

**TOWN OF MOUNTAIN VILLAGE
TOWN COUNCIL REGULAR MEETING
THURSDAY, DECEMBER 10, 2020, 8:30 AM
TO BE HELD REMOTELY VIA ZOOM WEBINAR
AGENDA REVISED 3**

https://zoom.us/webinar/register/WN_zW_K5t_mSZakGvPwcj6gJA
(see login details below)

Please note that times are approximate and subject to change. Revised 12.9.20 @ 7:30 a.m.

	Time	Min	Presenter	Type	
1.	8:30				Call to Order
2.	8:30	45	Wisor	Legal	Executive Session: <ul style="list-style-type: none"> a. Executive Session for the Purpose of Receiving Legal Advice and Determining Positions Relative to Matters that may be Subject to Negotiations, Developing Strategy for Negotiations, and Instructing Negotiators with Respect to the Work Session to Discuss the Intergovernmental/Service Agreement Between the San Miguel County, the Town of Telluride, the Town of Mountain Village, and Marketing Telluride, Inc. Pursuant to § 24-6-402(4)(b) and (e) b. Executive Session for the Purpose of Receiving Legal Advice and Determining Positions Relative to Matters that may be Subject to Negotiations, Developing Strategy for Negotiations, and Instructing Negotiators with Respect to the Telluride Mountain Village Homeowners Association Election Pursuant to § 24-6-402(4)(b) and (e)
3.	9:15	5			Public Comment on Non-Agenda Items
4.	9:20	5	Johnston	Action	Consideration of Approval of the November 21, 2020 Executive Session Town Council Meeting Minutes
5.	9:25	5	Wisor	Action	Second Reading, Public Hearing and Council Vote on an Ordinance Amending the Town of Mountain Village Affordable Housing Deed Restriction
6.	9:30	45	Swain	Informational Action	Finance: <ul style="list-style-type: none"> a. Presentation of the November 30, 2020 Business & Government Activity Report (BAGAR) b. COVID-19 Revenue Update c. Second Reading, Public Hearing and Council Vote on an Ordinance of the Town Levying Property Taxes for the Year 2020 to be Collected in 2021 d. Second Reading, Public Hearing and Council Vote on an Ordinance Adopting the 2021 Budget and Revising the 2020 Budget
7.	10:15	15	Swain	Action	Town Council Acting as the Board of Directors for the Dissolved Mountain Village Metro District: <ul style="list-style-type: none"> a. Consideration of a Resolution Adopting the 2021 Mountain Village Metro District Budget b. Consideration of a Resolution Appropriating Sums of Money for 2021 c. Consideration of a Resolution Revising the 2020 Budget d. Consideration of a Resolution Re -Appropriating Sums of Money for 2020 e. Consideration of a Resolution Setting the Mill Levy for 2020 to be Collected in 2021
8.	10:30	5	Ward Applicant	Action Quasi-Judicial	Second Reading, Public Hearing and Council Vote on an Ordinance Regarding a Density Transfer and Rezone Located at Lots 517 and 518, 146 Russell Dr., to Transfer One Single-Family Unit of Density into the Density Bank
9.	10:35	10	Ward	Action	Resolution Regarding a Minor Subdivision to Combine Lots 517 and Lots 518 into One Single Family Lot

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			Applicant	<i>Quasi-Judicial</i>	
10.	10:45	30	Ward Applicant	Action <i>Quasi-Judicial</i>	Consideration of a Resolution Regarding a Minor Subdivision to Adjust the Lot Line Between Lots 368 and 369
11.	11:15	10	Miller	Action <i>Quasi-Judicial</i>	Second Reading, Public Hearing and Council Vote on an Ordinance Regarding a Rezone and Density Transfer Application to Rezone Columbia Place Condominiums (Lot 37) Units 5-12 (8 units total) from a Hotel Efficiency Zoning Designation to Lodge Zoning Designation
12.	11:25	10	Montgomery Wisor Haynes	Action	Consideration of Firm to Provide Consulting Services for 2011 Comprehensive Plan Amendment, Authorization to Execute a Contract for Services
13.	11:35	45	Wisor Haynes	Informational	Discussion of Potential Future Village Court Apartment Ownership, Development and Operations Structures
14.	12:20	15	Kalyk	Informational	Telluride Conference Center Report
15.	12:35	10	Jett Berry Prohaska	Informational	2021 Green Team Work Plan
16.	12:45	15	Berry	Informational Action	Consideration of a Recommendation for Regional Green House Gas Reporting
17.	1:00	5	Wise	Action	Consideration of Approval for the Hiring of a Recently Vacated Horticulture Specialist Position in the Plaza Services Department
18.	1:05	10		Informational	Other Business:
19.	1:15				Adjourn

SJ
12/01/2020

You are invited to a Zoom webinar.
When: December 10, 2020 08:30 AM Mountain Time (US and Canada)
Topic: December 10, 2020 Regular Town Council Meeting

Register in advance for this webinar:

https://zoom.us/webinar/register/WN_zW_K5t_mSZakGvPwcj6gJA

After registering, you will receive a confirmation email containing information about joining the webinar.

Public Comment Policy:

- The Town Council will take your comments during all virtual Town Council meetings through the zoom conference app through the raise hand function where when called for the presiding officer will acknowledge those who have used the raise hand function and unmute such speaker.
- Please do not comment or use the raise hand function until the presiding officer opens the agenda item to public comment.
- All those wishing to give public comment must identify their full name and affiliation, if any, to the Town of Mountain Village.
- Please keep your comments as brief and succinct as possible and under two minutes. Please refrain from repeating what has already been said by others in the interest of time. You may simply state that you agree with a previous speaker's comments.
- No presentation of materials through Zoom screen sharing shall be allowed for non-agendized speakers unless submitted 48 hours prior to the meeting date.
- Commenters shall refrain from personal attacks and maintain a civil tone while giving public comment.

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- Written materials must be submitted 48 hours prior to the meeting date in order to be included in the meeting packet and of record. Written comment submitted within 48 hours will be accepted but shall not be included in the packet or be deemed of record.

**TOWN OF MOUNTAIN VILLAGE
MINUTES OF THE NOVEMBER 21, 2020
EXECUTIVE SESSION TOWN COUNCIL MEETING**

Agenda Item 4

The meeting of the Town Council was called to order by Mayor Laila Benitez at 9:01 a.m. on Saturday, November 21, 2020.

Attendance:

The following Town Council members were present and acting:

Laila Benitez, Mayor
Dan Caton, Mayor Pro Tem
Pete Duprey
Natalie Binder
Jack Gilbride

The following Town Council members were absent:

Patrick Berry
Marti Prohaska

Also in attendance were:

Kim Montgomery, Town Manager
Paul Wisor, Town Attorney

On a **MOTION** by Dan Caton and seconded by Pete Duprey, Council voted unanimously to amend the agenda to include "Other Business".

Executive Session for the Purpose of Receiving Legal Advice and Determining Positions Relative to Matters that may be Subject to Negotiations, Developing Strategy for Negotiations, and Instructing Negotiators with Respect to Telluride Mountain Village Owners Association Election and Items Related Thereto, Including Telluride Conference Center, Gondola Financing and Operation, Affordable Housing, Gondola Parking Garage and Transportation Pursuant to § 24-6-402(4)(b) and (e) and 2) for the Purpose of Determining Positions Relative to Matters that may be Subject to Negotiations, Developing Strategy for Negotiations, and Instructing Negotiators with Respect to Telluride Mountain Village Owners Association Elections Pursuant to § 24-6-402(4)(e)

On a **MOTION** by Pete Duprey and seconded by Dan Caton Council voted unanimously to enter into an Executive Session for the Purpose of Receiving Legal Advice and Determining Positions Relative to Matters that may be Subject to Negotiations, Developing Strategy for Negotiations, and Instructing Negotiators with Respect to Telluride Mountain Village Owners Association Election and Items Related Thereto, Including Telluride Conference Center, Gondola Financing and Operation, Affordable Housing, Gondola Parking Garage and Transportation Pursuant to § 24-6-402(4)(b) and (e) and 2) for the Purpose of Determining Positions Relative to Matters that may be Subject to Negotiations, Developing Strategy for Negotiations, and Instructing Negotiators with Respect to Telluride Mountain Village Owners Association Elections Pursuant to § 24-6-402(4)(e)

Council returned to open session at 11:35 a.m.

Other Business (10)

Discussion ensued regarding Council Committees and Boards and working groups. Council directed the Town Attorney to review all the Town Committees and Sub-Committees for consistency. Council also directed staff to agendize a discussion at the December 10, 2020 meeting regarding the Village Court Apartment options.

Kim Montgomery explained the lottery scoring system for the upcoming Town owned housing units. Council direction was to agendize a discussion regarding the lottery weighting process.

There being no further business, on a **MOTION** by Dan Caton and seconded by Jack Gilbride, Council voted unanimously to adjourn the meeting at 11:55 a.m.

Respectfully prepared and submitted by,

Susan Johnston
Town Clerk

MEMORANDUM

TO: Town of Mountain Village Council Members

FROM: Paul Wisor, Town Attorney
Andrea Bryan, Assistant Town Attorney

DATE: November 11, 2020

RE: Ordinance No. ____, 2020 Adopting Amended Deed Restrictions for Affordable Housing Units

INTRODUCTION

Attached to this memorandum is Ordinance No. ____, 2020 adopting new amended deed restrictions for affordable housing units (AHUs) in the Town to allow for sale of an AHU directly to a qualified purchaser, rather than requiring re-conveyance of the AHU to the Town.

DISCUSSION

The Town's affordable housing restrictions are set forth in Ordinance 2006-7. In addition to setting forth the use and occupancy restrictions for AHUs, ordinance 2006-7 requires, among other things, that a deed restriction be recorded against each AHU or lot to apply the restrictions of Ordinance 2006-7 and ensure compliance with the restrictions. Ordinance 2006-7 also states that the individual deed restrictions for AHUs cannot be amended without the consent of the Owner and the Town Council or its designee.

Currently, the affordable housing deed restrictions in place for AHUs require that upon sale of an AHU, the AHU must first be re-conveyed to the Town, which then sells the AHUs to another qualified purchaser. The Town believes that requiring re-conveyance to the Town is inefficient and unnecessary and delays the transfer of necessary employee housing to qualified purchasers. The Town therefore wishes to remove this requirement for the AHU deed restrictions.

Ordinance No. __, 2020 adopts two separate forms of amended deeds restrictions: one for the employee housing purchase program (e.g. Cassidy Ridge), and one for the weighted lottery purchase program (e.g. Castellina). These deed restrictions are substantially the same as the prior recorded deed restrictions for AHUs with the exception of the fact that the amended deed restrictions do not require the current owner of a the AHU to re-convey the unit to the Town in the event the owner no longer qualifies for the unit or otherwise desires to sell the unit. This removes the town as a "middle man" for transfers of AHUs allowing for more efficiency in the employee housing system.

The amended deed restrictions provide for the following process for the sale of an AHU:

1. The Owner must first consult with the Town prior to offering the Unit for sale to review the requirements of this deed restriction and Ordinance 2006-7.
2. Such owner shall submit a written Notice of Intent to sell and request for maximum resale price calculation at least 15 days prior to offering the unit for sale. The method for determining the Maximum Resale Price shall be as set forth in Ordinance 2006-7.
3. Resale of the Unit must be to a Qualified Town Employee as determined by the Town's Human Resources Department. Prior to and as a condition of closing of the sale of the Unit, the owner must obtain written certification from the Town that the potential buyer is a Qualified Employee.
4. Prior to, and as a condition of closing, the prospective purchaser shall be required to sign an acknowledgement of Deed Restriction for persons interested in purchasing an affordable housing unit.
5. Closing shall be within 6 months that the employee is no longer a qualified employee as determined by the Town.

Pursuant to Section II.5 of Ordinance 2006-7, the Town maintains its option to purchase the Town Option to Purchase the unit in the event of a foreclosure. The form Option to Purchase also remains unchanged.

RECOMMENDATION

Staff recommends that Council adopt Ordinance No_____, 2020 on first reading.

Attachment: Ordinance _____, 2020

ORDINANCE NO. 20-__

AN ORDINANCE OF THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO, ADOPTING AMENDED DEED RESTRICTIONS FOR AFFORDABLE HOUSING UNITS TO ALLOW FOR RESALE OF UNITS DIRECTLY TO 3RD PARTY PURCHASERS WHO ARE QUALIFIED EMPLOYEES

WHEREAS, the Town of Mountain Village (“Town”) has adopted affordable housing restrictions as set forth in Town Ordinance 2006-7; and

WHEREAS, in addition to setting forth the use and occupancy restrictions for affordable housing units (AHUs), Ordinance 2006-7 requires, among other things, that a deed restriction be recorded against each AHU or lot to apply the restrictions of Ordinance 2006-7 and ensure compliance with the restrictions contained therein; and,

WHEREAS, Ordinance 2006-7 also states that the individual deed restrictions for AHUs cannot be amended without the consent of the Owner and the Town Council or its designee; and

WHEREAS, the affordable housing deed restrictions currently in place for AHUs require that upon sale of an AHU, the AHU must first be re-conveyed to the Town, which then sells the AHUs to another qualified purchaser; and

WHEREAS, the Town believes that requiring re-conveyance to the Town is creating delays and inefficiencies of the transfer of necessary housing for Town employees and therefore wishes to amend the AHU deed restrictions to allow for owners of an AHU to sell their unit directly to a qualified purchaser in the event the owner desires to sell the Unit or otherwise ceases to be a qualified employee as that term is defined in Ordinance 2006-7.

NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO AS FOLLOWS:

1. Recitals. The foregoing recitals are incorporated by reference as findings and determinations of the Town Council.

2. Amendment to Deed Restrictions. The Town Council hereby approves the amendment of the Town’s affordable housing deed restrictions substantially in the form attached hereto as Exhibit 1 and Exhibit 2 to allow for the resale of an AHU by an owner directly to a qualified purchaser.

3. Public Hearing. A public hearing on this Ordinance was held on the ____th day of November 2020 in the Town Council Chambers, Town Hall, 455 Mountain Village Blvd, Mountain Village, Colorado 81435

INTRODUCED, READ AND REFERRED to public hearing before the Town Council of the Town of Mountain Village, Colorado on the 19th day of November 2020.

TOWN OF MOUNTAIN VILLAGE

**TOWN OF MOUNTAIN VILLAGE,
COLORADO, A HOME-RULE
MUNICIPALITY**

By: _____
Laila Benitez, Mayor

ATTEST:

Susan Johnston, Town Clerk

Approved as To Form:

Paul Wisor, Town Attorney

HEARD AND FINALLY ADOPTED by the Town Council of the Town of Mountain Village, Colorado this ___ day of December 2020

**TOWN OF MOUNTAIN VILLAGE
TOWN OF MOUNTAIN VILLAGE,
COLORADO, A HOME-RULE
MUNICIPALITY**

By: _____
Laila Benitez, Mayor

ATTEST:

Susan Johnston, Town Clerk

Approved as To Form:

Paul Wisor, Town Attorney

I, Susan Johnston, the duly qualified and acting Town Clerk of the Town of Mountain Village, Colorado ("Town") do hereby certify that:

1. The attached copy of Ordinance No. _____ ("Ordinance") is a true, correct and complete copy thereof.
2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town ("Council") at a regular meeting held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on _____, 2020, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor				
Dan Caton, Mayor Pro-Tem				
Martinique Davis Prohaska				
Peter Duprey				
Patrick Berry				
Natalie Binder				
Jack Gilbride				

3. After the Council's approval of the first reading of the Ordinance, notice of the public hearing, containing the date, time and location of the public hearing and a description of the subject matter of the proposed Ordinance was posted and published in the Telluride Daily Planet, a newspaper of general circulation in the Town, on _____, 2020 in accordance with Section 5.2b of the Town of Mountain Village Home Rule Charter.

4. A public hearing on the Ordinance was held by the Town Council at a regular meeting of the Town Council held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on _____, 2020. At the public hearing, the Ordinance was considered, read by title, and approved without amendment by the Town Council, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor				
Dan Caton, Mayor Pro-Tem				
Martinique Davis Prohaska				
Peter Duprey				
Patrick Berry				
Natalie Binder				
Jack Gilbride				

5. The Ordinance has been signed by the Mayor, sealed with the Town seal, attested by me as Town Clerk, and duly numbered and recorded in the official records of the Town.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Town this _____ day of _____, 2020.

Susan Johnston, Town Clerk

(SEAL)

EXHIBIT 1

**TOWN OF MOUNTAIN VILLAGE FIRST AMENDED AND RESTATED WEIGHTED
LOTTERY HOUSING PURCHASE PROGRAM DEED RESTRICTION**

(For [AHU Unit Description])

THIS FIRST AMENDED AND RESTATED WEIGHTED LOTTERY HOUSING PURCHASE PROGRAM DEED RESTRICTION (the “**Amended Deed Restriction**”) is made and entered into effective as of _____, 2020 (the “**Effective Date**”) and hereby amends, deletes, and supersedes in its entirety that certain Town of Mountain Village Weighted Lottery Housing Purchase Program Deed Restriction dated _____ and recorded _____ at the Office of San Miguel County Clerk and Recorder (the “**Official Records**”) at Reception Number _____ (the “**Original Deed Restriction**”) involving [AHU Unit Description] with a legal description attached as Exhibit “A” (the “**Unit**”)

RECITALS

WHEREAS, The Town of Mountain Village, a home rule municipality and political subdivision of the state of Colorado (the “**Town**”) currently owns the Unit.

