-Cell Phone	6,059	6,141	6,000	6,000	-	6,200	200	6,200	6,200	6,200	6,200
Police Department	Phone Equipment	-	-	100	100	-	100	-	100	100	100	100
Police Department	Dispatch (3)	61,993	66,503	74,000	74,000	-	70,000	(4,000)	70,000	70,000	70,000	70,000
Police Department	Dues & Fees	830	898	900	900	-	900	-	900	900	900	900
Police Department	Travel, Education & Training	14,032	7,447	8,500	8,500	-	8,500	-	8,500	8,500	8,500	8,500
Police Department	Emergency Medical Services	503	372	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Police Department	Contract Labor (11)	200	-	-	3,000	3,000	7,200	4,200	7,200	7,200	7,200	7,200
Police Department	Investigation (4)	97	3,757	-	-	-	-	-	-	-	-	-
Police Department	Evidence Processing	707	1,198	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Police Department	Medical Clearance	800	600	1,250	1,250	-	1,250	-	1,250	1,250	1,250	1,250
Police Department	Postage & Freight	281	503	400	400	-	400	-	400	400	400	400
Police Department	Bank Fees - Credit Card Fees	534	587	700	700	-	700	-	700	700	700	700
Police Department	General Supplies & Material	6,534	5,817	6,000	6,000	-	6,200	200	6,200	6,200	6,200	6,200
Police Department	Uniforms (5)	1,317	2,950	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Police Department	Uniforms-Officer Equip	1,081	958	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Police Department	Vehicle Equipment (6)	3,026	-	7,500	-	(7,500)	-	-	-	-	-	-
Police Department	Evidence Supplies	252	636	350	350	-	350	-	350	350	350	350
Police Department	Firearms-Ammo, Repair & Maintenance (7)	2,835	2,928	2,000	2,000	-	2,500	500	2,500	2,500	2,500	2,500
Police Department	Materials/Working Supplies	33	-	225	225	-	225	-	225	225	225	225
Police Department	Intoxilizer-Supplies	771	330	1,200	700	(500)	700	-	700	700	700	700
Police Department	Detoxification	2,150	650	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Police Department	Contributions (8)	-	-	-	-	-	-	-	-	-	-	-
Police Department	Supplies-Mounted Patrol	-	-	-	-	-	-	-	-	-	-	-
Police Department	Parking Expenses	-	-	250	250	-	250	-	250	250	250	250
Police Department	Business Meals	(499)	315	500	500	-	500	-	500	500	500	500
Police Department	Employee Appreciation	184	738	800	800	-	800	-	800	800	800	800

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Police Department

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019	2019	2020	2020	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
					Forecasted	Adjustments	Proposed	Adjustments				
Police Department	Books & Periodicals (9)	6,271	6,237	7,250	7,250	-	7,250	-	7,250	7,250	7,250	7,250
Police Department	Utilities - Natural Gas	2,460	1,501	1,561	1,561	-	1,561	-	1,561	1,561	1,561	1,561
Police Department	Utilities - Electricity	3,133	4,475	4,550	4,550	-	4,550	-	4,550	4,550	4,550	4,550
Police Department	Utilities - Gasoline	5,633	7,471	9,380	9,380	-	9,380	-	9,380	9,380	9,380	9,380
Total		779,607	828,532	978,923	973,123	(5,800)	1,023,753	50,630	1,018,987	1,021,270	1,024,523	1,027,868

- (1) Increase in cleaning service fees plus two carpet cleanings per year
- (2) Upgrade of police department surveillance and interview room. Maintenance of cameras on gondola system and plazas
- (3) MVPD % of calls (three year average) through West CO 5.5%
- (4) Investigation 113 Highland Way
- (5) 2018- plan to hire three officers before the end of the year to be full staffed and need to supply uniforms
- (6) 2019 add transport cages to existing vehicles for officer and prisoner safety 2019
- (7) 2018 - POST grant \$1346
- (8) County Detox Facility funding is now for a detox transport vehicle.
- (9) Includes Lexipol subscription (policy & procedure manual) including updates and daily training bulletins
- (10) 2019 patrol car crash repairs
- (11) Remote data entry for RMS (1/2 year for 2019 full year for 2020)

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Grants & Contributions

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
Grants and Contributions	Telluride Foundation Fee	-	8,850	8,850	8,850	-	9,813	963	9,813	9,813	9,813	9,813
Grants and Contributions	Regional Mental Health	30,000	-	-	-	-	-	-	-	-	-	-
Grants and Contributions	San Miguel Education Fund	-	-	4,000	4,000	-	-	(4,000)	-	-	-	-
Grants and Contributions	Telluride Mountain Club	-	-	10,000	10,000	-	-	(10,000)	-	-	-	-
Grants and Contributions	SMC Juvenile Diversion	10,000	10,000	10,000	10,000	-	-	(10,000)	-	-	-	-
Grants and Contributions	San Miguel Resource Center	16,000	20,000	20,000	20,000	-	-	(20,000)	-	-	-	-
Grants and Contributions	Ah Haa School for the Arts	-	-	5,000	5,000	-	-	(5,000)	-	-	-	-
Grants and Contributions	One To One	-	5,000	8,000	8,000	-	-	(8,000)	-	-	-	-
Grants and Contributions	Watershed Education Program	-	3,000	3,000	3,000	-	-	(3,000)	-	-	-	-
Grants and Contributions	T-Ride Ski & Snowboard Club	-	5,000	5,000	5,000	-	-	(5,000)	-	-	-	-
Grants and Contributions	KOTO	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions	True North	-	7,500	10,000	10,000	-	-	(10,000)	-	-	-	-
Grants and Contributions	Telluride TV	-	10,000	10,000	10,000	-	-	(10,000)	-	-	-	-
Grants and Contributions	Center for Mental Health	-	-	7,500	7,500	-	-	(7,500)	-	-	-	-
Grants and Contributions	Tri County Health Network	-	30,000	-	-	-	-	-	-	-	-	-
Grants and Contributions	Miscellaneous Contributions (1)	-	-	-	5,000	5,000	140,187	135,187	140,187	140,187	140,187	140,187
Grants and Contributions	SM Sustainable Resources Coordinator	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions	Telluride Adaptive Sports Program	-	8,500	9,000	9,000	-	-	(9,000)	-	-	-	-
Grants and Contributions	Water Quality Program	10,000	10,000	10,000	10,000	-	-	(10,000)	-	-	-	-
Grants and Contributions	EcoAction Partners	40,000	5,000	-	-	-	-	-	-	-	-	-
Grants and Contributions	Telluride Ideas Festival	-	-	-	-	-	-	-	-	-	-	-
Total		106,000	122,850	120,350	125,350	5,000	150,000	24,650	150,000	150,000	150,000	150,000

(1) 2019 - add on for a regional youth center

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Road & Bridge

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
Road & Bridge	Salaries & Wages	351,678	341,127	359,896	359,896	-	367,461	7,565	367,461	367,461	367,461	367,461
Road & Bridge	Offset Labor	(1,360)	-	-	-	-	-	-	-	-	-	-
Road & Bridge	Group Insurance	106,002	95,449	97,930	97,930	-	105,764	7,834	107,880	110,037	112,238	114,483
Road & Bridge	Dependent Health Reimbursement	(6,429)	(6,869)	(3,280)	(6,280)	(3,000)	(6,280)	-	(6,280)	(6,280)	(6,280)	(6,280)
Road & Bridge	PERA & Payroll Taxes	53,707	52,349	55,352	55,352	-	56,515	1,163	56,515	56,515	56,515	56,515
Road & Bridge	PERA 401K	10,358	14,515	10,797	15,000	4,203	18,073	3,073	18,073	18,073	18,073	18,073
Road & Bridge	Workers Compensation	13,890	9,858	14,175	14,175	-	14,884	709	15,628	16,409	17,230	18,091
Road & Bridge	Other Employee Benefits	6,913	1,400	6,709	6,709	-	6,709	-	6,843	6,980	7,120	7,262
Road & Bridge	Uniforms	1,116	1,166	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
Road & Bridge	Engineering	-	-	-	-	-	-	-	-	-	-	-
Road & Bridge	Consultant Services	-	-	-	-	-	-	-	-	-	-	-
Road & Bridge	Janitorial/Trash Removal	1,560	1,430	1,500	1,500	-	1,800	300	1,800	1,800	1,800	1,800
Road & Bridge	Vehicle Repair & Maintenance	39,072	30,060	45,966	45,966	-	45,966	-	45,966	45,966	45,966	45,966
Road & Bridge	Rental - Equipment	109	-	-	-	-	-	-	-	-	-	-
Road & Bridge	Facility Expenses	1,119	834	730	730	-	730	-	730	730	730	730
Road & Bridge	Communications	2,527	3,301	4,829	3,500	(1,329)	3,500	-	3,500	3,500	3,500	3,500
Road & Bridge	Public Noticing	465	385	500	500	-	500	-	500	500	500	500
Road & Bridge	Dues, Fees & Licenses	234	234	250	250	-	250	-	250	250	250	250
Road & Bridge	Travel, Education, Training	1,275	2,412	2,260	2,260	-	2,260	-	2,260	2,260	2,260	2,260
Road & Bridge	Contract Labor	-	1,520	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Road & Bridge	Paving Repair	388,843	394,718	400,000	400,000	-	400,000	-	400,000	400,000	400,000	400,000
Road & Bridge	Striping	14,042	12,036	12,480	12,480	-	12,480	-	12,480	12,480	12,480	12,480
Road & Bridge	Guardrail Repair	15,610	6,500	22,000	16,000	(6,000)	500	(15,500)	2,000	2,000	2,000	2,000
Road & Bridge	Bridge Repair & Maintenance	7,065	-	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Road & Bridge	Postage & Freight	46	-	100	100	-	100	-	100	100	100	100
Road & Bridge	General Supplies & Materials	8,711	7,254	7,972	7,972	-	7,972	-	7,972	7,972	7,972	7,972
Road & Bridge	Supplies - Office	1,394	1,533	1,406	1,406	-	1,406	-	1,406	1,406	1,406	1,406
Road & Bridge	Supplies - Sand / Deicer	21,759	22,748	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Road & Bridge	Supplies - Signs & Safety	6,404	11,545	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Road & Bridge	Gen Supplies - CAD	55	250	-	-	-	-	-	-	-	-	-
Road & Bridge	Business Meals	559	39	200	200	-	200	-	200	200	200	200
Road & Bridge	Employee Appreciation	176	803	733	733	-	733	-	733	733	733	733
Road & Bridge	Utilities - Electricity	909	1,116	1,574	1,574	-	1,574	-	1,590	1,590	1,606	1,606
Road & Bridge	Utilities - Gasoline	19,984	25,437	33,785	34,461	676	35,150	689	35,853	36,570	37,301	38,047
Total		1,067,792	1,033,147	1,135,064	1,129,614	(5,450)	1,135,447	5,833	1,140,659	1,144,452	1,148,360	1,152,355

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Vehicle Maintenance

Worksheet	Account Name	Actuals		2019		2020		2021 Long	2022 Long	2023 Long	2024 Long	
		2017	2018	Original	Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
Vehicle Maintenance	Salaries & Wages	245,961	249,806	251,200	251,200	-	259,006	7,806	259,006	259,006	259,006	259,006
Vehicle Maintenance	Offset Labor	(228)	(245)	-	-	-	-	-	-	-	-	-
Vehicle Maintenance	Group Insurance	54,654	50,766	50,000	50,000	-	54,000	4,000	55,080	56,182	57,305	58,451
Vehicle Maintenance	Dependent Health Reimbursement	(5,190)	(4,341)	(4,839)	(4,839)	-	(4,839)	-	(4,839)	(4,839)	(4,839)	(4,839)
Vehicle Maintenance	PERA & Payroll Taxes	37,213	38,149	38,635	38,635	-	39,835	1,200	39,835	39,835	39,835	39,835
Vehicle Maintenance	PERA 401K	20,097	18,619	20,347	20,347	-	20,979	632	20,979	20,979	20,979	20,979
Vehicle Maintenance	Workers Compensation	4,457	3,321	5,250	5,250	-	5,513	263	5,788	6,078	6,381	6,700
Vehicle Maintenance	Other Employee Benefits	3,500	800	4,475	4,475	-	4,475	-	4,565	4,656	4,749	4,844
Vehicle Maintenance	Uniforms	423	617	600	600	-	600	-	600	600	600	600
Vehicle Maintenance	Janitorial/Trash Removal	7,039	6,591	7,000	7,000	-	7,500	500	7,500	7,500	7,500	7,500
Vehicle Maintenance	Vehicle Repair & Maintenance	2,502	2,301	2,250	2,250	-	2,250	-	2,250	2,250	2,250	2,250
Vehicle Maintenance	Facility Expense (1)	155,030	349	-	5,000	5,000	500	(4,500)	500	500	500	500
Vehicle Maintenance	Communications	1,481	1,486	1,365	1,365	-	1,365	-	1,365	1,365	1,365	1,365
Vehicle Maintenance	Dues, Fees, Licenses	161	325	870	200	(670)	200	-	200	200	200	200
Vehicle Maintenance	Dues & Fees, Fuel Depot	672	666	-	675	675	675	-	675	675	675	675
Vehicle Maintenance	Travel, Education, Training	1,953	1,846	2,000	2,000	-	2,500	500	2,000	2,000	2,000	2,000
Vehicle Maintenance	Postage & Freight	15	-	100	100	-	100	-	100	100	100	100
Vehicle Maintenance	Trash / Waste Removal	4,437	6,528	5,000	5,000	-	5,500	500	5,500	5,500	5,500	5,500
Vehicle Maintenance	General Supplies & Materials	20,398	19,935	26,000	26,000	-	26,000	-	26,000	26,000	26,000	26,000
Vehicle Maintenance	Supplies - Office	255	285	300	300	-	300	-	300	300	300	300
Vehicle Maintenance	Supplies - Building Maintenance	1,754	109	1,854	1,000	(854)	1,000	-	1,000	1,000	1,000	1,000
Vehicle Maintenance	Safety Supplies	663	512	800	800	-	800	-	800	800	800	800
Vehicle Maintenance	Supplies - Fuel Depot (2)	3,134	2,768	2,500	19,000	16,500	3,000	(16,000)	3,000	3,000	3,000	3,000
Vehicle Maintenance	Employee Appreciation	138	519	450	450	-	450	-	450	450	450	450
Vehicle Maintenance	Utilities - Natural Gas	2,615	2,401	4,309	4,309	-	4,352	43	4,352	4,396	4,396	4,440
Vehicle Maintenance	Utilities - Electricity	6,551	5,597	8,421	8,421	-	8,421	-	8,505	8,505	8,590	8,590
Vehicle Maintenance	Utilities - Gasoline	3,413	3,726	3,309	3,309	-	4,000	691	4,080	4,162	4,245	4,330
Vehicle Maintenance	Utilities - Oil Depot	6,108	9,830	12,296	12,296	-	12,296	-	12,296	12,296	12,296	12,296
Total		579,205	423,267	444,492	465,143	20,651	460,778	(4,365)	461,887	463,494	465,183	466,872

(1) Replace damaged electric line 2019

(2) Replace Gasboy fuel depot system old system not supported, replaced with Fuel Master

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Municipal Bus (2)

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long	2022 Long	2023 Long	2024 Long	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Municipal Bus	Salaries & Wages	214,943	234,933	267,834	267,834	-	272,271	4,437	272,271	272,271	272,271	272,271
Municipal Bus	Seasonal Bonus	-	457	-	-	-	-	-	-	-	-	-
Municipal Bus	Housing Allowance	2,218	-	-	-	-	-	-	-	-	-	-
Municipal Bus	Offset Labor	(177,722)	(172,907)	(176,930)	(176,930)	-	(182,238)	(5,308)	(182,238)	(182,238)	(182,238)	(182,238)
Municipal Bus	Group Insurance	48,805	60,567	60,000	61,000	1,000	65,880	4,880	67,198	68,542	69,912	71,311
Municipal Bus	Dependent Health Reimbursement	(2,494)	(2,721)	(2,628)	(2,628)	-	(2,628)	-	(2,628)	(2,628)	(2,628)	(2,628)
Municipal Bus	PERA & Taxes	33,747	36,366	41,193	41,193	-	41,875	682	41,875	41,875	41,875	41,875
Municipal Bus	Retirement Benefits 401K	11,378	10,382	14,731	14,731	-	14,975	244	14,975	14,975	14,975	14,975
Municipal Bus	Workers Compensation	1,159	2,436	3,829	3,829	-	4,020	191	4,221	4,433	4,654	4,887
Municipal Bus	Other Employee Benefits	2,684	1,820	3,580	3,580	-	3,580	-	3,652	3,725	3,799	3,875
Municipal Bus	Janitorial/Trash Removal	1,560	1,430	1,560	1,560	-	1,560	-	1,560	1,560	1,560	1,560
Municipal Bus	Vehicle Repair & Maintenance	4,923	13,554	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Municipal Bus	Facility Expenses	1,113	1,196	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Municipal Bus	Communications	1,908	1,865	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Municipal Bus	Dues, Fees, Licenses	31	-	325	325	-	325	-	325	325	325	325
Municipal Bus	Travel, Education, Training	-	40	750	750	-	750	-	750	750	750	750
Municipal Bus	Postage & Freight	-	68	-	-	-	-	-	-	-	-	-
Municipal Bus	General Supplies & Materials	537	521	2,000	2,500	500	2,500	-	2,000	2,000	2,000	2,000
Municipal Bus	Supplies-Uniforms	56	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Municipal Bus	Operating Incidents	4,830	841	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Municipal Bus	Business Meals	45	56	700	700	-	700	-	700	700	700	700
Municipal Bus	Employee Appreciation	-	-	450	450	-	450	-	450	450	450	450
Municipal Bus	Utilities - Natural Gas	416	254	600	600	-	600	-	600	600	600	600
Municipal Bus	Utilities - Electricity	530	716	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Municipal Bus	Utilities - Gasoline	17,384	23,468	23,937	28,937	5,000	29,805	868	30,699	31,620	32,569	33,546
Municipal Bus	SMART Contribution	25,000	-	-	-	-	-	-	-	-	-	-
Municipal Bus	Internet Services	2,137	2,137	2,250	2,250	-	2,250	-	2,250	2,250	2,250	2,250
Total		195,188	217,479	266,181	272,681	6,500	278,676	5,995	280,660	283,209	285,825	288,509

(1) Bus Bike Racks

(2) A portion of the bus expenditures are funded by SMART and are recognized as intergovernmental revenues.

Employee Shuttle (2)

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long	2022 Long	2023 Long	2024 Long	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Employee Shuttle	Salaries And Wages - Admin	11,010	11,590	12,263	12,263	-	12,630	367	12,630	12,630	12,630	12,630
Employee Shuttle	Group Insurance	1,967	2,487	2,363	2,363	-	2,552	189	2,603	2,655	2,708	2,762
Employee Shuttle	PERA & Payroll Taxes	1,743	1,831	1,886	1,886	-	1,943	57	1,943	1,943	1,943	1,943
Employee Shuttle	Workers Compensation	119	268	162	162	-	170	8	179	188	197	207
Employee Shuttle	Other Employee Benefits	193	40	180	180	-	180	-	184	187	191	195
Employee Shuttle	Agency Compliance	394	490	550	550	-	550	-	550	550	550	550
Employee Shuttle	Vehicle Repair & Maintenance	6,619	25,644	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Employee Shuttle	Dues & Fees	29	96	-	-	-	-	-	-	-	-	-
Employee Shuttle	General Supplies & Materials	778	292	500	500	-	500	-	500	500	500	500
Employee Shuttle	Utilities - Gasoline	21,647	29,621	50,128	50,128	-	50,128	-	50,128	50,128	50,128	50,128
Total		44,498	72,359	88,032	88,032	-	88,653	621	88,716	88,781	88,847	88,915

(2) The employee shuttle expenditures (netted against revenues) are funded by SMART and are recognized as intergovernmental revenues.

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Parks & Recreation

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
Parks & Recreation	Salaries & Wages	240,515	239,505	226,994	210,000	(16,994)	231,986	21,986	231,986	231,986	231,986	231,986
Parks & Recreation	Seasonal Bonus	3,416	3,076	-	1,500	1,500	2,000	500	2,000	2,000	2,000	2,000
Parks & Recreation	Offset Labor	(11,223)	-	(4,000)	(14,000)	(10,000)	(5,000)	9,000	(5,000)	(5,000)	(5,000)	(5,000)
Parks & Recreation	Group Insurance	56,388	53,478	53,750	53,750	-	58,050	4,300	59,211	60,395	61,603	62,835
Parks & Recreation	Dependent Health Reimbursement	(2,137)	(5,723)	(5,200)	(5,200)	-	(5,200)	-	(5,200)	(5,200)	(5,200)	(5,200)
Parks & Recreation	PERA & Payroll Taxes	38,098	36,082	34,912	34,912	-	35,679	767	35,679	35,679	35,679	35,679
Parks & Recreation	PERA 401K	6,329	8,823	2,270	9,000	6,730	10,434	1,434	10,434	10,434	10,434	10,434
Parks & Recreation	Workers Compensation	3,976	8,762	9,132	3,500	(5,632)	5,000	1,500	5,250	5,513	5,788	6,078
Parks & Recreation	Other Employee Benefits	4,541	957	5,862	5,862	-	5,862	-	5,979	6,099	6,221	6,345
Parks & Recreation	Uniforms	1,775	1,964	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Parks & Recreation	Consultant Services	-	20,000	-	-	-	-	-	-	-	-	-
Parks & Recreation	Weed Control	-	770	3,000	2,000	(1,000)	2,000	-	2,000	2,000	2,000	2,000
Parks & Recreation	Repair & Maintenance	54	689	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	2,357	6,769	15,000	10,000	(5,000)	7,500	(2,500)	7,500	7,500	7,500	7,500
Parks & Recreation	Equipment Rental	12,789	-	-	-	-	-	-	-	-	-	-
Parks & Recreation	Facility Expense	619	143	3,000	1,000	(2,000)	2,500	1,500	2,500	2,500	2,500	2,500
Parks & Recreation	Communications	1,743	1,829	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Parks & Recreation	Dues & Fees	90	299	260	260	-	260	-	260	260	260	260
Parks & Recreation	Hotel Madeline HOA Dues	4,367	6,492	5,200	7,500	2,300	-	(7,500)	-	-	-	-
Parks & Recreation	Hotel Madeline Shared Facility Expense	37,211	43,747	44,000	45,000	1,000	53,500	8,500	55,000	57,000	58,500	60,000
Parks & Recreation	Travel, Education & Conference	-	2,426	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Parks & Recreation	Contract Labor	1,560	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Parks & Recreation	Striping	880	880	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parks & Recreation	Postage And Freight	27	-	200	200	-	200	-	200	200	200	200
Parks & Recreation	General Supplies & Materials	2,090	1,979	5,000	4,000	(1,000)	5,000	1,000	5,000	5,000	5,000	5,000
Parks & Recreation	Trail Maintenance Materials (1)	2,022	11,149	15,600	30,000	14,400	60,000	30,000	35,000	15,000	15,000	15,000
Parks & Recreation	Trail Materials - Dog Stations	-	370	-	250	250	250	-	250	250	250	250
Parks & Recreation	Business Meals	91	493	655	655	-	655	-	655	655	655	655
Parks & Recreation	Employee Appreciation	213	186	300	300	-	300	-	300	300	300	300
Parks & Recreation	Utilities - Natural Gas	2,453	1,880	2,928	2,928	-	2,928	-	2,928	2,928	2,928	2,928
Parks & Recreation	Utilities - Electricity	837	1,021	1,654	1,654	-	1,654	-	1,654	1,654	1,654	1,654
Parks & Recreation	Utilities - Gasoline	5,693	5,904	7,500	9,000	1,500	7,500	(1,500)	7,500	7,500	7,500	7,500
Parks & Recreation	Open Space - Playgrounds	-	944	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parks & Recreation	Boulder Activity	-	-	500	500	-	500	-	500	500	500	500
Parks & Recreation	Frisbee Golf Activity	1,130	66	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parks & Recreation	Platform Tennis Courts (2)	10,266	223	2,000	5,000	3,000	17,500	12,500	2,000	2,000	2,000	2,000
Parks & Recreation	Nordic Trails & Grooming	3,870	4,445	4,000	1,500	(2,500)	2,500	1,000	2,500	2,500	2,500	2,500
Parks & Recreation	Ice Rink Expenses Lot 50/51	14,849	12,191	17,500	15,000	(2,500)	17,500	2,500	17,500	17,500	17,500	17,500
Parks & Recreation	Ice Rink - Lot 50/51 Electric	23,890	24,636	26,270	26,270	-	26,270	-	26,270	26,270	26,270	26,270
Parks & Recreation	Zamboni Room - Natural Gas	12,307	12,240	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
Parks & Recreation	Bike Park Expenses	3,671	3,142	3,750	-	(3,750)	-	-	-	-	-	-
Parks & Recreation	Wayfinding	1,357	-	25,000	25,000	-	-	(25,000)	-	-	-	-

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Parks & Recreation

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
Parks & Recreation	Contribution USFS Ranger	25,000	25,000	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Total		513,115	536,834	562,537	542,841	(19,696)	602,828	59,987	565,356	548,923	552,028	555,174

(1) 2019 Upward revision for O'Reilly Trail construction; 2020 - \$25K for plank replacement on Prospect and 98 Bridge, \$20K Meadows Bridge engineering and repair; 2021 - \$20K for plank replacement YBR and 68 Bridges.

(2) 2019 adjustment - Skirt wall failure; 2020 projected - warming hut deck replacement, skirt wall replacement, heater repairs

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections
Plaza & Trash Services

Worksheet	Account Name	Actuals		2019		2020		2021 Long	2022 Long	2023 Long	2024 Long	
		2017	2018	Original	Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
Plaza Services	Salaries & Wages	470,413	487,360	500,588	500,588	-	535,813	35,225	535,813	535,813	535,813	535,813
Plaza Services	Seasonal Bonus	3,201	2,057	-	-	-	-	-	-	-	-	-
Plaza Services	Offset Labor	(210)	(245)	-	-	-	-	-	-	-	-	-
Plaza Services	Group Insurance	126,330	124,743	126,426	126,426	-	136,540	10,114	139,271	142,056	144,897	147,795
Plaza Services	Dependent Health Reimbursement	(4,025)	(3,636)	(3,426)	(3,426)	-	(3,426)	-	(3,426)	(3,426)	(3,426)	(3,426)
Plaza Services	PERA & Payroll Taxes	72,300	75,213	76,990	76,990	-	82,408	5,418	82,408	82,408	82,408	82,408
Plaza Services	PERA 401K	19,616	20,090	23,462	23,462	-	25,048	1,586	25,048	25,048	25,048	25,048
Plaza Services	Workers Compensation	21,079	19,453	25,649	22,649	(3,000)	23,781	1,132	24,971	26,219	27,530	28,907
Plaza Services	Other Employee Benefits	9,062	2,165	10,740	10,740	-	10,740	-	10,955	11,174	11,397	11,625
Plaza Services	Uniforms	1,866	1,930	2,200	2,200	-	2,200	-	2,200	2,200	2,200	2,200
Plaza Services	Consultant Services	5,373	-	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Plaza Services	Janitorial/Trash Removal (1)	21,022	26,288	24,267	24,267	-	32,000	7,733	32,000	32,000	32,000	32,000
Plaza Services	Vehicle Repair & Maintenance	5,955	2,285	9,262	9,262	-	9,262	-	9,262	9,262	9,262	9,262
Plaza Services	Repairs & Maintenance-Equipment	1,979	1,026	3,937	3,937	-	3,937	-	3,937	3,937	3,937	3,937
Plaza Services	R&M-Landscape, Plaza, Irrigation	28,819	24,098	28,996	28,996	-	48,996	20,000	48,996	48,996	48,996	48,996
Plaza Services	Facility Expenses	1,648	6,514	5,054	5,054	-	5,054	-	5,054	5,054	5,054	5,054
Plaza Services	Communications	3,821	3,874	6,793	6,793	-	6,793	-	6,793	6,793	6,793	6,793
Plaza Services	Public Notice	-	-	302	302	-	302	-	302	302	302	302
Plaza Services	Dues & Fees	1,000	330	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Plaza Services	Travel, Education & Training	1,032	2,331	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Plaza Services	Contract Labor	175	10,725	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Weed Control	12,527	8,065	12,500	12,500	-	12,500	-	12,500	12,500	12,500	12,500
Plaza Services	Postage & Freight	9	-	210	210	-	210	-	210	210	210	210
Plaza Services	General Supplies & Materials	24,887	19,277	25,036	25,036	-	25,036	-	25,036	25,036	25,036	25,036
Plaza Services	Office Supplies	663	339	831	831	-	831	-	831	831	831	831
Plaza Services	Business Meals	245	-	200	200	-	200	-	200	200	200	200
Plaza Services	Employee Appreciation	1,005	852	1,063	1,063	-	1,063	-	1,063	1,063	1,063	1,063
Plaza Services	Pots & Hanging Baskets	9,491	6,817	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Paver-Planter Repair	52,095	68,604	100,000	100,000	-	100,000	-	100,000	100,000	100,000	100,000
Plaza Services	Plaza Beautification Non Capital	5,591	18,809	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Christmas Decorations	17,592	28,646	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Plaza Services	Utilities - Water/Sewer	43,876	28,246	29,301	29,301	-	32,000	2,699	32,000	32,000	32,000	32,000
Plaza Services	Utilities - Natural Gas	85,567	149,132	177,200	177,200	-	178,972	1,772	178,972	180,762	180,762	182,569
Plaza Services	Utilities - Electricity	41,490	46,673	72,580	72,580	-	72,580	-	73,306	74,039	74,779	74,779
Plaza Services	Utilities - Gasoline	9,334	12,305	11,077	11,077	-	11,299	222	11,299	11,525	11,525	11,755
Total		1,094,831	1,194,366	1,335,738	1,332,738	(3,000)	1,418,639	85,901	1,423,500	1,430,501	1,435,617	1,442,158
Trash Services	Salaries & Wages	19,534	22,418	20,800	20,800	-	20,800	-	20,800	20,800	20,800	20,800
Trash Services	Group Insurance	3,278	3,109	6,284	3,284	(3,000)	3,547	263	3,618	3,690	3,764	3,839
Trash Services	PERA & Payroll Taxes	2,895	3,332	3,199	3,199	-	3,199	-	3,199	3,199	3,199	3,199
Trash Services	Commercial Trash Removal (1)	19,595	29,599	27,800	27,800	-	30,000	2,200	30,000	30,000	30,000	30,000
Trash Services	Ann. Spring Clean Up/Hazardous Waste Disposal	3,466	4,122	5,000	5,000	-	1,000	(4,000)	1,000	1,000	1,000	1,000
Trash Services	General Supplies & Materials	2,168	2,126	2,000	2,000	-	2,500	500	2,575	2,652	2,732	2,814
Total		50,937	64,707	65,083	62,083	(3,000)	61,046	(1,037)	61,192	61,341	61,495	61,652

(1) Higher number of visitors increasing the frequency of cleanings and volume of refuse.

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections
Building & Facility Maintenance

Worksheet	Account Name	Actuals		2019		2020		2021 Long	2022 Long	2023 Long	2024 Long	
		Actuals 2017	Actuals 2018	2019 Original	Forecasted	2019 Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Building & Facility Maintenance	Salaries & Wages	85,683	77,001	92,364	92,364	-	98,091	5,727	98,091	98,091	98,091	98,091
Building & Facility Maintenance	Group Insurance	24,026	18,652	25,026	25,000	(26)	27,000	2,000	27,540	28,091	28,093	28,655
Building & Facility Maintenance	Dependent Health Reimbursement	(1,444)	(1,621)	(720)	(720)	-	(720)	-	(720)	(720)	(720)	(720)
Building & Facility Maintenance	PERA & Payroll Taxes	13,152	11,845	14,205	14,205	-	15,086	881	15,086	15,086	15,086	15,086
Building & Facility Maintenance	PERA 401K	5,407	4,529	5,000	5,000	-	6,866	1,866	6,866	6,866	6,866	6,866
Building & Facility Maintenance	Workers Compensation	5,217	1,235	5,460	5,460	-	5,733	273	6,020	6,321	6,326	6,642
Building & Facility Maintenance	Other Employee Benefits	1,750	400	1,790	1,800	10	1,800	-	1,836	1,873	1,910	1,948
Building & Facility Maintenance	Uniforms	115	412	500	500	-	500	-	500	500	500	500
Building & Facility Maintenance	R&M-Boilers / Snowmelt	18,321	53,083	45,000	45,000	-	45,000	-	45,450	45,905	46,364	46,827
Building & Facility Maintenance	Vehicle Repair & Maintenance	874	854	500	500	-	850	350	850	850	850	850
Building & Facility Maintenance	Street Light Repair & Replace	6,504	1,641	9,000	9,000	-	9,000	-	9,000	9,000	9,000	9,000
Building & Facility Maintenance	Facility Maintenance (1)	4,436	3,048	8,500	8,500	-	32,500	24,000	8,500	8,500	8,500	8,500
Building & Facility Maintenance	Facility Expenses - Town Hall (2)	21,790	23,851	28,000	28,000	-	28,000	-	28,000	28,000	28,000	28,000
Building & Facility Maintenance	HVAC Maintenance - Town Hall	291	543	3,500	3,500	-	15,000	11,500	3,500	3,500	15,000	3,500
Building & Facility Maintenance	Elevator Maintenance - Town Hall	2,675	3,252	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
Building & Facility Maintenance	Other Public Amenities	25	-	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Communications	1,350	1,214	1,560	1,560	-	1,560	-	1,560	1,560	1,560	1,560
Building & Facility Maintenance	Dues & Fees, Licenses	11	-	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Travel, Education & Training	160	-	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Building & Facility Maintenance	Postage & Freight	-	-	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	General Supplies And Materials	956	784	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Building & Facility Maintenance	Employee Appreciation	-	339	300	300	-	300	-	300	300	300	300
Building & Facility Maintenance	Utilities - Gasoline	1,792	2,546	3,183	3,183	-	3,183	-	3,183	3,183	3,183	3,183
Total		193,090	203,608	251,168	251,152	(16)	297,749	46,597	263,562	264,905	276,908	266,788

- (1) Town of Mountain Village Restroom flooring replacement Madeline Hotel 2020
- (2) Clean air ducts tri-annually

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Housing Office

Worksheet	Account Name	Actuals		2019		2020		2021 Long	2022 Long	2023 Long	2024 Long	
		2017	2018	Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Housing Office	Salaries & Wages	14,581	15,619	16,061	16,061	-	16,590	529	16,590	16,590	16,590	16,590
Housing Office	Group Insurance	1,472	1,866	1,890	1,890	-	2,041	151	2,082	2,124	2,166	2,209
Housing Office	Dependent Health Reimbursement	(211)	(326)	(542)	(542)	-	(542)	-	(542)	(542)	(542)	(542)
Housing Office	PERA & Payroll Taxes	2,190	2,319	2,471	2,471	-	2,552	81	2,552	2,552	2,552	2,552
Housing Office	PERA 401K	274	298	482	482	-	2,882	2,400	2,882	2,882	2,882	2,882
Housing Office	Workers Compensation	291	(176)	210	210	-	221	11	232	243	255	268
Housing Office	Other Employee Benefits	401	30	134	134	-	134	-	137	139	142	145
Total		18,998	19,630	20,706	20,706	-	23,878	3,172	23,933	23,989	24,046	24,105

Planning Services

Planning & Zoning	Salaries & Wages	220,573	222,320	236,139	236,139	-	245,568	9,429	245,568	245,568	245,568	245,568
Planning & Zoning	Housing Allowance	1,408	-	-	-	-	-	-	-	-	-	-
Planning & Zoning	Group Insurance	38,671	35,468	42,943	43,750	807	47,250	3,500	48,195	49,159	50,142	51,145
Planning & Zoning	Dependent Health Reimbursement	(1,926)	(2,378)	(702)	(702)	-	(702)	-	(702)	(702)	(702)	(702)
Planning & Zoning	PERA & Payroll Taxes	33,801	34,213	36,318	36,318	-	37,768	1,450	37,768	37,768	37,768	37,768
Planning & Zoning	PERA 401K	8,612	7,708	11,775	11,775	-	12,278	503	12,278	12,278	12,278	12,278
Planning & Zoning	Workers Compensation	1,938	463	1,883	1,883	-	1,977	94	2,076	2,180	2,289	2,403
Planning & Zoning	Other Employee Benefits	3,793	700	3,133	3,150	17	3,150	-	3,213	3,277	3,343	3,410
Planning & Zoning	Consultation Fees- Planning (1)	3,093	525	25,000	15,000	(10,000)	15,000	-	15,000	15,000	15,000	15,000
Planning & Zoning	Consulting-Master Planning	35,875	198,197	30,000	3,000	(27,000)	-	(3,000)	-	-	-	-
Planning & Zoning	Forestry Management	14,623	3,884	50,000	5,000	(45,000)	25,000	20,000	25,000	25,000	25,000	25,000
Planning & Zoning	Communications	4,074	4,422	4,029	4,029	-	4,029	-	4,029	4,029	4,029	4,029
Planning & Zoning	Public Noticing	1,846	3,686	3,000	3,000	-	3,500	500	3,500	3,500	3,500	3,500
Planning & Zoning	Printing & Binding	3,344	1,214	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Planning & Zoning	Recording Fees	354	143	600	600	-	600	-	600	600	600	600
Planning & Zoning	Dues & Fees	1,140	814	1,400	1,400	-	1,400	-	1,400	1,400	1,400	1,400
Planning & Zoning	Travel, Education & Training	2,994	4,673	7,000	7,000	-	7,000	-	7,000	7,000	7,000	7,000
Planning & Zoning	Contract Labor	500	-	-	-	-	-	-	-	-	-	-
Planning & Zoning	Postage & Freight	88	83	120	120	-	120	-	120	120	120	120
Planning & Zoning	General Supplies & Material	3,920	2,615	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Planning & Zoning	Business Meals	3,257	4,584	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Planning & Zoning	Employee Appreciation	287	614	300	300	-	300	-	300	300	300	300
Planning & Zoning	Other Benefits - DRB	6,722	6,747	7,155	7,155	-	7,155	-	7,155	7,155	7,155	7,155
Planning & Zoning	Live Streaming	1,200	4,200	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Planning & Zoning	Books & Periodicals	200	-	250	250	-	250	-	250	250	250	250
Total		390,387	534,894	475,343	394,167	(81,176)	426,643	32,476	427,750	428,882	430,040	431,224

(1) Contract with a Lighting/Planning expert for Village Center Lighting CDC Amendments