WHEREAS, the Unit is subject to applicable Town of Mountain Village Ordinance No. 2006-07, as such ordinance may be amended from time-to-time (the “**Ordinance**”) restricting the ownership and occupancy of the Unit to Employees, as that term is defined in the Ordinance (“**Qualified Employees**”), and their spouses or Domestic Partners and children or other dependents while residing with the Qualified Employee. Nothing in this deed restriction amends or terminates the Ordinance or deed restriction of the Unit pursuant to the Ordinance.

WHEREAS pursuant to the Town’s Weighted Lottery Housing Purchase Program, the Town, through a weighted lottery, allows a Qualified Employee the opportunity to purchase the Unit. Ownership of the Unit is further restricted to the Qualified Employee so long as he or she maintains employment which is principally located within the Town.

WHEREAS, the Original Deed Restriction requires the re-conveyance to the Town in the event the owner ceases to be a Qualified Employee. The Town desires to eliminate this requirement and allow an owner of the Unit to sell the Unit directly to a Qualified Employee;

NOW, THEREFORE, in consideration of the mutual agreements and obligations contained herein, and other good and valuable consideration, the receipt and sufficiency of which hereby are acknowledged and accepted, the Town (for itself and all successors and assigns) hereby places the following restrictions on the Unit:

- I. Ownership of Unit. Ownership of the Unit, and its use and occupancy shall be undertaken subject to the following:

1. Ownership of the Unit shall be restricted to only one individual and their one spouse/significant other, if applicable, where at least one individual on title to property, with at least a fifty percent (50%) interest, is at all times principally employed by a business principally located and with an active business license within the Town (“Principal Business”) and shall be known as the **“Qualified Employee.”**
2. In the event the Qualified Employee ceases to be employed by Principal Business for any reason whatsoever, including termination with or without cause; resignation, dismissal, retirement, death, sale of the Principal Business, or any other reason, the owner(s) of the Unit shall be required to sell the Unit pursuant to Section II herein within six (6) months of the Town’s determination, in its reasonable discretion, that the owner ceases to be a Qualified Employee.

II. Sale of Unit to a Qualified Employee. In the event the owner of the Unit fails to maintain status as a Qualified Employee or desires to sell the Unit for any reason, the Unit shall be offered for sale pursuant to the provisions of this section.

- A. Such Owner shall first consult with the Town prior to offering the Unit for sale to review the requirements of this Agreement and the Ordinance.
- B. Such owner shall submit a written Notice of Intent to sell and request for maximum resale price calculation at least 15 days prior to offering the Unit for sale. The method for determining the Maximum Resale Price shall be as set forth in the Ordinance.
- C. Resale of the Unit shall only be to a Qualified Employee. Prior to and as a condition of closing of the sale of the Unit, the owner must obtain written certification from the Town that the potential buyer is a Qualified Employee.
- D. Prior to, and as a condition of closing, the prospective purchaser shall be required to sign an acknowledgement of Deed Restriction for Persons Interested in Purchasing an Affordable Housing Unit.
- E. Closing date for the transaction shall be no later than 6 months after the date the current owner ceases to be a Qualified Employee as determined by the Town in its reasonable discretion.

III. Town Option to Purchase. Pursuant to Section II.5 of the Ordinance, incorporated herein is **Exhibit B**, Town of Mountain Village Affordable Housing Deed Restriction Option to Purchase (the “Option”). The Option shall provide procedures whereby the Town of Mountain Village may acquire the Property in the event of a foreclosure.

Exhibit "A"

Unit Legal Description

Exhibit "B"

Town Option to Purchase

EXHIBIT 2

TOWN OF MOUNTAIN VILLAGE FIRST AMENDED AND RESTATED EMPLOYEE HOUSING PURCHASE PROGRAM DEED RESTRICTION

(For [AHU description])

THIS FIRST AMENDED EMPLOYEE HOUSING PURCHASE PROGRAM DEED RESTRICTION (the “**Amended Deed Restriction**”) is made and entered into effective as of _____, 2020 (the “**Effective Date**”) and hereby amends, deletes, and supersedes in its entirety that certain Town of Mountain Village Employee Housing Purchase Program Deed Restriction dated _____ and recorded _____ at the Office of San Miguel County Clerk and Recorder (the “**Official Records**”) at Reception Number _____ (the “**Original Deed Restriction**”) involving ___[AHU unit]_____ with a legal description attached as Exhibit “A” (the “**Unit**”)

RECITALS

WHEREAS, The Town of Mountain Village, a home rule municipality and political subdivision of the state of Colorado (the “**Town**”) currently owns the Unit.

WHEREAS, the Unit is subject to applicable Town of Mountain Village Ordinance No. 2006-07, as such ordinance may be amended from time-to-time (the “**Ordinance**”) restricting the ownership and occupancy of the Unit to Employees, as that term is defined in the Ordinance, and their spouses or Domestic Partners and children or other dependents while residing with the Employee. Nothing in this deed restriction amends or terminates the Ordinance or deed restriction of the Unit pursuant to the Ordinance.

WHEREAS pursuant to the Town’s Employee Housing Purchase Program, the Unit is further restricted to ownership by only persons currently employed by the Town of Mountain Village (“**Town Employee**”);

WHEREAS, the Original Deed Restriction requires the re-conveyance to the Town in the event the owner is no longer a Town Employee. The Town desires to eliminate this requirement and allow an owner of the Unit to sell the Unit directly to a qualified Town Employee;

NOW, THEREFORE, in consideration of the mutual agreements and obligations contained herein, and other good and valuable consideration, the receipt and sufficiency of which hereby are acknowledged and accepted, the Town (for itself and all successors and assigns) hereby places the following restrictions on the Unit:

- V. Ownership of Unit. Ownership of the Unit, and its use and occupancy shall be undertaken subject to the following:

3. Ownership of the Unit shall be restricted to only one individual and their one spouse/significant other, if applicable, where at least one individual on title to property, with at least a fifty percent (50%) interest, is a current employee of the Town of Mountain Village and shall be known as the “**Qualified Employee.**” The use and occupancy of the Unit is hereby limited exclusively to a Qualified Employee and their spouses or Domestic Partners and children or other dependents while residing with the Qualified Employee.
4. In the event the Qualified Employee ceases to be employed by the Town for any reason whatsoever, including termination with or without cause; resignation, dismissal, retirement, death or any other reason, the owner(s) of the Unit shall be required to sell the Unit pursuant to Section II herein within six (6) months of the final date of employment by the Town as determined by the Town’s Human Resources Department.

VI. Sale of Unit to a Qualified Employee. In the event the owner of the Unit fails to maintain status as a Qualified Employee or desires to sell the Unit for any reason, the Unit shall be offered for sale pursuant to the provisions of this section.

- F. Such Owner shall first consult with the Town prior to offering the Unit for sale to review the requirements of this Agreement and the Ordinance.
- G. Such owner shall submit a written Notice of Intent to sell and request for maximum resale price calculation at least 15 days prior to offering the unit for sale. The method for determining the Maximum Resale Price shall be as set forth in the Ordinance.
- H. Resale of the Unit shall be to a Qualified Town Employee as determined by the Town’s Human Resources Department. Prior to and as a condition of closing of the sale of the Unit, the owner must obtain written certification from the Town and the Housing Authority that the potential buyer is a Qualified Employee.
- I. Prior to, and as a condition of closing, the prospective purchaser shall be required to sign an acknowledgement of Deed Restriction for Persons Interested in Purchasing an Affordable Housing Unit.
- J. Closing date for the transaction shall be no later than 6 months after the final date of employment by the Town as determined by the Town’s Human Resources Department.


VII. Town Option to Purchase. Pursuant to Section II.5 of the Ordinance, incorporated herein is **Exhibit B**, Town of Mountain Village Affordable Housing Deed Restriction Option to Purchase (the “Option”). The Option shall provide procedures whereby the Town of Mountain Village may acquire the Property in the event of a foreclosure.

Exhibit "A"

Unit Legal Description

Exhibit "B"

Town Option to Purchase

 Business and Government Activity Report For the month ending: November 30th									
Activity	2020			2019			YTD or MTD Variance		
	MONTH	Monthly Change	YTD	MONTH	Monthly Change	YTD	Variance	Variance %	
Cable/Internet <i>Reporting criteria is changing, prior period data not comparable.</i>									
TV Residential Subscribers	591	(4)		NA	NA		NA	NA	
TV Bulk Subscribers	483	0		NA	NA		NA	NA	
TV Inactive Digital Subscribers	122	0		NA	NA		NA	NA	
Cable Modem Residential Cable Modem Subscribers	829	(76)		NA	NA		NA	NA	
Cable Modem Business Net Service Subscribers	36	(1)		NA	NA		NA	NA	
Cable Modem Hospitality Subscribers	278	0		NA	NA		NA	NA	
Dark Fiber Transport	5	0		NA	NA		NA	NA	
Fiber Hospitality Subscribers	8	0		NA	NA		NA	NA	
Fiber Residential Subscribers	240	16		NA	NA		NA	NA	
Phone Subscribers	76	0		92	(1)		(16)	-17.39%	
Village Court Apartments									
Occupancy Rate	%	100.00%	0.45%	99.55%	100.00%	0.00%	99.13%	0.42%	0.4%
# Vacated Units		2	0	23	1	0	16	7	43.8%
# Work Orders Completed		18	10	231	23	(7)	335	(104)	-31.0%
# on Waiting List		253	(1)		200	(6)		5	2.5%
Public Works <i>The increase in service calls is due to an increase in number of UNCC line locates we have due to the fiber project</i>									
Service Calls		665	(616)	8,809	471	(220)	3,882	4,927	126.9%
Truck Rolls		144	(740)	3,559	na	NA	na	NA	NA
Snow Fall	Inches	27	22	147	19	11	173	(26)	-15.0%
Snow Removal - Streets & Prkg Lots	Hours	228	171	2,814	202	102	1,670	1,144	68.5%
Roadway Maintenance	Hours	90	39	774	63	(111)	2,898	(2,124)	-73.3%
Water Billed Consumption	Gal.	39,306,000	29,015,000	162,293,000	37,655,000	21,018,000	236,730,000	(74,437,000)	-31.4%
Sewage Treatment	Gal.	6,957,000	(1,708,000)	99,620,000	8,960,000	3,944,000	82,875,000	16,745,000	20.2%
Child Development Fund									
# Infants Actual Occupancy		6.38	(0.12)		5.16	(1.01)		1.22	23.6%
# Toddlers Actual Occupancy		12.06	0.12		16.47	1.56		(4.41)	-26.8%
# Preschoolers Actual Occupancy		14.00	(1.53)		15.32	(0.90)		(1.32)	-8.6%
Transportation and Parking <i>2019 special event parking was \$135,833, Inbound traffic counter is not available at this time.</i>									
GPG (noon snapshot)		3,269	(464)	56,135	2,733	(461)	69,036	(12,901)	-18.7%
GPG Parking Utilization (% of total # of spaces occupied)		23.7%	-2.50%	36.4%	19.80%	-2.60%	44.9%	-8.5%	-18.9%
HPG (noon snapshot)		986	(55)	12,503	649	(322)	13,729	(1,226)	-8.9%
HPG Parking Utilization (% of total # of spaces occupied)		31.0%	-0.70%	35.2%	20.40%	-9.10%	38.8%	-3.6%	-9.3%
Total Parking (noon snapshot)		7,306	(41)	100,283	5,288	(1,011)	118,832	(18,549)	-15.6%
Parking Utilization (% of total # of spaces occupied)		30.1%	0.80%	37.0%	21.80%	-3.30%	44.0%	-7.0%	-15.9%
Paid Parking Revenues		\$16,860	(\$15,899)	\$339,656	\$7,883	(\$6,500)	\$474,189	(\$134,533)	-28.4%
Bus Routes	# of Passengers	3,021	(824)	19,147	6,498	(214)	67,920	(48,773)	-71.8%
Employee Shuttle	# of Passengers	0	0	3,598	1,233	(364)	1,556	2,042	131.2%
Employee Shuttle Utilization Rate	%	0.00%	0.00%	47.0%	53.60%	-0.70%	53.3%	-6.30%	-11.8%
Inbound (Vehicle) Traffic (Entrance)	# of Cars	0	0	502,403	51,945	(10,310)	721,168	(218,765)	-30.3%
Part Time EEs: Council (7), Judge (1), Child Care (6) Seasonal EEs: Gondola Ops New Hires: 1 Child Care Assistant, 1 Gondola Mtn Tech, 1 Streets Mtn, 1 VCA Mtn, 10 Gondola Seasonal Ops Terms: 9 Gondola Seasonal Ops, 1 Water Tech Reason for Terms: 8 end of summer season & not returning for winter season, 1 non-compliance, 1 other employment									
Human Resources									
FT Year Round Head Count		81	1		86	0		(5)	-5.8%
Seasonal Head Count (FT & PT)		0	0		2	0		(2)	-100.0%
PT Year Round Head Count		14	1		15	(2)		(1)	-6.7%
Gondola FT YR, Seasonal, PT YR Head Count		63	(2)		61	5		2	3.3%
Total Employees		158	0		164	3		(6)	-3.7%
Gondola Overtime Paid	Hours	200	(268)	2,528	398	260	3896	(1,368)	-35.1%
Other Employee Overtime Paid		262	123	1,037	240	118	1,188	(151)	-12.7%
# New Hires Total New Hires		14	13	74	17	14	96	(22)	-22.9%
# Terminations		10	7	75	16	11	92	(17)	-18.5%
# Workmen Comp Claims		1	0	3	3	2	17	(14)	-82.4%
Workmen Comp Claims Costs		\$0	(\$255)	\$7,583	\$367	\$367	\$11,737	(\$4,154)	-35.4%
Number of Reported Injuries		1	0	7	3	3	19	(12)	-63.2%
Marketing & Business Development <i>Town hosted meetings include Zoom meetings due to COVID-19</i>									
Town Hosted Meetings		6	1	106	4	(2)	49	57	116.3%
Email Correspondence Sent		15	(3)	175	12	0	166	9	5.4%
E-mail List	#	7,909	(5)		6,693	72		1,216	18.2%
Ready-Op Subscribers		1,960	4		na	NA		NA	NA
News Articles		23	(7)	227	22	10	154	73	47.4%
Press Releases Sent		1	(1)	26	7	6	56	(30)	-53.6%
Gondola and RETA <i>Current RETA revenues are unaudited, the gondola/chondola was shut down about Mid-March through Mid-June</i>									
Gondola	# of Passengers	47,070	(115,623)	2,204,307	46,275	(79,311)	2,821,637	(617,330)	-21.9%
Chondola	# of Passengers	3,983	3,983	84,515	2,070	2,070	104,210	(19,695)	-18.9%
RETA fees collected by TMVOA		\$ 1,574,048	\$ (554,236)	\$ 10,038,040	\$ 1,145,025	\$ (381,723)	\$ 6,375,835	\$ 3,662,205	57.4%
Recreation <i>Winter = Nov 1 - Apr 30</i>									
Ice Rink Skaters		0	NA	2455	450	401	2687	(232)	-8.6%
Snow Cat Hours		0	NA	210	0	(133)	32	178	552.2%
Uniform Tennis Registrations		16	NA	80	20	12	334	(254)	-76.0%



Business and Government Activity Report
For the month ending: November 30th

Activity	2020			2019			YTD or MTD Variance	
	MONTH	Monthly Change	YTD	MONTH	Monthly Change	YTD	Variance	Variance %

Police									
Calls for Service	#	399	13	3,769	253	(49)	3,744	25	0.7%
Investigations	#	6	(3)	124	12	4	148	(24)	-16.2%
Alarms	#	24	3	235	26	(7)	325	(90)	-27.7%
Arrests	#	1	(2)	15	1	1	34	(19)	-55.9%
Summons	#	0	(3)	20	3	3	33	(13)	-39.4%
Traffic Contacts	#	1	(6)	117	9	1	189	(72)	-38.1%
Traffic Tickets Written	#	1	0	21	4	0	45	(24)	-53.3%
Parking Tickets Written	#	350	33	2,717	293	70	3,632	(915)	-25.2%
Administrative Dismissals	#	1	0	20	5	4	48	(28)	-58.3%

Building/Planning									
Community Development Revenues		\$27,397	(\$13,400)	\$1,348,043	\$59,307	(\$218,799)	\$1,353,387	(\$5,344)	-0.4%
# Permits Issued		61	19	394	50	(27)	424	(30)	-7.1%
Valuation of Mtn Village Remodel/New/Additions Permits		\$862,425	(\$433,718)	\$41,693,440	\$1,171,075	(\$9,486,465)	\$44,508,078	(\$2,814,638)	-6.3%
Valuation Mtn Village Electric/Plumbing/Other Permits		\$296,045	(\$242,159)	\$3,217,213	\$180,809	(\$1,038,610)	\$3,376,240	(\$159,027)	-4.7%
Valuation Telluride Electric/Plumbing Permits		\$302,258	\$58,760	\$2,488,228	\$897,655	\$225,671	\$4,487,640	(\$1,999,412)	-44.6%
# Inspections Completed		352	69	3,174	338	(214)	3,765	(591)	-15.7%
# Design Review/Zoning Agenda Items		19	4	133	25	8	154	(21)	-13.6%
# Staff Review Approvals		17	(12)	341	16	(10)	168	173	103.0%

Plaza Services									
Snow Removal Plaza	Hours	126	123	1133	209	137	2,517.5	(1,385)	-55.0%
Plaza Maintenance	Hours	373	26	3392	253	(149)	3760	(368)	-9.8%
Lawn Care	Hours	15	(69)	662	2	(84)	1620	(958)	-59.1%
Plant Care	Hours	14	(188)	1707	30	(299)	2526	(819)	-32.4%
Irrigation	Hours	6	(86)	752	0	(88)	820	(69)	-8.4%
TMV Trash Collection	Hours	85	(6)	1027	51	(41)	1077	(51)	-4.7%
Christmas Decorations	Hours	754	371	1667	809	235	2067	(400)	-19.4%
Residential Trash	Pound	23400	(6,000)	266,325	21,600	100	265400	925	0.3%
Residential Recycle	Pound	29774	(28,255)	371,921	30,030	0	381584	(9,663)	-2.5%
Diversion Rate	%	55.99%	-10.38%	58.27%	58.16%	-0.11%	58.98%	-0.71%	-1.2%

Vehicle Maintenance									
# Preventive Maintenance Performed		20	(2)	214	19	(3)	217	(3)	-1.4%
# Repairs Completed		15	(13)	210	38	3	302	(92)	-30.5%
Special Projects		1	0	13	2	(2)	14	(1)	-7.1%
# Roadside Assists		0	0	1	0	(1)	4	(3)	-75.0%

Finance									
# Other Business Licenses Issued		13	(10)	1,074	14	(23)	1,017	57	5.6%
# Privately Licensed Rentals		3	2	76	0	(2)	75	1	1.3%
# Property Management Licensed Rentals		14	11	447	1	(6)	427	20	4.7%
# Unique VRBO Property Advertisements Listings for MV		479	18	4,417	429	6	4,417	50	11.7%
# Paperless Billing Accts (total paperless customers)		1,220	6	10,417	1,067	227	10,417	153	14.3%
# of TMV AR Bills Processed		2,158	(4)	23,940	2,167	12	23,873	67	0.3%

Accounts Receivable						General Fund Investment Activity			
Current	TMV Operating Receivables (includes Gondola funding)		Utilities - Broadband and Water/Sewer		VCA - Village Court Apartments	Change in Value (Month)	\$1,009,444		
	\$353,133	98.7%	\$490,770	86.0%	\$9,650		Ending Balance	\$11,493,338	
	3,104	0.9%	21,936	3.8%	2,220		Investment Income (Month)	\$7,175	
	421	0.1%	24,278	4.3%	69		Portfolio Yield	Report not available	
		0.0%	26,294	4.6%	-		Yield Change (Month)	yet available.	
	1,110	0.3%	7,399	1.3%	7,361				
Total	\$ 357,768	100.0%	\$ 570,677	100.0%	\$ 19,300	100.0%			
Current	Other Billings - CDF, Construction Parking		Total All AR		Change Since Last Month - Increase (Decrease) in AR	Other Statistics			
	\$1,941	38.9%	\$ 855,494	89.8%	\$72,093	Population (estimated)	1,434		
	617	12.3%	27,877	2.9%	(35,238)	(Active) Registered Voters	871		
	366	7.3%	25,134	2.6%	(9,921)	Property Valuation	314,681,000		
	160	3.2%	26,454	2.8%	(2,652)				
	1,912	38.3%	17,782	1.9%	8,359				
Total	\$4,996	100.0%	\$ 952,741	100.0%	\$ 32,641	100.0%			

Shortfall Analytics as of October 31, 2020

	Adopted Budget	Reforecasted	Reflects actuals	+/-	Reforecasted	Reforecasted	+/-	Reflects actuals	Reflects actuals	Difference
	Dec-19	Mar-20	Oct-20	March to Adopted	March to Adopted	March to Adopted	March to Adopted	to Adopted	to Adopted	
January	\$ 2,012,500	\$ 2,255,483	\$ 2,262,067	\$ 242,983	12.07%	\$ 249,567	12.40%	0.33%		
February	\$ 3,185,752	\$ 2,882,173	\$ 2,947,867	\$ (303,579)	-9.53%	\$ (237,885)	-7.47%	2.06%		
March	\$ 2,463,242	\$ 2,123,739	\$ 1,941,034	\$ (339,503)	-13.78%	\$ (522,208)	-21.20%	-7.42%		
April	\$ 2,658,043	\$ 2,286,987	\$ 2,223,594	\$ (371,056)	-13.96%	\$ (434,449)	-16.34%	-2.38%		
May	\$ 1,424,028	\$ 1,153,810	\$ 1,259,366	\$ (270,218)	-18.98%	\$ (164,662)	-11.56%	7.41%		
June	\$ 2,020,940	\$ 1,440,310	\$ 1,825,089	\$ (580,630)	-28.73%	\$ (195,851)	-9.69%	19.04%		
July	\$ 1,809,041	\$ 1,219,913	\$ 2,546,650	\$ (589,128)	-32.57%	\$ 737,609	40.77%	73.34%		
August	\$ 1,526,649	\$ 1,006,843	\$ 1,805,499	\$ (519,806)	-34.05%	\$ 278,850	18.27%	52.31%		
September	\$ 1,530,420	\$ 1,007,419	\$ 1,843,240	\$ (523,001)	-34.17%	\$ 312,820	20.44%	54.61%		
October (2) (5)	\$ 1,272,282	\$ 885,622	\$ 1,460,086	\$ (386,660)	-30.39%	\$ 187,804	14.76%	45.15%		
November (2)								0.00%		
December (2)								0.00%		
Total	\$ 19,902,897	\$ 16,262,299	\$ 20,114,492	\$ (3,640,598)	-18.29%	\$ 211,595	1.06%	19.35%		

October actuals to budget and reforecasted (3)

Sales Tax	\$ 157,851	\$ 47,355	\$ 235,124	\$ (110,496)	-70.00%	\$ 77,273	48.95%
Property Taxes (1)	\$ 37,418	\$ 37,418	\$ 16,170	\$ -	0.00%	\$ (21,248)	-56.79%
Parking (4)	\$ 14,485	\$ 10,864	\$ 87,834	\$ (3,621)	-25.00%	\$ 73,349	506.38%
VCA Rents	\$ 188,562	\$ 56,569	\$ 192,601	\$ (131,993)	-70.00%	\$ 4,039	2.14%
Water and Sewer Services	\$ 244,888	\$ 244,888	\$ 237,456	\$ -	0.00%	\$ (7,432)	-3.03%
Broadband Services	\$ 178,947	\$ 161,052	\$ 183,351	\$ (17,895)	-10.00%	\$ 4,404	2.46%

* Emergency Levels:

Minus 0% - 12%	Normal
Minus 13% - 18%	Significant
Minus 19% - 25%	Major
Minus 26%+	Critical

Footnotes:

1. Property tax abatements were refunded in October and are reflected in the shortfall from budget.
2. Monthly forecast from March now reflects the impact of the pandemic through December.
3. These actual results are a limited selection of key indicator revenues in October compared to the budget and reforecasted totals.
4. October parking revenue includes a \$52,000 parking buyout for a Ridgeline development project.
5. \$55,416 in CARES Act funds from Colorado were received in October.

Memorandum

December 3, 2020

TO: Mayor Benitez and Members of the Town Council

FROM: Kevin Swain

RE: 2021 Budget

As planned for in the 2021 Town Budget process, the public hearing and second reading for the ordinance adopting the budget is scheduled for the regular December Town Council meeting. The council will also convene as the Board of Directors for the Mountain Village Metropolitan District in order to consider and pass the various resolutions for the 2021 debt service budget and the 2020 revised budget for debt service.

Final 2020 forecasted and 2021 budget changes included since the 1st reading in November:

- CARES Act funding in 2020 from Colorado was added at \$791,770.
- Free cable service at VCA was included for December 2020 and all of 2021.
- As a result of prior rezones and density transfers the VCA budget for TMVOA dues was increased by approximately \$2,500.

Financial Summary				
	2020	2021	\$ +/-	%
Revenues	\$ 28,105,074	\$ 27,220,789	\$ (884,285)	96.85%
Operating Expenses	24,411,892	24,274,889	(137,003)	99.44%
Net Surplus/Deficit	3,693,182	2,945,900	(747,282)	79.77%
Capital Outlay and Major Repairs and Replacements	3,230,370	5,451,542	2,221,172	168.76%
Net Impact to Reserves	462,812	(2,505,642)	(2,968,454)	-541.40%
Ending Reserves Balance	\$ 22,252,414	\$ 19,746,772	\$ (2,505,642)	88.74%
FTE Headcount	138.9	138.9		

Recommended TC actions:

1. As the Town Council conduct a public hearing and approve on second reading an ordinance levying property taxes for the town on 2020 to be collected in 2021.
2. As the Town Council conduct a public hearing and approve on 2nd reading an ordinance adopting the 2021 Town Budget and revising the 2020 Budget for the Town.
3. Convene as the Board of Directors of the Mountain Village Metropolitan District and consider and pass the following resolutions:

- A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT SAN MIGUEL COUNTY, COLORADO SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2021 AND ENDING ON THE LAST DAY OF DECEMBER 2021.
- A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNTS AND FOR THE PURPOSE AS SET FORTH BELOW, FOR THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE 2021 BUDGET YEAR.
- A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A REVISED BUDGET FOR THE DISSOLVED MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2020 AND ENDING ON THE LAST DAY OF DECEMBER 2020.
- A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT SAN MIGUEL COUNTY, COLORADO RE-APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNTS AND FOR THE PURPOSE AS SET FORTH BELOW, FOR THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE 2020 BUDGET YEAR.
- A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO LEVYING PROPERTY TAXES FOR THE YEAR 2020, TO HELP DEFRAY THE COSTS OF GOVERNMENT FOR THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE 2021 BUDGET YEAR.

**TOWN OF MOUNTAIN VILLAGE, COLORADO
ORDINANCE NO. 2020 - __**

AN ORDINANCE LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2020, TO HELP DEFRAID THE COSTS OF GOVERNMENT FOR THE TOWN OF MOUNTAIN VILLAGE, COLORADO, FOR THE 2021 BUDGET YEAR.

RECITALS

- A. The Town Council for the Town of Mountain Village (“The Town”), has adopted the annual budget in accordance with the Local Government Budget Law.
- B. The citizens of the Town have previously approved a general operating mill levy of 13.110 mills to generate property tax revenues to defray the general operating expenses of the Town and authorized the Town without increasing its mill levy to collect and expend whatever amounts are raised annually from its authorized mill levy; and in 2004, the citizens of the Town approved a mill levy of .333 mills dedicated to fund the Telluride Historical Museum.
- C. Pursuant to Colorado State Statute 29-1-301, the Town may adjust the amount of its tax levy authorized by an additional amount to cover abatements and refunds.
- D. The amount of funds necessary to budget for general operating purposes from general property tax revenues is \$4,064,518 and 13.110 mills will generate this amount of funds.
- E. The amount of funds necessary to meet the Telluride Historical Museum annual funding obligation is \$103,241 and .333 mills will generate this amount of funds.
- F. The amount of funds necessary to cover amounts abated and refunded in the current fiscal year is \$1,556 and .0050 mills will generate this amount of funds.
- G. The 2020 valuation for assessment for the Town of Mountain Village as certified by the County Assessor is \$310,031,920.

NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO:

Section 1. That for the purpose of meeting all general operating expenses of the Town of Mountain Village during the 2021 budget year, there is hereby levied a tax of 13.110 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2020.

Section 2. That for the purpose of meeting all Telluride Historical Museum funding obligations of the Town of Mountain Village during the 2021 budget year, there is hereby levied a tax of .333 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2020.

Section 3. That for the purpose of meeting abatement and refunds realized in the current fiscal year, there is hereby levied a tax of .0050 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2020.

Section 4. The Town Treasurer of the Town of Mountain Village is hereby authorized and directed to immediately certify to the County Commissioners of San Miguel County, Colorado, the mill levy for the Town of Mountain Village as herein above determined and set.

INTRODUCED ON FIRST READING BEFORE THE TOWN COUNCIL ON NOVEMBER 19, 2020.

ADOPTED BY THE TOWN COUNCIL ON SECOND READING AFTER PUBLIC HEARING, this 10th day of December, 2020.

This Ordinance shall be effective the 10th day of January, 2021.

TOWN OF MOUNTAIN VILLAGE

**TOWN OF MOUNTAIN VILLAGE, COLORADO,
A HOME-RULE MUNICIPALITY**

By: _____
Laila Benitez, Mayor

ATTEST:

Susan Johnston, Town Clerk

HEARD AND FINALLY ADOPTED by the Town Council of the Town of Mountain Village, Colorado this 10th day of December, 2020.

Approved As To Form:

Paul Wisor, Town Attorney

I, Susan Johnston, the duly qualified and acting Town Clerk of the Town of Mountain Village, Colorado ("Town") do hereby certify that:

1. The attached copy of Ordinance No. _____ ("Ordinance") is a true, correct and complete copy thereof.
2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town ("Council") at a regular meeting held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on __November 19th_____, 2020, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor				
Dan Caton, Mayor Pro-Tem				
Peter Duprey				
Natalie Binder				
Patrick Berry				
Jack Gilbride				
Marti Prohaska				

3. After the Council’s approval of the first reading of the Ordinance, notice of the public hearing, containing the date, time and location of the public hearing and a description of the subject matter of the proposed Ordinance was posted and published in the Telluride Daily Planet, a newspaper of general circulation in the Town, on _____, 2020 in accordance with Section 5.2b of the Town of Mountain Village Home Rule.

4. A public hearing on the Ordinance was held by the Town Council at a regular meeting of the Town Council held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on ____, 2020. At the public hearing, the Ordinance was considered, read by title, and approved without amendment by the Town Council, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	“Yes”	“No”	Absent	Abstain
Laila Benitez, Mayor				
Dan Caton, Mayor Pro-Tem				
Peter Duprey				
Natalie Binder				
Patrick Berry				
Jack Gilbride				
Marti Prohaska				

5. The Ordinance has been signed by the Mayor, sealed with the Town seal, attested by me as Town Clerk, and duly numbered and recorded in the official records of the Town.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Town this _____ day of _____, 2020.

Susan Johnston, Town Clerk

(SEAL)

ORDINANCE NO. 2020 -__

AN ORDINANCE OF THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE TOWN OF MOUNTAIN VILLAGE, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY, 2021, AND ENDING ON THE LAST DAY OF DECEMBER, 2021, AND TO REVISE THE 2020 BUDGET APPROPRIATING ADDITIONAL SUMS OF MONEY TO DEFRAY EXPENSES IN EXCESS OF AMOUNTS BUDGETED FOR THE TOWN OF MOUNTAIN VILLAGE, COLORADO.

RECITALS:

- A. In accordance with Section 8.1 b.) 2.) Of the Town Charter, the Mayor submitted the Town budget on September 17, 2020, for its consideration by Town Council.
- B. Upon due and proper notice, published or posted in accordance with the Town Charter, said proposed budget is open for inspection by the public in the office of the Town Clerk of the Town of Mountain Village. A public hearing will be held on December 10, 2020, and interested taxpayers are given the opportunity to file or register any objections to said proposed budget.
- C. Whatever increases may have been made in the 2020 budget expenditures, like increases were added to the revenues from existing fund balances so that the budget remains in balance, as required by law.
- D. The Town of Mountain Village, during the 2020 budget year, incurred certain extraordinary expenses not reasonably foreseeable at the time of the adoption of the 2020 budget.
- E. The Town of Mountain Village, desires to supplement the 2020 budget and appropriate sufficient funds to meet the resulting deficit.

NOW, THEREFORE, BE IT ORDAINED BY THE Town Council of the Town of Mountain Village, Colorado;

Section 1. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Town of Mountain Village for the year 2021.