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Building Division

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
Building Division	Salaries & Wages	191,553	202,617	204,157	204,157	-	185,898	(18,259)	185,898	185,898	185,898	185,898
Building Division	Group Insurance	35,237	34,201	34,404	34,404	-	37,156	2,752	37,899	38,657	39,431	40,219
Building Division	Dependent Health Reimbursement	(1,434)	(1,628)	(2,292)	(2,292)	-	(2,292)	-	(2,292)	(2,292)	(2,292)	(2,292)
Building Division	PERA & Payroll Taxes	29,409	31,229	31,400	31,400	-	28,591	(2,809)	28,591	28,591	28,591	28,591
Building Division	PERA 401K	7,577	7,946	8,166	8,166	-	9,295	1,129	9,295	9,295	9,295	9,295
Building Division	Workers Compensation	2,032	750	1,003	1,003	-	1,053	50	1,106	1,161	1,219	1,280
Building Division	Other Employee Benefits	2,857	550	2,461	2,461	-	2,461	-	2,510	2,560	2,612	2,664
Building Division	Uniforms	788	121	500	500	-	500	-	500	500	500	500
Building Division	Consultation Fees	9,988	1,736	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Building Division	Vehicle Repair & Maintenance	1,566	1,341	650	1,500	850	1,500	-	1,500	1,500	1,500	1,500
Building Division	UBC/IRC/IBC Book Supplies	-	605	2,000	1,000	(1,000)	500	(500)	500	500	2,000	500
Building Division	Dues, Fees, Licenses	530	240	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Building Division	Travel, Education & Training	1,147	1,884	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Building Division	Contract Labor	-	-	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
Building Division	Bank Fees - Credit Card Fees	2,032	2,488	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Building Division	Supplies	-	-	-	-	-	-	-	-	-	-	-
Building Division	Business Meals	-	36	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Building Division	Employee Appreciation	278	237	300	300	-	300	-	300	300	300	300
Building Division	Books & Periodicals	993	337	500	500	-	500	-	500	500	500	500
Building Division	Utilities - Gasoline	941	1,111	2,205	2,205	-	2,205	-	2,205	2,205	2,205	2,205
Building Division	Non-Capital Equipment	539	-	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Building Division	Wetlands Study	-	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Building Division	Green Gondola Donation Costs	-	158	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Building Division	Environmental Projects	675	-	-	-	-	-	-	-	-	-	-
Building Division	Solar Panel Rebates	(10,311)	1,840	5,000	5,000	-	7,500	2,500	7,500	7,500	7,500	7,500
Building Division	Solar Energy Rebates (1)	(11,165)	-	-	-	-	-	-	-	-	-	-
Building Division	LED Lighting Rebates (4)	(4,674)	-	-	-	-	-	-	-	-	-	-
Building Division	Roof Rebates/Waiver Program (2)	10,894	5,149	50,000	-	(50,000)	-	-	-	-	-	-
Building Division	Community Environmental Incentives (3)	25,187	29,598	60,000	60,000	-	60,000	-	60,000	60,000	60,000	60,000
Building Division	Energy Mitigation Expenditures (5)	-	-	67,313	88,310	20,997	-	(88,310)	-	-	-	-
Building Division	Misc & Other	-	-	-	-	-	-	-	-	-	-	-
Total		296,639	322,544	495,767	466,614	(29,153)	363,167	(103,447)	364,012	364,876	367,258	366,660

(1) Will use REMP revenue to fund this in 2019

(2) This is now a fee waiver program, no longer an expense, but a reduction in revenues. TMVOA is funding 50%, reflected in revenues

(3) 50K Defensible Space, 5K heat trace 5K irrigation controls, TMVOA is funding 50% of Defensible Space

(4) Now funded by Green Team

(5) Intend to use for shop solar panels and trash compactor solar panels

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections
General Fund Capital

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
General Fund Capital Outlay	Boilers - MR&R	-	-	60,000	-	(60,000)	-	-	-	-	-	
General Fund Capital Outlay	Sunset Plaza Project	749,545	8	-	-	-	-	-	-	-	-	
General Fund Capital Outlay	Zamboni Building	4,250	-	-	-	-	-	-	-	-	-	
General Fund Capital Outlay	Plaza Services Capital	56,918	345	-	-	-	-	-	-	-	-	
General Fund Capital Outlay	Wayfinding-Marketing & Development	110,079	97,290	100,000	100,000	-	-	(100,000)	-	-	-	
General Fund Capital Outlay	Police Equipment (1)	19,917	-	-	-	-	28,000	28,000	-	-	-	
General Fund Capital Outlay	Municipal Offices/Town Hall	-	5,603	27,000	27,000	-	-	(27,000)	-	-	-	
General Fund Capital Outlay	Capital Equipment (4)	-	-	-	-	-	-	-	375,000	-	-	
General Fund Capital Outlay	Firehouse Replacements/Repairs (2)	-	-	20,000	54,500	34,500	20,000	(34,500)	-	-	-	
General Fund Capital Outlay	Trail Improvements (3)	-	-	300,000	300,000	-	300,000	-	300,000	300,000	300,000	
General Fund Capital Outlay	MVB Trail	-	-	-	-	-	-	-	-	-	-	
General Fund Capital Outlay	Village Pond Restoration	-	-	115,000	115,000	-	-	(115,000)	-	-	-	
General Fund Capital Outlay	Emergency Exit	-	11,152	-	-	-	-	-	-	-	-	
Total		940,709	181,646	622,000	596,500	(25,500)	348,000	(248,500)	675,000	300,000	300,000	300,000

(1) Replace end of life Hand held radios

(2) 2019 \$20,000 AV equipment in conference room / EOC \$34,500 repair water service to Municipal building (town share = 46%), 2020 - New office furniture

(3) Trails master plan hot list implementation

(4) Generator for Town Hall complex facilities

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections
Vehicle & Equipment Acquisition Fund

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed				
Revenues	Grant Revenue-Transportation	61,970	-	-	-	-	-	-	-	-	-
Revenues	Grant Revenue - Public Works	-	-	-	-	-	-	-	-	-	-
Total Revenues		61,970	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Grant Success Fees	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Vehicle Acquisition	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Road & Bridge Vehicles	-	-	50,000	50,000	-	-	(50,000)	-	-	-
Vehicle & Equipment Expense	Parks & Recreation Vehicles	-	-	-	10,000	10,000	-	(10,000)	-	-	-
Vehicle & Equipment Expense	Employee Shuttle Vehicles	-	26,412	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Municipal Bus Vehicles	77,462	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Plaza Services Vehicles	-	36,545	25,000	25,000	-	45,000	20,000	15,000	-	-
Vehicle & Equipment Expense	Building Maintenance Vehicles	35,578	-	-	-	-	-	-	38,000	-	-
Vehicle & Equipment Expense	Police Department Vehicles	39,485	40,741	43,000	43,000	-	-	(43,000)	46,000	46,000	46,000
Vehicle & Equipment Expense	Community Services Vehicles	-	-	30,000	30,000	-	-	(30,000)	-	-	-
Vehicle & Equipment Expense	Vehicle Maintenance Vehicles	27,547	-	-	-	-	-	-	-	28,000	-
Vehicle & Equipment Expense	Building Division Vehicles	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Heavy Equipment Acquisition	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Road & Bridges Heavy Equipment	110,488	130,405	25,000	25,000	-	190,000	165,000	-	-	-
Vehicle & Equipment Expense	Bobcat Lease Exchange	10,200	8,424	10,716	10,716	-	10,716	-	10,716	10,716	10,716
Vehicle & Equipment Expense	Shop Equipment	5,644	5,859	8,000	8,000	-	8,000	-	8,000	8,000	8,000
Vehicle & Equipment Expense	Parks & Recreation Equipment (1)	189,000	30,100	-	-	-	30,000	30,000	-	-	-
Vehicle & Equipment Expense	Plaza Services Equipment	-	-	-	-	-	-	-	-	30,000	-
Vehicle & Equipment Expense	Police Equipment (2)	-	-	-	7,500	7,500	3,800	(3,700)	3,800	3,800	3,800
Total Expenditures		495,405	278,486	191,716	209,216	17,500	287,516	78,300	83,516	106,516	126,516
V&E AF Other Sources/Uses	Gain/Loss On Sale Of Assets	1,300	3,999	-	-	-	-	-	-	-	-
V&E AF Other Sources/Uses	Transfer (To)/From General Fund	561,775	356,833	249,231	271,981	22,750	373,771	101,790	108,571	138,471	164,471
Total Other Sources/Uses		563,075	360,832	249,231	271,981	22,750	373,771	101,790	108,571	138,471	164,471
Surplus (Deficit)		129,640	82,346	57,515	62,765	5,250	86,255	23,490	25,055	31,955	37,955
Beginning Fund Balance		207,515	337,155	432,587	419,501		482,266		568,521	593,576	625,531
Ending Fund Balance		337,155	419,501	490,102	482,266		568,521		593,576	625,531	663,485

(1) 2020 - Replacement nordic grooming snowmobile, dingo walk behind skid steer for trail building
(2) 2019 two transport cages paid here instead of general fund, 2020 one transport cage per new vehicle

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections
Capital Projects Fund

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
				2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed				
Capital Projects Fund Revs	DOJ Grant Revenue	-	9,487	-	-	-	-	-	-	-	-
Capital Projects Fund Revs	Firehouse Buy Out	-	-	-	-	-	-	-	-	-	-
Capital Projects Fund Revs	Interest-Developer Notes	-	-	-	-	-	-	-	-	-	-
Total Revenues		-	9,487	-	-	-	-	-	-	-	-
Capital Projects Fund	Meadows Improvement Plan	266,071	11,248	-	-	-	-	-	-	-	-
Capital Projects Fund	Meadows Park	-	-	25,000	-	(25,000)	-	300,000	-	-	-
Capital Projects Fund	Safety Improvements	-	-	-	-	-	1,496,546	-	-	-	-
Capital Projects Fund	Town Hall Sub Area Improvements (1)	-	-	-	-	-	-	-	-	-	-
Capital Projects Fund	Shop Remodel	-	-	50,000	50,000	-	1,238,000	-	-	-	-
Capital Projects Fund	Radio Technology & Equipment	-	9,487	-	-	-	-	-	-	-	-
Total Expense		266,071	20,735	75,000	50,000	(25,000)	2,734,546	300,000	-	-	-
CPF Transfers/Other Sources	Transfer (To)/From General Fund	266,071	11,248	75,000	17,970	(57,030)	2,246,546	300,000	-	-	-
CPF Transfers/Other Sources	Sale of Assets	-	-	-	-	-	488,000	-	-	-	-
CPF Transfers/Other Sources	Transfer (To)/From General Fund	-	-	-	-	-	-	-	-	-	-
Total Other Sources/Uses		266,071	11,248	75,000	17,970	(57,030)	2,734,546	300,000	-	-	-
Surplus (Deficit)		-	-	-	(32,030)	(32,030)	-	-	-	-	-
Beginning Fund Balance		32,030	32,030	-	32,030	-	-	-	-	-	-
Ending Fund Balance		32,030	32,030	-	-	-	-	-	-	-	-

(1) 2019 Realign Mountain Village Blvd including Round About

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Parking Services Fund

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019	2019	2020	2020	2021 Long	2022 Long	2023 Long	2024 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
Parking Fund Revenues	Permits - Parking	12,548	14,115	12,000	11,855	(145)	12,000	145	12,000	12,000	12,000	12,000
Parking Fund Revenues	Parking Meter Revenues	18,518	21,914	18,000	27,174	9,174	22,587	(4,587)	22,587	22,587	22,587	22,587
Parking Fund Revenues	Gondola Parking Garage Revs	115,680	87,360	75,000	84,805	9,805	79,903	(4,902)	79,903	79,903	79,903	79,903
Parking Fund Revenues	Cash (Over)/Short	(413)	-	-	-	-	-	-	-	-	-	-
Parking Fund Revenues	Special Event Parking (1)	49,286	50,628	120,000	106,000	(14,000)	106,000	-	106,000	106,000	106,000	106,000
Parking Fund Revenues	Heritage Parking Garage Revs	195,112	207,257	175,000	243,326	68,326	209,163	(34,163)	209,163	209,163	209,163	209,163
Parking Fund Revenues	Contributions-Shared Expense	12,230	5,985	13,473	-	(13,473)	-	-	-	-	-	-
Parking Fund Revenues	Parking In Lieu Buyouts	80,000	-	-	-	-	-	-	-	-	-	-
Parking Fund Revenues	Parking Fines	10,156	40,283	30,000	46,929	16,929	38,465	(8,464)	38,465	38,465	38,465	38,465
Parking Fund Revenues	Parking Fines Bad Debt Allowance	-	-	-	-	-	-	-	-	-	-	-
Total Parking Revenues		493,116	427,542	443,473	520,089	76,616	468,118	(51,971)	468,118	468,118	468,118	468,118
Parking Fund Expense	Salaries & Wages	83,281	81,292	97,269	97,269	-	103,326	6,057	103,326	103,326	103,326	103,326
Parking Fund Expense	Group Insurance	20,982	19,899	20,564	20,564	-	22,620	2,056	23,073	23,534	24,005	24,485
Parking Fund Expense	Dependent Health Reimbursement	(1,155)	(1,019)	-	(741)	(741)	(741)	-	(741)	(741)	(741)	(741)
Parking Fund Expense	PERA & Payroll Taxes	12,766	12,189	14,605	14,605	-	15,892	1,287	15,892	15,892	15,892	15,892
Parking Fund Expense	PERA 401K	1,615	2,424	1,899	1,899	-	2,067	168	2,067	2,067	2,067	2,067
Parking Fund Expense	Workers Compensation	2,049	1,763	3,075	3,075	-	3,229	154	3,390	3,560	3,738	3,925
Parking Fund Expense	Other Employee Benefits	1,400	60	1,790	1,790	-	1,880	90	1,917	1,955	1,995	2,034
Parking Fund Expense	Consultant Services	71	-	-	-	-	-	-	-	-	-	-
Parking Fund Expense	Communications	3,060	3,122	3,708	3,708	-	3,708	-	3,708	3,708	3,708	3,708
Parking Fund Expense	General Supplies & Materials	542	-	1,061	1,061	-	1,061	-	1,061	1,061	1,061	1,061
Parking Fund Expense	Other Parking Expenses	-	-	-	-	-	-	-	-	-	-	-
Parking Fund Expense	Wayfinding	49,622	17,325	20,000	20,000	-	-	(20,000)	-	-	-	-
Parking Fund Expense	Business Meals	32	43	-	-	-	-	-	-	-	-	-
General Parking Expense		174,264	137,098	163,971	163,230	(741)	153,042	(10,188)	153,693	154,362	155,050	155,757
Parking Fund Expense	Rental Equipment	4,680	4,680	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Parking Fund Expense	Maintenance - GPG	1,789	701	55,000	10,000	(45,000)	10,000	-	10,000	10,000	10,000	10,000
Parking Fund Expense	Striping	1,200	1,200	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Parking Fund Expense	Credit Card Processing Fees	2,974	2,552	3,600	3,600	-	3,600	-	3,600	3,600	3,600	3,600
Parking Fund Expense	General Supplies & Materials	2,559	5,694	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Parking Fund Expense	Utilities - Electric	15,541	18,277	19,234	19,234	-	19,234	-	19,234	19,234	19,234	19,234
Parking Fund Expense	Utilities - Gasoline	508	779	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parking Fund Expense	Internet Costs	-	-	750	750	-	750	-	750	750	750	750
Parking Fund Expense	Elevator Maintenance Intercept	5,350	5,171	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Parking Fund Expense	Asphalt Repair	41,789	-	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Parking Fund Expense	Concrete Repair	-	-	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Parking Fund Expense	Painting	-	3,585	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Gondola Parking Garage Expense		76,389	42,640	118,084	73,084	(45,000)	73,084	-	73,084	73,084	73,084	73,084

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Parking Services Fund

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
Parking Fund Expense	Surface Lots Maintenance	21,090	27,908	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Parking Fund Expense	Striping	4,060	4,060	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
Parking Fund Expense	Credit Card Processing Fees	1,149	1,700	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Parking Fund Expense	Parking Meter Supplies	5,095	7,270	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Parking Fund Expense	Surface Lot Leases	32,400	5,400	5,400	5,400	-	5,400	-	5,400	5,400	5,400	5,400
(Village Core) Surface Lots Expense		63,794	46,338	28,900	28,900	-	28,900	-	28,900	28,900	28,900	28,900
Parking Fund Expense	Maintenance - Heritage	17,232	2,767	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Parking Fund Expense	Elevator Maintenance - Heritage	9,989	9,781	8,000	10,000	2,000	10,000	-	10,000	10,000	10,000	10,000
Parking Fund Expense	Striping	-	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Parking Fund Expense	GSFE - Hotel Madeline	40,335	42,995	54,255	44,700	(9,555)	44,700	-	44,700	44,700	44,700	44,700
Parking Fund Expense	Credit Card Processing Fees	10,882	10,027	13,130	13,130	-	13,130	-	13,130	13,130	13,130	13,130
Parking Fund Expense	General Supplies & Materials	4,004	140	5,150	5,150	-	5,150	-	5,150	5,150	5,150	5,150
Parking Fund Expense	Internet Costs	-	-	700	700	-	700	-	700	700	700	700
Parking Fund Expense	Floor Sealing	-	-	-	-	-	-	-	-	-	-	-
Parking Fund Expense	Tech Support	7,302	7,159	12,000	10,000	(2,000)	10,000	-	10,000	10,000	10,000	10,000
Heritage Parking Garage Expense		89,744	72,868	105,735	96,180	(9,555)	96,180	-	96,180	96,180	96,180	96,180
Parking Fund Expense	Maintenance	-	-	-	-	-	-	-	-	-	-	-
Parking Fund Expense	Striping	1,000	1,000	-	-	-	1,000	1,000	1,000	1,000	1,000	1,000
Meadows Parking Lot Expense		1,000	1,000	-	-	-	1,000	1,000	1,000	1,000	1,000	1,000
Parking Fund Expense	Bobcat Lease Exchange	4,800	5,615	4,800	4,800	-	4,800	-	4,800	4,800	4,800	4,800
Parking Fund Expense	Capital Costs GPG (2)	-	-	125,000	125,000	-	75,000	(50,000)	20,000	65,000	50,000	50,000
Parking Capital Expense		4,800	5,615	129,800	129,800	-	79,800	(50,000)	24,800	69,800	54,800	54,800
Total Parking Expenses		409,992	305,559	546,490	491,194	(55,296)	432,006	(59,188)	377,657	423,326	409,014	409,721
Parking Fund Revenues	Transfer (To)/From General Fund	-	-	58,490	-	(58,490)	-	-	-	-	-	-
Parking Fund Revenues	Transfer To GF - Overhead Allocation	(32,899)	(33,571)	(41,337)	(37,220)	4,117	(40,920)	(3,700)	(38,116)	(38,114)	(38,976)	(38,592)
Other Sources/Uses Expense		(32,899)	(33,571)	17,153	(37,220)	(54,373)	(40,920)	(3,700)	(38,116)	(38,114)	(38,976)	(38,592)
Surplus (Deficit)		50,225	88,412	(85,864)	(8,325)	77,539	(4,808)	3,517	52,345	6,678	20,128	19,805
Beginning Fund Balance		93,784	144,009	85,864	232,421		224,096		219,288	271,633	278,311	298,439
Ending Fund Balance		144,009	232,421	-	224,096		219,288		271,633	278,311	298,439	318,244

(1) Ride Festival opted out of GPG buyout.

(2) 2019-\$50K HPG Structural, \$75K Lot A asphalt. / 2020-\$60K GPG main ramp overlay/ 2021-\$100K GPG top deck reseal, \$20K Meadows chip seal. / 2022-\$15K NVC chip seal. / 2023-\$50K placeholder.

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Village Court Apartments

Worksheet

Summary

Revenues

	Actuals 2017	Actuals 2018	2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
Rents	2,248,663	2,261,422	2,287,771	2,287,771	-	2,563,363	275,592	3,255,878	3,352,242	3,451,496	3,553,728
Other Operating Income	105,106	124,701	79,260	87,500	8,240	95,500	8,000	95,500	95,500	95,500	95,500
Total Revenues	2,353,769	2,386,123	2,367,031	2,375,271	8,240	2,658,863	283,592	3,351,378	3,447,742	3,546,996	3,649,228

Operating Expenditures

Office Operations	175,688	188,876	199,920	209,172	9,252	222,580	13,409	219,899	222,285	223,781	225,321
General & Administrative	127,667	108,484	133,935	134,450	515	158,365	23,915	157,865	158,555	159,252	159,956
Utilities	370,625	376,517	395,945	419,008	23,063	433,237	14,229	506,820	515,482	520,475	525,568
Repair & Maintenance	385,612	381,500	443,293	496,003	52,710	571,850	75,847	581,770	583,077	584,431	585,836
Non-routine Repair & Maintenance	195,032	316,385	453,323	303,300	(150,023)	263,300	(40,000)	183,300	183,300	193,300	193,300
Contingency	-	-	16,264	15,619	(645)	16,493	874	16,497	16,627	16,812	16,900
Total Operating Expenditures	1,254,624	1,371,761	1,642,680	1,577,552	(65,128)	1,665,826	88,274	1,666,150	1,679,326	1,698,052	1,706,880

Capital Outlay

Capital Outlay Expense	6,713	398,386	9,400,000	8,000,000	(1,400,000)	6,635,000	(1,365,000)	-	-	-	-
Total Capital Outlay	6,713	398,386	9,400,000	8,000,000	(1,400,000)	6,635,000	(1,365,000)	-	-	-	-

Debt Service

Phase 4 Debt Service P&I	-	-	550,000	10,652	(539,348)	368,206	357,554	936,206	936,206	936,206	936,206
US 2014A&B Loan Fund Interest	(1,264)	(5,383)	(60)	(3,500)	(3,440)	(3,500)	-	(3,500)	(3,500)	(3,500)	(3,500)
Interest Expense-2014A	406,401	394,539	381,884	381,884	-	381,884	-	381,884	381,884	381,884	381,884
Trustee Fees	1,750	1,925	-	-	-	-	-	-	-	-	-
Phase 4 Cost Of Issuance	-	-	100,000	100,000	-	-	(100,000)	-	-	-	-
Bonds-Principal	357,073	393,738	406,393	406,393	-	406,393	-	406,393	406,393	406,393	406,393
Total Debt Service	763,960	784,819	1,438,217	895,429	(542,788)	1,152,983	257,554	1,720,983	1,720,983	1,720,983	1,720,983

Other Source/Uses

Gain/Loss On Sale Of Assets	(3,245)	-	-	-	-	-	-	-	-	-	-
Transfer To GF - Overhead Allocation	(118,518)	(140,169)	(162,959)	(162,473)	486	(161,316)	1,156	(179,979)	(179,970)	(186,847)	(183,319)
Bond Proceeds	-	-	8,500,000	7,000,000	(1,500,000)	6,135,000	(865,000)	-	-	-	-
AHDF Contribution	-	-	1,472,093	798,806	(673,287)	821,262	22,456	215,734	132,537	58,886	-
Total Other Sources/Uses	(121,763)	(140,169)	9,809,134	7,636,333	(2,172,801)	6,794,945	(841,388)	35,755	(47,433)	(127,961)	(183,319)

Surplus (Deficit)	206,709	(309,013)	(304,732)	(461,377)	(156,645)	-	461,377	-	-	-	38,045
Beginning Available Fund Balance	563,681	770,390	304,732	461,377	-	-	-	-	-	-	-
Ending Available Fund Balance	770,390	461,377	-	-	-	-	-	-	-	-	38,045

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Village Court Apartments

Worksheet		Actuals 2017	Actuals 2018	2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
Revenues												
VCA Revenues	Phase 4 Potential Rents	-	-	-	-	-	207,719	207,719	830,878	855,804	881,478	907,923
VCA Revenues	Apartment Rents	2,200,208	2,218,060	2,244,540	2,244,540	-	2,311,876	67,336	2,381,232	2,452,669	2,526,250	2,602,037
VCA Revenues	Commercial Space Rent	28,488	28,488	28,488	28,488	-	28,488	-	28,488	28,488	28,488	28,488
VCA Revenues	Storage Rents	15,360	14,874	14,743	14,743	-	15,280	537	15,280	15,280	15,280	15,280
VCA Revenues	Allowance For Bad Debt	4,608	-	-	-	-	-	-	-	-	-	-
Total Rent Revenues		2,248,663	2,261,422	2,287,771	2,287,771	-	2,563,363	275,592	3,255,878	3,352,242	3,451,496	3,553,728
VCA Revenues	Late Fees	9,430	8,488	5,000	5,500	500	5,500	-	5,500	5,500	5,500	5,500
VCA Revenues	NSF Fee	240	245	250	150	(100)	150	-	150	150	150	150
VCA Revenues	Lease Break Fee	8,890	13,455	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
VCA Revenues	Unit Transfer Fees	3,600	3,600	-	1,400	1,400	1,400	-	1,400	1,400	1,400	1,400
VCA Revenues	Apartment Furnishings	-	-	-	-	-	-	-	-	-	-	-
VCA Revenues	Laundry Revenue (1)	42,601	50,486	40,000	42,000	2,000	50,000	8,000	50,000	50,000	50,000	50,000
VCA Revenues	Laundry Vending	-	317	-	250	250	250	-	250	250	250	250
VCA Revenues	Carpet Cleaning Revenue	3,075	2,920	-	-	-	-	-	-	-	-	-
VCA Revenues	Cleaning Charges Revenue	2,808	3,051	3,000	1,000	(2,000)	1,000	-	1,000	1,000	1,000	1,000
VCA Revenues	Repair Charge Revenue	3,184	8,961	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
VCA Revenues	Credit Card Fees	3,754	3,480	5,000	4,000	(1,000)	4,000	-	4,000	4,000	4,000	4,000
VCA Revenues	WF Investment Income	725	8,544	10	2,500	2,490	2,500	-	2,500	2,500	2,500	2,500
VCA Revenues	Credit Check Revenue	4,750	4,300	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
VCA Revenues	Pet Fees	12,025	14,837	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
VCA Revenues	Parking Enforcement	1,500	1,680	-	4,000	4,000	4,000	-	4,000	4,000	4,000	4,000
VCA Revenues	Other Misc Revenue	8,524	337	3,500	4,200	700	4,200	-	4,200	4,200	4,200	4,200
Total Other Revenues		105,106	124,701	79,260	87,500	8,240	95,500	8,000	95,500	95,500	95,500	95,500
Total Revenues		2,353,769	2,386,123	2,367,031	2,375,271	8,240	2,658,863	283,592	3,351,378	3,447,742	3,546,996	3,649,228

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Village Court Apartments

Worksheet			2019		2020		2021 Long	2022 Long	2023 Long	2024 Long		
	Actuals 2017	Actuals 2018	2019 Original	Forecasted	2019 Adjustments	2020 Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection	
Office Operations												
VCA	Salaries & Wages - Management	99,745	108,950	112,152	112,152	-	115,517	3,365	115,517	115,517	115,517	115,517
VCA	PERA & Payroll Taxes	15,165	16,682	17,249	17,249	-	17,766	517	17,766	17,766	17,766	17,766
VCA	Workers' Compensation	361	379	3,835	4,027	192	4,228	201	4,439	4,661	4,895	5,139
VCA	Group Insurance	25,566	25,323	26,079	25,000	(1,079)	27,000	2,000	27,540	28,091	28,653	29,226
VCA	Dependent Health Reimbursement	-	(315)	-	-	-	-	-	-	-	-	-
VCA	PERA 401K	527	987	2,243	2,242	(1)	3,465	1,223	3,465	3,465	3,465	3,465
VCA	Other Employee Benefits	1,810	60	1,800	1,800	-	1,800	-	1,802	1,838	1,875	1,912
VCA	Housing Allowance	7,596	16,900	10,140	20,280	10,140	20,888	608	21,515	22,161	22,825	23,510
VCA	Computer & Software Support	8,863	6,750	9,072	9,072	-	14,566	5,494	10,504	10,936	10,936	10,936
VCA	Postage/Freight	10	-	150	150	-	150	-	150	150	150	150
VCA	Dues, Licenses & Fees	3,462	3,063	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
VCA	Travel & Training	4,531	1,579	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
VCA	Telephone (1)	2,491	3,191	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
VCA	Credit / Collections Costs & Fees	4,390	3,604	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
VCA	Parking Permits	50	490	-	-	-	-	-	-	500	500	500
VCA	Outside Consulting	888	435	-	-	-	-	-	-	-	-	-
VCA	Employee Appreciation	236	200	200	200	-	200	-	200	200	200	200
VCA	Business Meals	-	599	-	-	-	-	-	-	-	-	-
Total Office Operations		175,688	188,876	199,920	209,172	9,252	222,580	13,409	219,899	222,285	223,781	225,321
(1) Adding one cell phone												
General & Administrative												
VCA	Legal Fees	33,567	9,061	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
VCA	Communications	-	189	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
VCA	Events/Promotions	11	1,062	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
VCA	Association Dues	24,192	24,192	24,192	30,240	6,048	36,855	6,615	36,855	36,855	36,855	36,855
VCA	Credit Card Charge	6,481	5,659	11,422	11,422	-	11,422	-	11,422	11,422	11,422	11,422
VCA	Repairs & Maintenance-Equipment	-	1,920	1,825	1,825	-	1,825	-	1,825	1,825	1,825	1,825
VCA	Insurance	55,884	56,045	61,610	55,000	(6,610)	69,000	14,000	69,000	69,690	70,387	71,091
VCA	Operating Lease - Copier	1,712	1,386	2,463	2,463	-	2,463	-	2,463	2,463	2,463	2,463
VCA	General Supplies	2,834	2,238	1,423	2,000	577	2,300	300	2,300	2,300	2,300	2,300
VCA	Janitorial	2,935	2,858	-	500	500	3,500	3,000	3,000	3,000	3,000	3,000
VCA	VCA Damages To Tenant	50	954	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
VCA	Bad Debt Expense	-	2,920	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Total General & Administrative		127,667	108,484	133,935	134,450	515	158,365	23,915	157,865	158,555	159,252	159,956

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Village Court Apartments

Worksheet	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
			2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
Utilities											
VCA	116,209	117,040	116,529	116,529	-	124,672	8,143	181,490	181,490	181,490	181,490
VCA	36,844	45,998	30,911	40,000	9,089	40,800	800	41,616	42,448	43,297	44,163
VCA	45,948	51,370	46,877	62,000	15,123	63,381	1,381	75,348	79,115	79,115	79,115
VCA	169,048	161,315	195,232	195,232	-	199,137	3,905	203,119	207,182	211,325	215,552
VCA	-	794	3,247	3,247	-	3,247	-	3,247	3,247	3,247	3,247
VCA	2,576	-	3,149	2,000	(1,149)	2,000	-	2,000	2,000	2,000	2,000
Total Utilities	370,625	376,517	395,945	419,008	23,063	433,237	14,229	506,820	515,482	520,475	525,568

(1) Basic Cale TV provided, rate increase in 2019

Repair & Maintenance

VCA	151,205	164,985	170,622	170,622	-	205,948	35,326	237,958	237,958	237,958	237,958
VCA	23,341	24,259	26,242	26,242	-	31,675	5,433	36,602	36,602	36,602	36,602
VCA	5,433	2,470	8,750	8,750	-	9,188	438	9,647	10,129	10,636	11,167
VCA	50,895	42,662	50,789	50,789	-	67,500	16,711	82,620	82,620	82,620	82,620
VCA	-	(1,553)	-	-	-	-	-	-	-	-	-
VCA	5,691	6,701	10,678	10,678	-	10,297	(381)	11,899	11,899	11,899	11,899
VCA	-	400	400	400	-	500	100	500	500	500	500
VCA	2,759	141	3,600	3,600	-	4,500	900	4,590	4,682	4,775	4,871
VCA	21,970	21,787	23,021	23,021	-	23,712	691	24,423	25,156	25,910	26,688
VCA	943	4,128	4,000	3,000	(1,000)	3,000	-	3,000	3,000	3,000	3,000
VCA	2,205	3,575	3,647	3,647	-	3,647	-	3,647	3,647	3,647	3,647
VCA	56,509	51,267	41,000	91,000	50,000	105,000	14,000	60,000	60,000	60,000	60,000
VCA	995	989	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
VCA	-	-	-	-	-	-	-	-	-	-	-
VCA	8,802	11,889	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
VCA	1,175	-	-	1,500	1,500	1,500	-	1,500	1,500	1,500	1,500
VCA	5,325	4,555	-	-	-	-	-	-	-	-	-
VCA	18,942	-	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
VCA	5,040	5,040	10,400	10,610	210	11,240	630	11,240	11,240	11,240	11,240
VCA	9,008	17,065	8,000	10,000	2,000	12,000	2,000	12,000	12,000	12,000	12,000
VCA	3,920	3,918	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
VCA	5,928	6,000	5,062	5,062	-	5,062	-	5,062	5,062	5,062	5,062
VCA	-	-	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
VCA	2,299	325	1,082	1,082	-	1,082	-	1,082	1,082	1,082	1,082
VCA	-	3,673	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
VCA	3,227	7,223	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Total Repair & Maintenance	385,612	381,500	443,293	496,003	52,710	571,850	75,847	581,770	583,077	584,431	585,836

(1) 2019 - Training in electrical class Denver \$1,100 2 days

(2) 2018 - finished repair to system; 2019 inspection plus extra for minor repairs if found

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Village Court Apartments

Worksheet		Actuals 2017	Actuals 2018	2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
Major Repair & Replacement												
VCA	Roof Repairs	2,188	12,188	10,000	5,000	(5,000)	5,000	-	5,000	5,000	5,000	5,000
VCA	Painting/Staining (1)	24,220	382	-	5,000	5,000	5,000	-	5,000	5,000	5,000	5,000
VCA	Carpet Replacement (2)	50,770	59,915	155,000	155,000	-	100,000	(55,000)	60,000	60,000	60,000	60,000
VCA	Cabinet Refacing/Replacement	-	-	10,000	5,000	(5,000)	5,000	-	5,000	5,000	5,000	5,000
VCA	Window Repair	-	2,850	6,000	3,000	(3,000)	3,000	-	3,000	3,000	3,000	3,000
VCA	Vinyl Replacement - Floor Repair (3)	21,036	52,703	229,683	100,000	(129,683)	100,000	-	60,000	60,000	60,000	60,000
VCA	Appliances	23,367	156,527	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
VCA	Hot Water Heaters	15,115	4,994	2,300	2,300	-	2,300	-	2,300	2,300	12,300	12,300
VCA	Common Area Improvements	48,958	23,348	-	-	-	-	-	-	-	-	-
VCA	Paving Repairs	-	-	15,000	-	(15,000)	15,000	15,000	15,000	15,000	15,000	15,000
VCA	Concrete Repairs (4)	-	-	2,340	5,000	2,660	5,000	-	5,000	5,000	5,000	5,000
VCA	Bobcat	3,000	864	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
VCA	Cabinet Replacement - Studio	2,533	2,072	-	-	-	-	-	-	-	-	-
VCA	Special Projects	-	543	-	-	-	-	-	-	-	-	-
VCA	Water Damage	3,846	-	-	-	-	-	-	-	-	-	-
Total Major Repairs & Replacements		195,032	316,385	453,323	303,300	(150,023)	263,300	(40,000)	183,300	183,300	193,300	193,300

(1) Staining outside entrances

(2) Finish replacing old flooring

(3) Finish replacing old flooring

(4) Start repairing sidewalks

Capital

VCA	Phase 4 Construction Costs	-	255	9,400,000	8,000,000	(1,400,000)	6,635,000	(1,365,000)	-	-	-	-
VCA	Capital Equipment	4,043	-	-	-	-	-	-	-	-	-	-
VCA	Vehicles (11)	-	46,438	-	-	-	-	-	-	-	-	-
VCA	Building 8 Laundry Facility	2,670	99,544	-	-	-	-	-	-	-	-	-
VCA	Parking Improvements (12)	-	252,150	-	-	-	-	-	-	-	-	-
Total Capital		6,713	398,386	9,400,000	8,000,000	(1,400,000)	6,635,000	(1,365,000)	-	-	-	-

(11) Replace utility vehicles

(12) Additional Parking Lots

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Mountain Village Housing Authority

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
<u>Affordable Housing Development Fund</u>												
AHDF Revenues	Community Garden Plot Rents	685	570	550	550	-	550	-	550	550	550	550
AHDF Revenues	Sale Proceeds	-	277,858	285,000	-	(285,000)	-	-	-	-	-	-
AHDF Revenues	Rental Proceeds	12,480	12,480	12,228	32,919	20,691	34,080	1,161	34,080	34,080	34,080	34,080
Total Revenues		13,165	290,908	297,778	33,469	(264,309)	34,630	1,161	34,630	34,630	34,630	34,630
Affordable Housing Development Fund	Community Garden At VCA	-	-	750	750	-	750	-	750	750	750	750
Affordable Housing Development Fund	Rental Unit Utilities	939	1,079	5,000	2,000	(3,000)	2,000	-	2,000	2,000	2,000	2,000
Affordable Housing Development Fund	Rental Unit Lease Fees	-	-	-	20,729	20,729	21,600	871	21,600	21,600	21,600	21,600
Affordable Housing Development Fund	HOA And Parking Dues	8,939	9,023	8,987	6,269	(2,718)	6,269	-	6,269	6,269	6,269	6,269
Affordable Housing Development Fund	Rental Unit Maintenance	1,816	9,617	-	2,500	2,500	2,500	-	2,500	2,500	2,500	2,500
Affordable Housing Development Fund	Future Housing Projects	8,856	8,856	11,013	14,580	3,567	14,580	-	14,580	14,580	14,580	14,580
Affordable Housing Development Fund	Cassidy Ridge Purchase	-	282,370	285,000	-	(285,000)	-	-	-	-	-	-
Affordable Housing Development Fund	RHA Operations Funding	87,776	107,668	92,625	92,625	-	92,625	-	92,625	92,625	92,625	92,625
Affordable Housing Development Fund	Housing Authority Consultant	4,900	-	-	-	-	-	-	-	-	-	-
Total Expenditures		113,226	418,612	403,375	139,453	(263,922)	140,324	871	140,324	140,324	140,324	140,324
AHDF Transfers	Transfer (To)/From General Fund	474,477	493,047	505,159	539,205	34,046	559,595	20,391	581,957	605,213	629,399	654,553
AHDF Transfers	Transfer (To)/From GF Housing Office	(18,998)	(19,630)	(20,706)	(20,706)	-	(23,878)	(3,172)	(23,933)	(23,989)	(24,046)	(24,105)
AHDF Transfers	Transfer (To)/From VCA	-	-	(1,472,093)	(798,806)	673,287	(821,262)	(22,456)	(215,734)	(132,537)	(58,886)	-
AHDF Transfers	Transfer (To)/From Mortgage Assistance	-	(30,000)	(60,000)	(54,489)	5,511	(60,000)	(5,511)	(60,000)	(60,000)	(60,000)	(60,000)
Total Other Sources/Uses		455,479	443,417	(1,047,640)	(334,796)	712,844	(345,544)	(10,749)	282,291	388,687	486,467	570,448
Surplus (Deficit)		355,419	315,713	(1,153,237)	(440,780)	712,457	(451,238)	(10,459)	176,597	282,993	380,773	464,754
Beginning Fund Balance		1,149,534	1,504,953	1,816,107	1,820,665		1,379,885		928,647	1,105,244	1,388,237	1,769,010
Ending Fund Balance		1,504,953	1,820,665	662,870	1,379,885		928,647		1,105,244	1,388,237	1,769,010	2,233,765
<u>Mortgage Assistance Pool</u>												
Mortgage Assistance Transfers	Interest Revenue	5,511	-	-	-	-	-	-	-	-	-	-
Mortgage Assistance Pool	Employee Mortgage Assistance	-	30,000	60,000	60,000	-	60,000	-	60,000	60,000	60,000	60,000
Mortgage Assistance Transfers	Transfer (To)/From AHDF	-	30,000	60,000	54,489	(5,511)	60,000	5,511	60,000	60,000	60,000	60,000
Surplus (Deficit)		5,511	-	-	(5,511)	(5,511)	-	5,511	-	-	-	-
Beginning Fund Balance		-	5,511	5,511	5,511		-		-	-	-	-
Ending Fund Balance		5,511	5,511	5,511	-		-		-	-	-	-

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Child Development Fund

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long	2022 Long	2023 Long	2024 Long	
				2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
<u>Daycare Expense</u>												
Daycare Expense	Salaries & Wages	251,086	281,090	279,497	274,497	(5,000)	281,998	7,501	281,998	281,998	281,998	281,998
Daycare Expense	Group Insurance	48,520	53,232	58,750	58,750	-	63,450	4,700	64,719	66,013	67,334	68,680
Daycare Expense	Dependent Health Reimbursement	(3,692)	(3,907)	(6,567)	(6,567)	-	(6,567)	-	(6,567)	(6,567)	(6,567)	(6,567)
Daycare Expense	PERA & Payroll Taxes	38,316	43,159	42,987	42,218	(769)	43,371	1,153	43,371	43,371	43,371	43,371
Daycare Expense	PERA 401K	2,303	3,726	3,114	3,114	-	5,640	2,526	5,640	5,640	5,640	5,640
Daycare Expense	Workers Compensation	3,246	2,755	3,441	3,441	-	3,613	172	3,794	3,983	4,183	4,392
Daycare Expense	Other Employee Benefits	4,944	2,840	5,590	5,590	-	5,590	-	5,702	5,816	5,932	6,051
Daycare Expense	Employee Appreciation	404	874	800	800	-	800	-	800	800	800	800
Daycare Expense	EE Screening	173	84	300	150	(150)	150	-	150	150	150	150
Daycare Expense	Bad Debt Expense	4,227	-	500	250	(250)	250	-	250	250	250	250
Daycare Expense	Janitorial/Trash Removal	7,800	7,150	7,800	7,800	-	7,800	-	7,800	7,800	7,800	7,800
Daycare Expense	Laundry - Daycare	674	-	(1,291)	-	1,291	-	-	-	-	-	-
Daycare Expense	Rental-Facility	18,768	18,768	18,984	18,984	-	18,984	-	18,984	18,984	18,984	18,984
Daycare Expense	Facility Expense	5,946	2,370	-	1,000	1,000	1,000	-	1,000	1,000	1,000	1,000
Daycare Expense	Communications	688	683	1,000	700	(300)	700	-	700	700	700	700
Daycare Expense	Internet Services	1,378	1,383	1,458	1,458	-	1,458	-	1,458	1,458	1,458	1,458
Daycare Expense	Marketing Expense	-	-	-	-	-	-	-	-	-	-	-
Daycare Expense	Dues, Fees & Licenses	629	604	900	650	(250)	650	-	1,050	1,450	1,850	2,250
Daycare Expense	Travel & Education (1)	1,656	2,081	3,000	2,000	(1,000)	2,000	-	2,000	2,000	2,000	2,000
Daycare Expense	Contract Labor (2)	-	-	20,000	-	(20,000)	20,000	20,000	-	-	-	-
Daycare Expense	Nurse Consultant	450	560	450	450	-	450	-	450	450	450	450
Daycare Expense	Postage & Freight	-	20	100	50	(50)	50	-	50	50	50	50
Daycare Expense	General Supplies & Materials	2,600	3,306	3,200	3,200	-	3,200	-	3,200	3,200	3,200	3,200
Daycare Expense	Office Supplies	918	932	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Daycare Expense	Fundraising Expenses	2,020	1,407	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Daycare Expense	Business Meals (3)	-	315	300	150	(150)	150	-	300	300	300	300
Daycare Expense	Employee Appreciation	90	-	-	-	-	-	-	-	-	-	-
Daycare Expense	Food/Snacks (4)	203	391	300	300	-	300	-	300	300	300	300
Daycare Expense	Utilities- Electricity	4,368	4,368	4,368	4,368	-	4,368	-	4,368	4,368	4,368	4,368
Daycare Expense	Scholarship Program	16,982	20,390	26,550	34,000	7,450	34,000	-	34,000	34,000	34,000	34,000
Daycare Expense	Toys / Learning Tools	468	734	500	500	-	500	-	500	500	500	500
Daycare Expense	Playground And Landscaping (5)	74	-	2,500	12,000	9,500	10,000	(2,000)	-	-	-	-
Total Daycare Expense		415,238	449,316	481,531	472,853	(8,678)	506,905	34,052	479,017	481,015	483,050	485,125

(1) Current qualifications require additional schooling for teachers

(2) 2019 - No consultation this year, pushed to 2020

(3) Staff nightly trainings are more frequent - meals provided

(4) Parent donations help with the cost

(5) Received grant funding for playground improvements. Will take two years.