General Fund		Gondola Fund		Affordable Housing Dev't Fund	
Revenues	9,933,091	Revenues	5,102,410	Revenues	34,630
Current Operating Expenses	9,939,889	Current Operating Expenses	4,287,910	Current Operating Expenses	150,483
Capital Outlay	191,535	Capital Outlay	759,500	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	10,131,424	Total Fund Expenditures	5,047,410	Total Fund Expenditures	150,483
Other Sources (Uses)	(1,782,545)	Other Sources (Uses)	(55,000)	Other Sources (Uses)	192,345
Surplus / (Deficit)	(1,980,877)	Surplus / (Deficit)	-	Surplus / (Deficit)	76,492
Capital Projects Fund		Vehicle & Equipment Acquisition Fund		Mortgage Assistance Pool Fund	
Revenues	400,000	Revenues	-	Revenues	-
Current Operating Expenses	-	Current Operating Expenses	-	Current Operating Expenses	60,000
Capital Outlay	1,446,546	Capital Outlay	223,716	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	1,446,546	Total Fund Expenditures	223,716	Total Fund Expenditures	60,000
Other Sources (Uses)	1,046,546	Other Sources (Uses)	290,831	Other Sources (Uses)	60,000
Surplus / (Deficit)	-	Surplus / (Deficit)	67,115	Surplus / (Deficit)	-
Historical Museum Fund		Child Development Fund		Water & Sewer Fund	
Revenues	103,241	Revenues	569,762	Revenues	3,516,564
Current Operating Expenses	103,241	Current Operating Expenses	696,532	Current Operating Expenses	2,020,511
Capital Outlay	-	Capital Outlay	-	Capital Outlay	2,080,500
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	103,241	Total Fund Expenditures	696,532	Total Fund Expenditures	4,101,011
Other Sources (Uses)	-	Other Sources (Uses)	126,770	Other Sources (Uses)	(80,305)
Surplus / (Deficit)	-	Surplus / (Deficit)	-	Surplus / (Deficit)	(664,753)
Tourism Fund		Broadband Fund		TCC Fund	
Revenues	1,856,919	Revenues	2,115,212	Revenues	-
Current Operating Expenses	1,805,557	Current Operating Expenses	1,846,187	Current Operating Expenses	151,538
Capital Outlay	-	Capital Outlay	545,000	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	1,805,557	Total Fund Expenditures	2,391,187	Total Fund Expenditures	151,538
Other Sources (Uses)	(51,363)	Other Sources (Uses)	275,974	Other Sources (Uses)	151,538
Surplus / (Deficit)	-	Surplus / (Deficit)	-	Surplus / (Deficit)	-
TMV Housing Authority Fund (VCA)		Parking Services Fund			
Revenues	2,353,950	Revenues	408,000		
Current Operating Expenses	1,569,180	Current Operating Expenses	346,021		
Capital Outlay	-	Capital Outlay	29,800		
Debt Service	784,777	Debt Service	-		
Total Fund Expenditures	2,353,957	Total Fund Expenditures	375,821		
Other Sources (Uses)	(3,715)	Other Sources (Uses)	(32,077)		
Surplus / (Deficit)	(3,722)	Surplus / (Deficit)	102		

Section 2. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Town of Mountain Village for the year 2020.

<u>General Fund</u>		<u>Gondola Fund</u>		<u>Affordable Housing Dev't Fund</u>	
Revenues	11,619,264	Revenues	4,393,395	Revenues	34,630
Current Operating Expenses	9,636,690	Current Operating Expenses	4,168,895	Current Operating Expenses	142,254
Capital Outlay	48,000	Capital Outlay	169,500	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	9,684,690	Total Fund Expenditures	4,338,395	Total Fund Expenditures	142,254
Other Sources (Uses)	(2,851,976)	Other Sources (Uses)	(55,000)	Other Sources (Uses)	356,123
Surplus / (Deficit)	(917,403)	Surplus / (Deficit)	-	Surplus / (Deficit)	248,499
<u>Capital Projects Fund</u>		<u>Vehicle & Equipment Acquisition Fund</u>		<u>Mortgage Assistance Pool Fund</u>	
Revenues	-	Revenues	-	Revenues	-
Current Operating Expenses	-	Current Operating Expenses	-	Current Operating Expenses	60,000
Capital Outlay	101,250	Capital Outlay	132,516	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	101,250	Total Fund Expenditures	132,516	Total Fund Expenditures	60,000
Other Sources (Uses)	577,646	Other Sources (Uses)	172,271	Other Sources (Uses)	60,000
Surplus / (Deficit)	476,396	Surplus / (Deficit)	39,755	Surplus / (Deficit)	-
<u>Historical Museum Fund</u>		<u>Child Development Fund</u>		<u>Water & Sewer Fund</u>	
Revenues	104,789	Revenues	410,621	Revenues	3,241,381
Current Operating Expenses	104,789	Current Operating Expenses	583,698	Current Operating Expenses	1,694,588
Capital Outlay	-	Capital Outlay	-	Capital Outlay	875,937
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	104,789	Total Fund Expenditures	583,698	Total Fund Expenditures	2,570,525
Other Sources (Uses)	-	Other Sources (Uses)	173,077	Other Sources (Uses)	(63,876)
Surplus / (Deficit)	-	Surplus / (Deficit)	-	Surplus / (Deficit)	606,979
<u>Tourism Fund</u>		<u>Broadband Fund</u>		<u>TCC Fund</u>	
Revenues	2,613,385	Revenues	2,071,778	Revenues	-
Current Operating Expenses	2,548,638	Current Operating Expenses	1,869,648	Current Operating Expenses	283,162
Capital Outlay	-	Capital Outlay	1,732,645	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	2,548,638	Total Fund Expenditures	3,602,293	Total Fund Expenditures	283,162
Other Sources (Uses)	(64,747)	Other Sources (Uses)	1,530,515	Other Sources (Uses)	283,162
Surplus / (Deficit)	-	Surplus / (Deficit)	-	Surplus / (Deficit)	-
<u>TMV Housing Authority Fund (VCA)</u>		<u>Parking Services Fund</u>			
Revenues	2,260,300	Revenues	413,058		
Current Operating Expenses	1,481,093	Current Operating Expenses	320,108		
Capital Outlay	68,205	Capital Outlay	4,800		
Debt Service	784,777	Debt Service	-		
Total Fund Expenditures	2,334,074	Total Fund Expenditures	324,908		
Other Sources (Uses)	26,489	Other Sources (Uses)	(32,279)		
Surplus / (Deficit)	(47,286)	Surplus / (Deficit)	55,872		

Section 3. That the budgets hereby approved and adopted shall be signed by the Mayor and made a part of the public records of the Town of Mountain Village.

INTRODUCED ON FIRST READING BEFORE THE TOWN COUNCIL ON NOVEMBER 19, 2020.

ADOPTED BY THE TOWN COUNCIL ON SECOND READING AFTER PUBLIC HEARING, this 10th day of December, 2020.

This Ordinance shall be effective the 10th day of January 2021.

TOWN OF MOUNTAIN VILLAGE

TOWN OF MOUNTAIN VILLAGE, COLORADO, A HOME-RULE MUNICIPALITY

By: _____
Laila Benitez, Mayor

ATTEST:

Susan Johnston, Town Clerk

HEARD AND FINALLY ADOPTED by the Town Council of the Town of Mountain Village, Colorado this 10th day of December, 2020

Approved As To Form:

Paul Wisor, Town Attorney

I, Susan Johnston, the duly qualified and acting Town Clerk of the Town of Mountain Village, Colorado ("Town") do hereby certify that:

1. The attached copy of Ordinance No. _____ ("Ordinance") is a true, correct and complete copy thereof.
2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town ("Council") at a regular meeting held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on November 19th, 2020, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor				
Dan Caton, Mayor Pro-Tem				
Peter Duprey				
Natalie Binder				
Patrick Berry				
Jack Gilbride				
Marti Prohaska				

3. After the Council's approval of the first reading of the Ordinance, notice of the public hearing, containing the date, time and location of the public hearing and a description of the subject matter of the proposed Ordinance was posted and published in the Telluride Daily Planet, a newspaper of general circulation in the Town, on _____, 2020 in accordance with Section 5.2b of the Town of Mountain Village Home Rule.

4. A public hearing on the Ordinance was held by the Town Council at a regular meeting of the Town Council held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on _____, 2020. At the public hearing, the Ordinance was considered, read by title, and approved without amendment by the Town Council, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	“Yes”	“No”	Absent	Abstain
Laila Benitez, Mayor				
Dan Caton, Mayor Pro-Tem				
Peter Duprey				
Natalie Binder				
Patrick Berry				
Jack Gilbride				
Marti Prohaska				

5. The Ordinance has been signed by the Mayor, sealed with the Town seal, attested by me as Town Clerk, and duly numbered and recorded in the official records of the Town.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Town this _____ day of _____, 2020

Susan Johnston, Town Clerk

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

General Fund Summary

	Actuals 2018	Actuals 2019	2020 Original	2020 Forecasted	2020 Adjustments	2021 Proposed	2021 Adjustments	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
<u>Revenues</u>											
Taxes	9,050,695	9,885,648	10,093,727	9,100,768	(992,959)	8,653,973	(446,795)	8,883,208	9,121,604	9,367,878	9,622,311
Licenses & Permits	353,865	422,603	339,828	420,065	80,237	339,828	(80,237)	339,828	339,828	339,828	339,828
Intergovernmental Proceeds	475,260	629,801	565,671	534,135	(31,536)	413,533	(120,602)	415,113	415,113	415,113	415,113
Charges for Services	388,660	364,489	250,458	302,458	52,000	291,458	(11,000)	265,458	265,458	265,458	265,458
Fines and Forfeits	61,398	10,152	11,841	11,841	-	11,841	-	11,841	11,841	11,841	11,841
Interest on Investments	156,638	277,886	100,000	160,000	60,000	100,000	(60,000)	100,000	100,000	100,000	100,000
Miscellaneous Revenues	65,618	88,086	63,618	975,657	912,039	89,118	(886,539)	64,118	64,118	64,118	64,118
Contributions	8,783	39,781	43,438	114,340	70,902	33,340	(81,000)	33,340	33,340	33,340	33,340
Total Revenues	10,560,919	11,718,444	11,468,581	11,619,264	150,683	9,933,091	(1,686,173)	10,112,906	10,351,302	10,597,576	10,852,009
<u>Operating Expenditures</u>											
Legislation & Council	84,204	85,346	90,077	78,285	(11,792)	115,516	37,231	137,734	168,242	199,952	202,068
Town Attorney	414,772	422,153	376,525	376,525	-	310,000	(66,525)	310,000	310,000	310,000	310,000
Town Manager	254,752	271,102	279,324	309,561	30,237	269,209	(40,351)	257,721	242,725	243,021	243,323
Town Clerk's Office	361,634	376,466	391,388	339,347	(52,041)	311,190	(28,157)	303,759	310,341	304,933	311,538
Finance	833,372	828,910	888,502	916,173	27,672	894,822	(21,351)	898,319	901,885	905,523	909,234
Information Technology	336,654	370,245	511,839	472,291	(39,548)	507,345	35,054	485,685	489,331	491,572	493,917
Human Resources	352,818	327,158	390,805	359,050	(31,755)	341,381	(17,669)	345,251	379,132	351,025	353,629
Communications and Business Development	426,418	571,659	397,300	907,010	509,710	539,144	(367,866)	441,193	443,254	443,847	444,452
Municipal Court	29,981	31,080	33,539	31,639	(1,900)	34,254	2,615	34,326	34,399	34,473	34,548
Police Department	838,532	957,066	1,031,462	1,022,762	(8,700)	1,032,734	9,972	1,028,604	1,033,083	1,037,674	1,042,380
Community Services	52,017	54,109	58,856	56,856	(2,000)	59,609	2,753	59,809	60,012	60,219	60,431
Community Grants and Contributions	102,850	104,863	119,717	120,370	653	112,338	(8,033)	106,533	106,533	106,533	106,533
Roads and Bridges	1,033,147	1,077,722	1,134,249	889,093	(245,156)	1,136,648	247,555	1,138,880	1,141,156	1,143,478	1,145,846
Vehicle Maintenance	423,267	440,836	459,870	456,995	(2,875)	464,634	7,639	465,774	466,936	468,121	469,330
Municipal Bus	217,479	244,051	277,932	320,374	42,442	218,440	(101,934)	219,574	220,731	221,910	223,113
Employee Shuttle	72,359	49,102	88,614	64,803	(23,811)	79,984	15,180	80,040	80,095	80,151	80,209
Parks & Recreation	536,834	457,666	573,576	460,517	(113,059)	514,139	53,622	490,363	491,613	492,887	494,187
Plaza Services	1,194,366	1,292,510	1,416,917	1,352,786	(64,131)	1,410,251	57,465	1,413,132	1,416,070	1,419,068	1,422,125
Public Refuse Removal	64,707	61,684	61,098	61,098	-	61,345	247	61,345	61,345	61,345	61,345
Building/Facility Maintenance	203,608	213,933	295,620	253,620	(42,000)	285,249	31,629	261,819	264,400	262,993	263,597
Building Division	322,544	273,566	362,544	370,572	8,028	438,407	67,835	413,691	414,491	415,306	416,138
Housing Division Office	19,630	21,539	21,439	21,511	72	21,696	185	21,739	21,783	21,827	21,873
Planning and Development Services	534,894	347,206	425,937	300,451	(125,486)	686,553	386,102	538,835	540,142	541,476	542,836

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

General Fund Summary

	Actuals 2018	Actuals 2019	2020 Original	2020 Forecasted	2020 Adjustments	2021 Proposed	2021 Adjustments	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
Contingency	-	84,246	96,971	95,000	(1,971)	95,000	-	95,000	95,000	95,000	95,000
Total Operating Expenditures	8,710,839	8,964,217	9,784,102	9,636,690	(147,411)	9,939,889	303,198	9,609,126	9,692,698	9,712,336	9,747,653
<u>Capital Outlay</u>											
Capital Outlay Expense	181,646	272,035	48,000	48,000	-	191,535	143,535	461,750	350,000	350,000	350,000
Total Capital Outlay	181,646	272,035	48,000	48,000	-	191,535	143,535	461,750	350,000	350,000	350,000
<u>Other Source/Uses</u>											
Gain/Loss On Sale Of Assets	30,797	12,496	-	-	-	-	-	-	-	-	-
Transfer From Overhead Allocations	540,924	567,972	588,345	596,032	7,687	590,993	(5,039)	528,990	545,327	534,519	542,438
Transfer (To)/From Tourism Fund	44,344	18,402	68,343	64,747	(3,596)	51,363	(13,384)	52,340	53,357	54,415	55,515
Transfer (To)/From Debt Service Fund	-	-	-	(691,433)	(691,433)	-	691,433	-	-	-	-
Transfer (To)/From DSF - Specific Ownership Taxes	29,307	27,548	32,000	32,000	-	32,000	-	32,000	32,000	32,000	32,000
Transfer (To)/From Capital Projects Fund	(11,248)	-	(2,246,546)	(89,646)	2,156,900	(1,046,546)	(956,900)	(1,062,000)	-	-	-
Transfer (To)/From Child Development Fund	(155,758)	(105,018)	(148,469)	(173,077)	(24,608)	(126,770)	46,307	(128,488)	(130,240)	(132,027)	(133,850)
Transfer (To)/From Broadband Fund	10,000	(424,383)	(2,098,974)	(1,719,043)	379,930	(447,120)	1,271,924	-	-	-	-
Transfer (To)/From Conference Center Fund	(202,543)	(197,239)	(277,079)	(283,162)	(6,083)	(151,538)	131,624	(150,291)	(126,246)	(120,668)	(122,681)
Transfer (To)/From AHDF (Sales Tax)	(493,047)	(560,214)	(567,814)	(437,634)	130,180	(415,792)	21,842	(432,401)	(449,675)	(467,640)	(486,323)
Transfer (To)/From AHDF (Housing Office)	19,630	21,539	21,439	21,511	72	21,696	185	21,739	21,783	21,827	21,873
Transfer (To)/From Vehicle Acquisition	(356,833)	(157,616)	(182,671)	(172,271)	10,400	(290,831)	(118,560)	(138,471)	(164,471)	(89,071)	(89,071)
Total Other Sources/Uses	(544,427)	(796,513)	(4,811,425)	(2,851,976)	1,959,449	(1,782,545)	1,069,432	(1,276,582)	(218,165)	(166,645)	(180,100)
Surplus (Deficit)	1,124,007	1,685,679	(3,174,946)	(917,403)	2,257,543	(1,980,877)	(1,063,474)	(1,234,552)	90,438	368,595	574,256
Beginning Fund Balance	10,913,925	12,037,932	12,393,355	13,723,611		12,806,208		10,825,332	9,590,780	9,681,218	10,049,813
Ending Fund Balance	12,037,932	13,723,611	9,218,409	12,806,208		10,825,332		9,590,780	9,681,218	10,049,813	10,624,068

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

General Fund Revenues

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
				2020 Original	Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
General Fund Revenues	Tax - Property	3,876,064	3,866,014	4,125,468	4,064,913	(60,555)	4,064,518	(395)	4,145,809	4,228,725	4,313,300	4,399,566
General Fund Revenues	Tax - Property - Abatements	(59,586)	(3,721)	13,023	(19,155)	(32,178)	1,556	20,711	-	-	-	-
General Fund Revenues	Tax - Specific Ownership	194,794	197,025	185,000	185,000	-	185,000	-	185,000	185,000	185,000	185,000
General Fund Revenues	Tax - Construction Use 1.5%	192,191	253,450	210,000	300,000	90,000	210,000	(90,000)	210,000	210,000	210,000	210,000
General Fund Revenues	Tax - Construction Use 3%	384,440	506,926	420,000	600,000	180,000	420,000	(180,000)	420,000	420,000	420,000	420,000
General Fund Revenues	Tax-Cigarette	10,385	8,927	9,400	9,400	-	9,400	-	9,400	9,400	9,400	9,400
General Fund Revenues	Tax - Property - Interest/Penalty	(2,548)	7,185	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
General Fund Revenues	Sales Taxes (3)	4,429,008	5,025,970	5,105,836	3,932,000	(1,173,836)	3,737,499	(194,501)	3,886,999	4,042,479	4,204,178	4,372,345
General Fund Revenues	Sales Taxes - Interest	1,223	763	-	1,350	1,350	1,000	(350)	1,000	1,000	1,000	1,000
General Fund Revenues	Sales Taxes - Penalties	15,862	6,645	5,000	5,160	160	5,000	(160)	5,000	5,000	5,000	5,000
General Fund Revenues	Sales Taxes - Prior Period Remittances	8,861	16,465	5,000	7,100	2,100	5,000	(2,100)	5,000	5,000	5,000	5,000
Total Taxes		9,050,695	9,885,648	10,093,727	9,100,768	(992,959)	8,653,973	(446,795)	8,883,208	9,121,604	9,367,878	9,622,311
General Fund Revenues	License-Liquor	6,328	6,681	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
General Fund Revenues	License-Pet	255	250	128	128	-	128	-	128	128	128	128
General Fund Revenues	Permit-Construction	204,880	257,345	190,000	270,237	80,237	190,000	(80,237)	190,000	190,000	190,000	190,000
General Fund Revenues	Permit-Electrical-Mountain Village	6,040	7,246	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
General Fund Revenues	Permit-Electrical-Town of Telluride	52,292	67,708	50,000	50,000	-	50,000	-	50,000	50,000	50,000	50,000
General Fund Revenues	Permit-Plumbing-Mountain Village	11,165	12,257	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
General Fund Revenues	Permit-Plumbing-Town of Telluride	38,930	37,770	40,000	40,000	-	40,000	-	40,000	40,000	40,000	40,000
General Fund Revenues	Permit-Mechanical	6,766	10,330	200	200	-	200	-	200	200	200	200
General Fund Revenues	Construction Parking Fees	27,000	22,700	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
General Fund Revenues	Construction Parking Late Pay Fees	64	101	-	-	-	-	-	-	-	-	-
General Fund Revenues	Permit & Other Licenses	25	175	-	-	-	-	-	-	-	-	-
General Fund Revenues	Permits-Excavation	120	40	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Total Permits & License		353,865	422,603	339,828	420,065	80,237	339,828	(80,237)	339,828	339,828	339,828	339,828
General Fund Revenues	Conservation Trust Funds	14,216	15,970	13,402	13,402	-	13,402	-	13,402	13,402	13,402	13,402
General Fund Revenues	Mineral Lease Revenue	1,170	640	640	583	(57)	583	-	583	583	583	583
General Fund Revenues	Severance Tax Revenues	12,724	25,084	25,084	332	(24,752)	332	-	332	332	332	332
General Fund Revenues	County Road & Bridge Taxes	275,292	275,775	275,450	275,450	-	275,450	-	275,450	275,450	275,450	275,450
General Fund Revenues	Motor Vehicle Registration	5,799	5,135	4,900	4,900	-	4,900	-	4,900	4,900	4,900	4,900
General Fund Revenues	Highway User Tax Funds	80,205	79,748	64,125	57,398	(6,727)	58,420	1,022	60,000	60,000	60,000	60,000
General Fund Revenues	Smart Contribution	85,853	227,449	182,070	182,070	-	60,446	(121,624)	60,446	60,446	60,446	60,446
Total Intergovernmental Revenues		475,260	629,801	565,671	534,135	(31,536)	413,533	(120,602)	415,113	415,113	415,113	415,113
General Fund Revenues	Fee-2% Collection - Material Tax	2,839	4,179	2,708	2,708	-	2,708	-	2,708	2,708	2,708	2,708
General Fund Revenues	Fee-Plan Review	133,744	168,116	122,122	174,122	52,000	122,122	(52,000)	122,122	122,122	122,122	122,122
General Fund Revenues	Fee-Planning Dev Review	61,060	62,450	44,000	44,000	-	44,000	-	44,000	44,000	44,000	44,000
General Fund Revenues	Fee- Recording	118	359	350	350	-	350	-	350	350	350	350
General Fund Revenues	Fee-Plan/Zone/Plat	375	1,300	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
General Fund Revenues	Fee-MVHA Qualification Fee	2,120	5,320	4,600	4,600	-	4,600	-	4,600	4,600	4,600	4,600
General Fund Revenues	Fee - Energy Mitigation	71,936	17,796	-	-	-	41,000	41,000	15,000	15,000	15,000	15,000
General Fund Revenues	Black Hills Gas Franchise Fee	46,043	41,074	39,678	39,678	-	39,678	-	39,678	39,678	39,678	39,678
General Fund Revenues	Road Impact Fees	70,125	63,544	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

General Fund Revenues

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020 Original	2020	2020	2021	2021	2022 Long	2023 Long	2024 Long	2025 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
									Projection	Projection	Projection	Projection
General Fund Revenues	Road Cut Fees	300	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Equipment Rental	-	350	-	-	-	-	-	-	-	-	-
Total Charges for Services		388,660	364,489	250,458	302,458	52,000	291,458	(11,000)	265,458	265,458	265,458	265,458
General Fund Revenues	Fines-Traffic	5,815	6,980	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
General Fund Revenues	Fines-False Alarms	-	-	276	276	-	276	-	276	276	276	276
General Fund Revenues	Fines-Criminal	3,500	1,904	1,764	1,764	-	1,764	-	1,764	1,764	1,764	1,764
General Fund Revenues	Fines-Miscellaneous/PD	134	368	4,250	4,250	-	4,250	-	4,250	4,250	4,250	4,250
General Fund Revenues	Fines-Miscellaneous Building	51,950	900	551	551	-	551	-	551	551	551	551
Total Fines & Forfeits		61,398	10,152	11,841	11,841	-	11,841	-	11,841	11,841	11,841	11,841
General Fund Revenues	Interest On Investments	149,980	249,405	100,000	160,000	60,000	100,000	(60,000)	100,000	100,000	100,000	100,000
General Fund Revenues	Gain/Loss On Investments	6,658	28,481	-	-	-	-	-	-	-	-	-
Total Interest on Investments		156,638	277,886	100,000	160,000	60,000	100,000	(60,000)	100,000	100,000	100,000	100,000
General Fund Revenues	Grant Revenue Police	-	1,481	-	-	-	-	-	-	-	-	-
General Fund Revenues	Grant Revenue-Miscellaneous (4)	-	7,435	-	904,072	904,072	25,000	(879,072)	-	-	-	-
General Fund Revenues	HR Housing - Revenue	10,500	-	3,350	3,350	-	3,350	-	3,350	3,350	3,350	3,350
General Fund Revenues	Miscellaneous Revenue - Shop	-	-	500	500	-	500	-	500	500	500	500
General Fund Revenues	Miscellaneous Revenue - Recreation	-	300	-	-	-	-	-	-	-	-	-
General Fund Revenues	Miscellaneous Revenue - Marketing	-	150	475	475	-	475	-	475	475	475	475
General Fund Revenues	Miscellaneous Revenue - Police	2,999	1,987	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
General Fund Revenues	Miscellaneous Revenue - Municipal Bus	-	1,369	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
General Fund Revenues	Miscellaneous Revenue - Building	1,599	595	750	750	-	750	-	750	750	750	750
General Fund Revenues	Miscellaneous Revenue - Finance	1,171	560	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
General Fund Revenues	Miscellaneous Revenue - Finance Admin Fees	182	174	-	-	-	-	-	-	-	-	-
General Fund Revenues	Munirevs Credit Card Fees	1,873	2,314	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
General Fund Revenues	Permitting Credit Card Fees	1,078	1,109	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
General Fund Revenues	Miscellaneous Revenue -Clerk	1,145	450	200	200	-	200	-	200	200	200	200
General Fund Revenues	Miscellaneous Revenue - General	2,071	8,656	1,100	1,100	-	1,100	-	1,100	1,100	1,100	1,100
General Fund Revenues	Maintenance Shop Lease	11	12	12	12	-	12	-	12	12	12	12
General Fund Revenues	Van Rider Revenue	28,015	32,040	29,654	29,654	-	29,654	-	29,654	29,654	29,654	29,654
General Fund Revenues	Insurance Claim Proceeds	-	9,225	-	-	-	-	-	-	-	-	-
General Fund Revenues	Transfer Station Lease	1,100	1,200	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
General Fund Revenues	David Reed Lease	(1,398)	(1,398)	(1,398)	(1,398)	-	(1,398)	-	(1,398)	(1,398)	(1,398)	(1,398)
General Fund Revenues	Ice Rink Revenues	2,496	2,689	3,000	-	(3,000)	-	-	-	-	-	-
General Fund Revenues	Vending Cart/Plaza Use Rents	6,240	7,582	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
General Fund Revenues	Vending/Plaza Application Fees	4,670	7,067	5,775	5,775	-	5,775	-	5,775	5,775	5,775	5,775
General Fund Revenues	Farm to Community Application Fees/Donations (1)	1,867	3,089	-	10,967	10,967	3,500	(7,467)	3,500	3,500	3,500	3,500
Total Miscellaneous Revenues		65,618	88,086	63,618	975,657	912,039	89,118	(886,539)	64,118	64,118	64,118	64,118
General Fund Revenues	Contributions - TMVOA (2)	-	25,000	25,000	106,000	81,000	25,000	(81,000)	25,000	25,000	25,000	25,000
General Fund Revenues	Contributions-TMVOA Employee Shuttle	8,783	3,656	13,438	3,340	(10,098)	3,340	-	3,340	3,340	3,340	3,340
General Fund Revenues	Environmental Services Contribution	-	11,125	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Total Contributions		8,783	39,781	43,438	114,340	70,902	33,340	(81,000)	33,340	33,340	33,340	33,340

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

General Fund Revenues

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020 Original	2020 Forecasted	2020 Adjustments	2021 Proposed	2021 Adjustments	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
Total General Fund Revenues		10,560,919	11,718,444	11,468,581	11,619,264	150,683	9,933,091	(1,686,173)	10,112,906	10,351,302	10,597,576	10,852,009

(1) 2020 program expanded with approval of Town Council

(2) Additional 2020 for the roof waiver program and BDAC contributions

(3) 2021 reset from CV impact and is set at 60% of 2019 actual and grows at 4% annually beginning in 2022

(4) 2020 BDAC Grant, CDOT Grant, and CARES Act Funding. 2021 - Forestry Funding

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Town Council

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed					2021 Adjustments
Town Council	Board Compensation (1)	51,767	55,345	55,069	55,069	-	56,921	1,853	56,921	56,921	56,921	56,921
Town Council	Group Insurance (2)	-	-	-	-	-	21,364	21,364	43,582	74,089	105,800	107,916
Town Council	PERA & Payroll Taxes	8,092	8,661	8,489	8,489	-	9,039	550	9,039	9,039	9,039	9,039
Town Council	Workers Compensation	116	20	161	161	-	161	-	161	161	161	161
Town Council	Other Benefits	6,300	5,537	6,300	6,300	-	7,700	1,400	7,700	7,700	7,700	7,700
Town Council	Consultant Services	-	-	-	-	-	-	-	-	-	-	-
Town Council	Communications (3)	701	1,457	750	1,016	266	1,231	215	1,231	1,231	1,231	1,231
Town Council	Dues and Fees	1,099	-	-	-	-	-	-	-	-	-	-
Town Council	Travel, Education & Training (4)	3,226	1,975	7,500	3,500	(4,000)	7,500	4,000	7,500	7,500	7,500	7,500
Town Council	General Supplies & Materials	244	759	750	750	-	750	-	750	750	750	750
Town Council	Business Meals-Town Council	12,399	10,737	9,850	2,000	(7,850)	9,850	7,850	9,850	9,850	9,850	9,850
Town Council	Special Occasion	259	854	1,208	1,000	(208)	1,000	-	1,000	1,000	1,000	1,000
Total		84,204	85,346	90,077	78,285	(11,792)	115,516	37,231	137,734	168,242	199,952	202,068

(1) A portion of board compensation is for utility reimbursements which increase annually.

(2) Phasing in group health insurance for Town Council members starting 2021

(3) Mayor's cell phone purchase 650 in 2019 plus 55/month for 700/year

(4) Cut budget by 30% based on actuals SJ

Legal

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed				
Legal	Outside Counsel - General	301	-	25,000	25,000	-	(25,000)	-	-	-	-
Legal	Outside Counsel - Litigation	13,277	13,746	-	-	-	-	-	-	-	-
Legal	Outside Counsel - Extraordinary	5,000	-	-	-	-	-	-	-	-	-
Legal	Legal - Prosecution Services	-	-	-	-	-	30,000	30,000	30,000	30,000	30,000
Legal	Legal - Extraordinary	19,318	38,065	30,000	30,000	-	(30,000)	-	-	-	-
Legal	Legal - Litigation	40,507	36,736	30,000	30,000	-	30,000	-	30,000	30,000	30,000
Legal	Legal - General (3)	336,343	332,801	291,525	291,525	-	250,000	(41,525)	250,000	250,000	250,000
Legal	Out Of Pocket Expense	26	806	-	-	-	-	-	-	-	-
Total		414,772	422,153	376,525	376,525	-	310,000	(66,525)	310,000	310,000	310,000

(3) Until the decision is made to in house legal or another contract, we will leave the legal budget as it has been.

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Town Manager

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed					2021 Adjustments
Town Manager	Salaries & Wages (1)	160,867	167,655	171,246	218,976	47,730	171,664	(47,312)	171,664	171,664	171,664	171,664
Town Manager	Group Insurance	12,437	12,577	13,500	13,500	-	14,243	743	14,527	14,818	15,114	15,417
Town Manager	PERA & Payroll Taxes	24,991	25,784	26,766	34,773	8,008	27,194	(7,579)	27,194	27,194	27,194	27,194
Town Manager	PERA 401K	14,461	15,072	15,412	15,412	-	15,450	38	15,450	15,450	15,450	15,450
Town Manager	Workers Compensation	323	(178)	1,389	389	(1,000)	389	-	389	389	389	389
Town Manager	Other Employee Benefits	200	900	900	900	-	1,100	200	1,100	1,100	1,100	1,100
Town Manager	Outside Counsel - Litigation	-	5,649	-	-	-	-	-	-	-	-	-
Town Manager	Grant Lobbying Fees	18,000	18,000	18,000	14,000	(4,000)	-	(14,000)	-	-	-	-
Town Manager	Professional Services (2)	13,639	15,100	20,000	-	(20,000)	28,273	28,273	15,287	-	-	-
Town Manager	Consulting Service	-	-	500	500	-	500	-	500	500	500	500
Town Manager	Communications	1,234	730	1,300	1,300	-	1,300	-	1,300	1,300	1,300	1,300
Town Manager	Dues & Fees (3)	7,622	8,703	8,710	8,710	-	7,497	(1,213)	8,710	8,710	8,710	8,710
Town Manager	Travel, Education & Training	-	-	500	-	(500)	500	500	500	500	500	500
Town Manager	General Supplies & Materials	311	747	500	500	-	500	-	500	500	500	500
Town Manager	Business Meals	604	283	500	500	-	500	-	500	500	500	500
Town Manager	Employee Appreciation	62	80	100	100	-	100	-	100	100	100	100
Total		254,752	271,102	279,324	309,561	30,237	269,209	(40,351)	257,721	242,725	243,021	243,323

(1) 2020 is increased due to the PTO lump sum pay out option exercised by employee(s).

(2) Gondola Long Term Plan Studies (TMVOA, TSG, SMC, TOT all participating equally)

(3) Colorado Municipal League \$5,855 and Colorado Association of Ski Towns \$2,426 (which will be reduced by 50% for 2021)

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Town Clerk

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020 Original	2020	2020	2021	2021	2022 Long	2023 Long	2024 Long	2025 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
								Projection	Projection	Projection	Projection	
Town Clerk's Office	Salaries & Wages (1)	191,634	187,059	189,516	165,180	(24,336)	133,040	(32,140)	133,040	133,040	133,040	133,040
Town Clerk's Office	Group Insurance	37,310	37,732	40,500	30,000	(10,500)	28,485	(1,515)	29,055	29,636	30,229	30,833
Town Clerk's Office	Dependent Health Reimbursement	(3,617)	(3,611)	(3,378)	(3,378)	-	(3,378)	-	(3,378)	(3,378)	(3,378)	(3,378)
Town Clerk's Office	PERA & Payroll Taxes	29,078	28,100	29,621	26,231	(3,391)	21,127	(5,104)	21,127	21,127	21,127	21,127
Town Clerk's Office	PERA 401K	5,627	8,614	7,581	6,853	(728)	6,604	(249)	6,604	6,604	6,604	6,604
Town Clerk's Office	Workers Compensation	186	162	318	170	(148)	170	-	170	170	170	170
Town Clerk's Office	Other Employee Benefits	600	1,800	2,700	1,800	(900)	2,200	400	2,200	2,200	2,200	2,200
Town Clerk's Office	Consultant Services	-	-	2,500	-	(2,500)	-	-	-	-	-	-
Town Clerk's Office	Janitorial/Trash Removal (2)	18,270	23,149	22,000	22,550	550	23,001	451	23,001	23,001	23,001	23,001
Town Clerk's Office	Security Monitoring - Town Hall (3)	372	623	395	612	217	612	-	612	612	612	612
Town Clerk's Office	Repairs & Maintenance-Equipment	-	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Town Clerk's Office	Rental- Equipment	7,660	9,194	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Town Clerk's Office	Communications	17,565	18,253	16,100	16,144	44	16,144	-	16,144	16,144	16,144	16,144
Town Clerk's Office	Election Expenses	-	6,190	-	-	-	6,000	6,000	-	6,000	-	6,000
Town Clerk's Office	Public Noticing	123	164	750	750	-	750	-	750	750	750	750
Town Clerk's Office	Recording Fees	-	-	100	100	-	100	-	100	100	100	100
Town Clerk's Office	Dues & Fees	665	720	600	600	-	600	-	600	600	600	600
Town Clerk's Office	Travel, Education & Training (4)	3,158	4,236	11,500	1,000	(10,500)	5,000	4,000	5,000	5,000	5,000	5,000
Town Clerk's Office	Digitizing Documentation (5)	-	448	1,500	-	(1,500)	-	-	-	-	-	-
Town Clerk's Office	Postage & Freight	1,920	922	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Town Clerk's Office	General Supplies & Material	5,055	4,785	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Town Clerk's Office	Business Meals	652	347	850	600	(250)	600	-	600	600	600	600
Town Clerk's Office	Employee Appreciation	274	293	300	200	(100)	200	-	200	200	200	200
Town Clerk's Office	COVID-19 Realted Expenses	-	-	-	2,000	2,000	2,000	-	-	-	-	-
Town Clerk's Office	Utilities - Natural Gas	5,752	6,423	6,615	6,615	-	6,615	-	6,615	6,615	6,615	6,615
Town Clerk's Office	Utilities - Electricity	14,718	14,695	17,174	17,174	-	17,174	-	17,174	17,174	17,174	17,174
Town Clerk's Office	Utilities - Water/Sewer	7,537	9,072	7,551	7,551	-	7,551	-	7,551	7,551	7,551	7,551
Town Clerk's Office	Internet Service	17,095	17,095	17,095	17,095	-	17,095	-	17,095	17,095	17,095	17,095
Total		361,634	376,466	391,388	339,347	(52,041)	311,190	(28,157)	303,759	310,341	304,933	311,538

(1) Department re-structured from 3 employees to two.