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Child Development Fund

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
				2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed				
<u>Preschool Expense</u>											
Preschool Expense	Salaries & Wages	117,850	123,001	126,248	126,248	-	128,120	1,872	128,120	128,120	128,120
Preschool Expense	Group Insurance	17,047	17,191	29,000	24,000	(5,000)	31,400	7,400	32,028	32,669	33,322
Preschool Expense	Dependent Health Reimbursement	(3,065)	(2,822)	(719)	(2,733)	(2,014)	(2,733)	-	(2,733)	(2,733)	(2,733)
Preschool Expense	PERA & Payroll Taxes	17,691	18,544	19,417	19,417	-	19,705	288	19,705	19,705	19,705
Preschool Expense	PERA 401K	5,032	5,371	6,312	6,312	-	6,406	94	6,406	6,406	6,406
Preschool Expense	Workers Compensation	1,642	1,198	1,323	1,323	-	1,389	66	1,459	1,532	1,608
Preschool Expense	Other Employee Benefits	2,848	460	3,000	3,000	-	1,000	(2,000)	1,020	1,040	1,061
Preschool Expense	Employee Appreciation	37	532	300	300	-	300	-	300	300	300
Preschool Expense	EE Screening	104	-	300	150	(150)	150	-	150	150	150
Preschool Expense	Bad Debt Expense	-	-	600	300	(300)	300	-	300	300	300
Preschool Expense	Janitorial/Trash Removal	6,240	5,720	6,240	6,240	-	6,240	-	6,240	6,240	6,240
Preschool Expense	Laundry - Preschool	563	-	-	-	-	-	-	-	-	-
Preschool Expense	Vehicle Repair & Maintenance	-	-	1,500	750	(750)	750	-	750	750	750
Preschool Expense	Rental-Facility	9,720	9,720	9,920	9,920	-	9,920	-	9,920	9,920	9,920
Preschool Expense	Facility Expense	18	15	2,000	1,000	(1,000)	1,000	-	-	-	-
Preschool Expense	Communications	1,078	1,258	1,078	1,078	-	1,078	-	1,078	1,078	1,078
Preschool Expense	Internet Services	1,378	1,383	1,458	1,458	-	1,458	-	1,458	1,458	1,458
Preschool Expense	Marketing	-	-	-	-	-	-	-	-	-	-
Preschool Expense	Utilities-Gasoline	-	145	500	200	(300)	200	-	200	200	200
Preschool Expense	Dues, Fees & Licenses	188	-	220	200	(20)	200	-	200	200	200
Preschool Expense	Travel & Education	663	908	2,000	500	(1,500)	500	-	500	500	500
Preschool Expense	Contract Labor	-	-	200	100	(100)	100	-	100	100	100
Preschool Expense	Nurse Consultant	450	487	480	480	-	480	-	480	480	480
Preschool Expense	Enrichment Activities	2,309	4,284	3,000	3,000	-	3,000	-	3,000	3,000	3,000
Preschool Expense	General Supplies & Materials	1,603	2,332	1,972	2,000	28	2,000	-	2,000	2,000	2,000
Preschool Expense	Office Supplies	98	319	250	250	-	250	-	250	250	250
Preschool Expense	Fundraising Expenses	908	1,453	1,000	1,000	-	1,000	-	1,000	1,000	1,000
Preschool Expense	Business Meals	-	-	200	100	(100)	100	-	100	100	100
Preschool Expense	Food/Snacks (4)	143	374	300	350	50	350	-	350	350	350
Preschool Expense	Utilities- Electricity	1,788	1,788	1,788	1,788	-	1,788	-	1,788	1,788	1,788
Preschool Expense	Scholarship Program	12,019	25,013	17,700	19,000	1,300	19,000	-	19,000	19,000	19,000
Preschool Expense	Toys / Learning Tools	118	398	500	400	(100)	400	-	400	400	400
Preschool Expense	Playground Equip/Improvements (5)	6	-	2,500	10,000	7,500	10,000	-	-	-	-
Total Preschool Expense		198,478	219,073	240,587	238,131	(2,456)	245,851	7,720	235,569	236,302	237,053

(4) Parent donations help with the cost

(5) Received more grant funding and it was needed more in the preschool this year

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Water & Sewer Fund

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019	2019	2020	2020	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
					Forecasted	Adjustments	Proposed	Adjustments				
<u>Summary</u>												
Revenues												
	Water & Sewer Service Fees	2,780,053	3,010,974	2,908,915	2,908,915	-	3,156,904	247,989	3,205,962	3,256,001	3,307,041	3,359,103
	Other Revenues	10,373	8,693	13,450	13,450	-	13,450	-	13,450	13,450	13,450	13,450
	Total Revenues	2,790,426	3,019,667	2,922,365	2,922,365	-	3,170,354	247,989	3,219,412	3,269,451	3,320,491	3,372,553
Operating Expenses												
	Water Operating Costs	936,436	1,049,411	1,138,963	1,048,218	(90,745)	1,187,768	139,550	1,081,534	1,086,629	1,088,489	1,093,714
	Sewer Operating Costs	507,191	537,909	550,736	561,136	10,401	571,039	9,902	571,405	571,781	572,166	572,274
	Water/Sewer Contingency	-	-	33,794	32,187	(1,607)	35,176	2,989	33,059	33,168	33,213	33,320
	Total Operating Costs	1,443,627	1,587,320	1,723,493	1,641,541	(81,951)	1,793,983	152,441	1,685,998	1,691,578	1,693,868	1,699,307
Capital												
	Capital Costs	382,628	607,301	1,296,950	1,346,950	50,000	637,608	(709,342)	1,409,200	2,532,175	1,566,088	2,950,000
	Total Capital	382,628	607,301	1,296,950	1,346,950	50,000	637,608	(709,342)	1,409,200	2,532,175	1,566,088	2,950,000
Other Source/Uses												
	Tap Fees	255,316	113,108	100,000	100,000	-	100,000	-	100,000	100,000	100,000	100,000
	Tap Fees	21,232	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
	Tap Fees	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
	Water/Sewer Other Sources/Uses	352	-	-	-	-	-	-	-	-	-	-
	Water/Sewer Other Sources/Uses	(142,527)	(149,630)	(170,976)	(169,063)	1,913	(169,252)	(189)	(182,123)	(182,114)	(186,386)	(184,657)
	Total Other Sources/Uses	134,373	(36,522)	(63,976)	(62,063)	1,913	(62,252)	(189)	(75,123)	(75,114)	(79,386)	(77,657)
	Surplus (Deficit)	1,098,544	788,523	(162,054)	(128,189)	33,864	676,511	804,701	49,091	(1,029,416)	(18,851)	(1,354,411)
	Beginning Available Fund Balance	1,970,055	3,068,599	3,875,233	3,857,122		3,728,932		4,405,444	4,454,535	3,425,118	3,406,268
	Ending Available Fund Balance	3,068,599	3,857,122	3,713,179	3,728,932		4,405,444		4,454,535	3,425,118	3,406,268	2,051,857

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Water & Sewer Fund

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
<u>Revenues</u>												
MV Water	MV-Water Base Fees	911,686	935,102	1,023,413	1,023,413	-	1,125,754	102,341	1,148,269	1,171,235	1,194,659	1,218,553
MV Water	MV-Sewer Base Fees	911,686	935,102	1,023,413	1,023,413	-	1,125,754	102,341	1,148,269	1,171,235	1,194,659	1,218,553
MV Water	MV-Water Excess Fees	390,316	360,951	350,000	350,000	-	350,000	-	350,000	350,000	350,000	350,000
MV Water	MV-Water Irrigation Fees	92,682	61,683	66,524	66,524	-	66,524	-	66,524	66,524	66,525	66,526
MV Water	MV-Water Construction	531	6,219	1,577	1,577	-	1,577	-	1,577	1,577	1,577	1,577
MV Water	MV-Snowmaking Fees	287,759	526,709	225,000	225,000	-	250,000	25,000	250,000	250,000	250,000	250,000
Total Mountain Village Revenues		2,594,660	2,825,765	2,689,927	2,689,927	-	2,919,610	229,683	2,964,640	3,010,571	3,057,421	3,105,208
Ski Ranches Water	SR-Water Base Fees	142,206	145,278	174,059	174,059	-	191,465	17,406	195,294	199,200	203,184	207,248
Ski Ranches Water	SR-Water Excess Fees	13,392	11,739	15,697	15,697	-	15,697	-	15,697	15,697	15,697	15,697
Ski Ranches Water	SR-Irrigation Fees	289	443	175	175	-	175	-	175	175	175	175
Ski Ranches Water	SR-Water Construction	32	-	342	342	-	342	-	342	342	342	342
Total Ski Ranches Revenues		155,919	157,460	190,273	190,273	-	207,679	17,406	211,508	215,414	219,398	223,462
Skyfield Water	SKY-Water Base Fees	8,684	8,858	9,009	9,009	-	9,910	901	10,108	10,310	10,516	10,727
Skyfield Water	SKY-Water/Standby Fees	8,190	8,190	8,721	8,721	-	8,721	-	8,721	8,721	8,721	8,721
Skyfield Water	SKY-Water Excess Fees	12,600	10,701	10,200	10,200	-	10,200	-	10,200	10,200	10,200	10,200
Skyfield Water	SKY-Water Irrigation Fees	-	-	785	785	-	785	-	785	785	785	785
Total Skyfield Revenues		29,474	27,749	28,715	28,715	-	29,616	901	29,814	30,016	30,222	30,433
Other Revenues - Water/Sewer	MV-Water/Sewer Inspection Fees	3,600	2,400	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
Other Revenues - Water/Sewer	SR/SF Water Inspection Fees	300	-	-	-	-	-	-	-	-	-	-
Other Revenues - Water/Sewer	Elk Run Maintenance Fees	2,038	1,013	3,800	3,800	-	3,800	-	3,800	3,800	3,800	3,800
Other Revenues - Water/Sewer	Late Fees	4,335	4,980	4,700	4,700	-	4,700	-	4,700	4,700	4,700	4,700
Other Revenues - Water/Sewer	Water Fines	100	300	450	450	-	450	-	450	450	450	450
Total Other Revenues		10,373	8,693	13,450	13,450	-	13,450	-	13,450	13,450	13,450	13,450

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Water & Sewer Fund

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
Sewer Expense	Salaries & Wages	54,499	63,616	63,649	72,468	8,819	74,642	2,174	74,642	74,642	74,642	74,642
Sewer Expense	Group Insurance	13,113	12,437	12,513	12,513	-	13,514	1,001	13,784	14,060	14,341	14,341
Sewer Expense	Dependent Health Reimbursement	(722)	(723)	(725)	(725)	-	(725)	-	(725)	(725)	(725)	(725)
Sewer Expense	PERA & Payroll Taxes	8,316	9,752	9,790	10,280	490	11,480	1,201	11,480	11,480	11,480	11,480
Sewer Expense	PERA 401K	3,212	5,451	3,819	4,010	191	4,479	469	4,479	4,479	4,479	4,479
Sewer Expense	Workers Compensation	943	976	1,149	1,149	0	1,206	57	1,267	1,330	1,397	1,466
Sewer Expense	Other Employee Benefits	875	200	895	1,795	900	1,795	-	1,831	1,868	1,905	1,943
Sewer Expense	Employee Appreciation	138	169	100	100	-	100	-	100	100	100	100
Sewer Expense	Vehicle Repair & Maintenance	8,938	9,395	10,000	10,000	-	15,000	5,000	15,000	15,000	15,000	15,000
Sewer Expense	Vehicle Repair & Maintenance	-	1,106	1,082	1,082	-	1,082	-	1,082	1,082	1,082	1,082
Sewer Expense	Sewer Line Checks	26,889	24,720	27,040	27,040	-	27,040	-	27,040	27,040	27,040	27,040
Sewer Expense	Facility Expenses	931	738	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Sewer Expense	Communications	896	988	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Sewer Expense	Travel-Education & Training	478	170	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Sewer Expense	General Supplies & Materials	3,829	5,727	5,083	5,083	-	5,083	-	5,083	5,083	5,083	5,083
Sewer Expense	Supplies-Safety	-	249	877	877	-	877	-	877	877	877	877
Sewer Expense	Supplies - Office	1,027	909	800	800	-	800	-	800	800	800	800
Sewer Expense	Regional Sewer O&M	331,965	369,933	360,794	360,794	-	360,794	-	360,794	360,794	360,794	360,794
Sewer Expense	Regional Sewer Overhead	47,499	26,558	44,000	44,000	-	44,000	-	44,000	44,000	44,000	44,000
Sewer Expense	Utilities - Electricity	2,161	2,254	2,547	2,547	-	2,547	-	2,547	2,547	2,547	2,547
Sewer Expense	Utilities - Gasoline	2,204	3,285	3,824	3,824	-	3,824	-	3,824	3,824	3,824	3,824
Total		507,191	537,909	550,736	561,136	10,401	571,039	9,902	571,405	571,781	572,166	572,274

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Water & Sewer Fund

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
MV Water Expense	Salaries & Wages	263,493	285,750	290,387	290,387	-	297,932	7,545	297,932	297,932	297,932	297,932
MV Water Expense	Offset Labor	(2,380)	-	(5,000)	8,970	13,970	8,970	-	8,970	8,970	8,970	8,970
MV Water Expense	Housing Allowance	8,967	2,767	8,970	(5,000)	(13,970)	(5,000)	-	(5,000)	(5,000)	(5,000)	(5,000)
MV Water Expense	Group Insurance	63,985	58,406	59,707	59,707	-	64,484	4,777	65,774	67,089	68,431	69,800
MV Water Expense	Dependent Health Reimbursement	(3,724)	(4,565)	(7,809)	(7,809)	-	(7,809)	-	(7,809)	(7,809)	(7,809)	(7,809)
MV Water Expense	PERA & Payroll Taxes	40,845	43,755	44,662	44,662	-	45,822	1,160	45,822	45,822	45,822	45,822
MV Water Expense	PERA 401K	11,930	11,967	15,035	15,035	-	15,412	377	15,412	15,412	15,412	15,412
MV Water Expense	Workers Compensation	5,499	5,261	6,825	6,825	-	7,166	341	7,525	7,901	8,296	8,711
MV Water Expense	Other Employee Benefits	4,200	1,000	4,923	4,923	-	5,169	246	5,273	5,378	5,486	5,595
MV Water Expense	Employee Appreciation	138	566	533	533	-	533	-	533	533	533	533
MV Water Expense	Uniforms	636	1,131	1,170	1,170	-	1,170	-	1,170	1,170	1,170	1,170
MV Water Expense	Legal - Water	32,305	25,465	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
MV Water Expense	Legal - Elk Run	-	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
MV Water Expense	Legal - TSG Water	-	-	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
MV Water Expense	Water Consulting	-	-	-	-	-	2,500	2,500	2,500	2,500	2,500	2,500
MV Water Expense	Water Sample Analysis	4,899	16,275	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
MV Water Expense	Water Augmentation Plan (1)	25,330	36,771	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
MV Water Expense	Water Rights (4)	6,524	17,808	-	10,000	10,000	10,000	-	10,000	10,000	10,000	10,000
MV Water Expense	Janitorial/Trash Removal	1,560	1,430	1,586	1,586	-	1,586	-	1,586	1,586	1,586	1,586
MV Water Expense	Repair & Maintenance (2)	27,990	26,064	-	28,000	28,000	38,000	10,000	30,000	30,000	30,000	30,000
MV Water Expense	Vehicle Repair & Maintenance	7,631	3,382	31,445	3,445	(28,000)	3,445	-	3,445	3,445	3,445	3,445
MV Water Expense	Software Support	1,722	3,965	1,500	1,500	-	2,000	500	2,000	2,000	2,000	2,000
MV Water Expense	Backflow Testing	-	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
MV Water Expense	Facility Expenses	1,222	738	1,170	1,170	-	1,170	-	1,170	1,170	1,170	1,170
MV Water Expense	Insurance	12,223	15,265	20,000	20,000	-	21,000	1,000	21,000	21,000	21,000	21,000
MV Water Expense	Communications	4,593	4,793	4,329	4,329	-	4,329	-	4,329	4,329	4,329	4,329
MV Water Expense	Internet Services	2,011	2,011	2,208	2,208	-	2,208	-	2,208	2,208	2,208	2,208
MV Water Expense	Dues & Fees	2,459	4,720	1,500	1,500	-	2,000	500	2,000	2,000	2,000	2,000
MV Water Expense	Travel-Education & Training	147	4,528	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
MV Water Expense	Invoice Processing	3,695	4,520	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
MV Water Expense	Online Payment Processing Fees	17,084	19,302	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
MV Water Expense	Postage & Freight	4,539	4,581	5,772	5,772	-	5,772	-	5,772	5,772	5,772	5,772
MV Water Expense	General Supplies & Materials	20,623	22,568	20,955	20,955	-	20,955	-	20,955	20,955	20,955	20,955
MV Water Expense	Supplies - Chlorine	10,564	8,647	15,450	15,450	-	22,000	6,550	22,000	22,000	22,000	22,000
MV Water Expense	Supplies - Office	1,515	1,638	1,714	1,714	-	1,714	-	1,714	1,714	1,714	1,714
MV Water Expense	Meter Purchases	1,716	635	3,200	3,200	-	3,200	-	3,200	3,200	3,200	3,200
MV Water Expense	Business Meals	337	52	150	150	-	150	-	150	150	150	150
MV Water Expense	Utilities - Natural Gas	1,850	1,637	3,401	3,401	-	3,435	34	3,435	3,469	3,469	3,504
MV Water Expense	Utilities - Electricity	278,384	360,365	309,000	309,000	-	312,090	3,090	312,090	315,211	315,211	318,363
MV Water Expense	Utilities - Gasoline	4,746	6,615	9,395	9,395	-	9,489	94	9,489	9,584	9,584	9,680

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Water & Sewer Fund

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
MV Water Expense	Pump Replacement	8,809	25,408	23,397	23,397	-	23,397	-	23,397	23,397	23,397	
MV Water Expense	Tank Maintenance (3)	3,850	-	100,000	-	(100,000)	100,000	100,000	-	-	-	
MV Water Expense	Water Conservation Incentives	(10,957)	3,327	5,000	5,000	-	5,000	-	5,000	5,000	5,000	
Total		870,957	1,028,547	1,097,075	1,007,075	(90,000)	1,145,789	138,714	1,039,541	1,044,588	1,046,433	1,051,609

(1) Augmentation water lease with Trout Lake

(2) 2020 New batteries for Wapiti solar system \$10,000

(3) Paint Double Cabins Tank 2020

(4) Water consultants working with staff and legal on water rights issues.

Ski Ranches Water Expense	Salaries & Wages	23,832	10,282	10,320	10,320	-	10,320	-	10,320	10,320	10,320	10,320
Ski Ranches Water Expense	Group Insurance	672	622	673	673	-	727	54	741	756	771	787
Ski Ranches Water Expense	PERA & Payroll Taxes	3,353	1,655	1,251	1,587	336	1,587	-	1,587	1,587	1,587	1,587
Ski Ranches Water Expense	PERA 401K	601	379	1,587	506	(1,081)	506	-	506	506	506	506
Ski Ranches Water Expense	Water Sample Analysis	954	1,090	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Ski Ranches Water Expense	Vehicle Repair & Maintenance	10,976	824	11,066	11,066	-	11,066	(0)	11,066	11,066	11,066	11,066
Ski Ranches Water Expense	Dues & Fees	274	247	150	150	-	150	-	150	150	150	150
Ski Ranches Water Expense	General Supplies & Materials	(62)	501	1,560	1,560	-	1,560	(0)	1,560	1,560	1,560	1,560
Ski Ranches Water Expense	Chlorine (5)	1,700	1,000	250	250	-	1,000	750	1,000	1,000	1,000	1,000
Ski Ranches Water Expense	Supplies-Safety	234	36	200	200	-	200	-	200	200	200	200
Ski Ranches Water Expense	Meter Purchases	-	-	500	500	-	500	-	500	500	500	500
Ski Ranches Water Expense	Utilities - Natural Gas	896	547	1,746	1,746	-	1,746	-	1,746	1,746	1,746	1,746
Ski Ranches Water Expense	Utilities - Electricity	1,634	2,392	3,276	3,276	-	3,309	33	3,309	3,342	3,342	3,375
Ski Ranches Water Expense	Utilities - Gasoline	285	349	958	958	-	958	-	958	958	958	958
Ski Ranches Water Expense	Tank And Pipe Replacement	20,129	941	5,850	5,850	-	5,850	-	5,850	5,850	5,850	5,850
Total		65,478	20,864	41,888	41,143	(745)	41,979	836	41,993	42,041	42,056	42,105

(5) Increased water usage

Water/Sewer Capital Expense	Leak Detection System	-	-	30,000	30,000	-	-	(30,000)	-	-	-	-
Water/Sewer Capital Expense	Vehicles	39,724	27,391	-	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Miscellaneous FF&E	-	-	-	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Arizona Water Line	-	-	-	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Ski Ranches Capital	25,191	230,735	250,000	250,000	-	250,000	-	250,000	250,000	250,000	250,000
Water/Sewer Capital Expense	Power Generators (7)	1,500	93,492	55,000	55,000	-	-	(55,000)	-	-	175,000	-
Water/Sewer Capital Expense	Lift 7 Waterline	245,863	-	-	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Regional Sewer Capital	70,351	183,754	796,950	796,950	-	387,608	(409,342)	1,159,200	2,282,175	1,141,088	2,500,000
Water/Sewer Capital Expense	Wells - New	-	21,637	165,000	165,000	-	-	(165,000)	-	-	-	-
Water/Sewer Capital Expense	San Miguel Pump (6)	-	50,293	-	50,000	50,000	-	(50,000)	-	-	-	200,000
Total		382,628	607,301	1,296,950	1,346,950	50,000	637,608	(709,342)	1,409,200	2,532,175	1,566,088	2,950,000

(6) Repair booster pump 2019, Replace booster pump 2024

(7) Backup generator/ building for wells 6,26 and 30 in 2023

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections
Broadband Fund

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
	<u>Summary</u>											
	<u>Revenues</u>											
	Cable Revenues	890,845	954,525	1,016,752	1,012,672	(4,080)	1,022,472	9,800	1,032,468	1,042,664	1,053,064	1,063,672
	Internet Revenues	947,404	1,034,668	948,479	953,279	4,800	946,666	(9,083)	956,966	967,472	978,188	989,118
	Phone Revenues	37,465	42,665	42,000	42,000	-	43,000	1,000	44,000	45,000	46,000	47,000
	Miscellaneous Revenues	70,155	68,514	68,640	68,640	-	68,640	-	68,640	68,640	68,640	68,640
	Total Revenues	1,945,869	2,100,372	2,075,871	2,076,591	720	2,080,778	1,717	2,102,074	2,123,776	2,145,892	2,168,430
	<u>Expenses</u>											
	Cost of Cable Sales	792,333	810,902	874,963	874,963	-	904,833	29,870	935,755	937,960	940,188	942,439
	Cost of Internet Sales	214,500	205,620	211,116	211,116	-	190,000	(21,116)	200,000	200,000	200,000	200,000
	Cost of Phone Sales	24,240	24,344	26,000	26,000	-	12,000	(14,000)	12,000	12,000	12,000	12,000
	Operations	551,251	617,216	605,999	624,844	18,845	711,844	87,000	687,612	669,425	671,283	673,189
	Broadband Fund Contingency Contingency	55	2,313	3,000	3,000	-	3,000	-	3,000	3,000	3,000	2,500
	Total Expense	1,582,379	1,660,394	1,721,078	1,739,923	18,845	1,821,677	81,754	1,838,367	1,822,384	1,826,471	1,830,128
	<u>Capital</u>											
	Capital Outlay	131,574	227,622	1,561,645	1,589,445	27,800	1,659,000	69,555	82,800	69,000	69,000	69,000
	Total Capital	131,574	227,622	1,561,645	1,589,445	27,800	1,659,000	69,555	82,800	69,000	69,000	69,000
	<u>Other Sources/Uses</u>											
	Broadband Other Source/Uses Transfer (To)/From General Fund	-	(10,000)	1,377,588	1,181,115	(196,473)	1,568,915	387,800	17,675	-	-	-
	Broadband Other Source/Uses Transfer To GF - Overhead Allocation	(145,028)	(163,416)	(170,736)	(179,195)	(8,459)	(169,015)	10,180	(198,582)	(198,572)	(200,977)	(198,936)
	Total Other Sources/Uses	(145,028)	(173,416)	1,206,852	1,001,919	(204,933)	1,399,899	397,980	(180,907)	(198,572)	(200,977)	(198,936)
	Surplus (Deficit)	86,889	38,940	-	(250,858)	(250,858)	-	248,388	-	33,819	49,444	70,366
	Beginning Available Fund Balance	125,029	211,918	-	250,858	-	-	-	-	-	33,819	83,263
	Ending Available Fund Balance	211,918	250,858	-	-	-	-	-	33,819	83,263	83,263	153,629

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections
Broadband Fund

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
<u>Revenues</u>												
Cable Revenues	Basic Residential	426,449	495,919	490,000	490,000	-	499,800	9,800	509,796	519,992	530,392	541,000
Cable Revenues	Basic Bulk	163,126	174,808	225,000	225,000	-	225,000	-	225,000	225,000	225,000	225,000
Cable Revenues	Premium Pay Revenue	46,960	40,350	51,005	51,005	-	51,005	-	51,005	51,005	51,005	51,005
Cable Revenues	Bulk Premium	31,437	33,345	30,618	30,618	-	30,618	-	30,618	30,618	30,618	30,618
Cable Revenues	Digital	63,230	57,298	60,000	60,000	-	60,000	-	60,000	60,000	60,000	60,000
Cable Revenues	HDTV	155,414	148,485	156,049	156,049	-	156,049	-	156,049	156,049	156,049	156,049
Cable Revenues	Digital DMX Commercial	4,230	4,320	4,080	-	(4,080)	-	-	-	-	-	-
Total Cable Revenues		890,845	954,525	1,016,752	1,012,672	(4,080)	1,022,472	9,800	1,032,468	1,042,664	1,053,064	1,063,672
Internet Revenues	High Speed Internet	506,835	535,896	500,000	500,000	-	515,000	15,000	525,300	535,806	546,522	557,453
Internet Revenues	Bulk Internet	156,192	176,409	179,083	179,083	-	155,000	(24,083)	155,000	155,000	155,000	155,000
Internet Revenues	Non Subscriber High Speed Internet	234,660	269,528	220,000	220,000	-	220,000	-	220,000	220,000	220,000	220,000
Internet Revenues	Internet Business Class	49,717	52,835	49,396	49,396	-	51,866	-	51,866	51,866	51,866	51,866
Internet Revenues	Dark Fiber Leased Revenues	-	-	-	4,800	4,800	4,800	-	4,800	4,800	4,800	4,800
Total Internet Revenues		947,404	1,034,668	948,479	953,279	4,800	946,666	(9,083)	956,966	967,472	978,188	989,118
Broadband Misc Revenues	High Speed Static Address	4,937	4,638	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Other-Advertising Revenue	5,458	6,862	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Broadband Misc Revenues	Other-Labor	2,815	930	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Broadband Misc Revenues	Other - Parts	7,525	7,344	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
Broadband Misc Revenues	Leased Fiber Access	20,051	18,520	20,000	20,000	-	4,800	(15,200)	4,800	4,800	4,800	4,800
Broadband Misc Revenues	Other-Connection Fees	8,922	5,331	16,000	16,000	-	20,000	4,000	20,000	20,000	20,000	20,000
Broadband Misc Revenues	Cable Equipment Rental	5,340	5,340	5,340	5,340	-	16,000	10,660	16,000	16,000	16,000	16,000
Broadband Misc Revenues	Other-Leased Access Revenue	-	1,200	4,800	4,800	-	5,340	540	5,340	5,340	5,340	5,340
Broadband Misc Revenues	Other-Late Payment Fees	13,930	13,560	12,500	12,500	-	12,500	-	12,500	12,500	12,500	12,500
Broadband Misc Revenues	Other-NSF Fees	25	125	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Other-Recovery Income	985	221	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Channel Revenue	121	2,460	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Miscellaneous Revenue	47	1,983	-	-	-	-	-	-	-	-	-
Total Miscellaneous Revenues		70,155	68,514	68,640	68,640	-	68,640	-	68,640	68,640	68,640	68,640
Phone Revenues	Basic Phone Service	37,113	42,272	42,000	42,000	-	43,000	1,000	44,000	45,000	46,000	47,000
Phone Revenues	Changes To Service Fee	75	350	-	-	-	-	-	-	-	-	-
Phone Revenues	Long Distance Charges	277	43	-	-	-	-	-	-	-	-	-
Total Phone Revenues		37,465	42,665	42,000	42,000	-	43,000	1,000	44,000	45,000	46,000	47,000

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections
Broadband Fund

Worksheet	Account Name			2019	2019	2020	2020	2021 Long	2022 Long	2023 Long	2024 Long	
		Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
<u>Cost of Sales</u>												
Cable Cost of Sales	Basic Programming Fee	604,677	664,190	668,100	668,100	-	694,824	26,724	722,617	722,617	722,617	722,617
Cable Cost of Sales	Copyright Royalties	6,422	5,879	7,418	7,418	-	7,492	74	7,567	7,643	7,719	7,796
Cable Cost of Sales	Broadcast Retransmission	-	-	-	-	-	-	-	-	-	-	-
Cable Cost of Sales	Premium Program Fees	83,380	79,013	93,840	93,840	-	95,717	1,877	97,631	98,607	99,594	100,589
Cable Cost of Sales	Digital - Basic Program Fees	84,543	47,407	89,797	89,797	-	90,695	898	91,602	92,518	93,443	94,378
Cable Cost of Sales	TV Guide Programming	6,786	6,977	6,960	6,960	-	7,169	209	7,312	7,458	7,608	7,760
Cable Cost of Sales	HDTV	3,605	3,621	6,060	6,060	-	6,121	61	6,182	6,244	6,306	6,369
Cable Cost of Sales	Pay Per View Fees	-	-	-	-	-	-	-	-	-	-	-
Cable Cost of Sales	TV Everywhere Fees	2,920	3,815	2,788	2,788	-	2,816	28	2,844	2,872	2,901	2,930
Total Cable Cost of Sales		792,333	810,902	874,963	874,963	-	904,833	29,870	935,755	937,960	940,188	942,439
Phone Cost of Sales	Phone Service Costs	24,240	22,377	26,000	26,000	-	12,000	(14,000)	12,000	12,000	12,000	12,000
Phone Cost of Sales	Connection Fees-Phone	-	1,967	-	-	-	-	-	-	-	-	-
Total Phone Cost of Sales		24,240	24,344	26,000	26,000	-	12,000	(14,000)	12,000	12,000	12,000	12,000
Internet Cost of Sales	Internet Costs	214,500	205,620	211,116	211,116	-	190,000	(21,116)	200,000	200,000	200,000	200,000
Total Internet Cost of Sales		214,500	205,620	211,116	211,116	-	190,000	(21,116)	200,000	200,000	200,000	200,000

Capital

Broadband Fund Capital	Test Equipment	-	2,500	6,500	6,500	-	5,000	(1,500)	-	-	-	-
Broadband Fund Capital	Software Upgrades (2)	-	-	-	19,000	19,000	24,000	5,000	29,000	29,000	29,000	29,000
Broadband Fund Capital	Vehicles	-	30,328	32,500	32,500	-	10,000	(22,500)	35,000	35,000	35,000	35,000
Broadband Fund Capital	Equipment	634	4,922	-	8,800	8,800	20,000	11,200	18,800	5,000	5,000	5,000
Broadband Fund Capital	System Upgrades (1)	130,940	189,872	1,522,645	1,522,645	-	1,600,000	77,355	-	-	-	-
Total Capital		131,574	227,622	1,561,645	1,589,445	27,800	1,659,000	69,555	82,800	69,000	69,000	69,000

(1) 2019 engineering and start of build

(2) Cyber Security Monitoring

(3) 2020 - Replace bucket truck used , 2021 replace tech vehicle 2006 ford F150

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Broadband Fund

Worksheet	Account Name			2019		2019		2020		2021 Long	2022 Long	2023 Long	2024 Long
		Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection	
<u>Operating Costs</u>													
Operating Costs	Salaries & Wages	252,007	265,518	265,435	275,835	10,400	303,761	27,926	303,761	303,761	303,761	303,761	303,761
Operating Costs	Housing Allowance	12,517	12,517	12,840	12,840	-	12,840	-	12,840	12,840	12,840	12,840	12,840
Operating Costs	Group Insurance	52,454	49,747	50,000	53,125	3,125	68,750	15,625	70,125	71,528	72,958	74,417	74,417
Operating Costs	Dependent Health Reimbursement	(3,764)	(4,017)	(4,356)	(4,356)	-	(4,356)	-	(4,356)	(4,356)	(4,356)	(4,356)	(4,356)
Operating Costs	PERA & Payroll Taxes	38,523	40,851	40,824	42,424	1,600	46,719	4,295	46,719	46,719	46,719	46,719	46,719
Operating Costs	PERA 401K	20,790	23,019	22,562	22,562	-	22,700	138	22,700	22,700	22,700	22,700	22,700
Operating Costs	Workers Compensation	5,539	4,595	5,775	5,775	-	6,064	289	6,367	6,685	7,020	7,371	7,371
Operating Costs	Other Employee Benefits	3,500	800	3,580	4,500	920	4,500	-	4,590	4,682	4,775	4,871	4,871
Operating Costs	Uniforms	464	174	500	500	-	500	-	500	500	500	500	500
Operating Costs	Operations Consulting	-	45,948	-	-	-	-	-	-	-	-	-	-
Operating Costs	Bad Debt Expense	(589)	6,079	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000	5,000
Operating Costs	Technical - Computer Support	50,379	50,779	47,940	47,940	-	47,940	-	47,940	47,940	47,940	47,940	47,940
Operating Costs	Call Center Fees	1,416	1,462	1,573	1,573	-	1,800	227	1,800	1,800	1,800	1,800	1,800
Operating Costs	Janitorial/Trash Removal	1,560	1,430	1,586	1,586	-	1,586	-	1,586	1,586	1,586	1,586	1,586
Operating Costs	R/M - Head End	20,088	14,118	20,000	20,000	-	25,000	5,000	25,000	25,000	25,000	25,000	25,000
Operating Costs	R/M - Plant	14,012	22,714	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000	25,000
Operating Costs	Vehicle Repair & Maintenance	690	1,887	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500	1,500
Operating Costs	Facility Expenses	1,199	786	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000	2,000
Operating Costs	Insurance	3,555	4,039	3,675	3,675	-	3,675	-	3,675	3,675	3,675	3,675	3,675
Operating Costs	Communications	6,678	6,055	5,578	5,578	-	5,578	-	5,578	5,578	5,578	5,578	5,578
Operating Costs	Marketing & Advertising	105	204	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000	5,000
Operating Costs	TCTV 12 Support	5,000	-	-	-	-	-	-	-	-	-	-	-
Operating Costs	Dues & Fees	1,585	1,334	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000	2,000
Operating Costs	Travel, Education & Training	3,023	7,383	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000	6,000
Operating Costs	Contract Labor	635	2,495	5,000	7,500	2,500	1,000	(6,500)	-	-	-	-	-
Operating Costs	Cable Locates	275	246	600	600	-	600	-	600	600	600	600	600
Operating Costs	Invoice Processing	3,095	2,225	3,600	3,600	-	3,600	-	3,600	3,600	3,600	3,600	3,600
Operating Costs	Online Payment Processing Fees	15,099	17,247	15,600	15,600	-	15,600	-	15,600	15,600	15,600	15,600	15,600
Operating Costs	Postage & Freight	4,322	3,271	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200	5,200
Operating Costs	General Supplies & Materials	2,803	1,322	7,000	7,000	-	7,000	-	7,000	7,000	7,000	7,000	7,000
Operating Costs	Supplies - Office	1,910	1,700	2,550	2,550	-	2,550	-	2,550	2,550	2,550	2,550	2,550
Operating Costs	DVR'S (1)	4,918	3,324	10,000	10,000	-	50,000	40,000	25,000	5,000	5,000	5,000	5,000
Operating Costs	Digital Cable Terminals	1,969	2,005	-	-	-	-	-	-	-	-	-	-
Operating Costs	Cable Modems	3,078	2,125	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000	3,000
Operating Costs	Wireless Routers	280	-	-	-	-	-	-	-	-	-	-	-
Operating Costs	Phone Terminals	-	-	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500	1,500
Operating Costs	Business Meals	1,303	994	500	800	300	800	-	800	800	800	800	800