(2) 2% increase across the board for janitorial servcies

(3) New monthly rate is \$153/qtr for cell emergency line Used to be \$93/quarter

(4) Includes Data Base Training for 2021 Election

(5) One time cost to transfer cassette tapes to thumb drive

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Finance

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
				2020 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Finance	Salaries & Wages (1)	419,233	417,948	429,524	458,000	28,476	429,524	(28,476)	429,524	429,524	429,524	
Finance	Group Insurance	71,516	74,445	81,000	81,000	-	85,455	4,455	87,164	88,907	90,686	
Finance	Dependent Health Reimbursement	(1,447)	(1,826)	(2,100)	(2,100)	-	(2,100)	-	(2,100)	(2,100)	(2,100)	
Finance	PERA & Payroll Taxes	65,188	64,178	67,135	72,730	5,596	68,208	(4,522)	68,208	68,208	68,208	
Finance	PERA 401K	25,217	21,160	32,153	27,153	(5,000)	27,153	-	27,153	27,153	27,153	
Finance	Workers Compensation	372	324	400	400	-	400	-	400	400	400	
Finance	Other Employee Benefits	1,200	5,400	5,400	5,400	-	6,600	1,200	6,600	6,600	6,600	
Finance	Bad Debt Expense (2)	13,463	-	-	-	-	-	-	-	-	-	
Finance	Professional Consulting (3)	12,000	12,500	14,000	14,000	-	14,000	-	14,000	14,000	14,000	
Finance	County Treasurer Collect Fee 2% (4)	82,113	82,913	89,390	89,390	-	89,381	(9)	91,169	92,992	94,852	
Finance	Auditing Fees (5)	30,035	28,060	31,000	31,000	-	31,000	-	31,000	31,000	31,000	
Finance	Insurance (6)	102,660	111,408	124,000	124,000	-	124,000	-	124,000	124,000	124,000	
Finance	Public Noticing (7)	-	-	-	-	-	-	-	-	-	-	
Finance	Dues & Fees (8)	194	836	300	900	600	900	-	900	900	900	
Finance	Travel, Education & Training (9)	1,052	1,137	2,500	500	(2,000)	2,500	2,000	2,500	2,500	2,500	
Finance	Postage & Freight (10)	2,430	1,797	3,000	3,000	-	3,000	-	3,000	3,000	3,000	
Finance	Bank Fees (11)	119	98	1,000	1,000	-	5,000	4,000	5,000	5,000	5,000	
Finance	Bank Fees - Credit Card Fees	686	238	600	600	-	600	-	600	600	600	
Finance	MUNIREvs Online Payment Fees (12)	3,788	4,782	5,700	5,700	-	5,700	-	5,700	5,700	5,700	
Finance	General Supplies & Material	2,898	3,159	2,900	2,900	-	2,900	-	2,900	2,900	2,900	
Finance	Business Meals	55	-	-	-	-	-	-	-	-	-	
Finance	Employee Appreciation (13)	600	352	600	600	-	600	-	600	600	600	
Finance	Books & Periodicals	-	-	-	-	-	-	-	-	-	-	
Total		833,372	828,910	888,502	916,173	27,672	894,822	(21,351)	898,319	901,885	905,523	909,234

- (1) Six full time employees in Finance. PTO payouts in 2020.
- (2) No bad debt is anticipated for write off this year.
- (3) Munirevs and Lodgingrevs monthly fee and additional \$1,625 for Business License modification for Housing data collection.
- (4) The County Treasurer collects a fee from Mountain Village property taxes.
- (5) A portion of the annual audit fees allocated to general government.
- (6) Annual premiums for General Fund Property, casualty and cyber crime Insurance including an allowance for a 2020 CIRSA Membership contribution increase.
- (7) Colorado and National Accounting Association Memberships
- (8) There is no longer public noticing being prepared for finance department specific needs. All noticing done by the Town Clerks office.
- (9) One new staff member requiring training.
- (10) For mailing of miscellaneous billings and AP check remittances.
- (11) Bank charges by transaction fee analysis
- (12) Utilization of on line payment system growing.
- (13) \$100 per employee allowance directed by Town Council in 2019 for 2020.

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Information Technology

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed	2021 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Information Technology - GF	Salaries & Wages (12)	-	100,302	140,368	135,368	(5,000)	150,368	15,000	150,368	150,368	150,368	150,368
Information Technology - GF	Housing Allowance	-	8,506	10,344	10,344	-	10,344	-	10,344	10,344	10,344	10,344
Information Technology - GF	Group Insurance	-	8,393	13,500	13,500	-	14,243	743	14,527	14,818	15,114	15,417
Information Technology - GF	Dependent Health Reimbursement	-	(1,504)	-	-	-	-	-	-	-	-	-
Information Technology - GF	PERA & Payroll Taxes	-	15,291	21,939	21,496	(443)	23,878	2,382	23,878	23,878	23,878	23,878
Information Technology - GF	PERA 401K	-	1,950	3,053	3,053	-	4,511	1,458	6,015	7,518	7,518	7,518
Information Technology - GF	Workers Compensation	-	1,174	1,050	1,050	-	1,050	-	1,050	1,050	1,050	1,050
Information Technology - GF	Other Employee Benefits	200	1,080	900	900	-	1,320	420	1,320	1,320	1,320	1,320
Information Technology - GF	Uniforms	-	192	-	-	-	500	500	500	500	500	500
Information Technology - GF	Vehicle Repair & Maintenance	-	-	500	500	-	500	-	500	500	500	500
Information Technology - GF	Phone Maintenance (13)	2,954	347	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Information Technology - GF	Communications	-	1,122	1,300	1,300	-	3,500	2,200	3,500	3,500	3,500	3,500
Information Technology - GF	Travel, Education & Training (1)	-	965	5,500	1,500	(4,000)	4,000	2,500	4,000	4,000	4,000	4,000
Information Technology - GF	General Supplies & Materials	-	2,269	500	500	-	500	-	500	500	500	500
Information Technology - GF	Business Meals	-	314	-	-	-	350	350	350	350	350	350
Information Technology - GF	COVID-19 Related Expenses	-	-	-	-	-	-	-	-	-	-	-
Information Technology - GF	Software Support- Contract	69,552	25,228	40,000	20,000	(20,000)	15,000	(5,000)	-	-	-	-
Information Technology - GF	Software Support - Other (2)	1,489	3,435	5,400	5,400	-	5,400	-	5,400	5,400	5,400	5,400
Information Technology - GF	General Hardware Replacement (3)	42,954	33,359	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Information Technology - GF	Server Replacement (4)	-	-	9,200	9,200	-	9,200	-	9,200	9,200	9,200	9,200
Information Technology - GF	Cyber Security (5)	-	32,875	38,990	38,990	-	39,380	390	40,167	40,167	40,167	40,167
Information Technology - GF	Microsoft Office Licenses (10)	19,005	20,237	23,000	23,000	-	23,000	-	23,000	23,000	23,000	23,000
Information Technology - GF	Hosted E-Mail Services (11)	99	2,448	3,988	3,988	-	3,988	-	3,988	3,988	3,988	3,988
Information Technology - GF	Accounting SW Annual Support Maintenance	30,693	31,073	33,600	33,600	-	35,280	1,680	37,044	38,896	40,841	42,883
Information Technology - GF	Accounting SW Customization/Options	2,250	-	-	-	-	-	-	-	-	-	-
Information Technology - GF	All Data - Vehicle Maintenance	1,500	2,499	1,515	1,515	-	1,515	-	1,515	1,515	1,515	1,515
Information Technology - GF	Live Streaming Software	-	-	-	-	-	-	-	-	-	-	-
Information Technology - GF	PDF SW Upgrades/Licenses	2,883	6,833	9,740	9,740	-	9,740	-	9,740	9,740	9,740	9,740
Information Technology - GF	Firewall (6)	2,212	2,212	11,900	3,900	(8,000)	3,900	-	3,900	3,900	3,900	3,900
Information Technology - GF	CAD Auto Desk Support	1,478	1,054	1,428	1,428	-	1,428	-	1,428	1,428	1,428	1,428
Information Technology - GF	Trimble Pathfinder Software	-	-	-	-	-	-	-	-	-	-	-
Information Technology - GF	Web Site Blocker (7)	-	-	-	-	-	-	-	-	-	-	-
Information Technology - GF	Server Support Fees	-	-	1,500	1,500	-	7,500	6,000	7,500	7,500	7,500	7,500
Information Technology - GF	Spam Filter (8)	1,530	2,198	2,430	2,430	-	2,430	-	2,430	2,430	2,430	2,430
Information Technology - GF	CRM Software (9)	1,146	-	-	-	-	30	30	30	30	30	30
Information Technology - GF	Database Administrator	-	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Information Technology - GF	RMS Software Support - Police	11,445	12,402	12,568	12,568	-	13,196	628	13,196	13,196	13,196	13,196
Information Technology - GF	Legal SW Support	1,099	-	2,184	2,184	-	2,184	-	2,184	2,184	2,184	2,184
Information Technology - GF	Cyber Security - Audit Fees	27,315	-	8,000	-	(8,000)	-	-	-	-	-	-
Information Technology - GF	Cyber Security - Study	3,375	-	-	-	-	-	-	-	-	-	-
Information Technology - GF	AV Room Upgrade	34,299	-	-	-	-	11,000	11,000	-	-	-	-
Information Technology - GF	EPPT Startup Costs	-	-	-	6,895	6,895	-	(6,895)	-	-	-	-
Information Technology - GF	EPPT Support Fees	-	-	-	-	-	1,680	1,680	1,680	1,680	1,680	1,680

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Information Technology

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed					2021 Adjustments
Information Technology - GF	Montrose Interconnect - Police	3,000	3,000	4,112	4,112	-	4,000	(112)	4,000	4,000	4,000	4,000
Information Technology - GF	VPI Software Support - Police	1,895	1,976	1,961	1,961	-	2,039	78	2,039	2,039	2,039	2,039
Information Technology - GF	Building Permit Support Fees	7,650	7,650	7,650	7,650	-	7,650	-	7,650	7,650	7,650	7,650
Information Technology - GF	Printer Maintenance	-	-	2,500	1,500	(1,000)	1,500	-	1,500	1,500	1,500	1,500
Information Technology - GF	Document Management	10,868	-	500	500	-	500	-	500	500	500	500
Information Technology - GF	ARC Map Subscription	-	-	8,250	8,250	-	8,250	-	8,250	8,250	8,250	8,250
Information Technology - GF	E-Recycle	-	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Information Technology - GF	Fingerprint SW Support - Police	-	-	1,140	1,140	-	1,163	23	1,163	1,163	1,163	1,163
Information Technology - GF	Muni Metrix License	1,495	1,495	1,495	1,495	-	1,495	-	1,495	1,495	1,495	1,495
Information Technology - GF	Notification Services	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Information Technology - GF	Online Back Up Support Fee	6,503	3,461	6,500	6,500	-	6,500	-	6,500	6,500	6,500	6,500
Information Technology - GF	Opengov	29,083	16,903	17,000	17,000	-	17,000	-	17,000	17,000	17,000	17,000
Information Technology - GF	Munirevs Support Fees	18,383	19,118	20,134	20,134	-	20,134	-	20,134	20,134	20,134	20,134
Information Technology - GF	Technical Miscellaneous	300	387	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
Total		336,654	370,245	511,839	472,291	(39,548)	507,345	35,054	485,685	489,331	491,572	493,917

- (1) Staff Training and Conferences
- (2) Needed 3rd party software
- (3) Laptop, workstations, printers, monitors, batteries, switches, cameras
- (4) Server equipment and head-end equipment
- (5) Managed security and cloud logging systems
- (6) Firewall Service renewal
- (7) Managed Security should cover this
- (8) Cyber Security Email protection
- (9) No longer using
- (10) Office 365 cloud
- (11) Cloud archive server
- (12) Allocated current cable technicians into IT at 10% and a summer intern at \$5,500
- (13) In 2020 and 2021 we are upgrading the phone system at Town Hall and the Municipal Offices. Moved from Town Clerk budget.

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Human Resources

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	Adjustments	Proposed					Adjustments
Human Resources	Salaries & Wages (1)	146,084	139,337	150,772	157,003	6,231	130,000	(27,003)	130,000	130,000	130,000	130,000
Human Resources	Group Insurance	24,873	21,983	27,000	27,000	-	28,485	1,485	29,055	29,636	30,229	30,833
Human Resources	Dependent Health Reimbursement	(2,170)	(2,166)	(2,160)	(2,160)	-	(2,160)	-	(2,160)	(2,160)	(2,160)	(2,160)
Human Resources	PERA & Payroll Taxes	22,330	20,884	23,566	24,540	974	20,644	(3,896)	20,644	20,644	20,644	20,644
Human Resources	PERA 401K	10,386	9,453	6,542	7,272	730	2,600	(4,672)	3,900	5,200	6,500	6,500
Human Resources	Workers Compensation	124	108	257	257	-	257	-	257	257	257	257
Human Resources	Other Employee Benefits	(1,068)	1,578	1,800	1,800	-	2,200	400	2,200	2,200	2,200	2,200
Human Resources	Agency Compliance (2)	2,701	3,127	4,300	4,300	-	4,300	-	4,300	4,300	4,300	4,300
Human Resources	Employee Assistance Program	1,384	2,626	3,485	1,272	(2,213)	1,000	(272)	1,000	1,000	1,000	1,000
Human Resources	Life Insurance	30,855	30,358	32,448	35,939	3,491	36,000	61	36,000	36,000	36,000	36,000
Human Resources	Employee Hotline (3)	-	200	5,000	1,000	(4,000)	1,000	-	1,000	1,000	1,000	1,000
Human Resources	Safety Programs	7,620	5,177	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Human Resources	Employee Functions	14,000	11,368	15,000	8,800	(6,200)	20,000	11,200	20,000	20,000	20,000	20,000
Human Resources	HR Payroll Software (4)	43,488	49,371	48,000	48,000	-	50,000	2,000	52,000	54,000	54,000	56,000
Human Resources	Consultant Services (5)	-	-	30,000	-	(30,000)	-	-	-	30,000	-	-
Human Resources	HR Housing - Expense (6)	2,825	4,598	3,350	3,350	-	5,670	2,320	5,670	5,670	5,670	5,670
Human Resources	Communications	1,398	1,791	1,335	1,335	-	1,335	-	1,335	1,335	1,335	1,335
Human Resources	Recruiting	26,443	18,358	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Human Resources	Dues & Fees	6,277	6,382	6,382	6,593	211	6,600	7	6,600	6,600	6,600	6,600
Human Resources	Travel, Education & Training	13,364	892	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Human Resources	Postage & Freight	154	104	204	150	(54)	150	-	150	150	150	150
Human Resources	General Supplies & Materials	1,025	1,170	1,224	300	(924)	1,000	700	1,000	1,000	1,000	1,000
Human Resources	Business Meals	74	-	100	100	-	100	-	100	100	100	100
Human Resources	Employee Appreciation	165	167	200	200	-	200	-	200	200	200	200
Human Resources	Special Occasion Expense	485	293	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Human Resources	Books & Periodicals	-	-	-	-	-	-	-	-	-	-	-
Total		352,818	327,158	390,805	359,050	(31,755)	341,381	(17,669)	345,251	379,132	351,025	353,629

(1) 2020 increased because of PTO payouts for two employees.

(2) Continue to complete in-house drug screens when possible

(3) \$80/hr when used. Otherwise, no annual costs

(4) Yearly increase in software expenses

(5) Conducting another salary survey in 2023, 5 years from last one

(6) Factoring in continued use of VCA employee housing

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Communications & Business Development

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
				2020 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Communications & Business Development	Salaries & Wages	139,368	210,799	135,515	143,912	8,397	148,000	4,088	148,000	148,000	148,000	148,000
Communications & Business Development	Group Insurance	23,833	39,528	27,000	27,000	-	28,485	1,485	29,055	29,636	30,229	30,833
Communications & Business Development	Dependent Health Reimbursement	(529)	(2,445)	(2,000)	(2,000)	-	(2,000)	-	(2,000)	(2,000)	(2,000)	(2,000)
Communications & Business Development	PERA & Payroll Taxes	21,464	29,013	21,181	22,493	1,312	23,502	1,009	23,502	23,502	23,502	23,502
Communications & Business Development	PERA 401K	2,826	4,976	3,388	3,388	-	4,440	1,052	5,920	7,400	7,400	7,400
Communications & Business Development	Workers Compensation	124	168	194	194	-	194	-	194	194	194	194
Communications & Business Development	Other Employee Benefits	600	1,800	1,900	1,900	-	1,900	-	1,900	1,900	1,900	1,900
Communications & Business Development	Uniforms	-	856	-	-	-	-	-	-	-	-	-
Communications & Business Development	Consultant Services	8,882	1,250	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Communications & Business Development	Green Team Expense	1,199	15	-	-	-	2,420	2,420	-	-	-	-
Communications & Business Development	Green Team Compost	-	-	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Communications & Business Development	Green Team Green House Gas	12,000	48,150	19,000	19,000	-	15,395	(3,605)	19,000	19,000	19,000	19,000
Communications & Business Development	Green Team Communications/Education	-	14,518	7,570	7,570	-	6,000	(1,570)	7,570	7,570	7,570	7,570
Communications & Business Development	Green Team MV Clean Up	-	2,104	1,400	1,400	-	1,400	-	1,400	1,400	1,400	1,400
Communications & Business Development	Green Team Bike to Work	-	23	30	30	-	-	(30)	30	30	30	30
Communications & Business Development	Green Team Green Lights	1,314	451	-	-	-	1,000	1,000	-	-	-	-
Communications & Business Development	Green Team Dues & Fees	-	2,000	2,000	2,000	-	3,785	1,785	2,000	2,000	2,000	2,000
Communications & Business Development	Farm to Community Initiative (1)	23,245	33,714	40,000	72,000	32,000	60,000	(12,000)	60,000	60,000	60,000	60,000
Communications & Business Development	Facility Rent	300	3,000	-	-	-	-	-	-	-	-	-
Communications & Business Development	Dues & Fees	1,591	5,133	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Communications & Business Development	Travel, Education & Training (2)	6,645	8,373	3,000	3,000	-	7,000	4,000	7,000	7,000	7,000	7,000
Communications & Business Development	Live Video Streaming	16,004	13,663	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
Communications & Business Development	Marketing-Business	60,208	4,621	-	-	-	-	-	-	-	-	-
Communications & Business Development	Marketing-Business Development	495	3,988	27,000	18,000	(9,000)	18,000	-	18,000	18,000	18,000	18,000
Communications & Business Development	Print Collateral	-	10,575	-	6,000	6,000	6,000	-	6,000	6,000	6,000	6,000
Communications & Business Development	Marketing-Software	873	10,024	5,000	7,000	2,000	7,000	-	7,000	7,000	7,000	7,000
Communications & Business Development	Marketing-Design	11,903	10,890	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Communications & Business Development	Marketing-Public Relations	-	434	-	-	-	-	-	-	-	-	-
Communications & Business Development	Marketing-Video	2,500	6,000	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Communications & Business Development	Postage & Freight	54	349	500	500	-	500	-	500	500	500	500
Communications & Business Development	Surveys	-	-	-	-	-	-	-	-	-	-	-
Communications & Business Development	Photos	5,108	3,590	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Communications & Business Development	General Supplies & Materials	2,722	7,262	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Communications & Business Development	Business Meals	1,438	1,549	400	400	-	400	-	400	400	400	400
Communications & Business Development	Employee Appreciation	208	387	200	200	-	200	-	200	200	200	200
Communications & Business Development	COVID-19 Related Expenses	-	-	-	-	-	-	-	-	-	-	-
Communications & Business Development	BDAC Stimulus (3)	-	-	-	470,000	470,000	100,000	(370,000)	-	-	-	-
Communications & Business Development	Books & Periodicals	213	282	-	-	-	-	-	-	-	-	-
Communications & Business Development	Communications - Phone	2,150	2,898	2,872	2,872	-	2,872	-	2,872	2,872	2,872	2,872
Communications & Business Development	Website Hosting	5,626	6,840	3,500	4,500	1,000	4,500	-	4,500	4,500	4,500	4,500
Communications & Business Development	Website Management	35,243	33,398	17,000	17,000	-	17,000	-	17,000	17,000	17,000	17,000
Communications & Business Development	E-Mail Communication	16,217	12,184	8,000	5,000	(3,000)	5,000	-	5,000	5,000	5,000	5,000
Communications & Business Development	Print Advertising (4)	18,158	21,586	9,000	9,000	-	11,500	2,500	11,500	11,500	11,500	11,500
Communications & Business Development	Promo Items/Info	-	1,025	950	950	-	950	-	950	950	950	950
Communications & Business Development	Special Events Marketing	-	4,250	2,000	3,000	1,000	3,000	-	3,000	3,000	3,000	3,000
Communications & Business Development	Broadcast Programming	-	-	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Communications & Business Development

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
				2020 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Communications & Business Development	Online Advertising	583	5,400	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Communications & Business Development	Social Media	3,854	7,036	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Total		426,418	571,659	397,300	907,010	509,710	539,144	(367,866)	441,193	443,254	443,847	444,452

(1) Funds were increased in 2020 to serve 85 families, for 23 weeks. This adjusted amount also accounts for the \$8000 received from grant funding. In 2021, funds will reduce to the original scope of serving 70 families for 14 weeks.

(2) An additional \$4,000 annually for University of Colorado Denver Masters of Public Relations program, taking one class a semester

(3) In preparation for economic hardships continuing into 2021, a business relief fund will be available for any BDAC initiatives Town Council approves.

(4) This upcoming year is an election year we will increase advertising costs for election and open seats.

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Municipal Court

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed					2021 Adjustments
Municipal Court	Salaries & Wages	18,281	18,713	18,951	18,951	-	18,951	-	18,951	18,951	18,951	18,951
Municipal Court	Group Insurance	3,109	3,144	3,376	3,376	-	3,562	186	3,633	3,706	3,780	3,855
Municipal Court	Dependent Health Reimbursement	(267)	(181)	(348)	(348)	-	(348)	-	(348)	(348)	(348)	(348)
Municipal Court	PERA & Payroll Taxes	2,769	2,864	2,962	2,962	-	3,009	47	3,009	3,009	3,009	3,009
Municipal Court	PERA 401K	1,102	1,124	1,166	1,166	-	1,166	-	1,166	1,166	1,166	1,166
Municipal Court	Workers Compensation	78	68	160	160	-	160	-	160	160	160	160
Municipal Court	Other Employee Benefits	1,549	1,595	2,009	2,009	-	2,475	466	2,475	2,475	2,475	2,475
Municipal Court	Equipment Rental	1,074	1,094	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Municipal Court	Communications	492	440	484	484	-	500	16	500	500	500	500
Municipal Court	Dues & Fees	40	60	80	80	-	80	-	80	80	80	80
Municipal Court	Travel, Education & Training	682	856	2,100	200	(1,900)	2,100	1,900	2,100	2,100	2,100	2,100
Municipal Court	Postage & Freight	7	-	100	100	-	100	-	100	100	100	100
Municipal Court	General Supplies & Material	1,066	1,304	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Municipal Court	Employee Appreciation	-	-	-	-	-	-	-	-	-	-	-
Total		29,981	31,080	33,539	31,639	(1,900)	34,254	2,615	34,326	34,399	34,473	34,548

Community Services

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed					2021 Adjustments
Community Services	Salaries & Wages	30,081	32,979	33,258	33,258	-	33,258	-	33,258	33,258	33,258	33,258
Community Services	Group Insurance	8,706	8,804	9,450	9,450	-	9,970	520	10,169	10,373	10,580	10,792
Community Services	Dependent Health Reimbursement	(432)	(253)	-	-	-	-	-	-	-	-	-
Community Services	PERA & Payroll Taxes	4,764	5,111	5,198	5,198	-	5,281	83	5,281	5,281	5,281	5,281
Community Services	PERA 401K	472	873	399	399	-	399	-	399	399	399	399
Community Services	Workers Compensation	563	691	938	938	-	938	-	938	938	938	938
Community Services	Other Employee Benefits	140	630	620	620	-	770	150	770	770	770	770
Community Services	Uniforms	1,136	251	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Community Services	Vehicle Repairs & Maintenance	99	12	800	800	-	800	-	800	800	800	800
Community Services	Communications-Cell Phone	630	610	650	650	-	650	-	650	650	650	650
Community Services	Travel, Education & Training	987	797	2,000	-	(2,000)	2,000	2,000	2,000	2,000	2,000	2,000
Community Services	General Supplies	1,657	1,043	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Community Services	Animal Control	120	85	200	200	-	200	-	200	200	200	200
Community Services	Employee Appreciation	150	200	200	200	-	200	-	200	200	200	200
Community Services	Utilities - Gasoline	2,945	2,275	3,144	3,144	-	3,144	-	3,144	3,144	3,144	3,144
Total		52,017	54,109	58,856	56,856	(2,000)	59,609	2,753	59,809	60,012	60,219	60,431

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Police Department

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020 Original	2020	2020	2021	2021	2022 Long	2023 Long	2024 Long	2025 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
Police Department	Salaries & Wages	429,717	509,101	525,976	525,976	-	525,976	-	525,976	525,976	525,976	525,976
Police Department	Housing Allowance	66,489	61,252	75,975	75,975	-	75,975	-	75,975	75,975	75,975	75,975
Police Department	Group Insurance	76,687	89,069	104,737	104,737	-	110,498	5,761	112,708	114,962	117,261	119,606
Police Department	Dependent Health Reimbursement	(3,694)	(4,052)	(9,272)	(9,272)	-	(9,272)	-	(9,272)	(9,272)	(9,272)	(9,272)
Police Department	FPPA/PERA Pensions & Medicare	65,187	78,265	82,210	82,210	-	83,525	1,315	83,525	83,525	83,525	83,525
Police Department	Death & Disability Insurance	7,770	10,337	9,991	9,991	-	9,991	-	9,991	9,991	9,991	9,991
Police Department	PERA 401K & FPPA 457	16,498	18,650	27,094	27,094	-	27,094	-	27,094	27,094	27,094	27,094
Police Department	Workers Compensation	9,325	7,778	18,576	18,576	-	18,576	-	18,576	18,576	18,576	18,576
Police Department	Other Employee Benefits	1,550	6,975	6,936	6,936	-	8,525	1,589	8,525	8,525	8,525	8,525
Police Department	Janitorial/Trash Removal (1)	4,400	5,500	5,400	5,400	-	5,508	108	5,508	5,508	5,508	5,508
Police Department	Repair & Maintenance	110	5,000	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance (9)	10,185	10,372	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Police Department	Repairs & Maintenance-Equipment	884	92	500	500	-	500	-	500	500	500	500
Police Department	Camera Repair & Maintenance (2)	12,411	13,801	13,000	13,000	-	10,000	(3,000)	5,000	5,000	5,000	5,000
Police Department	Rental-Equipment	1,074	1,094	1,622	1,622	-	1,622	-	1,622	1,622	1,622	1,622
Police Department	Facility Expenses (3)	4,284	3,586	9,800	6,300	(3,500)	9,800	3,500	6,300	6,300	6,300	6,300
Police Department	Communications	2,640	3,861	2,900	2,900	-	2,900	-	2,900	2,900	2,900	2,900
Police Department	Communications-Cell Phone	6,141	6,201	6,200	6,200	-	6,200	-	6,200	6,200	6,200	6,200
Police Department	Phone Equipment	-	52	100	100	-	100	-	100	100	100	100
Police Department	Dispatch (4)	66,503	73,889	70,000	70,000	-	72,000	2,000	74,160	76,385	78,676	81,037
Police Department	Dues & Fees	898	653	900	900	-	800	(100)	800	800	800	800
Police Department	Travel, Education & Training	7,447	9,693	8,500	8,500	-	8,500	-	8,500	8,500	8,500	8,500
Police Department	Emergency Medical Services	372	810	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Police Department	Contract Labor (5)	-	105	7,200	2,000	(5,200)	2,000	-	2,000	2,000	2,000	2,000
Police Department	Investigation (6)	3,757	730	-	-	-	-	-	-	-	-	-
Police Department	Evidence Processing	1,198	2,037	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Police Department	Medical Clearance	600	400	1,250	1,250	-	1,250	-	1,250	1,250	1,250	1,250
Police Department	Postage & Freight	503	159	400	400	-	400	-	400	400	400	400
Police Department	Bank Fees - Credit Card Fees	587	702	700	700	-	700	-	700	700	700	700
Police Department	General Supplies & Material	5,817	3,076	6,200	6,200	-	6,200	-	6,200	6,200	6,200	6,200
Police Department	Uniforms	2,950	1,915	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Police Department	Uniforms-Officer Equip	958	431	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Police Department	Vehicle Equipment	-	534	-	-	-	-	-	-	-	-	-
Police Department	Evidence Supplies	636	-	350	350	-	350	-	350	350	350	350
Police Department	Firearms-Ammo, Repair & Maintenance (7)	2,928	3,586	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Police Department	Materials/Working Supplies	-	45	225	225	-	225	-	225	225	225	225
Police Department	Intoxilizer-Supplies	330	109	700	700	-	500	(200)	500	500	500	500
Police Department	Detoxification	650	-	2,000	2,000	-	1,000	(1,000)	1,000	1,000	1,000	1,000
Police Department	Parking Expenses	-	-	250	250	-	250	-	250	250	250	250
Police Department	Business Meals	315	395	500	500	-	500	-	500	500	500	500
Police Department	Employee Appreciation	738	320	800	800	-	800	-	800	800	800	800

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Police Department

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed					2021 Adjustments
Police Department	Books & Periodicals (8)	6,237	6,875	7,250	7,250	-	7,250	-	7,250	7,250	7,250	7,250
Police Department	SMC Juvenile Diversion	10,000	10,000	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Police Department	Utilities - Natural Gas	1,501	2,970	1,561	1,561	-	1,561	-	1,561	1,561	1,561	1,561
Police Department	Utilities - Electricity	4,475	3,241	4,550	4,550	-	4,550	-	4,550	4,550	4,550	4,550
Police Department	Utilities - Gasoline	7,471	7,458	9,380	9,380	-	9,380	-	9,380	9,380	9,380	9,380
Total		838,532	957,066	1,031,462	1,022,762	(8,700)	1,032,734	9,972	1,028,604	1,033,083	1,037,674	1,042,380

(1) Increase in cleaning service fees plus two carpet cleanings per year

(2) Upgrade of police department surveillance and interview room (2019). Ongoing maintenance of cameras on gondola system and plazas

(3) 2021 repaint interior of PD.

(4) MVPD % of calls (three year average) through West CO (2019) 5.5% , (2020) 3.6%

(5) Remote data entry for RMS (1/2 year for 2019 full year for 2020)

(6) Investigation Highland Way residence (2018)

(7) 2018 - POST grant 2018-\$1346, 2019-\$1,480, 2020-\$1,386

(8) Includes Lexipol subscription (policy & procedure manual) including updates and daily training bulletins

(9) 2019 patrol car crash repairs

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Grants & Contributions

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed					2021 Adjustments
Grants and Contributions	Telluride Foundation Fee	8,850	8,363	9,140	9,793	653	7,838	(1,956)	7,433	7,433	7,433	7,433
Grants and Contributions	San Miguel Resource Center	20,000	20,000	18,000	18,000	-	18,000	-	-	-	-	-
Grants and Contributions	Ah Haa School for the Arts	-	5,000	5,000	5,000	-	5,000	-	-	-	-	-
Grants and Contributions	One To One	5,000	8,000	8,000	8,000	-	9,000	1,000	-	-	-	-
Grants and Contributions	Telluride Humane Society	-	-	4,000	4,000	-	-	(4,000)	-	-	-	-
Grants and Contributions	Watershed Education Program	3,000	3,000	3,000	3,000	-	-	(3,000)	-	-	-	-
Grants and Contributions	T-Ride Ski & Snowboard Club	5,000	5,000	7,500	7,500	-	7,000	(500)	-	-	-	-
Grants and Contributions	KOTO	-	4,000	7,500	7,500	-	5,000	(2,500)	-	-	-	-
Grants and Contributions	True North	7,500	10,000	12,500	12,500	-	12,000	(500)	-	-	-	-
Grants and Contributions	Telluride TV	10,000	10,000	7,500	7,500	-	-	(7,500)	-	-	-	-
Grants and Contributions	Center for Mental Health	-	7,500	7,500	7,500	-	7,500	-	-	-	-	-
Grants and Contributions	Tri County Health Network	30,000	-	12,077	12,077	-	10,000	(2,077)	-	-	-	-
Grants and Contributions	Telluride Nordic Association	-	-	-	-	-	4,000	-	-	-	-	-
Grants and Contributions	Friends of Colorado Avalanche Info Center	-	-	-	-	-	3,000	3,000	-	-	-	-
Grants and Contributions	Telluride Institute	-	-	4,000	4,000	-	5,000	1,000	-	-	-	-
Grants and Contributions	Telluride Mountain Club	-	10,000	-	-	-	5,000	5,000	-	-	-	-
Grants and Contributions	Miscellaneous Contributions (1)	-	5,000	-	-	-	-	-	99,100	99,100	99,100	99,100
Grants and Contributions	Pinhead Institute	-	-	5,000	5,000	-	5,000	-	-	-	-	-
Grants and Contributions	SM Sustainable Resources Coordinator	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions	Telluride Adaptive Sports Program	8,500	9,000	9,000	9,000	-	9,000	-	-	-	-	-
Grants and Contributions	EcoAction Partners	5,000	-	-	-	-	-	-	-	-	-	-
Total		102,850	104,863	119,717	120,370	653	112,338	(12,033)	106,533	106,533	106,533	106,533