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections
Broadband Fund

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long	2022 Long	2023 Long	2024 Long	
				2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
Operating Costs	Employee Appreciation	138	460	500	500	-	500	-	500	500	500	500
Operating Costs	Utilities - Natural Gas	896	547	986	986	-	986	-	986	986	986	986
Operating Costs	Utilities - Electricity	17,220	17,748	21,608	21,608	-	21,608	-	21,608	21,608	21,608	21,608
Operating Costs	Utilities - Gasoline	2,579	3,716	4,343	4,343	-	4,343	-	4,343	4,343	4,343	4,343
Operating Costs	Non-capital Equipment	-	369	-	-	-	-	-	-	-	-	-
Total Operating Costs		551,251	617,216	605,999	624,844	18,845	711,844	87,000	687,612	669,425	671,283	673,189

(1) Initial investment in cable boxes for upgrade

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Telluride Conference Center (TCC)

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed				
TCC Expense	Facility Expenses	58	1,872	-	-	-	-	-	-	-	-
TCC Expense	Contract Labor (1)	5,000	-	50,000	-	(50,000)	50,000	50,000	-	-	-
TCC Expense	HOA Dues	88,467	87,796	92,033	90,833	(1,200)	92,650	1,817	94,503	96,393	98,321
TCC Expense	Marketing (2)	100,000	100,000	100,000	100,000	-	100,000	-	100,000	100,000	100,000
TCC Expense	Capital Expenses (2)	5,564	12,875	20,000	20,000	-	20,000	-	20,000	20,000	20,000
Total Expense		199,089	202,543	262,033	210,833	(51,200)	262,650	51,817	214,503	216,393	218,321
TCC Other Sources/Uses	Transfer (To)/From General Fund Operations	193,525	202,543	242,033	190,833	(51,200)	242,650	51,817	194,503	196,393	198,321
TCC Other Sources/Uses	Transfer (To)/From General Fund Cap/MR&R	5,564	-	20,000	20,000	-	20,000	-	20,000	20,000	20,000
Total Other Source/Uses		199,089	202,543	262,033	210,833	(51,200)	262,650	51,817	214,503	216,393	218,321
Surplus (Deficit)		-	-	-	-	-	-	-	-	-	-

(1) 2020 Study/consulting for possible expansion (pushed from 2019)

(2) Contractual obligation

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections
Gondola Fund

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
	<u>Summary</u>											
	Revenues											
	TMVOA Operations Contribution	3,229,844	3,357,231	3,841,128	3,795,471	(45,657)	3,999,155	203,684	3,975,602	3,997,747	3,999,850	4,172,484
	TMVOA Cap & Major Repairs Funding	1,461,922	1,217,591	1,189,578	696,200	(493,378)	486,200	(210,000)	357,000	353,000	275,000	95,000
	TMVOA Funding	4,691,766	4,574,822	5,030,706	4,491,671	(539,035)	4,485,355	(6,316)	4,332,602	4,350,747	4,274,850	4,267,484
	TSG - 1% Lift Ticket Contribution	186,075	188,099	200,000	200,000	-	200,000	-	200,000	200,000	200,000	200,000
	Event Operations Funding	14,157	3,556	-	-	-	-	-	-	-	-	-
	TOT Extended Ops Contribution	36,000	36,000	36,000	36,000	-	36,000	-	36,000	36,000	36,000	36,000
	Miscellaneous Revenue	591	7,165	-	-	-	-	-	-	-	-	-
	CDOT Grant Funding - Ops	149,982	145,719	141,240	141,240	-	141,240	-	141,240	141,240	141,240	141,240
	CDOT Grant Funding - Cap/MR&R	88,000	737,063	390,800	690,800	300,000	390,800	(300,000)	-	-	-	-
	Total Gondola Funding	5,166,571	5,692,423	5,798,746	5,559,711	(239,035)	5,253,395	(306,316)	4,709,842	4,727,987	4,652,090	4,644,724
	Expenditures											
	Gondola Operations	1,655,099	1,716,220	1,958,701	1,905,179	(53,522)	1,961,276	56,097	1,938,090	1,946,169	1,954,521	1,963,160
	Gondola Maintenance	1,140,923	1,271,316	1,348,651	1,348,412	(239)	1,420,613	72,201	1,421,957	1,417,987	1,424,210	1,430,632
	Overhead/Fixed Costs	386,335	398,549	455,556	455,056	(500)	458,056	3,000	458,056	458,056	458,056	458,056
	MARRS	73,595	65,018	76,246	76,246	-	76,246	-	76,246	76,246	76,246	76,246
	Chondola	319,109	232,529	212,660	212,885	225	279,339	66,454	278,312	295,704	283,171	435,716
	Contingency	-	21,036	121,554	119,933	(1,621)	125,866	5,933	125,180	125,825	125,886	130,914
	Total Operating Costs	3,575,060	3,704,668	4,173,368	4,117,711	(55,657)	4,321,395	203,684	4,297,842	4,319,987	4,322,090	4,494,724
	Capital/MR&R											
	Major Repairs & Replacements	299,156	1,791,839	1,452,378	1,259,000	(193,378)	865,000	(394,000)	345,000	210,000	150,000	65,000
	Capital	1,250,866	141,778	128,000	128,000	-	12,000	(116,000)	12,000	143,000	125,000	30,000
	Total Capital/MR&R	1,550,022	1,933,617	1,580,378	1,387,000	(193,378)	877,000	(510,000)	357,000	353,000	275,000	95,000
	Total Expenditures	5,125,082	5,638,285	5,753,746	5,504,711	(249,035)	5,198,395	(306,316)	4,654,842	4,672,987	4,597,090	4,589,724
	Other Sources											
	Sale of Assets	1,672	-	-	-	-	-	-	-	-	-	-
	Administrative Services	(43,161)	(54,138)	(45,000)	(55,000)	(10,000)	(55,000)	-	(55,000)	(55,000)	(55,000)	(55,000)
	Total Other Sources/Uses	(41,489)	(54,138)	(45,000)	(55,000)	(10,000)	(55,000)	-	(55,000)	(55,000)	(55,000)	(55,000)
	Surplus (Deficit)	-	-	-	-	-	-	-	-	-	-	-

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections
Gondola Fund

Worksheet	Account Name			2019	2019	2020	2020	2021 Long	2022 Long	2023 Long	2024 Long	
		Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Gondola - MARRS	Salaries & Wages	55,165	53,265	59,542	59,542	-	59,542	-	59,542	59,542	59,542	59,542
Gondola - MARRS	PERA & Payroll Taxes	8,203	8,201	9,158	9,158	-	9,158	-	9,158	9,158	9,158	9,158
Gondola - MARRS	Workers Compensation	1,387	1,092	2,866	2,866	-	2,866	-	2,866	2,866	2,866	2,866
Gondola - MARRS	Payroll Processing	2,584	2,460	1,680	1,680	-	1,680	-	1,680	1,680	1,680	1,680
Gondola - MARRS	General Supplies & Materials	6,257	-	500	500	-	500	-	500	500	500	500
Gondola - MARRS	MARRS Zip Bikes	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Gondola - MARRS	Evacuee Clothing	-	-	500	500	-	500	-	500	500	500	500
Total MARRS		73,595	65,018	76,246	76,246	-	76,246	-	76,246	76,246	76,246	76,246
Gondola - FGOA	Technical Support	4,593	3,255	5,500	7,500	2,000	5,500	(2,000)	5,500	5,500	5,500	5,500
Gondola - FGOA	Lightning Detection Service	17,200	1,500	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Gondola - FGOA	Janitorial/Trash Removal	25,290	24,118	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
Gondola - FGOA	Insurance	32,469	31,747	36,057	36,057	-	37,057	1,000	37,057	37,057	37,057	37,057
Gondola - FGOA	Communications	8,896	17,884	12,000	12,000	-	12,000	-	12,000	12,000	12,000	12,000
Gondola - FGOA	Dues & Fees	7,296	7,019	9,000	6,000	(3,000)	7,500	1,500	7,500	7,500	7,500	7,500
Gondola - FGOA	Utilities - Water/Sewer	7,207	8,257	6,624	6,624	-	6,624	-	6,624	6,624	6,624	6,624
Gondola - FGOA	Utilities - Natural Gas	25,479	32,700	39,375	39,375	-	39,375	-	39,375	39,375	39,375	39,375
Gondola - FGOA	Utilities - Electricity	242,007	254,158	275,000	272,500	(2,500)	275,000	2,500	275,000	275,000	275,000	275,000
Gondola - FGOA	Utilities - Internet	2,137	2,137	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola - FGOA	Gondola Employee Shuttle Expense	2,858	8,783	13,500	13,500	-	13,500	-	13,500	13,500	13,500	13,500
Gondola - FGOA	Legal - Miscellaneous	10,903	6,991	3,000	6,000	3,000	6,000	-	6,000	6,000	6,000	6,000
Total FGOA		386,335	398,549	455,556	455,056	(500)	458,056	3,000	458,056	458,056	458,056	458,056

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections
Gondola Fund

Worksheet	Account Name			2019		2020		2021 Long	2022 Long	2023 Long	2024 Long	
		Actuals 2017	Actuals 2018	2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Chondola	Salaries & Wages - Operations (1)	45,671	56,295	54,560	54,560	-	54,560	-	56,197	56,197	56,197	56,197
Chondola	Salaries & Wages - Maintenance	21,476	6,771	15,500	15,500	-	15,500	-	15,500	15,500	15,500	15,500
Chondola	PERA & Payroll Taxes	10,061	10,072	10,775	10,775	-	10,775	-	11,043	11,043	11,043	11,043
Chondola	Workers Compensation	1,285	2,314	3,675	3,400	(275)	3,570	170	3,749	3,936	4,133	4,339
Chondola	Telski Labor	16,579	22,808	22,500	23,000	500	23,000	-	23,000	23,000	23,000	23,000
Chondola	Telski-Dues, Fees, Licenses	465	1,220	2,750	2,750	-	2,750	-	2,500	2,500	2,500	2,500
Chondola	Telski - Parts & Supplies	37,237	19,754	28,000	28,000	-	28,000	-	28,000	28,000	28,000	28,000
Chondola	Telski - Outside Labor	1,750	1,876	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Chondola	Telski-Utilities	32,295	25,872	39,900	39,900	-	29,850	(10,050)	29,850	29,850	29,850	29,850
Chondola	Major R&R Terminal Rebuilds (4)	-	-	-	-	-	71,334	71,334	73,474	75,678	77,949	80,287
Chondola	Major R&R Grip Jaws (2)	20,635	-	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
Chondola	Major R&R - Cabin Replacement	-	-	-	-	-	-	-	-	-	-	-
Chondola	Gearbox Rebuild (3)	-	10,354	-	-	-	-	-	-	15,000	-	-
Chondola	Controls	17,208	33,998	-	-	-	-	-	-	-	-	-
Chondola	Cabin Refurbs	21,287	22,046	-	-	-	-	-	-	-	-	-
Chondola	Equipment Storage & Material Handling (5)	-	-	-	-	-	-	-	-	-	-	150,000
Chondola	Video Surveillance	38	-	-	-	-	-	-	-	-	-	-
Chondola	Belt Replacement	1,579	-	-	-	-	5,000	5,000	-	-	-	-
Chondola	AC Drives, Motors, Processors	-	19,149	-	-	-	-	-	-	-	-	-
Chondola	Seat Pads	-	-	-	-	-	-	-	-	-	-	-
Chondola	Sound Dampening	91,543	-	-	-	-	-	-	-	-	-	-
Total Chondola		319,109	232,529	212,660	212,885	225	279,339	66,454	278,312	295,704	283,171	435,716

(1) Includes 3% merit increase

(2) There will be no capital grip jaw purchase in 2018.

(3) This is an unbudgeted expense for 2018. It was an emergency parts purchase by TSG.

(4) 2020-2024 Chondola Estimate

(5) 2024 Haul Rope Replacement

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections
Gondola Fund

Worksheet	Account Name			2019		2020		2021 Long	2022 Long	2023 Long	2024 Long	
		Actuals 2017	Actuals 2018	2019 Original	Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Gondola Operations	Salaries & Wages (6)	987,945	1,037,021	1,122,941	1,122,941	-	1,131,051	8,110	1,131,051	1,131,051	1,131,051	1,131,051
Gondola Operations	Seasonal Bonus	34,410	33,050	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
Gondola Operations	Gondola Ops-Admin Mgmt Support	177,722	172,907	176,930	176,930	-	182,238	5,308	182,238	182,238	182,238	182,238
Gondola Operations	Offset Labor	(6,968)	-	-	-	-	-	-	-	-	-	-
Gondola Operations	Group Insurance (9)	156,597	145,995	219,000	168,978	(50,022)	182,496	13,518	186,146	189,869	193,666	197,540
Gondola Operations	Dependent Health Reimbursement	(8,557)	(8,705)	(5,500)	(5,500)	-	(5,500)	-	(5,500)	(5,500)	(5,500)	(5,500)
Gondola Operations	PERA & Payroll Taxes	152,083	160,666	178,091	178,091	-	179,339	1,248	179,339	179,339	179,339	179,339
Gondola Operations	PERA 401K	16,027	17,897	23,931	18,931	(5,000)	18,931	-	18,931	18,931	18,931	18,931
Gondola Operations	Workers Compensation	44,401	48,177	68,250	68,250	-	71,663	3,413	75,246	79,008	82,958	87,106
Gondola Operations	Other Employee Benefits	26,373	19,845	29,078	29,078	-	29,078	-	29,660	30,253	30,858	31,475
Gondola Operations	Agency Compliance	4,009	4,948	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200
Gondola Operations	Employee Assistance Program	1,205	1,056	1,236	1,236	-	1,236	-	1,236	1,236	1,236	1,236
Gondola Operations	Employee Life Insurance	1,806	2,369	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola Operations	Flex Spending Admin Fees	96	517	268	268	-	268	-	268	268	268	268
Gondola Operations	Uniforms (7)	3,716	787	14,000	14,000	-	45,000	31,000	14,000	14,000	14,000	14,000
Gondola Operations	Payroll Processing	13,408	13,433	14,302	14,302	-	14,302	-	14,302	14,302	14,302	14,302
Gondola Operations	Vehicle Repair & Maintenance	976	101	2,300	2,300	-	2,300	-	2,300	2,300	2,300	2,300
Gondola Operations	Recruiting	14,743	21,093	13,000	13,000	-	13,000	-	13,000	13,000	13,000	13,000
Gondola Operations	Travel, Education & Training	6,025	6,619	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Gondola Operations	Supplies (8)	11,884	23,740	26,500	26,500	-	20,000	(6,500)	20,000	20,000	20,000	20,000
Gondola Operations	Operating Incidents	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Gondola Operations	Blankets - Purchase/Cleaning	2,209	865	5,500	5,500	-	5,500	-	5,500	5,500	5,500	5,500
Gondola Operations	Business Meals	643	331	500	500	-	500	-	500	500	500	500
Gondola Operations	Employee Appreciation	3,182	3,321	3,000	4,500	1,500	4,500	-	4,500	4,500	4,500	4,500
Gondola Operations	Utilities - Gas & Oil	2,427	1,711	4,200	4,200	-	4,200	-	4,200	4,200	4,200	4,200
Gondola Operations	Grant Success Fees	8,736	8,474	8,474	8,474	-	8,474	-	8,474	8,474	8,474	8,474
Total Gondola Ops		1,655,099	1,716,220	1,958,701	1,905,179	(53,522)	1,961,276	56,097	1,938,090	1,946,169	1,954,521	1,963,160

(6) 2020-Includes 3% merit increase

(7) Telski's winter uniform cycle hits for the 2020-2021 winter season - By operating agreement, gondola ops uniforms must match TSG lift ops.

(8) Planned to order maze panels in 2019. No longer needed.

(9) Health insurance running \$31k below projections through June due to lower number of FTYR operators. Expect to hire additional FTYR in second half of year.

Gondola Maintenance	Salaries & Wages (10)	593,643	701,189	720,000	720,000	-	747,516	27,516	747,516	747,516	747,516	747,516
Gondola Maintenance	Housing Allowance	6,669	10,297	10,716	10,716	-	10,716	-	10,716	10,716	10,716	10,716
Gondola Maintenance	Group Insurance	136,613	145,052	144,960	144,960	-	156,557	11,597	159,688	162,882	166,139	169,462
Gondola Maintenance	Dependent Health Reimbursement	(9,480)	(8,191)	(9,672)	(9,672)	-	(9,672)	-	(9,672)	(9,672)	(9,672)	(9,672)
Gondola Maintenance	PERA & Payroll Taxes	90,634	107,038	110,736	110,736	-	114,968	4,232	114,968	114,968	114,968	114,968
Gondola Maintenance	PERA 401K	24,092	31,951	34,695	34,695	-	37,376	2,681	37,376	37,376	37,376	37,376
Gondola Maintenance	Workers Compensation	27,123	23,337	47,289	43,500	(3,789)	45,675	2,175	47,959	50,357	52,875	55,518

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections
Gondola Fund

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019	2019	2020	2020	2021 Long	2022 Long	2023 Long	2024 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
									Projection	Projection	Projection	Projection
Gondola Maintenance	Other Employee Benefits	17,088	9,733	21,480	21,480	-	21,480	-	21,910	22,348	22,795	23,251
Gondola Maintenance	Agency Compliance	466	267	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Gondola Maintenance	Employee Assistance Program	312	650	320	320	-	320	-	320	320	320	320
Gondola Maintenance	Employee Life Insurance	2,367	2,026	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola Maintenance	Flex Spending Admin Fees	123	364	300	300	-	300	-	300	300	300	300
Gondola Maintenance	Uniforms	6,880	1,430	4,000	3,500	(500)	6,000	2,500	4,000	4,000	4,000	4,000
Gondola Maintenance	Payroll Processing	4,062	4,722	4,827	4,827	-	4,827	-	4,827	4,827	4,827	4,827
Gondola Maintenance	Vehicle Repair & Maintenance (11)	19,956	12,439	15,000	15,000	-	25,000	10,000	25,000	15,000	15,000	15,000
Gondola Maintenance	Trails & Road Maintenance	49	5,339	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Gondola Maintenance	Facility Expenses (12)	23,585	26,896	20,000	25,000	5,000	30,000	5,000	30,000	30,000	30,000	30,000
Gondola Maintenance	Recruiting	3,135	736	500	1,500	1,000	1,500	-	1,500	1,500	1,500	1,500
Gondola Maintenance	Dues & Fees	12,705	13,283	14,000	14,000	-	14,000	-	14,000	14,000	14,000	14,000
Gondola Maintenance	Travel, Education & Training (13)	7,052	10,734	7,500	7,500	-	10,000	2,500	7,500	7,500	7,500	7,500
Gondola Maintenance	Contract Labor	12,817	15,185	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Gondola Maintenance	Postage & Freight	471	526	550	2,000	1,450	1,000	(1,000)	1,000	1,000	1,000	1,000
Gondola Maintenance	Supplies	32,965	32,234	40,000	35,000	(5,000)	40,000	5,000	40,000	40,000	40,000	40,000
Gondola Maintenance	Parts	123,792	116,028	120,000	120,000	-	120,000	-	120,000	120,000	120,000	120,000
Gondola Maintenance	Business Meals	673	1,016	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Gondola Maintenance	Employee Appreciation	709	610	550	550	-	550	-	550	550	550	550
Gondola Maintenance	Utilities - Gas & Oil (14)	2,420	6,427	3,400	5,000	1,600	5,000	-	5,000	5,000	5,000	5,000
Total Gondola Maintenance		1,140,923	1,271,316	1,348,651	1,348,412	(239)	1,420,613	72,201	1,421,957	1,417,987	1,424,210	1,430,632

(10) Includes 3% rate increase and overtime contingency

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections
Gondola Fund

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
(11) 2020 Terex major service/2021 Snowcat major service												
(12) Revised upward to reflect costs associated with aging infrastructure - roof repairs, bathrooms, etc.												
(13) Additional controls and hydraulics training for new system												
(14) Revised upwards to reflect backup generator fuel consumption												
Gondola Capital/MR&R	Noise Mitigation	-	355,090	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
Gondola Capital/MR&R	Bull Wheel Replacement (15)	-	-	-	-	-	-	-	75,000	75,000	75,000	-
Gondola Capital/MR&R	Gearbox Rebuild	-	-	-	-	-	-	-	100,000	-	-	-
Gondola Capital/MR&R	Boiler Replacement	-	-	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Painting	-	-	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Haul Ropes	126,833	464,495	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Conveyor Drives & Gear Motors	-	-	-	-	-	20,000	20,000	20,000	20,000	-	-
Gondola Capital/MR&R	Conveyor Rebuilds	-	-	-	-	-	150,000	150,000	50,000	50,000	-	-
Gondola Capital/MR&R	Cabin Window Buffing	9,672	-	20,000	20,000	-	10,000	(10,000)	20,000	10,000	20,000	10,000
Gondola Capital/MR&R	Fiber Optics - Control System (16)	-	450,000	723,378	850,000	126,622	20,000	(830,000)	-	-	-	-
Gondola Capital/MR&R	Cabin Refurbs (17)	161,285	350,042	234,000	234,000	-	40,000	(194,000)	-	-	-	-
Gondola Capital/MR&R	Station Upgrades (18)	-	-	400,000	100,000	(300,000)	550,000	450,000	-	-	-	-
Gondola Capital/MR&R	Electric Motor	-	-	-	-	-	-	-	25,000	-	-	-
Gondola Capital/MR&R	Lighting Array Repairs (19)	-	90,334	20,000	-	(20,000)	40,000	40,000	20,000	20,000	20,000	20,000
Gondola Capital/MR&R	Wayfinding	1,365	81,879	20,000	20,000	-	-	(20,000)	-	-	-	-
Total MR&R		299,156	1,791,839	1,452,378	1,259,000	(193,378)	865,000	(394,000)	345,000	210,000	150,000	65,000
Gondola Capital/MR&R	Gondola Cabins	413,495	323	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Vehicles	25,794	-	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Equipment Replacement (20)	811,577	-	28,000	28,000	-	12,000	(16,000)	12,000	18,000	-	30,000
Gondola Capital/MR&R	Grip Replacements (21)	-	-	-	-	-	-	-	-	125,000	125,000	-
Gondola Capital/MR&R	Bike Racks (22)	-	-	100,000	100,000	-	-	(100,000)	-	-	-	-
Gondola Capital/MR&R	Staircases	-	58,970	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Terminal Flooring	-	82,485	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	AC Drives/Motors	-	-	-	-	-	-	-	-	-	-	-
Total Capital		1,250,866	141,778	128,000	128,000	-	12,000	(116,000)	12,000	143,000	125,000	30,000

(15) Placeholders for all 3 drive bullwheels, subject to condition

(16) 2019 - Mainline controls system upgrade partially offset with grant funding; 2020 - \$20K Fiber from San Sofia to Town Hall

(17) 2019 - Phase 6 cabin refurbishments 80% grant offset; 2020 - Refurb 2x Steamboat old Omegas and 1x OM3

(18) 2019 - TA bumper rails stations 1 and 4, Work chair parking rail station 5, Washbay improvements station 6, Angle station office space, Design work on Station 1 entrance and Angle bathrooms; 2020 - \$150K Entrance modifications station 1, \$350K Bathrooms at angle station, \$50K Angle fire suppression system updates+

(19) 2020 Station 4 Roof Array replacement

(20) 2019 - RZR replacement, snowmobile replacement; 2020 - Snowmobile replacement; 2021 - Snowmobile Replacement; 2022 - UTV replacement; 2024 UTV replacement, Snowmobile replacement for replacement and expansion of Oak St. public restrooms.

(21) 2022 and 2023 - 7 Year jaw/spring replacement schedule

(22) 2019 - Cabin bike rack solution

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Municipal Debt Service

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019	2019	2020	2020	2021 Long	2022 Long	2023 Long	2024 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
									Projection	Projection	Projection	Projection
DSF Revs	Tax - Specific Ownership	149,712	29,307	32,000	32,000	-	32,000	-	32,000	32,000	32,000	32,000
DSF Revs	Tax - Property - 2007 Bonds	1,704,922	-	-	-	-	-	-	-	-	-	-
DSF Revs	Tax - Property - 2009 Bonds	306,445	-	-	-	-	-	-	-	-	-	-
DSF Revs	Tax - Property - 2014 Bonds	248,849	498,185	555,545	555,545	-	548,019	(7,526)	549,506	545,594	548,693	551,183
DSF Revs	Tax - Property - 2005 Bonds	673,199	-	-	-	-	-	-	-	-	-	-
DSF Revs	Tax - Property - 2006A Bonds	480,933	-	-	-	-	-	-	-	-	-	-
Total Property Taxes		3,564,060	527,492	587,545	587,545	-	580,019	(7,526)	581,506	577,594	580,693	583,183
DSF Revs	2014 Bond Reserve Fund	1,315	1,664	300	300	-	300	-	300	300	300	300
DSF Revs	Interest-2006B Liquidity Fund	2,614	2,436	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
DSF Revs	Interest-Other Interest	-	370	-	-	-	-	-	-	-	-	-
DSF Revs	Interest Revenue - 2011 Gondola Bonds	373	531	200	200	-	200	-	200	200	200	200
Total Investment Income		4,302	5,001	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
DSF Revs	Contribution- TMVOA	60,455	59,608	60,066	60,066	-	59,002	(1,064)	60,894	533,676	-	-
DSF Revs	Contribution-Telski	144,060	142,042	143,134	143,134	-	140,598	(2,536)	145,106	1,271,724	-	-
Total Contributions		204,515	201,650	203,200	203,200	-	199,600	(3,600)	206,000	1,805,400	-	-
Total Debt Service Fund Revenues		3,772,877	734,143	792,745	792,745	-	781,619	(11,126)	789,506	2,384,994	582,693	585,183
Debt Service	Bond Admin Fees/Trustee Charges	1,925	1,158	2,750	1,158	(1,592)	1,158	-	1,158	1,158	1,158	1,158
Debt Service	Audit Fees	-	2,000	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Debt Service	Bank Fees	250	-	-	-	-	-	-	-	-	-	-
Debt Service	County Treasurer Collection Fees	102,762	14,995	16,980	16,980	-	16,763	(217)	16,806	16,692	16,782	16,854
Total Administrative Fees		104,937	18,153	21,730	20,138	(1,592)	19,921	(217)	19,964	19,850	19,940	20,012
Debt Service	2007 Bonds - Principal	1,705,000	-	-	-	-	-	-	-	-	-	-
Debt Service	2007 Bonds Interest	89,513	-	-	-	-	-	-	-	-	-	-
Debt Service	2005 Bonds Principal	680,000	-	-	-	-	-	-	-	-	-	-
Debt Service	2005 Bonds Interest	34,000	-	-	-	-	-	-	-	-	-	-
Debt Service	2009 Bonds Principal	310,000	-	-	-	-	-	-	-	-	-	-
Debt Service	2009 Bonds Interest	12,400	-	-	-	-	-	-	-	-	-	-
Debt Service	2011 Gondola Bonds Principal (1)	115,000	115,000	120,000	120,000	-	120,000	-	130,000	1,770,000	-	-
Debt Service	2011 Gondola Bonds Interest (1)	89,515	86,650	83,200	83,200	-	79,600	(3,600)	76,000	35,400	-	-
Debt Service	2006A Bonds Principal	490,000	-	-	-	-	-	-	-	-	-	-
Debt Service	2014 Parking Bonds Principal	15,000	275,000	285,000	285,000	-	285,000	-	295,000	300,000	315,000	330,000
Debt Service	2006A Bonds Interest	10,655	-	-	-	-	-	-	-	-	-	-
Debt Service	2014 Parking Bonds Interest	256,525	256,225	250,725	250,725	-	245,025	(5,700)	236,475	227,625	215,625	203,025

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

Municipal Debt Service

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019		2020		2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	
				2019 Original	Forecasted	2019 Adjustments	2020 Proposed					2020 Adjustments
	Total Bond Principal & Interest	3,807,608	732,875	738,925	738,925	-	729,625	(9,300)	737,475	2,333,025	530,625	533,025
	Total Expense	3,912,545	751,028	760,655	759,063	(1,592)	749,546	(9,517)	757,439	2,352,875	550,565	553,037
DSF Revs	Transfer (To)/From General Fund	(207,439)	-	-	-	-	-	-	-	-	-	-
DSF Revs	Transfer (To)/From GF Specific Ownership Taxes	(149,712)	(29,307)	(32,000)	(32,000)	-	(32,000)	-	(32,000)	(32,000)	(32,000)	(32,000)
	Total Other Source/Uses	(357,151)	(29,307)	(32,000)	(32,000)	-	(32,000)	-	(32,000)	(32,000)	(32,000)	(32,000)
	Surplus (Deficit)	(496,819)	(46,191)	90	1,682	1,592	73	(1,609)	67	119	128	146
	Beginning Fund Balance	947,098	450,279	450,633	404,088		405,770		405,843	405,911	406,029	406,157
	Ending Fund Balance	450,279	404,088	450,723	405,770		405,843		405,911	406,029	406,157	406,303

(1) The 2022 principal budget reflects the intent of the TMVOA and TSG LLC to call the remaining bonds outstanding as soon as legally allowed and noticed.

Memo

To: Mayor and Town Council

From: James Mahoney

Date: September 13, 2019

Re: VCA Expansion – Conversion from Rental Apartments to for Sale Units – Item #10 & 11

After the Town Council retreat of September 5, 2019 our office and Town staff were directed to look into the possibility of converting the VCA Expansion Project from rental apartments to units that could be sold individually. Below is a list of actions and other considerations Town Council should review and provide direction on if the desired outcome is to provide for sale units. This list is preliminary and additional items or issues may arise as this is a major direction change and additional time may be necessary, which would impact the original timeline.

1. **Financing.** Financing for a government owned rental project is a completely different product than financing for a for sale product. There are also many variables to consider that we do not have information on yet as the bank the Town has been working with has not had adequate time to provide this information nor has the Town's bond counsel been able to fully review this project. We do know the interest rate will increase for this type of financing and that there are a number of steps that must be taken to be able to acquire such financing. They are as follows.
 - a. Obtain New financing terms based on a for sale project. Bank is working on providing those, which the finance department and bond council will evaluate.
 - b. Create new lot (Lot 1001-R2). Due to the differing nature of the financing, and the fact that there is substantial money owed and years left on the existing VCA financing it will be necessary to replat one of the Lots at VCA (Lot 1001) into two lots so that a new lot is created in order for the bank to have a legally described parcel of property for which security for a new construction loan would attach and that the existing financing still has adequate security for the bank.
 - i. See Platting section below for timing and responsible person.
 - c. Remove Lot 1001-R2 existing deed of trust. Bank indicated this is a simple modification of the deed of trust which the Town's bond counsel can prepare in coordination with the bank.

- i. Task Completion: The timing of this can occur simultaneously with creation of new lot as explained below in the platting section of this outline.
 - d. Approve financing by bank and Town.
 - i. Task Completion: Can happen simultaneously with creation of Lot 1001-R2 in the timeline outlined below. Kevin to oversee and ultimately Town Council to approve.
 - e. Line of Credit or Bridge Financing. Is the bank or the Town able to create enough money to keep project on an October break ground timeline knowing the construction loan cannot be issued until Lot 1001-R2 is created and construction financing can be issued? Cash reserves from housing fund are not adequate to break ground this fall due to deposit required for modular orders (minimum 25% of cost) and foundation costs.
 - i. Task Completion: Kevin to determine these options with bank and Calvin Hanson, bond counsel, assistance. Completion TBD.
 - 1. Acquiring bridge financing, if possible at all due to restrictions on what municipalities can borrow and pledge due to TABOR, will add additional financing costs to the project.
2. **CBG Grant Implications.** Does this impact the conversion and carve out of this property?
- a. Review CBG Grant. A review of this covenant, which is the outstanding ongoing obligation of the grant, reveals that it requires 40 units to be rented at 50% of AMI and 48 units at 60% of AMI which is accomplished through the existing units. This appears to be the only outstanding obligation of the CBG grant. However, this covenant shows up on title to Lot 1005 and Lot 1001 which means that it would apply to any newly created lot. Therefore, the Town needs to approach the Colorado Department of Local Affairs (DOLA) to inquire as to whether they would modify the covenant to release the newly created lot from this covenant.
 - i. Task Completion. Michelle spoke to our DOLA representative. She indicated that the use covenant can be amended to update the legal description and remove the newly created lot so long as the use covenant remains on lot 1005 and 1001R (as replatted).
3. **Platting.** Currently this site is a part of Lot 1001. In order to be able to break out this project from the existing VCA site, Lot 1001 would need to be re-platted to create two new lots one of which would be the remainder of Lot 1001 where the VCA project sits (Lot 1001-R1) and the new lot (Lot 1001-R2). Lot 1001-R2 would then be released by the Bank from the existing financing and used as collateral to secure new financing for the construction of the project. Here are the steps to accomplish this.
- a. Major Subdivision Application. Class 4 application.

- i. Task 1: Hire surveyor to create new plat map. Surveyors are going to take some time to have this done. Foley and Associates indicated a time line of several weeks to produce a first draft from when the Town determines its course of action and an estimated cost of \$4,000.
 - 1. This plat will also have to create easements to provide access across other lots to the newly create lot since there will not be common ownership once units are sold. This will take significant staff and legal time to accomplish.
 - ii. Task 2: File Major Subdivision Application. Work on application narrative and review of compliance with subdivision regulations can occur while plat is being prepared. Staff and legal to complete.
 - iii. Task 3: DRB Review. Requires 30-day notice after complete application submitted (including plat). Staff and legal to complete.
 - iv. Task 4: Town Council Approval by Resolution. 1 hearing. 30-day notice after completion of application.
 - v. Total Timeline. This is based on noticing deadlines for DRB and Town Council. November 7th is the earliest DRB regularly scheduled meeting this could occur. The noticing deadline would be October 7th to have a complete application done and noticing to go out. This is a tight timeline for the work to be completed but may be doable. Council would then hear it on November 21. Financing could be approved at that same date by Town Council; however, it would be prudent to wait for zoning (discussed below) and for a 30-day period after any approval due to any possible challenges to approval.
4. **Zoning.** Current zoning is for Employee Apartments. Here is definition of employee apartments: “A zoning designation that allows for employee apartment multi-family dwelling units that cannot be separately subdivided or conveyed as individual condominium units the occupancy of which is limited to employees and are encumbered by the workforce housing restriction.” In order to be for sale units this site must be rezoned to Employee Condominium zoning.
- a. Rezoning and Density Transfer Application. A Rezoning application will be needed in order to condominiumize and convey as individual units. The following work would be required:
 - i. Task 1: Staff can create and file new application. Several weeks of work.
 - ii. 30-day notice to DRB hearing.
 - 1. 30-day notice for Town Council and two readings.
 - iii. Total Timeline. If application can be submitted and noticed by October 7 it could be heard by DRB on November 7 with Council first reading November 21 and Second Reading December 12. This is truly when financing could be simultaneously approved, but it would be prudent not to draw on any financing for at least 30 days after approval due to any possible challenges to approval.

- b. Amend CUP for parking. The approval for parking at VCA to be 1 per unit is premised on parking managed for a rental project operated by the Town. This approval would have to be revisited. New application would need to be submitted by Town staff and evaluated by Town Council. It would likely have to include approval to allow for offsite parking as parking would likely have to be provided on the remaining VCA lots.
5. **Construction Bidding and Schedule Issues.**
- a. Washer dryer capability. In conversations with architects this is pretty simple for 1 bedroom units. The implications for the 2-bedroom units is they don't fit in a common closet; thus, they have to be located in a bedroom which reduces the room size to less than 100 square feet (which is small). The room size is already small and was designed with a rental product in mind. There will be a cost for architectural and construction change orders related to this change.
 - b. Gas Submetering. We are unsure if for sale units can be sub-metered for gas or if the gas company will require separate gas meters. We have to look into this. This would be a change order and a spatial challenge to find a place for the gas meter banks. There will be a cost for architectural and construction change orders related to this change.
 - c. Consult with Mr. Herrington on Building Code Compliance. This is to ensure that conversion to for sale does not change any code requirements. Can be accomplished at staff level.
 - d. Modular Scheduling. The way the project was set up was to select a contractor September 19 and to approve financing on October 9th with a groundbreaking mid-October. This will be pushed back slightly with this delay and unless there is some type of bridge financing available this will have to be pushed back by until mid-December in order to address platting and zoning as noted above. Therefore, there may be a change in pricing based on the timing change as this impacts the contractors schedule, the modular factories schedule among other factors.
 - e. Bid for Contractor: In the event the Town Council determines to make this direction change, an addendum to the RFP for contractors would have to be issued and time would have to be given for bidders to evaluate due to the schedule changes noted above and the fact that it is a different product with different insurance and liability concerns.
6. **Market Analysis.** No market analysis has occurred for this direction change. Nearly two years of time energy and money have been put into the existing project including a site specific housing needs assessment from Economic & Planning Systems a Denver based consultant premised upon rental housing supply. Without getting into the details of the assessment it determined there would be sufficient market demand to reach full occupancy, addressed raising rental rates to boost revenue and confirmed the unit mix was appropriate.

As it related to lending the following analysis was provided by the assessment as well: “The conclusion from these tables shows a depth of demand that is far greater than observed in most real estate markets. Lenders and/or equity investors should have a high level of confidence in the existing and future market conditions, with interest from existing renters in the area representing two to three times the proposed inventory. Economic growth in the region and the corresponding increase in households could generate over a three-year time period (2018 through 2020) demand for up to 60 percent of the complex. Drawing from existing renters as well as future growth, the project is expected to be oversubscribed in terms of demand.”

- This study was fundamental at the time, to assure Town Council was moving in the
7. right direction and meeting a regional market demand. Town Council may want to consider a similar analysis of the market for saleable units at this location and in this configuration prior to moving forward.
 8. **Co-Mingling Issue.** Comingling a Town operated rental project with an ownership product should be addressed. From experience, any time publicly owned assets and privately owned assets are mixed there can be unanticipated issues.
 9. **Architectural Contract.** The RFP for the architect of record to design the project and the contract for the architect of record both reference this project as rental apartments owned and operated by the Town of Mountain Village. A change of this nature may trigger changes to the contract with the architect as they may have to procure different insurance among other issues. Any changes would likely result in increased costs.
10. **Secondary Concerns to be Addressed:**
- a. Need to set up HOA for new units to be sold. This will incur additional costs for surveying and legal fees for the creation of the HOA.
 - b. Need for other easements such as pedestrian access, drainage, utilities etc. will need to be addressed due to Town no longer owning this whole project.
 - c. Cost allocations associated with access road to this new building and other amenities provided by VCA such as trash and recycling that cannot be accommodated fully on the new lot will need to be addressed.
 - d. Gas submetering. Need to be addressed by new HOA for units.
 - e. Cable and Internet. Is bulk with VCA but would be individually assessed.
 - f. TMVOA dues and taxes would be paid by new owners.
 - g. Town sewer line sits beneath west building. Need easement for Town to access through designed access hatch and on sides of building.
 - h. Finish quality of units. Is it appropriate for saleable product?
 - i. What finishes can come out of contractor budget? Example is window coverings. Typically, in for sale product owners would install.

- j. Repurpose or keep office in new building. Options on this one can be decided as things progress.
- k. What is the appropriate deed restriction for these units?

Staff and legal are looking for Town Council to consider these implications and provide feedback and direction to staff as to how they should proceed.

VCA IV Options

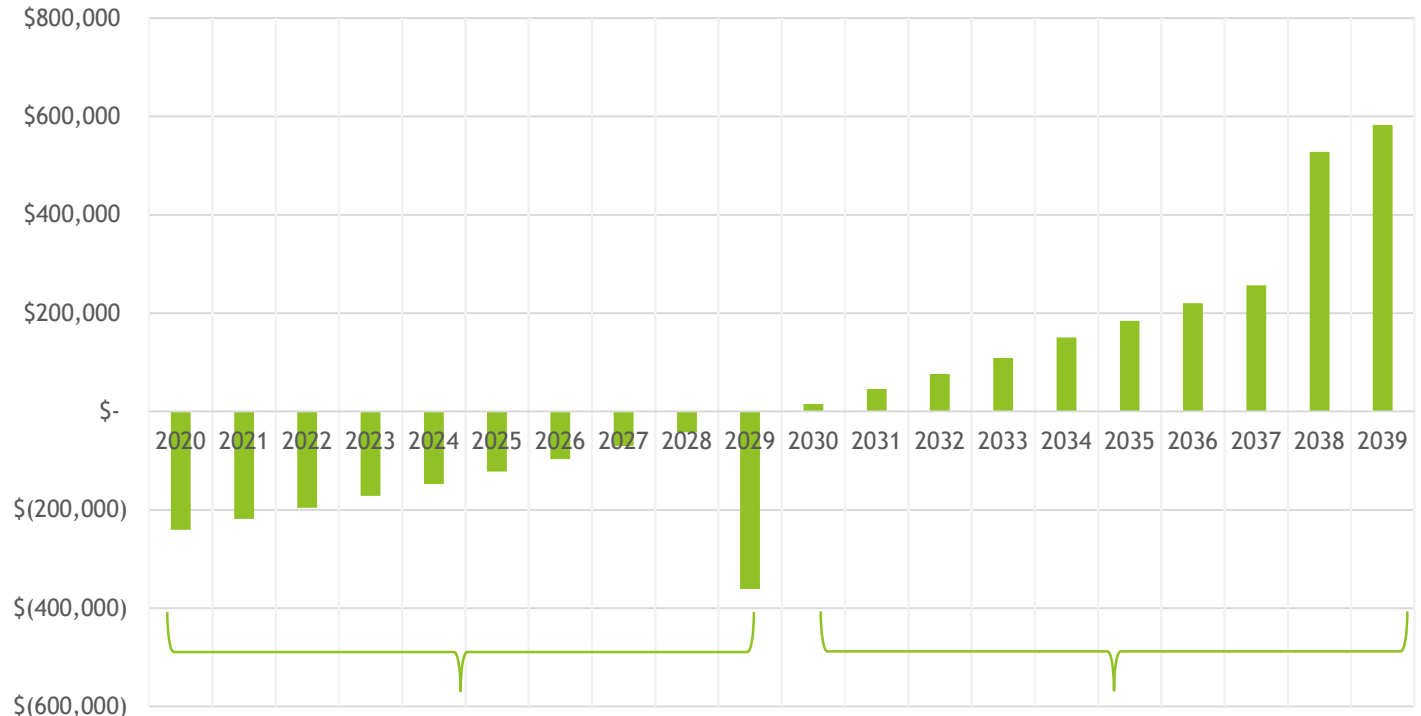
September 5th 2019

VCA IV is progressing and the assumptions continue to evolve.

The current status is highlighted below:

- Current cost is \$14.7 million
- There are 8 one bedroom units at 521 sq ft
- There are 41 two bedroom units at 774 sq ft
- The proforma assumes \$1.5 million of MV “equity” and the remaining debt financed for 20 years at 3.24 %
- The standalone proforma has negative cashflow after debt service in the first 10 years totaling \$1.7 million ... so our total investment will be \$3.2 million
- There is a positive return on our investment assuming in year 20 the facility is sold at a Cap Rate of 7% yielding a sale price of \$13 million
- The current rental assumption is:
 - One bed room \$938
 - Two Bedroom \$1578
 - Rent escalation is 3%

Free Cash Flow After Debt Service

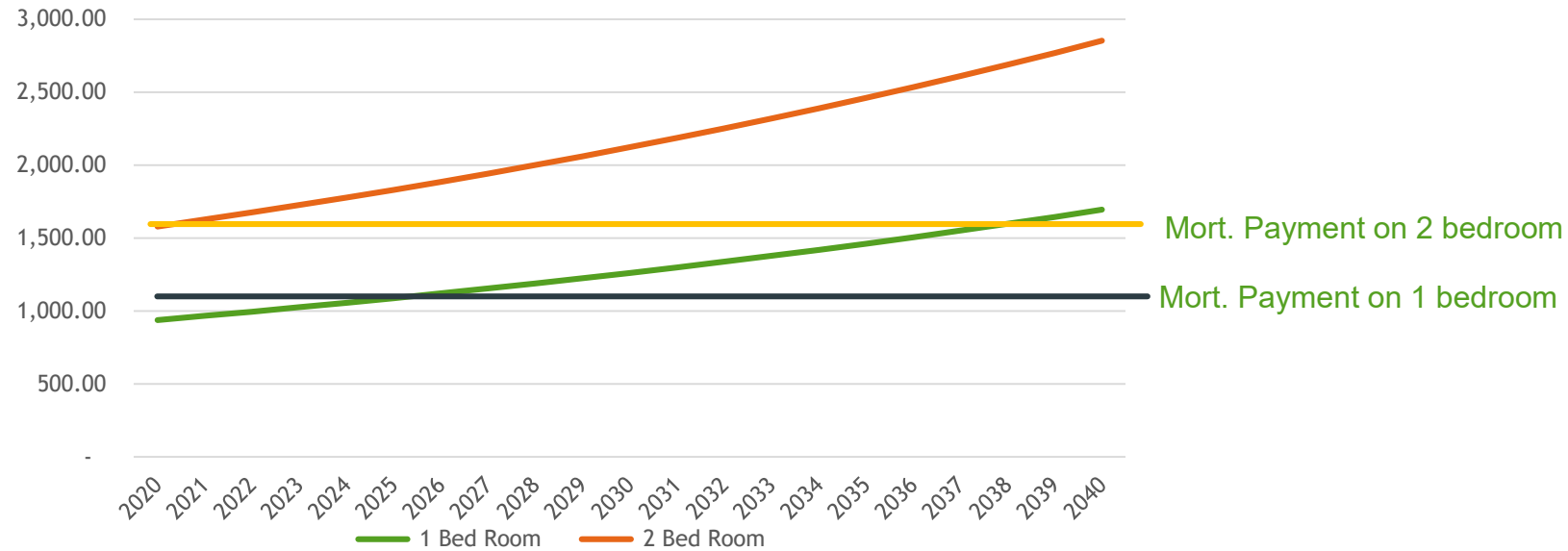


Negative cashflow \$-1.7 Million
Initial Deposit \$-1.5 million

\$ 2.2 Million

VCA IV Forecasted Rents 3% Escalation

Chart Title



In light of where interest rates are, is it better to rent or own for the tenants

- **Could potential buyers come up with the down payment**
- **Could they qualify for a mortgage**
- **Owners would have to develop an HOA**
- **Owners would need designated parking**

What would ownership look like from a buyers perspective

- Assumed a 15% down payment requirement
- Assumed a 3.75% interest rate
- Calculated property taxes at 53.15 mil rate
- Assumed HOA fees of \$125 / month and \$178 / month for 1 bedroom and 2 bedroom resp. which generates ~ \$100 K for the HOA
- Calculated the family income required to support a total mortgage payment of 30% of pretax family income
 - Family income required for 1 bedroom - \$ 41,200
 - Family income required for 2 bedroom - \$ 61,200
- Down payment required to purchase a unit assuming 15% down
 - Family income required for 1 bedroom - \$ 32,000
 - Family income required for 2 bedroom - \$ 47,500
- MV support would be to cover 60% of the down payment and have a 50% ownership interest in the apartment which would be a \$1,326,000

Pro's and Con's

Owner

- Locked in monthly payment at historically low interest rates
- Mortgage payment with property taxes and HOA fees is comparable to renting
- Opportunity to build equity
- More tax efficient than renting
- Partnering with MV on the down payment

Mountain Village

- Lower investment in affordable housing
- “Equity interest” in the property
- Greater borrowing capacity
- Better financial alignment with an owner rather than a tenant
- Owners would pay \$56 K in property tax that otherwise wouldn't be collected

Appendix

Ownership Calculation

	1 Bed Room	2 Bed Room
Sales Price	\$ 213,830	\$ 317,667
Loan to Sales ratio	85%	85%
Amount Financed	\$ 181,756	\$ 270,017
Monthly Payment	\$ 842	\$ 1,250
Est Property Taxes	\$ 68	\$ 101
HOA fees	\$ 120	\$ 178
Total Est Payment	\$ 1,029	\$ 1,529
Mortgage coverage ratio of 30%	30%	30%
Pretax family income to qualify for a mortgage	\$ 41,178	\$ 61,175
Down Payment Required	\$ 32,075	\$ 47,650
Owners Portion of Downpayment at 40%	\$ 12,830	\$ 19,060
MV portion of Down Payment at 60%	\$ 19,245	\$ 28,590
MV Equity Contribution	\$ 1,326,150	

Price / Sq ft Benchmarks

Address	Year Built	Sq Ft	Bed Rooms	cost / sq ft
319 Adams Ranch Way (Condo)	1995	1301	3	\$ 443
531 Society Drive (Single Family)	1993	1188	2	\$ 282
106 Timberline Court (Single Family)	1995	1430	2	\$ 314
LongWill B6	New	989	2	\$ 537
Longwill D14	New	964	2	\$ 326
Longwill D13	New	946	2	\$ 261
Longwill D12	New	811	1	\$ 228
Silver Jack 303	New	880	2	\$ 408
Silver Jack 304	New	902	2	\$ 382
Silver Jack 205	New	935	2	\$ 330
Silver Jack 302	New	820	2	\$ 365
Silver Jack 306	New	563	1	\$ 466
Silver Jack 204	New	540	1	\$ 431
VCA Proposed Project	New	521 to 774	2-Jan	\$ 410



**Agenda Item No. 12
PLANNING AND DEVELOPMENT SERVICES
DEPARTMENT**

455 Mountain Village Blvd.
Mountain Village, CO 81435
(970) 369-8250

TO: Town Council; Town of Mountain Village

FROM: John Miller; Senior Planner

FOR: Regular Meeting of September 19, 2019

DATE: September 4, 2019

RE: Consideration of a Resolution to approve a proposed major subdivision application for Lot 388R, 130 Snowfield Drive, to formally plat the property as currently configured.

APPLICATION OVERVIEW:

PROJECT GEOGRAPHY

Legal Description: Lot 388R, Town of Mountain Village

Address: 130 Snowfield Drive
Applicant/Agent: Brad T. Burns
Owner: Brad T. Burns and Betsy D. Burns
Zoning: Single-Family
Existing Use: Improved Single-Family Residence
Proposed Use: No Change
Lot Size: 39.32 Acres

Adjacent Land Uses:

- **North:** Single-Family
- **South:** Open Space
- **East:** Active Open Space
- **West:** Passive Open Space

ATTACHMENTS

- Exhibit A: Applicant's Narrative
- Exhibit B: Existing Conditions Plat
- Exhibit C: Proposed Plat



Case Summary and History:

The owners of Lot 388, 130 Snowfield Drive are requesting the approval of a Class 5 major subdivision to plat the existing unplatted and improved property in its existing configuration.

Staff research has shown that Lot 388 appears on the 1995 Town of Mountain Village Official Plat (pg. 8; see below), wherein it is identified as an unplatted 39.354 Acre Single-Family Lot with density assigned to the lot. A single-family home was approved and developed on the lot in approximately 2002. Upon adoption of the CDC in 2013 in order for a property to be developed, leased or sold such a lot must be established pursuant to a subdivision plat having been recorded with the San Miguel County Clerk and Recorder (CDC Section 17.4.13.C.). This property was never platted through such a process as it was not a requirement at the time. The owner’s attorney identified the issue, brought it to the Town’s attention and is remedying the non-conformity created by the adoption of the CDC in 2013 with this application.

385	SINGLE FAMILY	I	4.0	10.447	PLATTED	FILING 34
386	SINGLE FAMILY	I	4.0	35.000	UNPLATTED	
387	SINGLE FAMILY	I	4.0	53.333	UNPLATTED	
388	SINGLE FAMILY	I	4.0	39.354	UNPLATTED	
389	SINGLE FAMILY	I	4.0	0.982	UNPLATTED	
390-393	SINGLE FAMILY			8.234	UNPLATTED	
394-400	DELETED	0	0.0	0.000		
401A	SINGLE FAMILY	I	4.0	0.893	PLATTED	REPLAT LOT 401

Per the CDC, a Major subdivision is any subdivision that is not classified as a minor subdivision or staff subdivision. Minor subdivisions include lot line vacations, lot line adjustments, easement vacations, while staff subdivisions are things like condominium map review. Although staff considers this a housekeeping matter, pursuant to the CDC the level of review is a Class 5 major subdivision, understanding there are no changes or alternations contemplated with this application. It is simply to legally platting an unplatted property consistent with town laws.

Applicable CDC Requirement Analysis: The applicable requirements cited may not be exhaustive or all-inclusive. The applicant is required to follow all requirements even if an applicable section of the CDC is not cited. *Please note that Staff comments and findings will be indicated by Blue Italicized Text.*

17.4.13 Subdivision Regulations:

(***)

E. Criteria for Decisions

1. Major Subdivisions. The following criteria shall be met for the review authority to approve a major subdivision:

- a) The proposed subdivision is in general conformance with the goals, policies, and provisions of the Comprehensive Plan;

Staff Finding: The proposal to plat this property will have no effect on the overall land-use patterns within the adjacent lots or neighborhood. There is no proposal for the development of the Lot other than the existing single-family home that has been on the Lot since 2002. Criterion Met.

- b) The proposed subdivision is consistent with the applicable Zoning and Land Use Regulations and any PUD development agreement regulating the development of the property;

Staff Finding: Town zoning and allocated density on Lot 388 at the time of construction allowed for the development of a single-family home. Although the Lot was never formally platted, this request would allow for conformance with the Town Zoning and Land Use Regulations. Criterion Met.

- c) The proposed density is assigned to the lot by the official land use and density allocation, or the applicant is processing a concurrent rezoning and density transfer;

Staff Finding: Lot 388 was assigned 4 person equivalents of density as shown within the Case Summary of this report - 1995 Town of Mountain Village Official Plan. There is no proposal for additional development or subdivision of land that would require any additional density to be placed on the Lot. Criterion Met.

- d) The proposed subdivision is consistent with the applicable Subdivision Regulations;

Staff Finding: The Major Subdivision proposal meets all the standards of the Subdivision Regulations in the CDC. Criterion Met.

- e) Adequate public facilities and services are available to serve the intended land uses;

Staff Finding: All current infrastructure and services for Lot 388 are currently in place and this proposal will not affect any existing services. Criterion Met.

- f) The applicant has provided evidence to show that all areas of the proposed subdivision that may involve soil or geological conditions that may present hazards or that may require special precautions have been identified and that the proposed uses are compatible with such conditions;

Staff Finding: N/A

- g) Subdivision access is in compliance with Town standards and codes unless specific variances have been granted in accordance with the variance provisions of this CDC; and

Staff Finding: N/A

- h) The proposed subdivision meets all applicable Town regulations and standards.

Staff Finding: The applicant has met all applicable Town regulations and standards for the submittal and approval of this application. The proposal will bring the unplatted property into conformance with the CDC and required platting standards. Criterion Met.

F. Subdivision Design Standards and General Standards

1. Lot Standards

Staff Finding: Lot 388 in its current configuration meets all the requirements of Subsection (F)(1): Lot Standards including, but not limited, to minimum frontage requirements, Vehicular and Utility Access, Minimum Lot Size, and General Easement standards. Criterion Met.

Design Review Board Recommendation:

The DRB held a regular meeting on September 5, 2019, to consider the requested major subdivision for a recommendation to Town Council. The board unanimously recommended approval of the major subdivision to formally plat Lot 388R.

Staff Recommendation: Staff recommends the Town Council approve the requested major subdivision, to allow the formal platting of Lot 388 in its current configuration. If Town Council deems this application to be appropriate, staff suggests the following motion and conditions.

Proposed Motion:

Staff Note: It should be noted that reasons for approval or rejection should be stated in the findings of fact and motion.

"I move to approve by a Resolution, a Major Subdivision for Lot 388, 130 Snowfield Drive, to allow for the lot to be legally platted in its current configuration pursuant to CDC Sections 17.4.13 with the findings as outlined in the staff report and subject to the following conditions:

1. The applicant shall maintain access for public use of existing trail easements in their current location on Lot 388, as shown in provided exhibits.
2. The Applicant will submit appropriate fees to staff for recordation with the San Miguel County Assessor's office within six months of approval.
3. Staff will review the final proposed plat document to verify consistency with CDC Sections 17.4.13.N. Plat Standards, and CDC Section 3. Plat Notes and Certifications and provide redline comments to the applicant prior to the execution of the final mylar.
4. Staff has the authority to provide ministerial and conforming comments on the mylar prior to recordation.

/JJM

PLAT APPLICATION

NARRATIVE

July 24, 2019

Owner: Brad T. Burns and Betsy D. Burns

Property:

A tract of land situated in the Southwest 1/4 of the Southeast 1/4 of Section 4, and the Northwest 1/4 of the Northeast 1/4 of Section 9, Township 42 North, Range 9 West of the New Mexico Principal Meridian being more fully described as follows:

BEGINNING at the Center South 1/16 corner of said Section 4;
Thence South 88 ° 32'02" East a distance of 894.28 feet;
Thence South 02 ° 13'16" East a distance of 327.37 feet;
Thence South 52 ° 21'05" East a distance of 259.78 feet;
Thence South 02 ° 24'22" East a distance of 416.97 feet;
Thence South 01 ° 02'50" West a distance of 682.94 feet;
Thence North 88 ° 26'15" West a distance of 1150.36 feet;
Thence North 00 ° 50'02" East a distance of 90.11 feet;
Thence North 01 ° 05'42" East a distance of 171.00 feet;
Thence North 74 ° 07'32" West a distance of 6.59 feet;
Thence North 01 ° 29'23" East a distance of 1314.35 feet to the POINT OF BEGINNING,

TOGETHER WITH an easement for ingress and egress and for any and all utilities from the terminus of each utility to the above described property, and from access Tract A2-F26 to the above described property, County of San Miguel, State of Colorado.

The Owner has submitted its form application with the Town of Mountain Village seeking to plat the property as currently configured. The Property contains 39.32 acres of land. The Property was annexed into the Town in 1993 as part of a land exchange with the USFS, but, apparently, was not formally platted in the Mountain Village at the time of the annexation. Because the Property contained more than 35 acres of land, it was exempt from platting requirements under state law. The Property has sometimes been referred to as "Lot 388", notwithstanding its status as unplatted property.

The Property is located along the southwesterly edge of the Mountain Village, adjoining the Marmot ski run to the east, the Telluride Ski Ranches subdivision (located outside of the municipal boundaries of the Town and within the unincorporated boundaries of San Miguel County) to the west, Lot 387R1, Mountain Village to the south and Lot 420R, Mountain Village to the north.

The Property is improved with a single-family residence. The zoning allows the future development of an accessory dwelling unit and other accessory structures. The Property and improvements are accessed an existing driveway and tunnel located on an access easement over TSG Open Space Tract OSP-388, which then is located over Access Tract A2-F28, which in turn extends to and connects with Snowfield Drive.

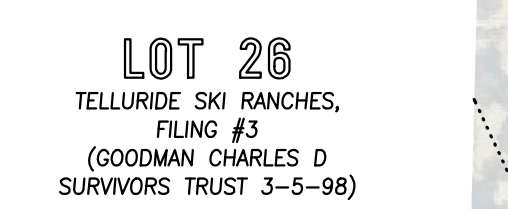
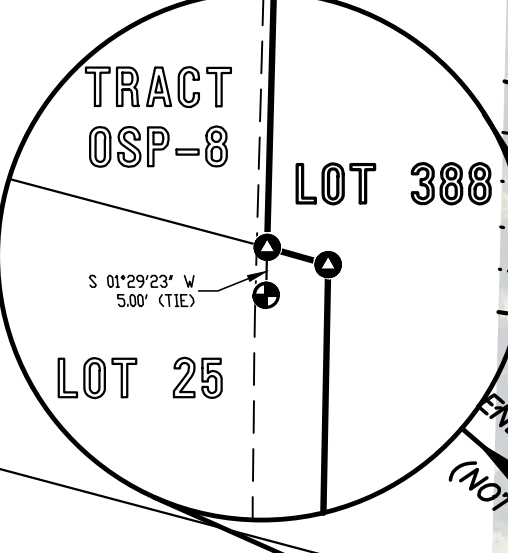
The Application does not propose to change the zoning or density of the Property or to create any new developable parcels, beyond the existing parcel constituting the Property. This application is meant to formalize the platting status of the Property, in furtherance of the current requirements of the Mountain Village Community Development Code. All existing development occurring on the Property complied with applicable design review and other review requirements of the Mountain Village Land Use Ordinance and Design Guidelines.

At the time that the USFS land exchange was being completed and its development in the Mountain Village was being considered, to address concerns introduced by the Ski Ranches and the Goodman family (owners of a lot in the Ski Ranches), The Telluride Company, the Ski Ranches and the Goodman family entered into an agreement establishing certain use restrictions on portions of the Property (“**Ski Ranches/Goodman Agreement**”) and adjoining property to the south (Lot 376RA and Lot 387R1). At the outset the Owner confirms that the proposed development of the Property conforms to the use restrictions established in the Ski Ranches/Goodman Agreement. The Owner will have all rights to use and develop the portions of Lot 388 located outside of the restricted portions of the Property for all uses and activities allowed in the Single-Family Residential zone pursuant to the Community Development Code, subject to applicable town laws and regulations. The Ski Ranches/Goodman Agreement also established certain recreational easement/usage rights on certain portions of the Property, which are not being adjusted or otherwise changed by this Plat

The Plat establishes 16’ General Easement along the perimeter of the Property, which are being granted to the Town for utilities.

Compliance with the Community Development Code. The Plat complies with all applicable standards of CDC, including Section 17.4.13. Of note, the Owner contends as follows:

- The Plat is in general conformance with the Comprehensive Plan for the following reasons:
 - It preserves the residential density assigned to the Property.
 - The resulting lot size and configuration conforms to the historic boundaries of the Property since its annexation into the Town
 - The proposed subdivision of the Property is consistent with the Zoning and Land Use Regulations.
- The Plat does not contemplate or propose any rezoning or density transfer with respect to the Property.
- The Plat is consistent with the Subdivision Regulations. In particular:
 - The residential lots both front directly to the Access Tract, with sufficient frontage.
 - The Lot is served by a private driveway. shared access driveway designed to Town road standards, which is being reviewed
 - The lot, as laid out, will continue to contain a sufficient area to suitably accommodate the existing development activities.
 - A Fire Protection sprinkler system has been installed in the residence.
 - The existing residence will be continue to be served by water, sewer and other utilities.
 - There are adequate public facilities serving the proposed development of the Property.
- The Plat is consistent with the public health, safety and welfare, as well as the efficient and economical use of the Property.
 - The continuing use and development of Property to serve the existing development on the Property conform to the requirements of the CDC.
- The Platting of Lot 388 will not create vehicle or pedestrian circulation hazards or cause parking, trash or special delivery congestion.
 - The Property is at the edge of the Town and abuts the Telluride Ski Ranches; no through roads are necessary to provide access to other platted lots in the Mountain Village. The 16’ General Easement has been granted to the Town should utility extensions be required to extend through the Property.

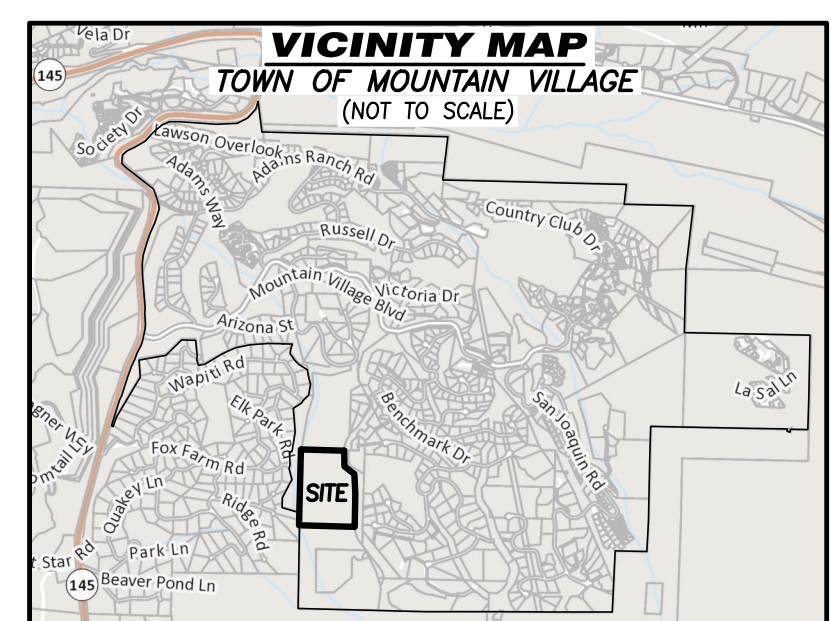


LEGEND

- FOUND 3-1/4" ALUMINUM CAP ON 2-1/2" ALUMINUM PIPE, B.L.M.
- FOUND 1-1/2" ALUMINUM CAP ON NO. 5 REBAR, L.S. 24954
- FOUND 1-1/2" ALUMINUM CAP ON NO. 5 REBAR, L.S. 25954
- FOUND 1-1/2" ALUMINUM CAP ON NO. 5 REBAR, L.S. 5772
- FOUND 1-1/2" ALUMINUM CAP ON NO. 5 REBAR, L.S. 20632
- (M) MEASURED DIMENSIONS ACCORDING TO THIS SURVEY
- (R) RECORDED DIMENSIONS ACCORDING TO DEED IN BOOK 537 AT PAGE 263

LEGEND

- ⊕ WATER VALVE
- ⊕ FIRE HYDRANT
- ⊕ TRANSFORMER
- ⊕ MANHOLE
- FOX FARM ROAD (SEE NOTE #11)
- TRAIL (SEE NOTE #11)
- NO BUILD ZONE



PROPERTY DESCRIPTION:

A TRACT OF LAND SITUATED IN THE SOUTHWEST QUARTER OF THE SOUTHEAST QUARTER OF SECTION 4, AND IN THE NORTHWEST QUARTER OF THE NORTHEAST QUARTER OF SECTION 9, TOWNSHIP 42 NORTH, RANGE 9 WEST OF THE NEW MEXICO PRINCIPAL MERIDIAN, BEING MORE PARTICULARLY DESCRIBED AS FOLLOWS:

BEGINNING AT THE CENTER SOUTH 1/16 CORNER OF SAID SECTION 4; THENCE SOUTH 88 DEGREES 32 MINUTES 02 SECONDS EAST, A DISTANCE OF 894.28 FEET; THENCE SOUTH 02 DEGREES 13 MINUTES 16 SECONDS EAST, A DISTANCE OF 327.37 FEET; THENCE SOUTH 52 DEGREES 21 MINUTES 05 SECONDS EAST, A DISTANCE OF 259.78 FEET; THENCE SOUTH 02 DEGREES 24 MINUTES 22 SECONDS EAST, A DISTANCE OF 416.97 FEET; THENCE SOUTH 01 DEGREES 02 MINUTES 50 SECONDS WEST, A DISTANCE OF 682.94 FEET; THENCE NORTH 88 DEGREES 26 MINUTES 15 SECONDS WEST, A DISTANCE OF 1150.36 FEET; THENCE NORTH 00 DEGREES 50 MINUTES 02 SECONDS EAST, A DISTANCE OF 90.11 FEET; THENCE NORTH 01 DEGREES 05 MINUTES 42 SECONDS EAST, A DISTANCE OF 171.00 FEET; THENCE NORTH 74 DEGREES 07 MINUTES 32 SECONDS WEST, A DISTANCE OF 6.59 FEET; THENCE NORTH 01 DEGREES 29 MINUTES 23 SECONDS EAST, A DISTANCE OF 1314.35 FEET TO THE POINT OF BEGINNING,

Lot 388 is also benefited by the following described easement rights and interests, which rights inure to the benefit of the Owners:

THOSE EASEMENT RIGHTS CREATED BY INSTRUMENT RECORDED OCTOBER 28, 1994 IN BOOK 537 AT PAGE 263 AS CORRECTED BY INSTRUMENT RECORDED JUNE 22, 2000 UNDER RECEPTION NO. 335061.

THOSE EASEMENT RIGHTS CREATED BY INSTRUMENT RECORDED AUGUST 1, 2002 UNDER RECEPTION NO. 350602.

- NOTES:**
- Easement research and property description from Land Title Guarantee Company, Order Number TLR86008796-2, dated March 04, 2019 at 05:00 P.M.
 - According to FEMA Flood Insurance Rate Map 08133C0286-C, Panel Number 0286 C, dated September 30, 1988, this parcel is within Zone X; Areas determined to be outside 500-year flood plain.
 - Bearings for this survey based on found monuments along the southern boundary of said Lot 388, as shown hereon, assumed to have the record bearing of N 88°26'15" W.
 - Lineal units represented hereon are shown in U.S. Survey Feet or a decimal portion thereof.
 - This survey is valid only if a print or electronic copy has a seal and signature of the surveyor noted within the statement above.
 - The word certify as used hereon means an expression of professional opinion regarding the facts of this survey and does not constitute a warranty or guarantee, expressed or implied.
 - Fox Farm Road is a historic route as shown on 1954 U.S.G.S. Topographic Quadrangle Maps and is shown for historical, reference purposes and not for purposes of dedicating any land, right-of-way, or easement for public usage.
 - The areas of wetlands depicted or described on this Plat are based upon historical information and does not constitute a binding delineation of wetlands on the Property. The Owner may elect to pursue a further delineation of wetlands for the Property and if the areas of the wetlands vary from the locations indicated on this Plat, the updated delineation shall control and not modification to the Plat is necessary or required.

- NOTES (cont.):**
- 9(a). The Plat depicts a portion of Lot 388 which is affected by the terms and conditions of a certain "Goodman/Ski Ranches Agreement" recorded in Reception No. 276066, as amended by the instrument recorded in Reception No. 290080. Nothing herein is intended to modify or amend the rights and interests of persons or parties arising under the Goodman/Ski Ranches Agreement, nor shall anything herein expand, enlarge, reduce or extinguish the nature, extent or location of any usage rights of the Property by persons or parties as provided for in the Goodman/Ski Ranches Agreement.
- 9(b). The Owner agrees that with respect to the portion of Lot 388 and Lot 3760A1 located within the "No Build Zone" as designated and depicted on the attached "Mountain Village Trail Easement" recorded in Reception No. 350602, the Owner shall not develop any primary residence or accessory dwelling unit within the "No Build Zone".
- 10(a). The Plat depicts a portion of Lot 388 which is affected by the terms and conditions of a certain "Mountain Village Trail Easement" recorded in Book 504, Page 881 and as shown on Sheet 11 of 12 of the Mountain Village Preliminary Plat recorded in Cabinet #2, Page 1100.
- 10(b). Certain portions of the trails noted hereon are subject to the terms, conditions, provisions, burdens and obligations as set forth in notice of Fox Farm road location recorded October 04, 2000 under reception no. 337114, and as amended by Notice recorded April 24, 2001 under reception no. 341070, and the Corrected Notice of Fox Farm Road location recorded October 16, 2001 under reception no. 344454.
- 10(c). Nothing herein is intended to modify or amend the rights and interests of persons or parties arising under the Mountain Village Trail Easement, nor shall anything herein expand, enlarge, reduce or extinguish the nature, extent or location of any usage rights of the Property by persons or parties as provided for in the Mountain Village Trail Easement.
11. The Plat shows trails other than those discussed in note #10 which exist on Lot 388. Nothing herein is intended to constitute a dedication of such areas for public usage, nor is the depiction intended to establish and/or grant and convey any usage rights of such trails that are not otherwise specifically covered by other instruments that perfect any such usage rights, if any.
12. Contour interval is ten feet.
13. According to Colorado law, you must commence any legal action based upon any defect in this survey within three years after you first discover such defect. In no event may any action based upon any defect in this survey be commenced more than ten years from the date of the certification shown hereon.

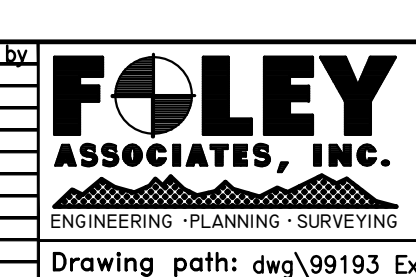
SURVEYOR'S STATEMENT:

This Existing Conditions/Improvement Survey of Lot 388, Town of Mountain Village, was prepared in July of 2019 under the direct responsibility, supervision and checking of David R. Bulson of Foley Associates, Inc., being a Colorado Licensed Surveyor, in compliance with CRS § 38-51-106.

David R. Bulson L.S. 37662

Existing Condition/Improvements Survey
 Property commonly known as Lot 388, Town of Mountain Village, located within the SE 1/4 of Section 4 and the NE 1/4 of Section 9, T.42N, R.9W, N.M.P.M., County of San Miguel, State of Colorado.

Project Mgr:	DB
Technician:	MC
Checked by:	
Start date:	07/2019



970-728-6153 970-728-6050 Fax
 P.O. BOX 1385
 125 W. PACIFIC, SUITE B-1
 TELLURIDE, COLORADO 81435

Drawing path: dwg\99193 Existing Conditions 07-19.dwg Sheet 1 of 1 Project #: 99193

**RESOLUTION OF THE TOWN COUNCIL
OF MOUNTAIN VILLAGE, RESOLUTION APPROVING A MAJOR SUBDIVISION TO
FORMALLY PLAT LOT 388R**

RESOLUTION NO. 2019

- A. Brad T. Burns and Betsy D. Burns ("Owners") are the owners of record of real property described as Lot 388R, Town of Mountain Village, County Of San Miguel, State Of Colorado.
- B. The Owner has requested approval of the major subdivision application to formally plat Lot 388R ("Application").
- C. The Owners have addressed, or agreed to address, all conditions of approval of the Application imposed by Town Council.
- D. The Town Council finds that the major subdivision meets the criteria for decision set forth in Section 17.4.13 of the CDC as follows:
 - 1. The lots resulting from the replat are in compliance with Town Zoning and Land Use Regulations and Subdivision Regulations;
 - 2. The proposed subdivision is in general conformance with the goals, policies and provisions of the Comprehensive Plan because the lots and the surrounding area will remain single-family in nature, the densities remain low consistent with single family zoning, and the properties will otherwise look and feel the same;
 - 3. Subdivision access complies with Town standards and codes.
 - 4. Easements are not affected, or have been relocated to the satisfaction of the utility companies and/or the benefited party under the easement or, in the case of vacated easements, the easement is no longer necessary due to changed conditions, and the easement vacation has been consented to by the benefited party under the easement; and
 - 5. The proposed subdivision meets all applicable Town regulations and standards.

NOW, THEREFORE, BE IT RESOLVED THAT THE TOWN COUNCIL HEREBY APPROVES THE MAJOR SUBDIVISION AND AUTHORIZES THE MAYOR TO SIGN THE RESOLUTION SUBJECT TO THE FOLLOWING CONDITIONS:

- 1) 1. Applicant shall maintain access for public use of existing trail easements in their current location on Lot 388, as shown in provided exhibits.
- 2) The Applicant will submit appropriate fees to staff for recordation with the San Miguel County Assessor's office within six months of approval.
- 3) Staff will review the final proposed plat document to verify consistency with CDC Sections 17.4.13.N. Plat Standards, and CDC Section 3. Plat Notes and Certifications and provide redline comments to the applicant prior to execution of the final mylar.
- 4) Staff has the authority to provide ministerial and conforming comments on the mylar prior to recordation.

Section 1. Resolution Effect

- A. This Resolution shall have no effect on pending litigation, if any, and shall not operate as an abatement of any action or proceeding now pending under or by virtue of the resolutions repealed or amended as herein provided and the same shall be construed and concluded under such prior resolutions.
- B. All resolutions, of the Town, or parts thereof, inconsistent or in conflict with this Resolution, are hereby repealed, replaced and superseded to the extent only of such inconsistency or conflict.

Section 2. Severability

The provisions of this Resolution are severable and the invalidity of any section, phrase, clause or portion of this Resolution as determined by a court of competent jurisdiction shall not affect the validity or effectiveness of the remainder of this Resolution.

Section 3. Effective Date

This Resolution shall become effective on September 19, 2019 (the “Effective Date”) as herein referenced throughout this Resolution.

Section 4. Public Meeting

A public meeting on this Resolution was held on the 19th day of September 2019 in the Town Council Chambers, Town Hall, 455 Mountain Village Blvd, Mountain Village, Colorado 81435.

Approved by the Town Council at a public meeting held on September 19, 2019.

Town of Mountain Village, Town Council

By: _____
Laila Benitez, Mayor

Attest:

By: _____
Jackie Kennefick, Town Clerk

Approved as to Form:

James Mahoney, Assistant Town Attorney



**PLANNING AND DEVELOPMENT SERVICES
DEPARTMENT**
455 Mountain Village Blvd.
Mountain Village, CO 81435
(970) 369-8250

Agenda Item No. 13

TO: Town Council

FROM: Michelle Haynes, Planning and Development Services Director & Jim Mahoney, Attorney

FOR: Meeting of September 19, 2019

DATE: September 9, 2019

RE: Consideration of first reading of an Ordinance regarding Community Development Code (CDC) amendments to clarify zoning designation definitions including but not limited to efficiency lodge, hotel efficiency and hotel zoning designations; to include the definition of short term accommodations at CDC Chapter 17.8 Definitions; and to amend the density transfer and rezone section of the CDC to add criteria to rezone and density transfer applications when rezoning from efficiency lodge, hotel or hotel efficiency to lodge zoning designations at CDC Section 17.4.9 Rezoning Process

BACKGROUND

The Town Council has held three work sessions in 2019 regarding efficiency lodge zoning designations in the Mountain Village. Those Town Council meeting dates were [March 21, 2019](#), [May 16, 2019](#) and [August 15, 2019](#). Town Council directed staff to bring forward a Community Development Code amendment consistent with the direction given at the above referenced meetings. The Design Review Board provided a unanimous recommendation to Town Council at their September 5, 2019 meeting. There has been one change to the amendment since the September 5, 2019 DRB meeting which is explained below.

DIRECTION

At the August 15, 2019 work session, Town Council directed staff to bring forward an amendment to the CDC based on the following direction:

- a. Remove the word “primarily” from the definition of hotel, hotel efficiency and efficiency lodge zoning designations.
- b. Add a criterion to the rezone section of the CDC if a hotel, hotel efficiency or efficiency lodge applies for a rezone to a lodge unit.
- c. Define Short-Term Accommodations in the CDC so that it is clear what it means.
- d. Clarify the existing definitions in the CDC related to zoning designations.

On additional change has been added to allow for an owner of a unit subject to short term accommodations limitations which has such unit in a rental pool to use the unit for up to 90 non-consecutive days in a calendar year.

ATTACHMENT

1. Exhibit A. Ordinance with redline attached CDC amendment.

The proposed CDC amendment is exhibit A to the ordinance. Added language is blue and red and underlined. Strike through language is shown and proposed to be removed and/or replaced.

INTENT

In summary the proposed CDC amendment achieves the following:

Additional Rezone Criteria.

The additional criteria ensure that efficiency lodge, hotel or hotel efficiency lodge units in properties which function similar to hotels cannot be rezoned to lodge units which are not subject to use as short term accommodations.

Short Term Accommodations Definition.

While the CDC did not define short term lodging, short term lodging was defined in the Mountain Village Municipal Code of which the CDC is a part of. Adding this definition comports with definitions elsewhere in the Mountain Village municipal code to bring further clarity and understanding to the allowed uses of hotel, efficiency lodge and hotel efficiency zoning designations.

Efficiency Lodge, Hotel and Hotel Efficiency Definitions.

Council directed that the word “primarily” be removed from Efficiency Lodge, Hotel and Hotel Efficiency definitions to provide clarity to such zoning designations that they are to be used for short term accommodation use and not for other uses such as residences. Additionally, the term “allows for” has been changed to “means” to avoid ambiguity.

PROPOSED MOTION

Staff has provided a CDC amendment consistent with the direction given by Town Council. See recommended motion below:

I move to approve on first reading, an amendment to the CDC at Section 17.4.9 Rezoning Process and Section 17.8 Definitions as set forth in exhibit a, and to direct the Town Clerk to set a second reading and public hearing for October 17, 2019 with the findings as set forth in the staff memo dated September 12, 2019 and made at the hearing September 19, 2019.

This motion is based on the evidence and testimony provided at a public hearing held on September 19, 2019 with notice of such hearing as required by the Community Development Code.

ORDINANCE NO. 2019-__

AN ORDINANCE AMENDING THE COMMUNITY DEVELOPMENT CODE (CDC) AT SECTIONS 17.8 DEFINITIONS AND 17.4.9 REZONING PROCESS TO CLARIFY SHORT TERM ACCOMMODATION AND ZONING DESIGNATIONS

RECITALS

- A. The Town of Mountain Village (the “Town”) is a legally created, established, organized and existing Colorado municipal corporation under the provisions of Article XX of the Constitution of the State of Colorado (the “Constitution”) and the Home Rule Charter of the Town (the “Charter”).
- B. Pursuant to the Constitution, the Charter, the Colorado Revised Statutes and the common law, the Town has the authority to regulate the use and development of land and to adopt ordinances and regulations in furtherance thereof.
- C. The Town Council may amend the CDC, from time to time.
- D. The Design Review Board provided a unanimous recommendation to Town Council regarding the CDC amendment.
- E. Town Council held a first reading of an ordinance on September 19, 2019.
- F. The Town Council held a public hearing and second reading on October 17, 2019.
- G. The CDC amendments clarify the existing CDC language by: (i) replacing ambiguous language with clear language; (ii) adding a definition of short term accommodation consistent with Town Municipal Code definitions of short term accommodations for lodging tax purposes; and adding rezone criteria for hotel, hotel efficiency and efficiency lodge zoning designation applications to rezone to lodge zoning designation.
- H. The Town Council finds that the CDC amendments do not change the allowed uses of the zoning designations but provide clarity to the allowed uses of each zoning designation.
- I. The CDC amendment is consistent with the Mountain Village Comprehensive Plan.

NOW THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO AS FOLLOWS:

Section 1. Amendment of Community Development Code

- A. The Town of Mountain Village Community Development Code, sections 17.8 and 17.4.9 are hereby amended and replaced as set forth in Exhibit A which is attached hereto and incorporated herein.
- B. The Planning Division is directed to codify the amendments in Exhibit A into the CDC.
- C. The Planning Division may correct typographical and formatting errors in the amendments or the adopted CDC.

Section 2. Ordinance Effect

- D. This Ordinance shall have no effect on pending litigation, if any, and shall not operate as an abatement of any action or proceeding now pending under or by virtue of the ordinances repealed or amended as herein provided and the same shall be construed and concluded under such prior ordinances.
- E. All ordinances, of the Town, or parts thereof, inconsistent or in conflict with this Ordinance, are hereby repealed, replaced and superseded to the extent only of such inconsistency or conflict.

Section 3. Severability

The provisions of this Ordinance are severable and the invalidity of any section, phrase, clause or portion of this Ordinance as determined by a court of competent jurisdiction shall not affect the validity or effectiveness of the remainder of this Ordinance.

Section 4. Effective Date

This Ordinance shall become effective on _____, 2019.

Section 5. Public Hearing

A public hearing on this Ordinance was held on the 17th of October, 2019 in the Town Council Chambers, Town Hall, 455 Mountain Village Blvd, Mountain Village, Colorado 81435.

INTRODUCED, READ AND REFERRED to public hearing before the Town Council of the Town of Mountain Village, Colorado on the 19th of September, 2019

TOWN OF MOUNTAIN VILLAGE:

**TOWN OF MOUNTAIN VILLAGE,
COLORADO, A HOME-RULE
MUNICIPALITY**

By: Laila Benitez, Mayor

ATTEST:

Jackie Kennefick, Town Clerk

HEARD AND FINALLY ADOPTED by the Town Council of the Town of Mountain Village, Colorado this 17th of October, 2019.

TOWN OF MOUNTAIN VILLAGE:

**TOWN OF MOUNTAIN VILLAGE,
COLORADO, A HOME-RULE
MUNICIPALITY**

By: Laila Benitez, Mayor

ATTEST:

Jackie Kennefick, Town Clerk

Approved As To Form:

Jim Mahoney, Assistant Town Attorney

I, Jackie Kennefick, the duly qualified and acting Town Clerk of the Town of Mountain Village, Colorado ("Town") do hereby certify that:

1. The attached copy of Ordinance No. _____ ("Ordinance") is a true, correct and complete copy thereof.

2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town ("Council") at a regular meeting held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on _____, 2019, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor				
Dan Caton, Mayor Pro-Tem				
Patrick Berry				
Natalie Binder				
Peter Dupre				
Jack Gilbride				
Marti Prohaska				

3. After the Council's approval of the first reading of the Ordinance, notice of the public hearing, containing the date, time and location of the public hearing and a description of the subject matter of the proposed Ordinance was posted and published in the Telluride Daily Planet, a newspaper of general circulation in the Town, on _____, 2019 in accordance with Section 5.2b of the Town of Mountain Village Home Rule.

4. A public hearing on the Ordinance was held by the Town Council at a regular meeting of the Town Council held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on October 17, 2019. At the public hearing, the Ordinance was considered, read by title, and approved without amendment by the Town Council, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor				
Dan Caton, Mayor Pro-Tem				
Patrick Berry				
Natalie Binder				
Peter Dupre				
Jack Gilbride				
Marti Prohaska				

5. The Ordinance has been signed by the Mayor, sealed with the Town seal, attested by me as Town Clerk, and duly numbered and recorded in the official records of the Town.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Town this _____ day of _____, 2019.

Jackie Kennefick, Town Clerk

(SEAL)

2. **Step 2: Rezoning Development Application.** Rezoning development applications shall be processed as class 4 applications.

Criteria for Decision

3. The following criteria shall be met for the review authority to approve a rezoning development application:
 - a. The proposed rezoning is in general conformance with the goals, policies and provisions of the Comprehensive Plan;
 - b. The proposed rezoning is consistent with the Zoning and Land Use Regulations;
 - c. The proposed rezoning meets the Comprehensive Plan project standards;
 - d. The proposed rezoning is consistent with public health, safety and welfare, as well as efficiency and economy in the use of land and its resources;
 - e. The proposed rezoning is justified because there is an error in the current zoning, there have been changes in conditions in the vicinity or there are specific policies in the Comprehensive Plan that contemplate the rezoning;
 - f. Adequate public facilities and services are available to serve the intended land uses;
 - g. The proposed rezoning shall not create vehicular or pedestrian circulation hazards or cause parking, trash or service delivery congestion; and
 - h. The proposed rezoning meets all applicable Town regulations and standards.
4. The following additional criteria shall be met for the review authority to approve a rezoning application when an efficiency lodge, hotel or hotel efficiency lodge is rezoned to a lodge zoning designation:
 - a. The property does not have onsite property management.
 - h.b. The property does not have hotel-like amenities (including but not limited to a front desk, spa facilities, bar, restaurant or conference space).
5. It shall be the burden of the applicant to demonstrate that submittal material and the proposed development substantially comply with the rezoning review criteria.

D. General Standards

1. **Ordinance Required for Zone District Amendment.** Any change to the zone district, on a lot shall be by duly adopted ordinance.
 - a. All ordinances for a rezoning shall include a map reflecting the new zoning and associated boundaries.
 - b. A rezoning shall not become effective until thirty (30) days following the adoption of the rezoning ordinance.
2. **Ordinance Required for Change in Density or Zoning Designation.** Any change to the density or zoning designation assigned to a lot shall be by duly adopted ordinance that shall be recorded in the records of the San Miguel County Clerk and Recorder.
 - a. To the extent multiple recorded resolutions and/or ordinances exist with respect to the zoning designation of a lot, the most recently recorded resolution or ordinance shall prevail and shall have the effect of voiding all prior recorded

Sandwich Board Signs: Freestanding signs with signage on two (2) sides.

Service Commercial: Any establishment of which the primary activity is the provision of personal or professional service as opposed to products, such as attorney services, surveying services, title services, real estate services or beauty services.

Short Term Accommodation: Means a building or condominium unit within a building may only be rented, leased or occupied for a period of less than 30 (thirty) consecutive days by any occupant (that is, any length of time between 1 and 29 consecutive days). Any units limited to use by the CDC as short term accommodations may be used for up to ninety (90) non-consecutive days per calendar year provided that the owner of such unit has the unit in a rental management pool for short term accommodations.

Sign: Any object, device, display, structure or part thereof situated outdoors or indoors, which is used to advertise, identify, inform, display, direct or attract attention to an object, person, institution, organization, business, religious group, product service, event or location by any means, including words, letters, figures, designs, symbols, fixtures, colors, illumination or projected images.

Off-premise Signs: Signs advertising goods, products or services that are not located or sold on the lot or premise on which the sign is located except for signs that project into a plaza area, directory signs and other off-premise signs as allowed by the Sign Regulations.

Sign Area; The area of the entire face of a sign shall be measured in determining sign area, including but not limited to the advertising surface and any framing trim or molding. On a two-sided sign where the faces are parallel to each other and separated by less than one (1) foot, only one (1) face is counted in calculating the sign area.

Single-Family Condominium Unit: See zoning designation and dwelling unit definitions.

Single-Family Dwelling Unit: See zoning designation and dwelling unit definitions.

Site: The entire area included in the legal description of the land on which a development activity is proposed in a development application.

Site Coverage: The total horizontal area of any building, carport, porte-cochere or arcade and shall also include walkways, roof overhangs, eaves, exterior stairs, decks, covered porch, terraces and patios. Such horizontal measurement shall be from the driplines of buildings and from the exterior surface of the total wall assembly.

Site-Specific Development Plan: The final approved development application plans for a development where (a) a development permit has been issued and no further development approvals are required except for a building permit as required by the Building Codes; and (b) an applicant has also concurrently sought and obtained a vested property right pursuant to the vested property rights process as set forth in Chapter 4.

Site-Specific PUD Process or SPUD: The process to create a site-specific PUD as set forth in the PUD Regulations.

Sketch PUD: The second step in the creation of a site-specific PUD (SPUD) as set forth in the PUD Regulations.

Workforce Housing Requirements: The regulations applicable to workforce housing as required by the CDC as set forth in Chapter 3.

Workforce Housing Bonus Density: Workforce housing density created after the incorporation of the Town that does not count towards the Density Limitation.

Workforce Housing Restriction or "WHR" or Employee Housing Restriction "EHR:" A Town ordinance or resolution adopted separately from the CDC that limits the use and occupancy of any individual dwelling unit or lot zoned employee apartment, employee condominium, employee single-family or employee dorm to an employee. New WHR applied by the Town after the effective date shall be consistent with the requirements of the employee housing policies of the CDC and the Comprehensive Plan, and such restriction shall not be removed in the event of a foreclosure.

Workforce Housing Unit: Includes employee apartments, employee dorms, employee condominiums and employee single-family that are subject to the WHR.

Yard: An open space at grade between a building and an adjoining lot, right-of-way, access tract or access easement. Yard is defined as follows:

Yard, Front: An open space extending across the full width of a lot extending from the front dripline of a building to the lot line.

Yard, Side: An open space on either side of a building extending to the front yard, rear yard and the adjoining lot lines.

Yard, Rear: An open space extending across the full width of a lot extending from the back dripline of a building to the rear lot line.

Where a lot has frontage on multiple sides of a lot, the Planning Division shall work with the developer on determining the applicable yards with front yards abutting against the frontages in most situations.

Zoning: The zoning designation assigned to a lot.

Zoning Designation: The specific type of uses permitted on a lot by lot basis as provided for in Chapter 3. Zoning designations are defined as follows:

Commercial: A zoning designation that allows for a broad range of commercial operations and services where there is pecuniary gain, such as but not limited to the following: sale of food, beverages, dry goods, furniture, appliances, bakery, automotive and vehicular equipment, hardware, sporting goods, clothing, building materials, plant materials and garden supplies, equipment rental and personal services establishments including banks, attorneys, barber and beauty shops, day care, private schools, surveyors, laundry or dry cleaning pick up and drop locations, laundromats, photo studios, shoe repair shops, tailor shops, vehicular rental shops, offices, and arts and crafts studios.

Condominium: A zoning designation that ~~allows for~~means multi-family dwellings dwelling located in condominium community.

Efficiency Lodge: A zoning designation that ~~allows for~~means a habitable, one (1)-room space with separate bath and limited kitchen facilities used primarily for ~~S~~short-Tterm Accommodations. Limited kitchen facilities may include a sink, microwave, two-element

burner, and six (6) cubic foot (maximum) refrigerator trash compactor and garbage disposal. These units may be in a condominium community.

Employee Apartment: A zoning designation that ~~allows for~~ means employee apartment multi-family dwelling units that cannot be separately subdivided or conveyed as individual condominium units the occupancy of which is limited to employees and are encumbered by the workforce housing restriction.

Employee Condominium: A zoning designation that ~~allows for~~ means -employee condominium multi-family dwellings, the occupancy of which is limited to employees and is encumbered by the workforce housing restriction within a condominium community

Employee Dorm: A zoning designation that ~~allows for~~ means employee dorm units that are within a building with individual sleeping rooms that provide sleeping and living accommodations with shared kitchen and recreational facilities and that cannot be separately subdivided or conveyed as individual units, the occupancy of which is limited to employees that are encumbered by the workforce housing restriction.

Employee Single-Family: A zoning designation that ~~allows for~~ means -single-family dwelling units, the occupancy of which is limited to employees and is encumbered by the workforce housing restriction.

~~**Efficiency Lodge:** A zoning designation that allows for a habitable, one room space with separate bath and limited kitchen facilities used primarily for short term accommodations. Limited kitchen facilities may include a sink, microwave, two element burner, six (6) cubic foot (maximum) refrigerator, trash compactor and garbage disposal. These units may be in a condominium community.~~

Hotel: A zoning designation that ~~allows for a one~~ means a habitable (1) room space with separate bath and limited kitchen facilities used ~~primarily~~ for ~~S~~short ~~T~~-term ~~A~~accommodations. Limited kitchen facilities may include a sink, microwave, two-element burner, and a six (6) cubic foot (maximum) refrigerator. These units may be in a condominium community.

Hotel Efficiency: A zoning designation that ~~allows for a~~ means a habitable two (2) room space, or one (1) room plus a mezzanine, with separate bath and limited kitchen facilities used ~~primarily~~ for ~~S~~short ~~T~~-term ~~a~~accommodations. Limited kitchen facilities may include a sink, microwave, two-element burner and a six (6) cubic foot (maximum) refrigerator. These units may be in a condominium community.

Industrial: A legal, conforming zoning designation that allows for light manufacturing and assembly, including sheet metal fabrication and wood work; building and landscaping contractors and special trade contractors such as cabinetry, carpet and flooring, insulation, roofing, mechanical, plumbing and heating; wholesale sales and distributors; welding and machine shops; food service distribution; cleaning and janitorial supply; bulk storage and distribution facilities for fuels, explosives, pesticides, solvents, corrosives, paving, excavation, hauling and other contracting services involving heavy equipment, maintenance and repair of trucks and heavy equipment, electric utility substation, water treatment plant, water storage and distribution facilities, snow making facilities, ski area maintenance operations, cable TV operations and other service facilities. A lot shall not be re-zoned to include this zoning designation due to the Comprehensive Plan's envisioned phase out of industrial uses from the town over time. Lots with

this zoning designation prior to the effective date of the CDC are considered legal, conforming uses.

Lodge: A zoning designation that ~~allows for~~means a two (2) room space plus a mezzanine with up to two separate baths and a full kitchen. These units may be in a condominium community.

Non-Subdivideable Duplex: A legal, non-conforming zoning designation that ~~allows for~~means construction of two (2) dwelling units as provided for in the Zoning Regulations and the single-family zone district. A lot may not be re-zoned to include this zoning designation in order to ensure the integrity of the overall single-family zone district. Lots with this zoning designation prior to the effective date of the CDC are considered legal, non-conforming uses.

Parking: A zoning designation ~~that allows for~~that means for parking uses, including but not limited to the following: private or public vehicle parking structures or surface parking, private office and commercial uses that are transportation, tourist or town-related and that are accessory to a parking structure, general access, utility installation and maintenance, drainage and transportation systems and all buildings and incidental facilities related to the use. Notwithstanding the above, no use is allowed that is incompatible with the general resort nature of the town.

Single-Family: A zoning designation that ~~allows for~~means construction of a building containing one (1) dwelling unit and one (1) accessory dwelling unit (accessory dwelling unit can also be detached per accessory dwelling unit requirements) as provided for in the zoning regulations.

Single-Family Common Interest Community: A zoning designation that ~~allows for~~means a detached building containing only one (1) single-family dwelling unit that is located within a common interest community with at least three (3) or more single-family dwelling units in such community.

Single-Family Condominium: A zoning designation that ~~allows for~~means a detached building containing only one (1) dwelling unit that is located within a condominium community with at least three (3) or more single-family dwelling units located on a lot.

Zone District: A specifically delineated area or district that establishes the base zoning areas for the town with specific zone districts and associated Zoning Regulations specified in Chapter 3 and the CDC.

Zoning Regulations: The Zoning Regulations set forth in Chapter 3 of this CDC and associated supplementary regulations established in Chapter 6.

Town of Mountain Village

Date: 9/12/19

To: Town Council

From: Finn Kjome Public Works Director

Re: Consideration of Adding Phosphate to the Town's Drinking Water to Control Copper at the Regional Sewer Facility

Overview:

This pilot program request is a direct result of the of the combined efforts of the users of the Regional Sewer Treatment Facility's attempt to meet the copper limits required by our discharge permit with the State. The Mountain Village sewage is one of the sources of copper at the sewer treatment plant therefore the Town has been tasked with being to be part of the solution. Several engineering firms have looked at removing copper at the sewer plant but have determined that it is best to treat for copper before it gets to the plant.

Finn Kjome



SUMMARY OF ORTHOPHOSPHATE AT MOUNTAIN VILLAGE

What is orthophosphate?

Orthophosphate is the simplest of a class of molecules collectively termed phosphates. Phosphates are naturally occurring minerals that are mined to support multiple biological functions. Phosphates are essential nutrients that aid in human, animal, & plant development. Additionally, phosphates are used synthetically to build man made products such as fertilizers, cleaners, and water treatment chemicals.

Why would we add it to our drinking water in Mountain Village?

Mountain Village Utilities would like to add orthophosphate to the drinking water supply to reduce the level of copper in the water. The need for the copper reduction is driven by State controlled limits imposed on water leaving the Town of Telluride Wastewater Treatment Facility.

How will this reduce copper in the drinking water?

Copper is introduced to drinking water by copper pipes and fixtures found in most homes. When water sits in those pipes, the copper can leach into the water supply and accumulate. Orthophosphate has an affinity for the surfaces of metal pipes and will “cling” to them. There it will form a protective coating inside the water pipes that helps to reduce corrosion and the leaching into the water supply. The Orthophosphate will also attract minerals like calcium which will help form a protective coating of insoluble mineral scale on the inside of household plumbing.

Will this work for Mountain Village?

This method has proven successful in 89 different water systems around the state of Colorado. Some serving as many as 50,000 residents.

How much are we going to add?

Mountain Village is proposing to add a dose of 1.5 milligrams per liter. This equals approximately 0.5 milligrams per liter as phosphorus. The proposed dose is in line with the dose others in the State are using with positive results.

Will the water still be safe to drink?

The Food and Drug Administration has affirmed that the use of orthophosphate as a food additive is safe for human consumption. The addition of orthophosphate to drinking water is an EPA fully approved process for water treatment. A conservative estimate shows the phosphorus added to the drinking water will make up less than 1% of the average daily phosphorus consumption for most residents.

Is orthophosphate safe for the environment?

As in humans, phosphorus is an essential nutrient for plant cellular growth. While too much can lead to problems with excessive plant growth including algae, the proposed dose will only increase levels of phosphorus released to the environment by less than 2%.



**Mountain Village
Water Treatment Facilities
Phosphate Addition
Human Health and Environmental Information Regarding Phosphate Addition for Corrosion Control**

Project No.: 4106-001-02
Date: September 11, 2019
Prepared For: Finn Kjome - Mountain Village
Prepared By: Julian Paiz, EIT; Mark Dahm, P.E.
CC: William Frownfelter - Short Elliott Hendrickson Inc.

1 INTRODUCTION

1.1 PHOSPHORUS AND ORTHOPHOSPHATE

Phosphorus is an element that is most commonly found to chemically bound to oxygen to form a class of compounds collectively called phosphates. Phosphates are naturally occurring minerals that are mined to support multiple biological functions. Phosphates are essential nutrients that aid in human, animal, & plant development. Additionally, phosphates are used synthetically to build man made products such as fertilizers, cleaners, and water treatment chemicals. Phosphates can be further broken down into the following 3 forms: orthophosphates, condensed phosphates (meta, pyro, polyphosphates) and organic phosphates. Each has different phosphorous containing molecules and a different chemical arrangement. Orthophosphate is the smallest molecule containing only one phosphorus element. Readily available and reactive, orthophosphate, can be produced by natural processes. This is the form most readily utilized by plants and animals. Condensed phosphates are generally larger molecules and are widely used in industry to make detergents, fertilizers and food additives. These condensed phosphates can be transformed back to orthophosphate when added in water. Organic phosphates are orthophosphates or polyphosphates that are bound or tied up in plant tissue, solid waste, or other organic material (carbon containing). After decomposition, this form can be converted to orthophosphate.

2 CORROSION CONTROL TREATMENT

2.1 NEED FOR CORROSION CONTROL TREATMENT (CCT)

Mountain Village Utilities would like to add orthophosphate to the drinking water supply to reduce the level of copper in the water. The need for the copper reduction is due to State controlled limits imposed on water leaving the Town of Telluride Wastewater Treatment Facility (WWTF). Drinking water from Mountain Village, and the copper in it, ends up in the Telluride wastewater facility. The facility has a very limited capacity to remove copper as part of the treatment process and upgrading the facility to do so would be very expensive. The proposed solution is to reduce the amount of copper coming into the facility by adding orthophosphate in Mountain Village. The new chemical will form a natural protective barrier on copper pipes and fixtures in the drinking water system and limit the transfer of copper to the water. The reduction in copper will help Telluride's WWTF in meeting the copper limits.

As the water leaves the WWTF, it travels directly to the San Miguel River and the copper can be harmful to fish such as the cold-water Sculpin and Cutthroat Trout, thus, the State has imposed limits on the

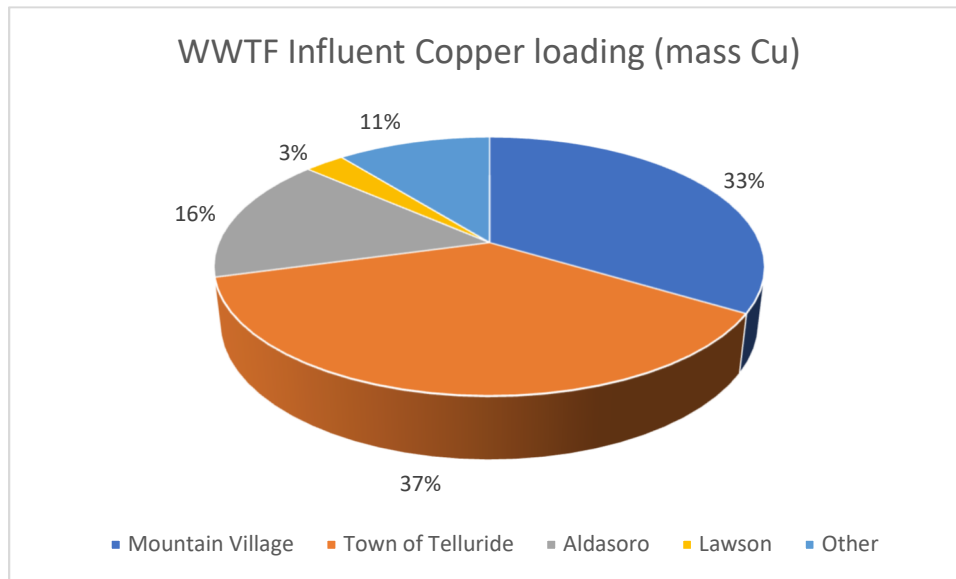


facility. The State imposes a set of limits on every facility in Colorado and each set is site specific. The new permit for the facility in Telluride sets the limit for copper at 10 micrograms per liter of water. The facility has until 2022 to comply but the copper must be measured as a 2-year rolling average. This means data collected starting in 2020 will affect the facilities ability to comply.

2.2 SOURCE OF THE COPPER

Mountain Village is not the only source of copper that ends up in the San Miquel. Figure 1 illustrates recent data collected by the Town of Telluride. Mountain Village is shown to be the second largest contributor of copper coming into to the Town WWTF.

Figure 1 – Copper Loading



While the exact copper concentration in the Mountain Village sewer collections system is variable; data collected shows both Mountain Village and the Town have had similar concentration coming into the treatment facility. Relevant copper concentrations are presented in Table 1.

Table 1 – Copper Concentrations

	Copper Concentration (ug/l*)
Mountain Village Combined Influent	6**
Town Combined Influent	6
Pre CCT plan WWTF Effluent	18
Maximum Allowable WWTF Effluent Permitted Limit	10

*Micrograms per liter of water

**Average from limited and preliminary data set, value subject to seasonal variability

2.3 TOWN OF TELLURIDE PLAN

The Town of Telluride has recently implemented a Corrosion Control Treatment (CCT) plan to address the copper issue in the Town’s drinking water system. The Town is pH adjusting the drinking water after it is produced and before it enters the distribution system. The Town introduces sodium hydroxide into the



water at both of its water treatment facilities to achieve the desired effect. To date, Telluride has seen recordable improvements in copper levels leaving the wastewater treatment facility resulting from the action taken at its drinking water facilities. The Town has requested Mountain Village also research and pilot a CCT plan with the aim of achieving further reductions in the copper concentrations.

2.4 OPTIONS FOR CORROSION CONTROL

Corrosion control in municipal water treatment is a complex and highly site-specific issue. The combination of local water chemistry, distribution system makeup, and water treatment facility operational practices requires unique approaches to corrosion control. To address the complexity of the issue, significant research has been applied to identify pathways for the most successful treatment outcomes. An EPA guidance document has been created from this information and allows the engineer to follow one of several flow charts for specific criteria which is unique to the community of interest. Treatment recommendations at the conclusion of the flowcharts are varied and simplified by filtering economic constraints that often apply within the municipal sector. The two most common approaches to corrosion control treatment used by municipalities are: pH adjustment, as used by the Town of Telluride, and phosphate addition as is proposed here.

2.5 ORTHOPHOSPHATE SELECTION

The unique water chemistry of the source water treated by Mountain Village is the driver for proposing orthophosphate for CCT. The same treatment plan utilized by the Town, pH adjustment, was extensively studied for its application in Mountain Village. The results revealed a high probability of the formation of carbonate minerals onto the distribution system piping and fixtures. This would be an undesired consequence associated with pH adjustment and leave the potential of creating a larger problem than the copper issue. The EPA flow chart identified the addition of orthophosphates to be the alternative with the greatest potential for success in reducing copper in Mountain Village water.

The use of orthophosphate is a fully approved EPA treatment process and is utilized by multiple municipalities within the State. Based on current Colorado Department of Public Health (CDPHE) data, of the approximately 2,000 public water systems in Colorado, 89 have been approved to use phosphate treatment for drinking water. Table 2 presents a list of some of these communities.

Table 2 – Communities Using Orthophosphates

Community	Population	Phosphate Dose used (mg/l)
Silverthorne	5,000	0.6
Vail	29,000	0.4
Edwards	32,000	0.4
Estes Park	16,000	1.0
Eldora	3,000	0.5
Parker	52,000	0.4
Brighton	36,000	0.4

Mountain Village proposes to test the effectiveness of the orthophosphate addition for a temporary 1-year pilot period. If the pilot testing results are not satisfactory, Mountain Village Public Works staff would discontinue its use.



3 HUMAN HEALTH IMPACTS

3.1 BIOLOGICAL ROLE OF PHOSPHORUS

Phosphorus is needed as part of normal human metabolism to build healthy bones and it provides an essential role in keeping other parts of the body and immune system healthy. Phosphorus is found in a large variety of foods, either occurring naturally or added through the food manufacturing process. Commonly consumed items and their phosphorus content are described in Table 3.

Table 3 – Phosphorus Content

	Phosphorus Content (milligrams)
Average can of soda	50
1 cup of milk	250
2.5oz of cooked trout	200
½ cup quinoa	150
¼ sunflower seeds	400

The average daily intake of phosphorus in the United States is 1,400 milligrams according to data published in 2014 by the National Center for Biotechnical Information.

3.2 PROPOSED ADDITION OF ORTHOPHOSPHATE AT MOUNTAIN VILLAGE

The proposed dose of chemical to be used at Mountain Village is 1.5 milligrams per liter of water. Every milligram of orthophosphate is approximately 1/3 phosphorus; therefore, the proposed dose will add 0.5 milligrams of phosphorus per liter of water. With a conservative daily intake of 10 liters of water per day, a person’s total phosphorus intake from water consumed would be 5 milligrams per day. At the average daily intake of 1,400 milligrams, the additional contribution from the drinking water consumed would amount to 0.36 %. The Food and Drug Administration has listed orthophosphate as a food additive to be safe for human consumption, therefore, the additional 0.36% will not have a significant effect on human health in Mountain Village.

4 ENVIRONMENTAL IMPACTS

Phosphorus is also an essential nutrient for plant cellular growth and its effects are commonly seen in fertilization of crops or gardens. The primary concern with phosphorus in the natural environment is that too much can lead to problems with excessive plant growth, including algae. When this algae dies in the fall/winter, oxygen in the rivers is consumed, potentially leaving a minimal amount for the fish to breathe. With river health vital to the local economy, care must be taken to not introduce too much phosphorus to the river system.

Winter low flow in the San Miguel River can be approximated conservatively at 21.5 Million Gallons per Day (MGD). Recently, water quality monitoring of the river upstream of the Town WWTF show average levels of phosphorus around the 0.08 milligrams per liter. Discharge from the WWTF adds an additional 1.0 MGD of flow to the San Miguel. With Mountain Village contributing 35 % of this flow, the additional 0.5 milligrams per liter phosphorus added by the proposed CCT plan would result in a very small increase of total phosphorus to the river. Calculations show this value to be less than 4%. This estimate assumes no additional reduction from the treatment process for the added phosphorus contribution from Mountain Village and a worst-case scenario using the lowest natural flow in the river. Realistically, the contribution is likely to amount to a less than 2% increase.



PLUMMER

Mountain Village Corrosion Control Pilot Study

Orthophosphate Addition to Drinking Water Source

September 19th, 2019

Phosphate Addition Overview

- Human Health Impacts
- Environmental Impacts



Why Not Sodium Hydroxide (pH Adjustment)



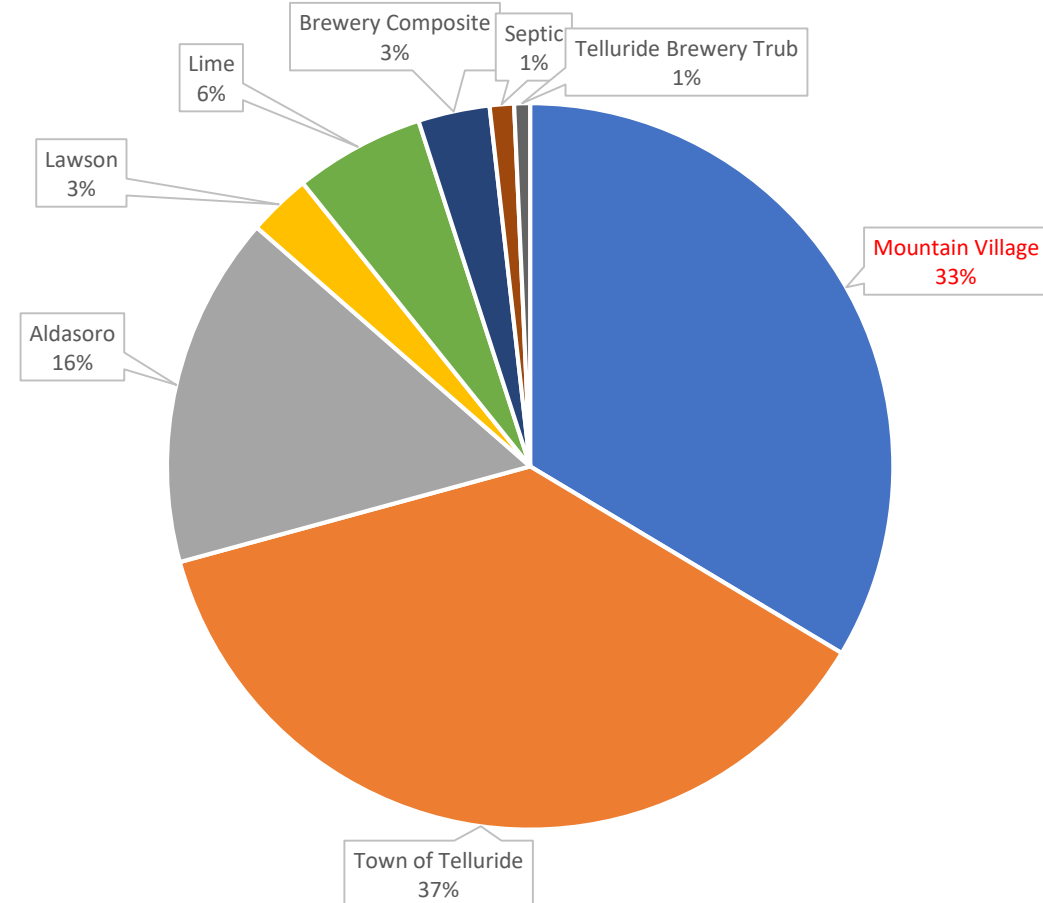
- Water chemistry model results
- High dissolved inorganic carbon (DIC)
- Deposition of calcium carbonate in distribution system



- Current Town of Telluride permit requires Copper concentration be reduced to 10 µg/l by 2022
 - 2 year rolling average
 - Copper concentrations measured in *Jan. 2020* will affect ability to comply.
- Town of Telluride already using Sodium Hydroxide (pH adjustment) at both WTP's.
 - Improvements in effluent Copper levels seen



Copper Contribution by Source





- Average daily intake in the US is *1400 mg*
- Phosphorus contributions from common foods
 - Can of Soda - *50mg*
 - 1 cup of Milk - *250mg*
 - 2.5 oz. of Cooked Trout - *200mg*
 - ½ cup Quinoa - *150mg*
 - ¼ Sunflower Seeds - *400mg*

Human Health Impacts – Example



- Phosphate (PO₄) - 96g/mol
- Phosphorus (P) - 31g/mol
 - Phosphorus in phosphate ~1/3
 - We are proposing to dose ~1.5 mg/l as (PO₄) or 0.5mg/l as (P)
- Recommended daily water consumption
 - 4 liters, say 10 liters to be conservative

5mg per day from Drinking Water
or **0.4%** Daily recommended value
assuming 100% bioavailability

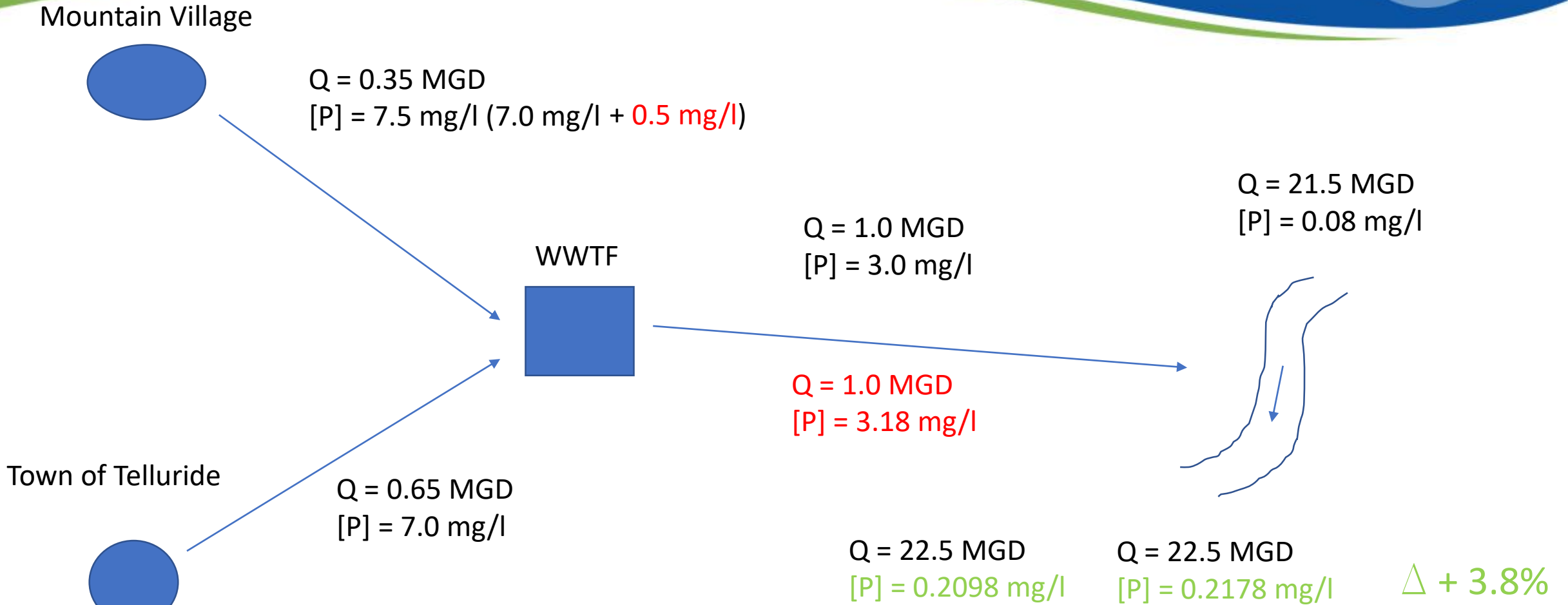
Other Colorado Communities Using Orthophosphate for Corrosion Control



89 total Communities in the State using PO₄, some of the larger ones:

Community	Population	Phosphate Dose Used (mg/l)
Silverthorne	5000	0.6
Vail	29000	0.4
Edwards	32000	0.4
Estes Park	16000	1.0
Eldora	3000	0.5
Parker	52000	0.4
Brighton	36000	0.4
Mountain Village	1,400	0.5

Phosphorus - Environmental Impacts





QUESTIONS?

Mark Dahm, *Engineering Director, Treatment*

970.247.0742 | mdahm@plummer.com

PLUMMER

1485 Florida Rd.

SUITE C206

Durango, Colorado 81301



TO: Mountain Village Town Council
FROM: John Miller, Senior Planner
FOR: Town Council Meeting of September 19, 2019
DATE: September 3, 2019
RE: Resolution for a Class 5 Ski Area Access through the General Easement and an Intervening Lot

APPLICATION OVERVIEW:

PROJECT GEOGRAPHY

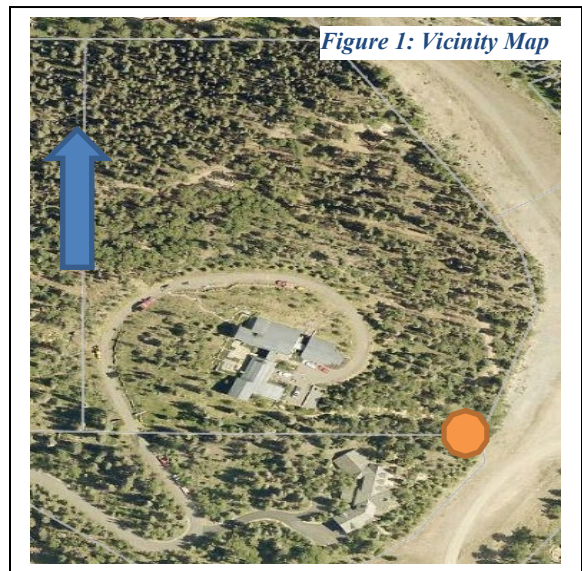
Address: Lot 374R, 539 Benchmark Drive
Applicant/Agent: 100th Meridian Law Group
Owner: DAMB Properties, LLC.
Zoning: Single Family
Lot Size: 6.97 Acres

Adjacent Land Uses:

- **North:** Single-Family
- **South:** Single-Family
- **East:** Active Open Space
- **West:** Single-Family

ATTACHMENTS

- Exhibit A: Application and ILR
- Exhibit B: Easement Agreement
- Exhibit C: Resolution



CASE SUMMARY AND BACKGROUND:

Herb McHarg of 100th Meridian Law group, acting on behalf of DAMB Properties, LLC. is requesting Town Council approval of a Resolution to allow skier access by Lot 374R, through the general easement of an intervening lot. The retroactive review and possible approval of the improvements located on Lots 374R and 386DR are based on the Class 5 process for skier access through the General Easement (GE) of an adjacent lot as outlined in the Community Development Code (CDC).

On October 1, 2018, Town of Mountain Village (TMV) staff visited Telluride Ski and Golf (TSG) property and observed improvements located on what appeared to be Lot 374R's

GE and TSG Open Space. TSG initially observed material staging in the ski run and we collectively later observed the grading and access to private property. Based on the observations, TMV staff prepared and mailed a notice of violation to the property owner with the general assumption that the entirety of the improvements was contained within Lot 374R. Because it was unclear as to the exact location of the improvements in relation to the lot lines, staff also requested as part of the compliance process, an Improvement Location Report (ILR) to better understand the full area of impact. Upon receipt of this report, it was clear that the improvements were not only located on Lot 374R and TSG Open Space, but also the adjacent Lot 386DR.

Upon receiving the notice of violation, all parties agreed to mutually work towards voluntary compliance and remediation of the disturbed area. It should be noted that the specific CDC process to gain compliance was unclear until reception of the IRL and upon reception it was determined that in order to maintain the improvements, the property owner would be required to obtain Class 5 approval for Ski Area Access through the adjacent lot. In addition to the compliance process with TMV, the property owner has worked with TSG in order to formalize a ski area access and encroachment into adjacent open space and that documentation is currently in place to allow the improvements to remain in the current location on TSG property. Staff would like to reiterate that the applicants have provided all documentation and steps requested by staff for the resolution of this matter.

DISCUSSION:

Town Council expressed concern regarding planning and building compliance processes and procedures during the public hearing. If a building project moves forward absent necessary approvals, then the town has the ability to impose penalties as set forth in the CDC at up to \$5,000 per violation per day. However, the Town has typically sought compliance first before moving to assess penalties. Staff recognizes that this does not disincentivize work without proper approvals when someone may simply seek approvals to rectify the matter, yet a full imposition of fines in many cases is unwarranted. Therefore, the Town has decided to implement a policy where any violations that can be rectified simply by filing an application for the already underway or completed work will be assessed a double fee the project, which is indicated on our fee schedule. Staff heard Town Council's concerns and has implemented the same procedures for planning projects since the July Council meeting. This means that if we are made aware of a non-compliant planning project, we will double fee the application as part of the voluntary compliance process. This way, the community understands that there is a penalty to moving forward with planning or building work absent the necessary approvals. If a project cannot be brought into compliance, it simply needs to be removed. If it is not brought into compliance the Town will move to assess full CDC penalties.

CRITERIA, ANALYSIS, AND FINDINGS

The criteria to evaluate the request is listed below. The criteria may not be exhaustive and do not diminish the requirements of the applicant to meet all CDC regulations – even if not specifically noted herein.

Chapter 17.3: Zoning and Land Use Regulations

17.3.14: General Easement Setbacks

L. One function of the General Easement is to provide for skier access to the ski area.

- 1. A lot owner may seek skier access to the ski area by the general easement through an intervening lot(s) only if the Town Council approves a class 5 development*

application for such request, and provided the following criteria are determined by the Council to be met:

- a. No disturbance or snow-grooming activity is proposed or shall occur in the general easement on the intervening lot(s) without the permission of the intervening lot owner(s).
- b. There is adequate buffering and setback between the general easement and any existing home(s) on the intervening lot(s).
- c. The owner(s) of the intervening lots are notified of the Council's consideration of the class 5 development application following the public hearing noticing requirements' mailing notice details, with at least 30 days' notice provided prior to the Town Council meeting at which the development application will be considered.
- d. The location of the access to the ski area is approved ski resort operator if there is any disturbance or snow-grooming activity creating a formal entry into the ski area.

Staff: The applicant, on behalf of the owner has submitted a Class 5 application in accordance with the above criteria. There is no proposed grooming involved in the general easement or intervening lots. The size of both lots are quite large, and location of the Lots and the homes located therein are in an area of the village with little visibility. Because of this, staff believes that there are adequate buffering and setbacks between the ski access and the lots. Although the applicant has the consent of the owner of Lot 386DR, staff requested as part of this application that additional courtesy notice be provided in addition to what is required by the CDC to neighboring homes surrounding the project. Because the project impacted TSG property, an easement agreement between the entities was required and obtained per the Town CDC prior to submitting this application.

There were no public comments in support or opposition to the project. Staff is recommending that based on the narrative provided above regarding fees and fines for retroactive approval of Design Review that is allowed per a specific outlined process in the CDC, the applicant be required to pay a total of \$2,000.00 fee based on the \$1000.00 fee for a Class 5 application plus the additional \$1,000.00 fine. Although staff indicated if the applicant voluntarily brought the project into compliance, there would be no fee or penalty, as explained above, that did not extend to the fact that the project became much greater in scope and required Town Council review – which was not identified at the time until additional information and analysis occurred by staff. Staff recommends a double fee for the application, should Town Council approve the ski access through an intervening lot. This is premised upon Town Council concern that there be a distinction between a typical application, and an application filed to bring a project or activity into compliance with town laws.

Staff Recommendation: Staff recommends Town Council approval of resolution allowing the Class 5 Ski Area Access at Lot 374R, 539 Benchmark Drive if the Council determines that the applicant meets all criteria listed above in the Staff Memo of record dated September 3, 2019. If the Council deems this application to be appropriate for approval, Staff requests said approval condition the items listed below in the suggested motion.

PROPOSED MOTION -

Staff Note: It should be noted that reasons for approval or rejection should be stated in the findings of fact and motion.

I move to approve by resolution the proposed Class 5 Ski Area Access through the General Easement and intervening Lots at Lot 374R based on the evidence provided within the Staff Report of record dated September 3, 2019 and with the following conditions:

1. Lot 374R Owners shall work with the ski area operator and Town Staff to determine appropriate signage and signage locations to prevent ski area visitors from accessing the property inadvertently.
2. Lot 374R Owners shall revegetate all disturbed areas with a native seed mix as per the CDC. At the conclusion of September 2019, Staff will inspect the site and ensure that revegetation of the site has occurred and is being maintained per CDC requirements.
3. Lot 374R and 386DR Owners use of the General Easement are secondary and subordinate to the Town's allowed uses of the General Easement. Should the Town require the General Easement for any purpose deemed necessary in its/their sole and absolute discretion, including but not limited to, those uses set forth in Community Development Code, the Town reserves the right to interrupt Owner's use on the General Easement. Any costs associated with reestablishing Owner's use of the General Easement shall be the sole responsibility of the Owners.
4. Lot 374R Owners shall be required to pay a double fee for the application prior to this approval becoming effective.

/JJM



DESIGN REVIEW PROCESS APPLICATION

PLANNING & DEVELOPMENT SERVICES
 455 Mountain Village Blvd. Suite A
 Mountain Village, CO 81435
 970-728-1392
 970-728-4342 Fax
 cd@mtnvillage.org

DESIGN REVIEW PROCESS APPLICATION		
APPLICANT INFORMATION		
Name: 100 th Meridian Law Group P.C. HERB MCHARG, Attorney	E-mail Address: hmcharg@telluridelaw.net	
Mailing Address: P.O. Box 306	Phone: 970.728.6180	
City: Telluride	State: CO	Zip Code: 81435
Mountain Village Business License Number: 005764		
PROPERTY INFORMATION		
Physical Address: 539 Benchmark	Acreage:	
Zone District:	Zoning Designations:	Density Assigned to the Lot or Site:
Legal Description: Lot 374 R - See Attached legal		
Existing Land Uses: Single Family Res.		
Proposed Land Uses: Same		
OWNER INFORMATION		
Property Owner: DAMB Properties, LLC	E-mail Address: DBaldwin@SCFPartners.com	
Mailing Address: 600 Travis St., Ste. 6600	Phone: via HERBMCHARG 970.728.6180	
City: Houston	State: TX	Zip Code: 77002-2921
DESCRIPTION OF REQUEST		
<p>To develop, install, construct and maintain a ski-trail and bench as described and depicted on the attached. TSG Ski & Golf, LLC has approved by attached agreement.</p>		

Maire and David Baldwin

09/12/2019

Town Council
Town of Mountain Village
455 Mountain Village Blvd., Suite A
Mountain Village, CO 81435

Reference: Ski Access Application – 539 Benchmark Drive

Dear Members of the Town of Mountain Village Town Council:

We are writing in reference to the creation of a ski access trail from our property at 539 Benchmark Drive onto the Double Cabins Ski Run, which is being reviewed by Town Council on Thursday, September 19, 2019. It is our understanding that our application was reviewed initially by Town Council on July 18, 2019, and after some discussion was deferred for further consideration at that time. It is our further understanding that Town Council was upset with our application when learning that work had already been performed on the improvements prior to our application. We would like to provide a brief background on this matter for your consideration as we will not be able to be present at the September meeting.

We purchased our land at 539 Benchmark in 2008 and have taken pride and care since that time to work closely with the Town, TMVOA and the DRB on every aspect of our home. We have worked with our neighbors and the Town to create self-funded improvements to our entry roads, access bridge, trail access points, etc.... We also worked with the Town to help create and implement the Town's first forest management plan. And we decided to proceed with our home construction during the financial crisis specifically to help support the local economy and building trades in our effort to ingratiate us to our new community. In short, we are proud of our community, and have tried in every instance to be rule followers in every way, good neighbors, and good citizens...this is very important to us.

With respect to the ski access trail, we have worked closely with our next-door neighbor to create a ski access trail from the top of our property down to the ski access point at the bottom of our property. After several seasons of entering and exiting our property onto Double Cabins, we asked our neighbor if we could make a small diagonal path behind his home to make access safer and easier. He agreed, and not knowing we needed to seek approval for such a minor path, the diagonal cut was created, only to find out that both TelSki and TOMV required pre-approval. Upon learning that these approvals were required, we have made every effort to cooperate fully with both TelSki and TOMV and we have had multiple in-person meetings with key staff members from each organization. It is our understanding that we've done everything that has been asked of us to make this a fully complying access point including obtaining an easement from Telluride Ski and Golf.

I hope you will take our history, intent, and subsequent actions into consideration when reviewing our application. We are grateful for your consideration and hope we can gain your support for our trail.

Best Regards,



David Baldwin



Maire Baldwin

EXHIBIT A

LOT 374R
(DAMB PROPERTIES, LLC)

PEDESTRIAN, EQUESTRIAN, AND
VEHICULAR ACCESS AND UTILITY EASEMENT
(PER RECEPTION No. 322120)

N 90°00'00" W 373.20'

LOT 386DR
(AKIN CALVIN)

S 31°52'50" W
45.41'

16' GENERAL EASEMENT

16' GENERAL EASEMENT

S 17°40'21" W 219.99'

S 21°46'14" W 36.10'

S 35°00'11" W 100.67'

N 89°29'31" W 44.41' (TIE)

POINT OF
TERMINUS

POB 1
0.94'
4.80'

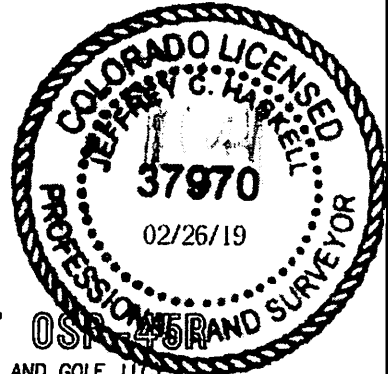
MANHOLE (S)
POB 2

S 88°52'30" E 4.73'
S 01°07'30" W 3.00'
S 19°36'45" V 7.68'
N 39°57'15" V 6.48'

PARCEL A
SNOW BENCH
EASEMENT AREA

PARCEL B
SKI TRAIL EASEMENT AREA
(CENTERLINE OF 5' WIDE EASEMENT)

SCALE: 1"=20'



TRACT OSP 45R
(TSG SKI AND GOLF, LLC)

LEGEND

- PARCEL A:
SNOW BENCH EASEMENT AREA
- PARCEL B:
SKI TRAIL EASEMENT AREA



EXHIBIT B

**FOLEY ASSOCIATES, INC.
CIVIL ENGINEERING AND LAND SURVEYING
P. O. BOX 1385
TELLURIDE, CO 81435
970-728-6153**

**PARCEL A
SNOW BENCH EASEMENT AREA**

A portion of Tract OSP-45R, Town of Mountain Village, according to the plat recorded October 08, 1998 in Plat Book 1 at Page 2440 in the office of the Clerk and Recorder of San Miguel County, Colorado further described as follows:

BEGINNING at the northeast corner of Lot 386DR, Town of Mountain Village, according to the plat recorded October 08, 1998 in Plat Book 1 at Page 2440 in the office of the Clerk and Recorder of San Miguel County, Colorado, said corner being the POINT OF BEGINNING 1 (POB 1);

Thence N 17°40'21" E along the southeastern boundary of Lot 374R, Town of Mountain Village, according to the plat recorded October 08, 1998 in Plat Book 1 at Page 2820 in the office of the Clerk and Recorder of San Miguel County, Colorado, a distance of 0.94 feet;
Thence S 88°52'30" E a distance of 4.73 feet;
Thence S 01°07'30" W a distance of 3.00 feet;
Thence S 19°36'45" W a distance of 7.68 feet;
Thence N 39°57'15" W a distance of 6.48 feet to a point on the northeastern boundary of said Lot 386DR;
Thence N 21°46'14" E along said northeastern boundary a distance of 4.80 feet to the northeast corner of Lot 386DR and the POINT OF BEGINNING 1 (POB 1);

County of San Miguel, State of Colorado.

**PARCEL B
SKI TRAIL EASEMENT AREA**

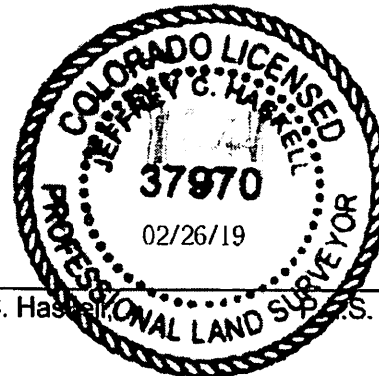
A portion of Tract OSP-45R, Town of Mountain Village, according to the plat recorded October 08, 1998 in Plat Book 1 at Page 2440 in the office of the Clerk and Recorder of San Miguel County, Colorado further described as follows:

A strip of land 5.00 feet in width centered on the following described centerline:

BEGINNING at a point on the northeastern boundary of Lot 386DR, Town of Mountain Village, according to the plat recorded October 08, 1998 in Plat Book 1 at Page 2440 in the office of the Clerk and Recorder of San Miguel County, Colorado, from whence the northeast corner of said Lot 386DR bears N 21°46'14" E a distance of 7.64 feet, said point being the POINT OF BEGINNING 2 (POB 2);

Thence S 39°57'15" E a distance of 4.28 feet;
Thence S 02°04'37" E a distance of 17.03 feet;
Thence S 17°25'52" W a distance of 28.95 feet;
Thence S 17°33'55" W a distance of 20.81 feet;
Thence S 23°20'29" W a distance of 25.64 feet;
Thence S 11°54'08" W a distance of 17.34 feet to the POINT OF TERMINUS;

County of San Miguel, State of Colorado.



Jeffrey C. Hasel, P.L.S. #37970

Easement Agreement For Encroachments

This Easement Agreement for encroachments (the "Agreement") is made effective as of February 19, 2019 ("Effective Date"), by and between TSG Ski & Golf, LLC, a Delaware limited liability company ("Grantor") and DAMB Properties, LLC, a Colorado limited liability company ("Grantee").

RECITALS

- A. Grantor is the owner of the real property described as follows:

Tract OSP-45R, Town of Mountain Village, according to plat filed in the office of the County Recorder in plat book 1 at page 2440, as amended or supplemented, and according to the Town of Mountain Village official Lot List, recorded in book 586 at page 548, County of San Miguel, State of Colorado (the "Grantor Property")

- B. Grantee is the owner of real property described as follows:

Lot 374R, Telluride Mountain Village, Filing 18, according to the Plat recorded October 31, 2000 in Plat Book 1 at page 2820 at Reception no. 337757 in the Clerk and County Recorder's office of San Miguel County, State of Colorado (the "Grantee Property").

C. As shown on the Improvement Location Certificate dated October 25, 2018, attached hereto as Exhibit "A", portions of a Ski Trail and a Snow Bench serving the Grantee Property (collectively, the "Encroachments") currently extend into and are located on a portion of the Grantor Property, as further depicted and denoted on attached Exhibit "A" and legally described on Exhibit "B." Specifically, Exhibit A depicts a Snow Bench Easement Area as well as a Ski Trail Easement Area (collectively, the "Easement Area"), which Easement Area encompasses the Encroachments. The Easement Area is further defined and legally described as Parcels A and B on Exhibit B.

D. This Agreement sets forth the terms upon which Grantor grants Grantee, for the use and benefit of Grantee Property, an easement to use and maintain the Encroachments within the Easement Area.

AGREEMENT

Now, therefore, in consideration of the mutual covenants and conditions set forth herein, and other good and valuable consideration, including monetary consideration, the parties agree as follows:

I. Grant of Easement. Grantor does hereby grant and convey to Grantee, its successors and assigns, in perpetuity, a non-exclusive easement over and across Grantor Property, within the Easement Area, for the use and benefit of the Grantee Property and Grantee, its members, principals, affiliates, agents, representatives, contractors, designees, guests and invitees ("Authorized Users"), to inspect, construct, operate, maintain, repair, upgrade, improve, replace and use the Encroachments and to use the Ski Trail Encroachment throughout the year to access the Double Cabins Ski Run and the Prospect Trail/Basin Trail located on Grantor Property ("Authorized Uses"), upon the terms and conditions set forth in this Agreement. Grantee shall have no right to use the Easement Area for any other or additional use or purpose. The Grantee agrees to not make any additional improvements in the Easement Area or on Grantor's Property that would impede access to the remaining portion of Grantor's Property, which is not part of the Easement Area.

2. Grantor's Reservation of Rights. Grantor expressly reserves unto itself, the right to: (A) use and enjoy the Easement Area for all lawful purposes that will not unreasonably interfere with the rights hereby granted to Grantee; (B) grant additional licenses, easements or rights-of-way upon or across the Easement Area to other persons or entities which are compatible with the rights granted to the Grantee and which would not impede Grantee's and the Authorized Users' existing access to the adjacent Ski Run or unreasonably interfere with the rights hereby granted to Grantee including without limitation the Authorized Uses. The Easement herein is granted subject to all prior encumbrances and other matters filed of record with the San Miguel County Clerk and Recorder, burdening and affecting the Grantor Property.

3. Maintenance. Grantee shall maintain the Encroachments in good condition and repair and shall pay all costs for such maintenance. Notwithstanding the foregoing, Grantee, at its own cost and expense shall be free to replace and upgrade the Encroachments, provided such replacements and upgrades are confined to the Easement Area and do not adversely impact TSG Operations (defined below).

4. Safety Measures. The Parties hereto acknowledge that the Encroachments may pose a potential risk to skiers/riders on the adjacent Double Cabins Ski Run. Accordingly, the Parties agree Grantor shall have a perpetual right, at its sole discretion, to determine whether or not any safety measures are required, each Ski Season, to be installed within the Easement Area or adjacent Grantor Property. Such safety measures may include but are not limited to, at Grantor's sole discretion, safety nets, snow berms, bamboo, rope, warning signs and/or fencing ("**Safety Measures**") to ensure the safety of guests/customers of the Telluride Ski Resort. Grantor shall make all commercially reasonable efforts to ensure Safety Measures shall not impede Grantee's and the Authorized Users' Authorized Uses including existing access to the adjacent Double Cabins Ski Run.

5. No Adverse Impacts. Notwithstanding any provision as stated herein, nothing contemplated by this Agreement shall adversely impact the use, operations or enjoyment of the Telluride Ski Resort or any other property owned by TSG in any material respect. For purposes of this Agreement, the phrase "shall not adversely impact", or its equivalent, shall mean that any work contemplated herein shall occur in a manner that will not cause a material devaluation of, disturbance to or interference with the day-to-day use, operation or enjoyment of the Telluride Ski Resort, including but not limited to, skiing, snowmaking, grooming, snow cat operations, irrigation or lift operations ("**TSG Operations**"). Any violations of this provision shall require the immediate mitigation by Grantee at its sole cost and expense and which shall be performed at Grantor's reasonable specifications.

6. Insurance. Grantee shall keep and maintain, at their sole cost and expense, a homeowner's insurance policy with a \$500,000.00 minimum amount of liability coverage ("**Policy**"). Grantor hereby acknowledges receipt of a satisfactory certificate of insurance listing Grantor as a certificate holder. The amount of the coverage shall be reviewed as necessary and any changes mutually agreed upon, at least every five years, and adjusted to keep pace with the market for similar coverages, but in no event will the amount of the coverage be less than the amount stated above.

7. Indemnification. Grantee undertaking the Authorized Use shall indemnify and hold harmless, release and defend, Grantor and its affiliates, parent, subsidiaries, agents, employees, representatives, assignees, directors, officers, partners, shareholders, and assigns ("**Grantee's Indemnifications**") from any and all liability for loss, injury, disability, death, damage or otherwise (including reasonable attorneys' fees) arising out of or in any way resulting from the Authorized Uses undertaken by Grantee and/or Authorized Users within the Easement Area.

8. Recordation. This Agreement shall be recorded in the real property records of San Miguel County, Colorado.

9. All notices, demands or writings in this Agreement provided to be given or made or sent that may be given or made or sent by either party hereto to the other, shall be deemed to have been fully given or made or sent when made in writing and delivered by United States Mail (certified, return receipt requests and postage pre-paid), or sent via Electronic Mail, and addressed to the party, at the address of record as set forth in this Section:

<u>Grantor:</u>	<u>Grantee/Grantee</u>
TSG Ski & Golf, LLC c/o Legal Department 565 Mountain Village Blvd Telluride, CO 81435 (970) 728-7318 / ssolomon@tellurideskiresort.com Copy to: Jeff Proteau / VP Mountain Operations (970) 728-7444 / jeff@tellurideskiresort.com	David Baldwin DAMB Properties 600 Travis Street, Suite 6600 Houston, TX 77002 (713) 582-7699

10. Further Performance. The parties agree to execute any and all additional documents necessary to accomplish the purposes of this Agreement.

11. Severability. If any provision or provisions of this Agreement shall be found invalid or unenforceable, such findings shall not affect the validity of the remaining provisions of this Agreement, and the remaining provisions shall remain in full force and effect.

12. Capacity/Binding Effect/Runs with Land. This Agreement is made by Grantee in its capacity as the owner of Grantee Property only. The rights and obligations of Grantee set forth herein pertain to its capacity as owner of Grantee Property. In the event of the sale of Grantee Property by Grantee, the rights and obligations set forth in this Agreement run with the land, and thus to the then current owner of Grantee Property, and not with Grantee as the prior owner. This Agreement shall be binding upon and shall inure to the benefit of any heirs, successors, assigns or transferees of the Parties hereto.

13. Governing Law/Enforcement. This Agreement and the rights and obligations of the Parties hereto shall be interpreted, construed and enforced in accordance with the laws of the State of Colorado. In any action for enforcement of rights hereunder, the prevailing party shall be entitled to an award for recovery of their costs and fees, including reasonable attorney fees and expert witness fees and costs. All such remedies shall be cumulative. Venue for any action brought in connection with this Agreement shall be restricted to a court of competent jurisdiction in San Miguel County, Colorado.

14. Compliance with the Wetlands Management Plan. Grantee acknowledges that it has received and understands the Wetlands Management Plan for the Telluride Mountain Village dated October 1996 ("Wetlands Management Plan") and hereby covenants and agrees that for any and all installations, construction, operation, maintenance and/or repair carried out Grantee and its designated consultants within the Easement Area will comply with the Wetlands Management Plan or such other compliance protocol agreed to by the Army Corp of Engineers and Grantor. Prior to undertaking any work within the Easement Area, Grantee shall cause all of its contractors and subcontractors to execute Contractor and Sub-Contractor Affidavits in accordance with Section 6.2 of the Wetlands Management Plan and shall forward copies of all such affidavits to Grantor.

15. Execution. This Agreement may be executed in counterparts. A signed digital copy of this Agreement shall have the same force and effect as a signed original document, and this Agreement may be recorded with such signatures.

Executed by the Parties as of the Effective Date

GRANTOR:

TSG SKI & GOLF, LLC, a Delaware limited liability company

BY: [Signature]
Bill Jensen, CEO

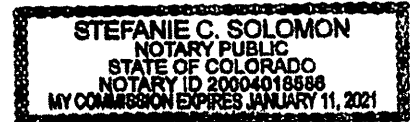
STATE OF Colorado)
COUNTY OF San Miguel) ss.

Subscribed and sworn to before me by Bill Jensen, as the CEO of TSG Ski & Golf, LLC, a Delaware limited liability company, this 6th day of March, 2019.

Witness my hand and official seal.
My commission expires: 1/11/21

(SEAL)

[Signature]
Notary Public



GRANTEE:

DAMB PROPERTIES, LLC, a Colorado limited liability company

By: [Signature]
David Baldwin, Manager

STATE OF Texas)
COUNTY OF Harris) ss.

Subscribed and sworn to before me by David Baldwin, as Manager of DAMB Properties, LLC, this 20th day of February, 2019.

Witness my hand and official seal.

[Signature] My commission expires: February 23, 2019
Notary Public



**RESOLUTION OF THE TOWN COUNCIL
OF MOUNTAIN VILLAGE, RESOLUTION APPROVING SKI AREA ACCESS BY LOT 374R
THROUGH THE GENERAL EASEMENT AND AN INTERVENING LOT**

RESOLUTION NO. 2019 – 0919-____

- A. DAMB Properties, LLC. is the owner ("Lot 374R Owners") of record of real property described as Lot 374R, Telluride Mountain Village, Filing 18, according to the plat filed October 31, 2000 in the office of the Clerk and Recorded in Plat Book 1 at page 2820 at Reception No. 337757, TOGETHER WITH right conveyed pursuant to instruments recorded August 3, 1998 at Reception No. 320340 and Reception No. 320341, recorded October 13, 1998 at Reception No. 321754, and recorded October 30, 1998 at Reception No. 322119 and Reception No. 322120.
- B. Calvin Akin is the owner ("Lot 386DR Owner") of record of real property described as Lot 386DR, according to the Lot 386DR and Tract OSP-45R, Amendment to the Final Plat of Lot 386D and Tract OSP-45, Town of Mountain Village recorded October 8, 1998 in Plat Book 1 at page 2440. Lot 386DR is the intervening lot through which access is required.
- C. The Owners have authorized 100th Meridian Law Group to pursue the approval of Class 5 Application to allow for Ski Area Access through the General Easement and an intervening lot ("Application").
- D. The Town Council considered this Application, along with evidence and testimony, at a public meeting held on September 19, 2019.
- E. The Town Council approved the Class 5 Application to allow for Ski Area Access through the General Easement and an intervening lot, along with evidence and testimony, at a public meeting September 19, 2019.
- F. The Owners have addressed or agreed to address, all conditions of approval of the Application imposed by Town Council.
- G. The Town Council finds that the minor subdivision meets the criteria for decision set forth in Section 17.4.13 of the CDC as follows:
 - 1. No disturbance or snow-grooming activity is proposed or shall occur in the general easement on the intervening lot(s) without the permission of the intervening lot owner(s).
 - 2. There is adequate buffering and setback between the general easement and any existing home(s) on the intervening lot(s).
 - 3. The owner(s) of the intervening lots are notified of the Council's consideration of the class 5 development application following the public hearing noticing requirements' mailing notice details, with at least 30 days' notice provided prior to the Town Council meeting at which the development application will be considered.
 - 4. The location of the access to the ski area is approved ski resort operator if there is any disturbance or snow-grooming activity creating a formal entry into the ski area.

NOW, THEREFORE, BE IT RESOLVED THAT THE TOWN COUNCIL HEREBY APPROVES THE CLASS 5 SKI AREA ACCESS AND AUTHORIZES THE MAYOR TO SIGN THE RESOLUTION SUBJECT TO THE FOLLOWING CONDITION:

1. Lot 374R Owners shall work with the ski area operator and Town Staff to determine appropriate signage and signage locations to prevent ski area visitors from accessing the property inadvertently.
2. Lot 374R Owners shall revegetate all disturbed areas with a native seed mix as per the D. At the conclusion of September 2019, Staff will inspect the site and ensure that revegetation of the site has occurred and is being maintained per CDC requirements.
3. Lot 374R and 386DR Owners use of the General Easement are secondary and subordinate to the Town's allowed uses of the General Easement. Should the Town require the General Easement for any purpose deemed necessary in its/their sole and absolute discretion, including but not limited to, those uses set forth in Community Development Code, the Town reserves the right to interrupt Owner's use on the General Easement. Any costs associated with reestablishing Owner's use of the General Easement shall be the sole responsibility of the Owners.
4. Lot 374R Owners shall be required to pay a double fee for the application prior to this approval becoming effective.

Be It Further Resolved that Lots 374R may access the ski area through the General Easement and Lot 386DR in accordance with Resolution No. 2019-0919-XX.

Section 1. Resolution Effect

- A. This Resolution shall have no effect on pending litigation, if any, and shall not operate as an abatement of any action or proceeding now pending under or by virtue of the resolutions repealed or amended as herein provided and the same shall be construed and concluded under such prior resolutions.
- B. All resolutions, of the Town, or parts thereof, inconsistent or in conflict with this Resolution, are hereby repealed, replaced and superseded to the extent only of such inconsistency or conflict.

Section 2. Severability

The provisions of this Resolution are severable and the invalidity of any section, phrase, clause or portion of this Resolution as determined by a court of competent jurisdiction shall not affect the validity or effectiveness of the remainder of this Resolution.

Section 3. Effective Date

This Resolution shall become effective on September 19, 2019 (the "Effective Date") as herein referenced throughout this Resolution.

Section 4. Public Meeting

A public meeting on this Resolution was held on the 19th day of September in the Town Council Chambers, Town Hall, 455 Mountain Village Blvd, Mountain Village, Colorado 81435.

Approved by the Town Council at a public meeting held on September 19, 2019.

Town of Mountain Village, Town Council

By: _____
Laila Benitez, Mayor

Attest:

By: _____
Jackie Kennefick, Town Clerk

Approved as to Form:

James Mahoney, Assistant Town Attorney



Agenda Item No. 16
PLANNING AND DEVELOPMENT SERVICES
DEPARTMENT

455 Mountain Village Blvd.
Mountain Village, CO 81435
(970) 369-8250

TO: Mountain Village Town Council

FROM: John Miller, Senior Planner

FOR: Town Council Meeting; September 19, 2019

DATE: September 10, 2019

RE: First Reading of an Ordinance approving a density transfer and rezone located at Lot 30, 98 Aspen Ridge, to convert a portion of a Commercial Unit to an Employee Apartment, pursuant to Community Development Code Sections 17.4.9 & 17.4.10.

BACKGROUND: The owner of Lot 30 has requested the continuation of Agenda Item XX to the October 17, 2019, Town Council meeting. The memo is being provided not to open the public hearing but solely for the purpose of Town Council providing a motion to continue to the October meeting date.

This item was initially noticed for a public hearing on August 15, 2019. This is the second continuance request. Council also has the authority to table the item, which would give the applicant the opportunity to bring forward the application when they feel prepared. The difference between a continuance and a tabling, is that tabling an item would require the applicants to re-public notice the project.

RECOMMENDED MOTION: I move to continue, consideration of a first reading of an Ordinance regarding the rezone and density transfer at Lot 30 to allow the conversion of a portion of a commercial unit to an employee apartment unit, to the Town Council Regular Meeting on October 17, 2019.

/JJM



BUSINESS DEVELOPMENT DEPARTMENT

Plaza Vending

455 Mountain Village Blvd.
Mountain Village, CO 81435
(970)369-8236
Agenda Item #17

TO: Town Council
FROM: Zoe Dohnal, Business Development and Sustainability Manager
FOR: Meeting of September 19, 2019
DATE: September 11, 2019
RE: Consideration of Approval of Plaza Vending Committee Rules and Regulations

ATTACHMENTS:

- Exhibit A: Proposed Vending Committee Regulations

BACKGROUND:

In the 2019 April Town Council meeting, direction was given to bring flexibility to the existing vending regulations within the Community Development Code (CDC). Council requested a broader definition of plaza vending which would include the possibility of pop-up structures and other non-traditional vending outlets. Consistent with the Village Center vitality analysis provided by AECOM, this directive is aimed at enhancing the number of vendors on the plaza and bringing additional vitality to the Village Center areas.

In the 2019 May Town Council meeting, bylaws of the Town of Mountain Village Plaza Vending Committee were adopted with the intent and purpose to approve and assign the location, design, and use of plaza vending, and to evaluate that such activities contribute to the vibrancy of our Village Center plazas. The Committee shall also adopt plaza vending rules and regulations for Town Council consideration and approval.

In the 2019 September Plaza Vending Committee meeting, a unanimous vote passed to amend the current Vending Regulations as set forth in 15.5.1(E) of the CDC. All proposed changes are shown on the redline attached as Exhibit A.

The winter 2019/20 season received five (5) applications for plaza vending. Currently, 15.5.1(E) of the CDC restricts the number of available permits to three (3) existing locations. Should Council approve the proposed amendments to the Vending Regulations, two (2), additional permits may be assigned.

ANALYSIS

Plaza Vending Committee recommends approval of the amended Vending Regulations. The committee had determined that by broadening the scope of plaza vending it will directly affect the vitality and diversity within the Mountain Village Center.

Additional vending locations, and further updates are necessary for the development of Plaza Vending in order to create more energetic public spaces with diverse dining and business options, which is consistent with all vitality and long-range planning efforts undertaken by the town.

RECOMMENDED MOTION

Motion to approve the Plaza Vending Rules and Regulations.

E-TOWN OF MOUNTAIN VILLAGE VENDING REGULATIONS

1. Purpose and Intent

The purpose of these regulations is to establish criteria for the placement of vending apparatuses in the Town of Mountain Village. Vending opportunities provide the community a wider choice of eating, drinking, and vending options and provide suitable, low cost sites for the incubation of new business in Town.

The Town of Mountain Village Vending Regulations (“Vending Regulations”) are intended to regulate ~~vending~~ the location, design and use of vending apparatuses and temporary vending structures within public plazas and similar areas in order to ~~arts and to~~ ensure such activities contribute positively to the vibrancy of ~~our~~the Village Center and other public plaza areas. ~~plazas.~~

2. Applicability

The Vending Regulations are applicable to any person or entity desiring to conduct food ~~and, beverage or~~ retail vending on a plaza area ~~in the town~~within the Town of Mountain Village.

3. Review Process and Criteria for Decision

~~Vending locations will be approved and assigned by the “Vending Committee”. The Vending Committee shall consist of the Town Planning Director, Business Development Director, and Plaza Services Director. Applicants desiring to vend in the Mountain Village must submit~~ complete plaza vending applications and ~~shall be~~ delivered such completed applications to the Plaza Vending Committee ~~which~~ ~~and~~ must be received by the seasonal deadline in order to be considered for approval. Applications received after the seasonal deadlines shall not be considered by the Plaza Vending Committee.

The seasonal deadlines for applications to be considered shall be March 1st for the upcoming summer season and September 1st for the winter season. Only complete applications with all required supplemental documentation. ~~All applications filed after by~~ such deadlines will be accepted. ~~shall not be accepted.~~

The criteria for decision to be applied by the Plaza Vending Committee are as follows:

- a. Diversity (in town and between vendors) of offered food, goods, wares, merchandise, services and hours of operation;
- b. The number of summer and/or winter seasons the applicant has vended on public property in the town;
- c. Appearance, quality, safety and attractiveness of the vending operation and display apparatus;
- d. Compliance and performance with plaza vending ~~vending cart~~ regulations;

- e. It shall be the burden of the applicant to demonstrate that submittal material and the proposed vending business substantially comply with the Vending Regulations; and
- f. The Plaza Vending Committee will have sole and absolute discretion in granting a vending permit and will base its decision on the town's needs for vending at that time.
- f.g. Any appeal of any determination made by the Plaza Vending Committee may be appealed according to the provisions of the Town of Mountain Village Community Development Code section 17.4.5

4. General Standards

- a. **Location and Number.** The locations for approved vending applications shall be approved and assigned by the Plaza Vending Committee after considering all of the applications. The number of vending ~~apparatuses~~ ~~earts~~ and associated vending permits in plaza areas shall be ~~limited as follows: shown in Exhibit A-:~~
 - i. ~~Up to four (4) on Heritage Plaza; and~~
 - ii. ~~One (1) on Sunset Plaza.~~
- b. **Additional Vending ~~Carts~~ Apparatuses.** The ~~Town Council~~ Plaza Vending ~~Committee~~ Committee may permit additional vending ~~earts~~ ~~apparatuses~~ on plaza areas, in its sole discretion provided the Plaza Vending Committee determines that additional vending apparatuses are warranted and do not unreasonably impact the plaza areas.
- c. **Vending ~~Cart~~ Season.** Vending ~~apparatuses~~ ~~earts~~ which have received approval may ~~vend~~ ~~earts are allowed~~ throughout the year with no limitation on season so long as the vendor holds a valid permit; however, in the summer and winter seasons there are required operating hours, but with required operations vending earts as follows:
 - i. **Summer Season:** Vending ~~apparatuses~~ ~~earts~~ shall operate a minimum of four (4) days per week, four (4) hours per day from Memorial Day through Labor Day unless otherwise approved by the Vending Committee. Vending operations are required during the Market on the Plaza, on designated Wednesdays from 11am-4pm.
 - ii. **Winter Season:** Vending ~~apparatuses~~ ~~earts~~ shall operate a minimum of five (5) days per week, four (4) hours per day from the ski area opening until ski area closing unless otherwise approved by the Plaza Vending Committee.
 - 1. Vending during Mountain Village special events will count toward minimum operation requirements.
- d. **Required Hours of Operation.** Hours of operation are as follows:
 - i. Vending hours shall be consistent throughout each season and shall meet the minimum requirements as set forth in section c above.

ii. Applicants shall submit a plan for the hours and days of operations to be approved by the Plaza Vending Committee as part of the approval process. Any change in the scheduled days and/or hours of operation for approved vending operations, other than minor, temporary changes due to weather and sick days, shall be approved by the Plaza Vending Committee prior to any such change in the schedule.

e. Vending ~~Cart~~ Apparatus Required. Vending is only allowed from an approved vending ~~cart~~apparatus or temporary structure. Vending ~~cart~~apparatuses must meet all applicable design standards per the Plaza Design Regulations, Lighting Regulations, and Sign Regulations as set forth in the Town of Mountain Village Community Development Code.

f.g. Maximum Footprint. All apparatus and related equipment must be contained in a 40 square foot area. All equipment must be necessary to the vending apparatus and vendor' s business and must be kept orderly clean manner, and may not constitute a potential safety hazards. Vending Apparatuses shall enclose or screen from view of the right of way and abutting property all accessory items not used by customers, including, but not limited to, tanks, barrels, or other accessory items. All said accessory items must be confined to the designated pad.

f.g. Vending Permit Required. No person shall stage, operate or have present a vending ~~apparatus~~cart within the town without a valid vending permit issued in accordance with ~~this section~~ these Vending Regulations.

g.h. Limits on the Hours of Operation. The Town may set hours of operation, limitations on and similar measures for vending activities to ensure no adverse impacts to residents and guests.

h.i. Amplified Music Prohibition. Amplified music for vending is prohibited.

i.j. Special Event Vending. A vending permit is not required for vending that is approved as a special event pursuant to the provisions regulating Special Events.

j.k. License Agreement Required. The vending permittee shall enter into a license agreement with the Town for the vending operation in such form, manner and content as determined by the Town.

i. A license agreement having a term of more than one (1) year shall be reviewed annually by the Vending Committee for compliance. In the event of non-compliance, the license agreement and vending permit may be terminated.

- ii. License agreements may be issued for a term of up to three (3) years at the discretion of the Vending Committee.
- iii. Notwithstanding any other provisions therein, a ~~vending cart~~ plaza vending license agreement shall provide for indemnification of the Town from any liability for damages resulting from the operation of the vending business and for general liability insurance in such amounts as determined by the Town and naming the Town as an additional insured.

k.l. Required Documentation. Once the Vending application has been approved by the Town, but prior to the issuance of a vending permit, the applicant shall submit the following prior to the commencement of operations.

- i. Proof of insurance satisfactory to the Town;
- ii. Town business license;
- iii. Colorado sales tax license;
- iv. For prepared food, San Miguel Environmental Department permit;
- v. Cash security deposit with the Town in an amount determined by the Town for the purpose of guaranteeing the repair of any damage to plaza areas caused by the vending operation; and
- vi. Executed license agreement as required by this regulation.

5. **Non-transferable.** The vending permit shall not be transferable or assignable.
6. **Non-interference.** No person engaged in vending shall make any unnecessary sounds or noise, nor obstruct any pathway or other public property, nor disturb or impede other persons or otherwise create any public nuisance. The use of radios, stereos or any other audio systems in connection with any vending is prohibited.
7. **Vehicles.** Private vehicles for vending are prohibited in the plaza areas for any purpose unless the Town has issued a plaza area access permit pursuant to the Town of Mountain Village Municipal Code.
8. **Area Maintenance.** Vending permittee shall maintain both the permitted area, the immediate area surrounding the permitted area, the plaza area surface (washing down pavers, clean pavers, etc.) and the vending ~~apparatus~~ cart in a neat, clean and hazard free condition and to the town's satisfaction.
9. **Cleaning.** Vending permittee shall clean the areas of the designated vending ~~apparatus~~ cart location ~~which that~~ are covered by the vending permit by removing debris, trash, sweeping and washing down the location as needed to the satisfaction of the Town. The cleaning shall be conducted as frequently as each day, if necessary, to prevent debris or trash from being blown or scattered around the plaza area.
10. **Repair of Damage.** Vending permittees shall, to the satisfaction of the Town, repair and/or replace any damage to any portion of the permitted vending ~~apparatus~~ cart area

only to the extent any damages shall be caused by or in connection with permittee's use thereof, including without limitation the placement of personal property on the plaza area.

- a. All costs for such repair or replacement shall be the responsibility of the permittee.
- b. The Town, in its sole discretion, shall determine when the vending area needs repair or replacement due to the activities of permittee and/or its customers in the vending area.
- c. The Town may suspend a vending permit for failure to pay for damage or the payment of a required damage deposit.

11. Snow Removal. The vending permittee shall move the vending ~~apparatus~~~~cart~~ per request of the Town for snow removal and/or plaza maintenance when necessary.

12. Recycling and Trash. Trash removal fees for public trash generated by the vending permittee are included in the monthly permit fee as established in the fee resolution for Vending Carts All back-of-house trash must be removed daily by the permittee.

13. Public Seating Areas. The vending permittee must make every reasonable effort to ensure their customers utilize the public seating area and do take food items into the seating areas of neighboring restaurants.

14. Monthly Vending Fees. The vending permittee shall remit the monthly vending fee as set forth in the fee resolution, with such fee to be due and payable on the first of each month. Vending fees shall be prorated for partial months in each season.

15. Plaza Location. The Town has the right to relocate the site of the ~~apparatuses~~ ~~carts~~-of ~~plaza~~ vending permit holders within all the designated plaza areas. The vending permit administrator shall notify the vending permittee three (3) days prior to any vending ~~apparatus~~ ~~cart~~-relocation.

- a. If a vendor wishes to move locations during high traffic events, a request must be submitted to the Plaza Vending Committee Chair designated staff member seven (7) days prior to the desired date of location change.

15.16. No Encroachment. Vending permittee shall have the obligation to prevent encroachment of the vending ~~apparatus~~ ~~cart~~ or any related vending equipment or permittee property onto areas of the plaza outside the designated vending ~~apparatus~~ ~~cart~~ location except for any approved storage location shown in the required license agreement.

16.17. Abandon/Surrender. A permittee without written authorization from the Town acknowledging extenuating circumstances, who fails to conduct vending operations

during the required hours of operation for a period of two (2) consecutive weeks during the designated season, will be considered to have surrendered and abandoned his or her vending permit. The Town shall have the right to reassign that space to another applicant. The Town has the right to refuse to authorize an absence. The Town shall send written notice of the surrender and abandonment of the permit to the permittee.

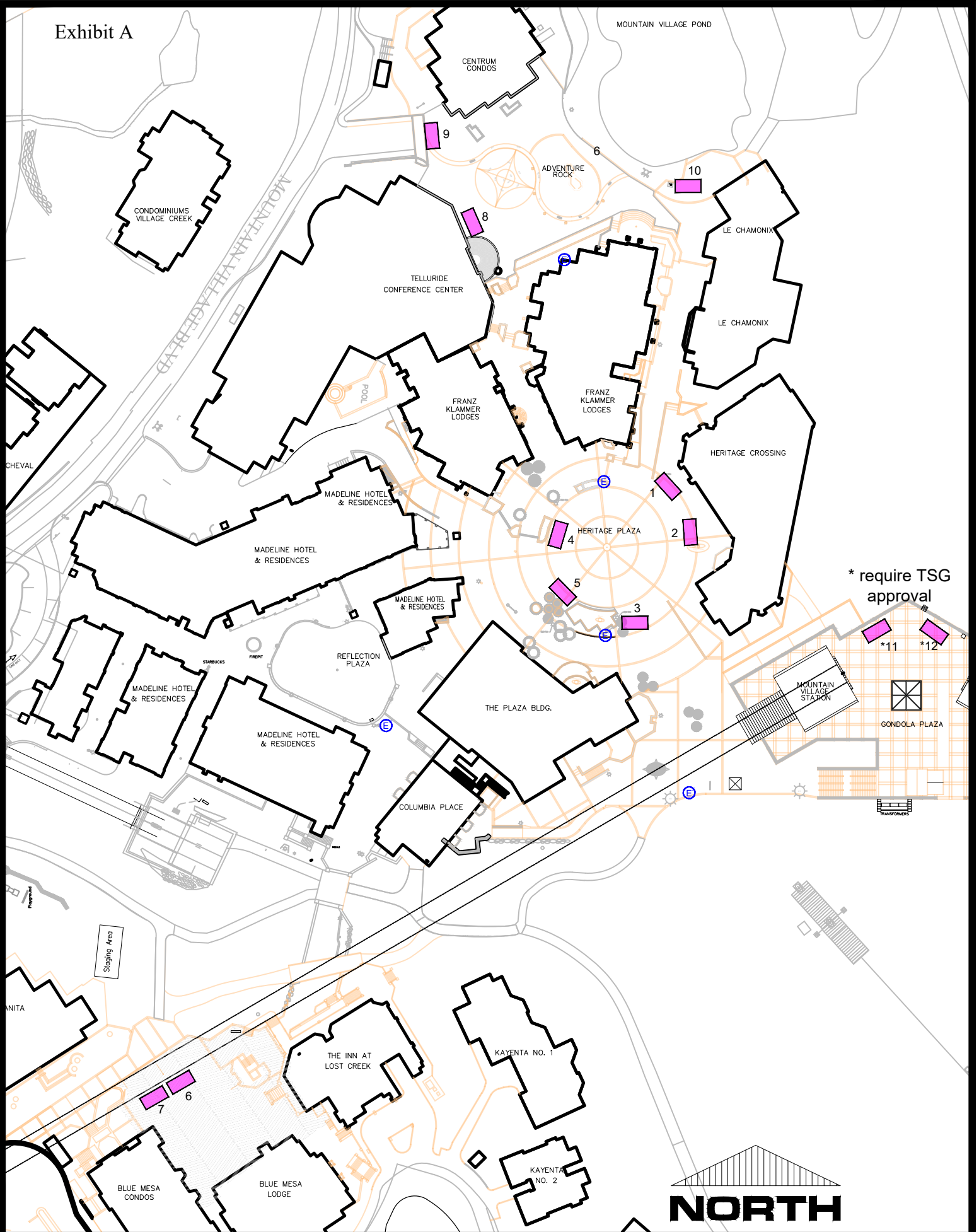
17.18. Utility Fees. The Town may require a ~~vending cart~~plaza vending operator to pay utility fees if the vending ~~apparatus cart~~ operation uses electric utilities. The use of generators is prohibited.

18.19. Revocation and Suspension.

- a. Any vending permit issued hereunder may be revoked or suspended by the ~~Town Manager~~Plaza Vending Committee for a violation or breach of a term or condition of the ~~vending permit or license agreement~~, including, but not limited to:
 - i. Operation of a vending ~~apparatus cart~~ in a location other than that approved or outside the permitted area;
 - ii. Failure to pay monthly ~~plaza vending cart~~ fee;
 - iii. Failure to clean areas of the designated vending ~~apparatus cart~~ location to town satisfaction;
 - iv. Failure to remain in operation during the minimum number of business hours or days;
 - v. Failure to maintain the design of a vending ~~apparatus cart~~ or vending ~~apparatus cart~~ signs in the condition as represented in the development application;
 - vi. Failure to pay for the repair and/or replacement of any damage to any portion of the permitted vending ~~apparatus cart~~ area caused by or in connection with permittee's use thereof;
 - vii. Changing the use of the vending ~~apparatus cart~~ that does not comply with the approved application;
 - viii. Failure to remove vending ~~apparatus cart~~ from designated location as required by the vending permit;
 - ix. Permittee violates any provision of this ~~CDC Plaza Vending Rules and Regulations~~ or other ~~ordinance law or regulation~~ of the Town, ~~governing the activities permitted by the vending permit~~;
 - x. The permittee obtained the vending permit by fraud or misrepresentation; and/or
 - xi. The permittee is convicted of an offense that would create a danger to the public health, safety and welfare following issuance of the vending permit.
 1. No permittee whose vending permit has been revoked may receive a refund of any part of the permit fee paid.
 2. Upon revocation or expiration of any vending permit, the permittee shall remove all structures or improvements from the permit area and storage area and restore the area to its condition existing prior


to issuance of the permit within forty-eight (48) hours of revocation or expiration of permit.

- 3.** If the vending permit is revoked, the permittee may not apply for the same type of permit for one (1) year after the effective date of the revocation.



* require TSG approval



 Plaza Vending Locations
200



Mountain Village Center
Mountain Village Special Event Map
ph: 970-369-8236
www.townofmountainvillage.com

1" = 100'
9/19



**PLANNING AND DEVELOPMENT SERVICES DEPARTMENT
PLANNING DIVISION**
455 Mountain Village Blvd.
Mountain Village, CO 81435
(970) 728-1392

Agenda Item 18

TO: Town Council

FROM: Sam Starr, Planner

FOR: Meeting of September 19, 2019

DATE: September 10, 2019

RE: First Reading, Setting of a Public Hearing, and Council Vote on an Ordinance Amending the Community Development Code Sections 17.1.1 Community Development Department, 17.3.3 Use Schedule, 17.4.2 Overview of Development Processes, 15.5.15(E) Vending Regulations, and 17.8 Definitions to remove the vending regulations from the CDC

ATTACHMENTS

- Exhibit A: Proposed Ordinance

BACKGROUND

In Spring of 2019, the Mountain Village Town Council gave direction to Business Development and Communications staff to bring flexibility to the existing vending regulations within the Community Development Code (CDC). This directive was given in order to enhance the number of vendors on the plaza and bring additional vitality to the Village Center areas. The direction was also consistent with the Village Center vitality analysis provided by AECOM. Business Development and Sustainability Manager Zoe Dohnal has worked with Planning staff to establish the Plaza Vending Committee, which will oversee vending applications and assist in bringing more business to town owned plazas. Enacting the Plaza Vending Committee will require amending the Community Development Code Sections 17.3.3 Use Schedule and 15.5.1(E) Vending Regulations. The vending regulations are proposed to be removed from the CDC and adopted by the Town Council as a standalone and separate document administered by the Plaza Vending Committee. All proposed changes are shown on the redline attached as Exhibit A to the proposed ordinance.

As a follow up to this agenda item, town staff will update the Plaza Use Design Standards administratively consistent with the newly adopted vending regulations and provide other updating amendments.

ANALYSIS

Planning and Development Services staff recommend approval of the Ordinance amending the Community Development Code Sections 17.1.1 Community Development Department, 17.3.3 Use Schedule, 17.4.2 Overview of Development Processes, 15.5.15(E) Vending Regulations, and 17.8 Definitions. The removal of vending cart language from the Community Development Code will create more energetic public spaces with diverse dining and business options, which is consistent with all vitality and long-range planning efforts undertaken by the town.

RECOMMENDED MOTION

I move to approve on first reading, an ordinance regarding a CDC amendment Amending the Community Development Code Sections 17.1.1 Community Development Department, 17.3.3 Use Schedule, 17.4.2 Overview of Development Processes, 15.5.15(E) Vending Regulations, and 17.8 Definitions to remove the vending regulations from the CDC, attached as Exhibit A, and direct the Town Clerk to set a public hearing on October 17, 2019.

/STS

ORDINANCE NO. 2019-_____

AN ORDINANCE AMENDING COMMUNITY DEVELOPMENT CODE SECTIONS 17.1.1 COMMUNITY DEVELOPMENT DEPARTMENT 17.3.3 USE SCHEDULE, 17.4.2 OVERVIEW OF DEVELOPMENT PROCESSES and 15.5.1(E) VENDING REGULATIONS TO ACCOMPLISH THE FOREGOING.

RECITALS

- A. The Town of Mountain Village (the “Town”) is a legally created, established, organized and existing Colorado municipal corporation under the provisions of Article XX of the Constitution of the State of Colorado (the “Constitution”) and the Home Rule Charter of the Town (the “Charter”).
- B. Pursuant to the Constitution, the Charter, the Colorado Revised Statutes and the common law, the Town has the authority to regulate the use and development of land and to adopt ordinances and regulations in furtherance thereof.
- C. The Town Council may amend the CDC from time to time due to changing circumstances or for general housekeeping purposes. Such an update of the CDC has become necessary for technical corrections, clarifications and consistency.
- D. Removing the vending regulations from the CDC is consistent with the Town of Mountain Village Comprehensive Plan by creating greater vending flexibility in the Village Center.

NOW THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO AS FOLLOWS:

Section 1. Amendment of Community Development Code

- A. The Town of Mountain Village Community Development Code, Title 17 is hereby amended and replaced as set forth in Exhibit A which is attached hereto and incorporated herein.
- B. The Planning Division is directed to codify the amendments in Exhibit A into the CDC.
- C. The Planning Division may correct typographical and formatting errors in the amendments or the adopted CDC.

Section 2. Ordinance Effect

- A. This Ordinance shall have no effect on pending litigation, if any, and shall not operate as an abatement of any action or proceeding now pending under or by virtue of the ordinances repealed or amended as herein provided and the same shall be construed and concluded under such prior ordinances.
- B. All ordinances, of the Town, or parts thereof, inconsistent or in conflict with this Ordinance, are hereby repealed, replaced and superseded to the extent only of such inconsistency or conflict.

Section 3. Severability

The provisions of this Ordinance are severable and the invalidity of any section, phrase, clause or portion of this Ordinance as determined by a court of competent jurisdiction shall not affect the validity or effectiveness of the remainder of this Ordinance.

Section 4. Effective Date

This Ordinance shall become effective on October 17, 2019

Section 5. Public Hearing

A public hearing on this Ordinance was held on the 17th day of October 2019 in the Town Council Chambers, Town Hall, 455 Mountain Village Blvd, Mountain Village, Colorado 81435.

INTRODUCED, READ AND REFERRED to public hearing before the Town Council of the Town of Mountain Village, Colorado on the 19th day of September, 2019

TOWN OF MOUNTAIN VILLAGE:

**TOWN OF MOUNTAIN VILLAGE,
COLORADO, A HOME-RULE
MUNICIPALITY**

ATTEST:

By: _____
Laila Benitez, Mayor

Jackie Kennefick, Town Clerk

HEARD AND FINALLY ADOPTED by the Town Council of the Town of Mountain Village, Colorado this 17th day of October, 2019.

TOWN OF MOUNTAIN VILLAGE:

**TOWN OF MOUNTAIN VILLAGE,
COLORADO, A HOME-RULE
MUNICIPALITY**

ATTEST:

By: _____
Laila Benitez, Mayor

Jackie Kennefick, Town Clerk

Approved As To Form:

Jim Mahoney, Assistant Town Attorney

I, Jackie Kennefick, the duly qualified and acting Town Clerk of the Town of Mountain Village, Colorado ("Town") do hereby certify that:

1. The attached copy of Ordinance No. _____ ("Ordinance") is a true, correct and complete copy thereof.

2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town ("Council") at a regular meeting held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on _____, 2019, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor				
Dan Caton, Mayor Pro-Tem				
Peter Duprey				
Marti Prohaska				
Patrick Berry				
Natalie Binder				
Jack Gilbride				

3. After the Council's approval of the first reading of the Ordinance, notice of the public hearing, containing the date, time and location of the public hearing and a description of the subject matter of the proposed Ordinance was posted and published in the Telluride Daily Planet, a newspaper of general circulation in the Town, on _____, 2019 in accordance with Section 5.2b of the Town of Mountain Village Home Rule.

4. A public hearing on the Ordinance was held by the Town Council at a regular meeting of the Town Council held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on _____, 2019. At the public hearing, the Ordinance was considered, read by title, and approved without amendment by the Town Council, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor				
Dan Caton, Mayor Pro-Tem				
Peter Duprey				
Marti Prohaska				
Patrick Berry				
Natalie Binder				
Jack Gilbride				

5. The Ordinance has been signed by the Mayor, sealed with the Town seal, attested by me as Town Clerk, and duly numbered and recorded in the official records of the Town.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Town this _____ day of _____, 2019.

Jackie Kennefick, Town Clerk

(SEAL)

EXHIBIT A

17.1.1 Community Development Department

- A. *The Community Development Department is charged with the duty of enforcing the CDC.*
- B. *It shall be the duty of the Director of Community Development or his/her designee to ensure all proposed development and land use comply with the CDC. The Director of Community Development shall also submit recommendations for any needed changes in the CDC.*
- C. *Planning Division staff shall have the following powers and duties under the CDC related to the review of development applications:*
 - 1. Minor revisions;
 - 2. Renewals;
 - 3. Certain density transfers;
 - 4. Certain Design Review Process development applications;
 - 5. Certain special event development applications;
 - 6. ~~Vending cart development applications;~~
 - 7. Plaza uses development applications;
 - 8. Certain subdivision development applications;
 - 9. Minor PUD amendments;
 - 10. Planning Division review and approval of building permits;
 - 11. Oversight of conditions for development projects in the town to ensure on-going compliance;
 - 12. Oversight of development agreements to ensure on-going compliance; and
 - 13. Zoning enforcement.

(***)

17.1.2 Use Schedule

- A. *The Town of Mountain Village Land Use Schedule ("Use Schedule"), Table 3-1, establishes specific permitted, accessory, conditional and not permitted land uses for each zone district.*
 - 1. The Use Schedule lists the following notations:
 - P = permitted use;
 - A = accessory use;
 - C = conditional use;
 - PM = permitted with Planning and Building division staff approval of construction mitigation plan (Staff may classify to conditional use based on impacts and extent of construction staging);
 - PT = permitted use in Town Hall Plaza only;

Use/Zone	C L A S S 1 A O S	C L A S S 2 A O S	C L A S S 3 A O S	C L A S S 4 A O S	C L A S S 5 A O S	P O S	SF, SFCI	MF	MPW	CV	VC
Commercial (Sale of Goods)											

(***)

17.4.2 Overview of Development Review Processes

B. *Table 4-1 summarizes the types of development applications that fall under each class of application and associated review authority:*

Development Application Type	Application Class	Review Authority

Vending Permits	Class 1	Planning Division Staff

(***)

17.5.15 Commercial, Ground Level and Plaza Area Design Regulations.

(***)

C. Odor Control and Outdoor Barbeques and Grills

1. Due to the mixed-use nature of the Village Center, odor created from food service establishments that may conflict with residential uses is prohibited. Trash areas, grease trap clean-outs and restaurant vents shall be located away from pedestrian flow and residential entrances and windows to the extent possible.
2. Outdoor barbecues or grills are prohibited for use in commercial operations within the Village Center and plaza areas with the exception of (1) Town-approved special events provided, however, the outdoor barbeque(s) or grill(s) are approved as part of the special event application **or a barbeque integrated into a vending apparatus approved by the Town's plaza vending committee.;** ~~or (2) a barbeque integrated into a vending cart as allowed by these regulations.~~

(***)

E. ~~Vending Regulations~~

~~The seasonal deadlines for applications to be considered shall be March 1st for the upcoming summer season and September 1st for the winter season. All applications filed after such deadlines shall not be accepted.~~

- ~~a. Diversity (in town and between vendors) of offered food, goods, wares, merchandise, services and hours of operation;~~
- ~~b. The number of summer and/or winter seasons the applicant has vended on public property in the town;~~
- ~~c. Appearance, quality, safety and attractiveness of the vending operation and display apparatus;~~
- ~~d. Compliance and performance with vending cart regulations;~~
- ~~e. It shall be the burden of the applicant to demonstrate that submittal material and the proposed vending business substantially comply with the Vending Regulations; and~~
- ~~f. The Vending Committee will have sole and absolute discretion in granting a vending permit and will base its decision on the town's needs for vending at that time.~~

2. ~~General Standards~~

- ~~a. **Location and Number.** The number of vending carts and associated vending permits in plaza areas shall be limited as follows:
 - ~~i. *Up to four (4) on Heritage Plaza; and*~~
 - ~~ii. *One (1) on Sunset Plaza.*~~~~
- ~~b. **Additional Vending Carts.** The Town Council may permit additional vending carts on plaza areas, in its sole discretion.~~
- ~~c. **Vending Cart Season.** Vending carts are allowed throughout the year with no limitation on season, but with required operations vending carts as follows:
 - ~~i. **Summer Season:** *Vending carts shall operate a minimum of four (4) days per week, four (4) hours per day from Memorial Day through Labor Day unless otherwise approved by the Vending Committee.*~~
 - ~~ii. **Winter Season:** *Vending carts shall operate a minimum of five (5) days per week, four (4) hours per day from the ski area opening until ski area closing unless otherwise approved by the Vending Committee.*~~~~
- ~~d. **Required Hours of Operation.** Hours of operation are as follows:
 - ~~i. *Vending hours shall be consistent throughout each season and shall meet the minimum requirements as set forth in section c above.*~~
 - ~~ii. *Applicants shall submit a plan for the hours and days of operations to be approved by the Vending Committee as part of the approval process. Any change in the scheduled days and/or hours of operation for approved vending operations, other than minor, temporary changes due to weather and sick days, shall be approved by the*~~~~

Vending Committee.

- e. **Vending Cart Required.** Vending is only allowed from an approved vending cart. Vending cart must meet all applicable design standards per the Plaza Design Regulations.
 - f. **Vending Permit Required.** No person shall stage, operate or have present a vending cart within the town without a valid vending permit issued in accordance with this section.
 - g. **Limits on the Hours of Operation.** The Town may set hours of operation, limitations on and similar measures for vending activities to ensure no adverse impacts to residents and guests.
 - h. **Amplified Music Prohibition.** Amplified music for vending is prohibited.
 - i. **Special Event Vending.** A vending permit is not required for vending that is approved as a special event pursuant to the provisions regulating Special Events.
 - j. **License Agreement Required.** The vending permittee shall enter into a license agreement with the Town for the vending operation in such form, manner and content as determined by the Town.
 - i. *A license agreement having a term of more than one (1) year shall be reviewed annually by the Vending Committee.*
 - ii. *License agreements may be issued for a term of up to three (3) years at the discretion of the Vending Committee.*
 - iii. *Notwithstanding any other provisions therein, a vending cart license agreement shall provide for indemnification of the Town from any liability for damages resulting from the operation of the vending business and for general liability insurance in such amounts as determined by the Town and naming the Town as an additional insured.*
 - k. **Required Documentation.** Once the Vending application has been approved by the Town, but prior to the issuance of a vending permit, the applicant shall submit the following prior to the commencement of operations:
 - i. *Proof of insurance satisfactory to the Town;*
 - ii. *Town business license;*
 - iii. *Colorado sales tax license;*
 - iv. *For prepared food, San Miguel Environmental Department permit;*
 - v. *Cash security deposit with the Town in an amount determined by the Town for the purpose of guaranteeing the repair of any damage to plaza areas caused by the vending operation; and*
 - vi. *Executed license agreement as required by this regulation.*
3. **Non-transferable.** The vending permit shall not be transferable or assignable.
4. **Non-interference.** No person engaged in vending shall make any unnecessary sounds or noise, nor obstruct any pathway or other public property, nor disturb or impede other persons or otherwise create any public nuisance. The use of radios, stereos or any other audio systems in connection with any vending is prohibited.
5. **Vehicles.** Private vehicles for vending are prohibited in the plaza areas for any

- purpose unless the Town has issued a plaza area access permit pursuant to the Municipal Code.
6. **Area Maintenance.** Vending permittee shall maintain both the permitted area, the immediate area surrounding the permitted area, the plaza area surface (washing down pavers, clean pavers, etc.) and the vending cart in a neat, clean and hazard free condition and to the town's satisfaction.
 7. **Cleaning.** Vending permittee shall clean the areas of the designated vending cart location that are covered by the permit by removing debris, trash, sweeping and washing down the location as needed to the satisfaction of the Town. The cleaning shall be conducted as frequently as each day, if necessary, to prevent debris or trash from being blown or scattered around the plaza area.
 8. **Repair of Damage.** Vending permittee shall, to the satisfaction of the Town, repair and/or replace any damage to any portion of the permitted vending cart area only to the extent any damages shall be caused by or in connection with permittee's use thereof, including without limitation the placement of personal property on the plaza area.
 - a. All costs for such repair or replacement shall be the responsibility of the permittee.
 - b. The Town, in its sole discretion, shall determine when the vending area is in need of repair or replacement due to the activities of permittee and/or its customers in the vending area.
 - c. The Town may suspend a vending permit for failure to pay for damage or the payment of a required damage deposit.
 9. **Snow Removal.** The vending permittee shall move the vending cart per request of the Town for snow removal and/or plaza maintenance when necessary.
 10. **Recycling and Trash.** Trash removal fees for public trash generated by the vending permittee are included in the monthly permit fee as established in the fee resolution for Vending Carts. All back-of-house trash must be removed daily by the permittee.
 11. **Public Seating Areas.** The vending permittee must make every reasonable effort to ensure their customers utilize the public seating area and do not take food items into the seating areas of neighboring restaurants.
 12. **Monthly Vending Fees.** The vending permittee shall remit the monthly vending fee as set forth in the fee resolution, with such fee to be due and payable on the first of each month. Vending fees shall be prorated for partial months in each season.
 13. **Plaza Location.** The Town has the right to relocate the site of the carts of vending permit holders within all of the designated plaza areas. The vending permit administrator shall notify the vending permittee three (3) days prior to any vending cart relocation.
 14. **No Encroachment.** Vending permittee shall have the obligation to prevent encroachment of the vending cart or any related vending equipment or permittee property onto areas of the plaza outside the designated vending cart location except for any approved storage location shown in the required license agreement.
 15. **Abandon/Surrender.** A permittee without written authorization from the Town acknowledging extenuating circumstances, who fails to conduct vending operations during the required hours of operation for a period of two (2) consecutive weeks during the designated season, will be considered to have surrendered and abandoned his or her vending permit. The Town shall have the right to reassign

that space to another applicant. The Town has the right to refuse to authorize an absence. The Town shall send written notice of the surrender and abandonment of the permit to the permittee.

16. Utility Fees. The Town may require a vending cart operator to pay utility fees if the vending cart operation uses electric utilities. The use of generators is prohibited.

17. Revocation and Suspension.

- a. Any vending permit issued hereunder may be revoked or suspended by the Town Manager for a violation or breach of a term or condition of the permit, including, but not limited to:
 - i. *Operation of a vending cart in a location other than that approved or outside the permitted area;*
 - ii. *Failure to pay monthly vending cart fee;*
 - iii. *Failure to clean areas of the designated vending cart location to town satisfaction;*
 - iv. *Failure to remain in operation during the minimum number of business hours or days;*
 - v. *Failure to maintain the design of a vending cart or vending cart signs in the condition as represented in the development application;*
 - vi. *Failure to pay for the repair and/or replacement of any damage to any portion of the permitted vending cart area caused by or in connection with permittee's use thereof;*
 - vii. *Changing the use of the vending cart that does not comply with the approved application;*
 - viii. *Failure to remove vending cart from designated location as required by the vending permit;*
 - ix. *Permittee violates any provision of this CDC or other ordinance of the Town governing the activities permitted by the vending permit;*
 - x. *The permittee obtained the vending permit by fraud or misrepresentation; and/or*
 - xi. *The permittee is convicted of an offense that would create a danger to the public health, safety and welfare following issuance of the vending permit.*
- b. No permittee whose vending permit has been revoked may receive a refund of any part of the permit fee paid.
- c. Upon revocation or expiration of any vending permit, the permittee shall remove all structures or improvements from the permit area and storage area and restore the area to its condition existing prior to issuance of the permit within forty eight (48) hours of revocation or expiration of permit. If the vending permit is revoked, the permittee may not apply for the same type of permit for one (1) year after the effective date of the revocation

~~**Permittee:** The person, business or entity issued a vending permit that will be operating the vending activity pursuant to the Vending Regulations.~~

(***)

Vending: The act of selling or offering for sale goods, merchandise, food, wares or services from a vending apparatus from an exterior location outside of a building.

Vending Apparatus: The required ~~cart~~ structure for the conduct of a vending activity that is designed and operated in accordance with the Plaza Use Design Standards and regulations set forth by the plaza vending committee.

Vending Regulations: The regulations applicable to vending as adopted by Town Council and administered by the plaza vending committee ~~in Chapter 5.~~

Vending Committee: The committee appointed by the Town ~~Manager~~ to administer the requirements of the Vending Regulations.

~~**Vending Permit** A permit issued by the Town for vending cart operation on a plaza area as set forth in the Vending Regulations as set forth in Chapter 5.~~

~~**Vending Permit Administrator:** The person or Town department appointed by the Town Manager to administer the requirements of the Vending Regulations.~~

TOWN OF MOUNTAIN VILLAGE
Town Council Meeting
September 19, 2019
8:30 a.m.

During Mountain Village government meetings and forums, there will be an opportunity for the public to speak. If you would like to address the board(s), we ask that you approach the podium, state your name and affiliation, and speak into the microphone. Meetings are filmed and archived and the audio is recorded, so it is necessary to speak loud and clear for the listening audience. If you provide your email address below, we will add you to our distribution list ensuring you will receive timely and important news and information about the Town of Mountain Village. Thank you for your cooperation.

NAME: (PLEASE PRINT!!)

Kim Montgomery	EMAIL:
Dave Reed	EMAIL:
Jim Mahoney	EMAIL:
..... nder	EMAIL:
Patrick Berry	EMAIL:
Jack Gilbnde	EMAIL:
Laila Benitez	EMAIL:
Dan Caton	EMAIL:
Pete Duprey	EMAIL:
Mart Prohaska	EMAIL:
Jackie Kennefick	EMAIL:
Susan Johnston	EMAIL:
Christna Lambert	EMAIL:
Tim Johnson	EMAIL:
Kathrine Warren	EMAIL:
Sue Kunc	EMAIL:
Cathy JETT	EMAIL:
R. STENHAMMER	EMAIL:
Dawn Katz	EMAIL:
Richard Child	EMAIL:
Mike Follen	EMAIL:
Mike Bordogna	EMAIL:
Meghan Pittenger	EMAIL:
Zoe Dohnal	EMAIL:
Bill Kight	EMAIL:

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Dave Zerke

NAME: (PLEASE PRINT!!)

- | | | |
|----------------------------|--------|-----------------------------------|
| <i>Jim Loehle</i> | EMAIL: | |
| <i>Rob Johnson</i> | EMAIL: | |
| <i>Sue Kunz</i> | EMAIL: | |
| <i>Michelle Haynes</i> | EMAIL: | |
| <i>Mike Doherty</i> | EMAIL: | |
| <i>Kevin Swain</i> | EMAIL: | |
| <i>Drew Harrington</i> | EMAIL: | |
| <i>Jam Pettee</i> | EMAIL: | |
| <i>Cecilia Curry</i> | EMAIL: | |
| <i>Carly Shaw</i> | EMAIL: | |
| <i>Julie Verga</i> | EMAIL: | |
| <i>Kevin Swain</i> | EMAIL: | |
| <i>Bevin Eaton</i> | EMAIL: | |
| <i>Schevrens</i> | EMAIL: | |
| <i>Leslie Browning</i> | EMAIL: | <i>Leslieann111@gmail</i> |
| <i>Trew Browning</i> | EMAIL: | |
| <i>Doug Ford</i> | EMAIL: | <i>doug@douglasford.net</i> |
| <i>Derek Dexter</i> | EMAIL: | <i>derek.l.dexter@gmail.com</i> |
| <i>Yusuf Griffin</i> | EMAIL: | <i>Yusuf.Griffin234@gmail.com</i> |
| <i>Robert Jentich</i> | EMAIL: | <i>rsj91@hotmail.com</i> |
| <i>Anton Benitez</i> | EMAIL: | |
| <i>Julia Canfield KOTD</i> | EMAIL: | |
| <i>John Miller</i> | EMAIL: | |
| <i>Sam Starr</i> | EMAIL: | |
| <i>Finn Kjome</i> | EMAIL: | |
| <i>Cecilia</i> | EMAIL: | |
| <i>Steve Hill</i> | | <i>steve@hshillhomes.com</i> |
| <i>Mary Campbell</i> | | <i>mary.kelluride@gmail.com</i> |

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NAME: (PLEASE PRINT!!)

Amy Allison	EMAIL: ala.telluride@gmail.com
Mary Sama-Brown	EMAIL: mary@mayaaair.com
Cheryl Kimleigh	EMAIL: Artofbeinginflow@yahoo.com
Steve Tomi	EMAIL: SDOONI@MOUNTAINLODGE-TELLURIDE.COM
K.F. Scott	EMAIL: @RHIDISLE@ME.COM
Keith Brown	EMAIL: KeithTelluride@gmail.com
Corie Chandler	EMAIL: CorieChandler73@gmail.com
PAM Gull ORY	EMAIL: Pam@telluride.realestatecomp.com
David Bulson	EMAIL: DBulson@foleyassoc.com
Mary Woodhouse	EMAIL: mary@luxwest.COM
Robyn Pale	EMAIL: evp@telluriderealtors.net
Tom Kennedy	EMAIL: tom@tklw.net
Brad Burns	EMAIL: BBURNS9777@aol.com
Paul Thiele	EMAIL:
Len Rubicki	EMAIL:
Anne Reissner	EMAIL: areissner765@aol.com
RICHARD MAHONEY	EMAIL: rjmitz@live.com
Peggy Raible	EMAIL: peggy.raible@sothebysrealty.com
TRACY BOGGS	EMAIL: TRACYBOGGS@sothebysrealty.com
GEORGE HARVEY	EMAIL: George@TheHarveyTeam.net
PAT BEHISON	EMAIL: PAT@TELLURIDEPROPERTIES.COM
HERB McFARLANE	EMAIL: hmcfarlane@telluridelaw.net
John Burchmore	EMAIL:
Jill Masters	EMAIL:
Stewart Seligson	EMAIL: Stewart@SLSInt'l.com
David MacKown	EMAIL: carl.boathillier@gmail.com

Susan Johnston

Subject: FW: Efficiency Lodge Unit Re-zoning - Sept. 19, 2019 Town Council Meeting Comments

From: Amy Allison <alatelluride@gmail.com>

Sent: Monday, September 16, 2019 4:27 PM

To: mvclerk <mvclerk@mtnvillage.org>

Cc: richard theile <miketheile@icloud.com>; Virginia Howard <vrhtelluride@gmail.com>

Subject: Efficiency Lodge Unit Re-zoning - Sept. 19, 2019 Town Council Meeting Comments

TO: Mountain Village Town Council and Michelle Haynes

FROM: The Peaks Unit Owners (Owner List included in Memo)

DATE: September 16, 2019

SUBJECT: Efficiency Lodge Unit Re-zoning and the Destruction of Property Values and Impairment of Property Rights

The Peaks Efficiency Lodge Unit Owners purchased condominiums at The Peaks - 100% whole ownership condominiums - not timeshares or fractional ownerships. We purchased and invested in units with no owner and guest usage restrictions.

We have voiced our opposition to any change (e.g. capping the amount of time an owner can use their 100% owned property or limiting the number of days an owner/guest can consecutively use a unit) to the Mountain Village zoning of "Efficiency Lodge Unit" that destroys and/or impairs our property rights and value.

A reduction in our property value and rights also negatively impacts Mountain Village's occupancy rates, sales tax, property tax and future Real Estate Transfer Assessment (RETA) when our properties are sold.

All of The Peaks Owners below have expressed opposition to restrictions on our properties via emails to Mountain Village town council members and/or public comment during council meetings.

The ownership list below represents a conservative estimate of over \$6 million in property investment in Mountain Village. We officially submit our opposition memo to be included in the formal meeting comments for the September 19, 2019 meeting town council meeting.

Amy Allison, Unit 327

Eliot Brown, Units 641, 643, and 649

Bruce MacIntire, Units 425, 429, 438, 441, 625, 627, 629, and 630

Mike Theile, Unit 642

Virginia Howard, Unit 414

Steve Gumble, Unit 341

Scott Chambers, Unit 312

Marki Knopp, Unit 329

Nancy Kerr, Unit 330

Carl Carter, CTH Holdings LLS, Unit 415
Anne Reissner and Len Rybicki (Ten 64 LLC), Units 440, 636, and 638
Jill Masters, Unit 321
Calvin & Casey Toole, Unit 333
Richard F. Scott, Unit 639
Rene and Cheryl Hunter, Unit 346
Billy Royal, Unit 325
Dominic Trader, Unit 308
Siger Warren Trust, Patricia & Joel Siger, Unit 314
Mark L. Ascher, Unit 403
David Peterson and Julie Brink, Unit 435
Sue Berg, Unit 317
Cyndee and Peterson Williams/ILYM LLC, Unit 328
Bohdan A. Iwanetz, Units 348 and 334
Michael Mahon and Peter Damon, Unit 428
Cooper Brown, LLC, Units 641, 643, and 649
Terry Ouimet and Chanda Ouimet, Unit 432
Craig Lieberman, Unit 430