(1) 2019 - add on for a regional youth center

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Road & Bridge

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	Adjustments	Proposed					Adjustments
Road & Bridge	Salaries & Wages	341,127	344,449	365,706	365,706	-	365,706	-	365,706	365,706	365,706	365,706
Road & Bridge	Offset Labor	-	(2,005)	-	-	-	-	-	-	-	-	-
Road & Bridge	Group Insurance	95,449	94,910	105,764	105,764	-	111,581	5,817	113,813	116,089	118,411	120,779
Road & Bridge	Dependent Health Reimbursement	(6,869)	(6,206)	(6,280)	(6,280)	-	(6,280)	-	(6,280)	(6,280)	(6,280)	(6,280)
Road & Bridge	PERA & Payroll Taxes	52,349	52,267	57,160	57,160	-	58,074	914	58,074	58,074	58,074	58,074
Road & Bridge	PERA 401K	14,515	15,574	17,985	17,985	-	17,985	-	17,985	17,985	17,985	17,985
Road & Bridge	Workers Compensation	9,858	10,827	14,884	14,884	-	14,884	-	14,884	14,884	14,884	14,884
Road & Bridge	Other Employee Benefits	1,400	6,597	6,709	6,709	-	8,063	1,354	8,063	8,063	8,063	8,063
Road & Bridge	Uniforms	1,166	1,249	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
Road & Bridge	Janitorial/Trash Removal	1,430	1,790	1,800	1,800	-	1,800	-	1,800	1,800	1,800	1,800
Road & Bridge	Vehicle Repair & Maintenance	30,060	30,496	45,966	60,000	14,034	45,000	(15,000)	45,000	45,000	45,000	45,000
Road & Bridge	Facility Expenses	834	1,025	730	1,500	770	750	(750)	750	750	750	750
Road & Bridge	Communications	3,301	2,868	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Road & Bridge	Public Noticing	385	314	500	500	-	500	-	500	500	500	500
Road & Bridge	Dues, Fees & Licenses	234	268	250	250	-	250	-	250	250	250	250
Road & Bridge	Travel, Education, Training	2,412	1,688	2,260	-	(2,260)	1,500	1,500	1,500	1,500	1,500	1,500
Road & Bridge	Contract Labor	1,520	6,143	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Road & Bridge	Paving Repair	394,718	395,848	400,000	150,000	(250,000)	400,000	250,000	400,000	400,000	400,000	400,000
Road & Bridge	Striping	12,036	11,451	12,480	12,480	-	15,000	2,520	15,000	15,000	15,000	15,000
Road & Bridge	Guardrail Repair	6,500	15,722	500	500	-	2,000	1,500	2,000	2,000	2,000	2,000
Road & Bridge	Bridge Repair & Maintenance	-	4,170	18,000	10,000	(8,000)	10,000	-	10,000	10,000	10,000	10,000
Road & Bridge	Postage & Freight	-	42	100	100	-	100	-	100	100	100	100
Road & Bridge	General Supplies & Materials	7,254	8,252	7,972	7,972	-	7,972	-	7,972	7,972	7,972	7,972
Road & Bridge	Supplies - Office	1,533	1,287	1,406	1,406	-	1,406	-	1,406	1,406	1,406	1,406
Road & Bridge	Supplies - Sand / Deicer	22,748	31,018	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Road & Bridge	Supplies - Signs & Safety	11,545	6,325	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Road & Bridge	Gen Supplies - CAD	250	-	-	-	-	-	-	-	-	-	-
Road & Bridge	Business Meals	39	33	200	-	(200)	200	200	200	200	200	200
Road & Bridge	Employee Appreciation	803	863	733	733	-	733	-	733	733	733	733
Road & Bridge	COVID-19 Related Expenses	-	-	-	500	500	-	(500)	-	-	-	-
Road & Bridge	Utilities - Electricity	1,116	860	1,574	1,574	-	1,574	-	1,574	1,574	1,574	1,574
Road & Bridge	Utilities - Gasoline	25,437	39,599	35,150	35,150	-	35,150	-	35,150	35,150	35,150	35,150
Total		1,033,147	1,077,722	1,134,249	889,093	(245,156)	1,136,648	247,555	1,138,880	1,141,156	1,143,478	1,145,846

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Vehicle Maintenance

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
				2020 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Vehicle Maintenance	Salaries & Wages	249,806	238,018	257,749	257,749	-	257,749	-	257,749	257,749	257,749	257,749
Vehicle Maintenance	Offset Labor	(245)	(140)	-	-	-	-	-	-	-	-	-
Vehicle Maintenance	Group Insurance	50,766	50,309	54,000	54,000	-	56,970	2,970	58,109	59,272	60,457	61,666
Vehicle Maintenance	Dependent Health Reimbursement	(4,341)	(4,333)	(4,839)	(4,839)	-	(4,839)	-	(4,839)	(4,839)	(4,839)	(4,839)
Vehicle Maintenance	PERA & Payroll Taxes	38,149	35,924	40,286	40,286	-	40,930	644	40,930	40,930	40,930	40,930
Vehicle Maintenance	PERA 401K	18,619	17,195	20,878	20,878	-	20,878	-	20,878	20,878	20,878	20,878
Vehicle Maintenance	Workers Compensation	3,321	3,531	5,513	5,513	-	5,513	-	5,513	5,513	5,513	5,513
Vehicle Maintenance	Other Employee Benefits	800	4,095	4,475	4,475	-	5,500	1,025	5,500	5,500	5,500	5,500
Vehicle Maintenance	Uniforms	617	591	600	600	-	600	-	600	600	600	600
Vehicle Maintenance	Janitorial/Trash Removal	6,591	7,381	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Vehicle Maintenance	Vehicle Repair & Maintenance	2,301	1,125	2,250	2,250	-	2,250	-	2,250	2,250	2,250	2,250
Vehicle Maintenance	Facility Expense (1)	349	13,289	500	500	-	500	-	500	500	500	500
Vehicle Maintenance	Communications	1,486	1,496	1,365	1,365	-	1,365	-	1,365	1,365	1,365	1,365
Vehicle Maintenance	Dues, Fees, Licenses	325	-	200	200	-	200	-	200	200	200	200
Vehicle Maintenance	Dues & Fees, Fuel Depot	666	1,106	675	800	125	800	-	800	800	800	800
Vehicle Maintenance	Travel, Education, Training	1,846	2,839	2,500	-	(2,500)	2,500	2,500	2,500	2,500	2,500	2,500
Vehicle Maintenance	Postage & Freight	-	50	100	100	-	100	-	100	100	100	100
Vehicle Maintenance	Trash / Waste Removal	6,528	6,403	5,500	5,500	-	5,500	-	5,500	5,500	5,500	5,500
Vehicle Maintenance	General Supplies & Materials	19,935	22,972	26,000	26,000	-	26,000	-	26,000	26,000	26,000	26,000
Vehicle Maintenance	Supplies - Office	285	55	300	300	-	300	-	300	300	300	300
Vehicle Maintenance	Supplies - Building Maintenance	109	509	1,000	500	(500)	1,000	500	1,000	1,000	1,000	1,000
Vehicle Maintenance	Safety Supplies	512	909	800	800	-	800	-	800	800	800	800
Vehicle Maintenance	Supplies - Fuel Depot (2)	2,768	16,251	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Vehicle Maintenance	Employee Appreciation	519	546	450	450	-	450	-	450	450	450	450
Vehicle Maintenance	Utilities - Natural Gas	2,401	2,958	4,352	4,352	-	4,352	-	4,352	4,352	4,352	4,352
Vehicle Maintenance	Utilities - Electricity	5,597	5,421	8,421	8,421	-	8,421	-	8,421	8,421	8,421	8,421
Vehicle Maintenance	Utilities - Gasoline	3,726	2,995	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
Vehicle Maintenance	Utilities - Oil Depot	9,830	9,339	12,296	12,296	-	12,296	-	12,296	12,296	12,296	12,296
Total		423,267	440,836	459,870	456,995	(2,875)	464,634	7,639	465,774	466,936	468,121	469,330

(1) Replace damaged electric line 2019

(2) Replace Gasboy fuel depot system old system not supported, replaced with Fuel Master

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Municipal Bus (2)

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
				2020 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Municipal Bus	Salaries & Wages	234,933	256,215	271,095	291,095	20,000	236,793	(54,302)	236,793	236,793	236,793	
Municipal Bus	Seasonal Bonus	457	-	-	-	-	-	-	-	-	-	
Municipal Bus	Housing Allowance	-	-	-	-	-	-	-	-	-	-	
Municipal Bus	Offset Labor	(172,907)	(181,874)	(182,238)	(160,000)	22,238	(182,238)	(22,238)	(182,238)	(182,238)	(182,238)	
Municipal Bus	Group Insurance	60,567	61,251	65,880	65,880	-	56,685	(9,195)	57,819	58,975	60,155	
Municipal Bus	Dependent Health Reimbursement	(2,721)	(2,183)	(2,628)	(2,628)	-	(2,628)	-	(2,628)	(2,628)	(2,628)	
Municipal Bus	PERA & Taxes	36,366	38,759	42,372	46,226	3,854	37,603	(8,623)	37,603	37,603	37,603	
Municipal Bus	Retirement Benefits 401K	10,382	12,032	14,910	14,910	-	12,910	(2,000)	12,910	12,910	12,910	
Municipal Bus	Workers Compensation	2,436	5,407	4,020	4,020	-	4,020	-	4,020	4,020	4,020	
Municipal Bus	Other Employee Benefits	1,820	4,140	3,580	3,580	-	5,060	1,480	5,060	5,060	5,060	
Municipal Bus	Janitorial/Trash Removal	1,430	1,790	1,560	1,660	100	1,660	-	1,660	1,660	1,660	
Municipal Bus	Vehicle Repair & Maintenance	13,554	17,392	10,000	15,000	5,000	12,500	(2,500)	12,500	12,500	12,500	
Municipal Bus	Facility Expenses	1,196	1,166	2,500	2,500	-	2,500	-	2,500	2,500	2,500	
Municipal Bus	Communications	1,865	1,939	3,500	2,000	(1,500)	2,000	-	2,000	2,000	2,000	
Municipal Bus	Dues, Fees, Licenses	-	-	325	325	-	325	-	325	325	325	
Municipal Bus	Travel, Education, Training	40	-	750	750	-	750	-	750	750	750	
Municipal Bus	Postage & Freight	68	32	-	-	-	-	-	-	-	-	
Municipal Bus	General Supplies & Materials (1)	521	2,014	2,500	2,500	-	2,500	-	2,500	2,500	2,500	
Municipal Bus	Supplies-Uniforms	-	-	2,000	1,000	(1,000)	1,000	-	1,000	1,000	1,000	
Municipal Bus	Operating Incidents	841	-	2,000	1,000	(1,000)	1,000	-	1,000	1,000	1,000	
Municipal Bus	Business Meals	56	445	700	250	(450)	500	250	500	500	500	
Municipal Bus	Employee Appreciation	-	-	450	450	-	450	-	450	450	450	
Municipal Bus	COVID-19 Related Expenses	-	-	-	1,200	1,200	1,200	-	1,200	1,200	1,200	
Municipal Bus	Utilities - Natural Gas	254	502	600	600	-	600	-	600	600	600	
Municipal Bus	Utilities - Electricity	716	502	2,000	1,000	(1,000)	1,000	-	1,000	1,000	1,000	
Municipal Bus	Utilities - Gasoline	23,468	22,386	29,805	24,805	(5,000)	20,000	(4,805)	20,000	20,000	20,000	
Municipal Bus	SMART Contribution (2)	-	-	-	-	-	-	-	-	-	-	
Municipal Bus	Internet Services	2,137	2,137	2,250	2,250	-	2,250	-	2,250	2,250	2,250	
Total		217,479	244,051	277,932	320,374	42,442	218,440	(101,934)	219,574	220,731	221,910	223,113

(1) \$20K overage due to gondola shutdown early in March and late opening for summer season. Overage will be offset by TMOVA \$56K and reflected in general fund revenues.

(2) The SMART contribution for 2019 and going forward is a hourly rate charged for shoulder season bus service between Mountain Village and Telluride. Net expenses for the Municipal Bus Service are not reflected in the budget spreadsheet. Charges billed SMART are reflected in general fund revenues. Net expenses equal expenses charged to Fund 110, Department 5511 less charges billed to SMART.

Employee Shuttle (3)

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
				2020 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Employee Shuttle	Salaries And Wages - Admin	11,590	12,295	12,569	13,660	1,091	13,660	-	13,660	13,660	13,660	
Employee Shuttle	Group Insurance	2,487	2,515	2,552	2,552	-	2,692	140	2,746	2,801	2,857	
Employee Shuttle	PERA & Payroll Taxes	1,831	1,869	1,965	2,169	205	2,169	-	2,169	2,169	2,169	
Employee Shuttle	Workers Compensation	268	160	170	192	22	192	-	195	195	195	
Employee Shuttle	Other Employee Benefits	40	180	180	180	-	220	40	220	220	220	
Employee Shuttle	Agency Compliance	490	730	550	550	-	550	-	550	550	550	
Employee Shuttle	Vehicle Repair & Maintenance	25,644	5,124	20,000	20,000	-	20,000	-	20,000	20,000	20,000	
Employee Shuttle	Dues & Fees	96	-	-	-	-	-	-	-	-	-	
Employee Shuttle	General Supplies & Materials	292	586	500	500	-	500	-	500	500	500	
Employee Shuttle	Utilities - Gasoline	29,621	25,643	50,128	25,000	(25,128)	40,000	15,000	40,000	40,000	40,000	
Total		72,359	49,102	88,614	64,803	(23,811)	79,984	15,180	80,040	80,095	80,151	80,209

(3) The employee shuttle expenditures (netted against revenues) are funded by SMART and are recognized as intergovernmental revenues.

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Parks & Recreation

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
				2020 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Parks & Recreation	Salaries & Wages	239,505	212,099	206,441	170,000	(36,441)	206,441	36,441	206,441	206,441	206,441	
Parks & Recreation	Seasonal Bonus	3,076	1,039	2,000	-	(2,000)	-	-	-	-	-	
Parks & Recreation	Offset Labor	-	(13,770)	(5,000)	(10,233)	(5,233)	(5,000)	5,233	(5,000)	(5,000)	(5,000)	
Parks & Recreation	Group Insurance	53,478	54,082	58,050	58,050	-	61,243	3,193	62,468	63,717	64,991	
Parks & Recreation	Dependent Health Reimbursement	(5,723)	(5,705)	(5,200)	(5,200)	-	(5,200)	-	(5,200)	(5,200)	(5,200)	
Parks & Recreation	PERA & Payroll Taxes	36,082	31,688	32,267	26,996	(5,271)	32,783	5,787	32,783	32,783	32,783	
Parks & Recreation	PERA 401K	8,823	9,185	10,140	8,000	(2,140)	8,000	-	8,000	8,000	8,000	
Parks & Recreation	Workers Compensation	8,762	2,416	5,000	1,000	(4,000)	5,000	4,000	5,000	5,000	5,000	
Parks & Recreation	Other Employee Benefits	957	3,870	5,862	5,862	-	5,830	(32)	5,830	5,830	5,830	
Parks & Recreation	Uniforms	1,964	2,054	2,000	1,000	(1,000)	2,000	1,000	2,000	2,000	2,000	
Parks & Recreation	Consultant Services	20,000	3,640	-	-	-	-	-	-	-	-	
Parks & Recreation	Weed Control	770	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	
Parks & Recreation	Repair & Maintenance	689	-	-	-	-	-	-	-	-	-	
Parks & Recreation	Vehicle Repair & Maintenance	6,769	3,975	7,500	5,000	(2,500)	7,500	2,500	7,500	7,500	7,500	
Parks & Recreation	Equipment Rental	-	-	-	-	-	-	-	-	-	-	
Parks & Recreation	Facility Expense	143	110	2,500	1,000	(1,500)	2,500	1,500	2,500	2,500	2,500	
Parks & Recreation	Communications	1,829	1,909	2,000	2,000	-	2,000	-	2,000	2,000	2,000	
Parks & Recreation	Dues & Fees	299	250	260	260	-	260	-	260	260	260	
Parks & Recreation	Hotel Madeline HOA Dues	6,492	7,108	-	-	-	-	-	-	-	-	
Parks & Recreation	Hotel Madeline Shared Facility Expense	43,747	43,131	53,500	61,000	7,500	65,000	4,000	65,000	65,000	65,000	
Parks & Recreation	Travel, Education & Conference	2,426	3,484	3,500	-	(3,500)	3,500	3,500	3,500	3,500	3,500	
Parks & Recreation	Contract Labor	-	6,263	5,000	5,000	-	5,000	-	5,000	5,000	5,000	
Parks & Recreation	Striping	880	880	1,000	1,000	-	1,000	-	1,000	1,000	1,000	
Parks & Recreation	Postage And Freight	-	-	200	200	-	200	-	200	200	200	
Parks & Recreation	General Supplies & Materials	1,979	3,632	5,000	5,000	-	5,000	-	5,000	5,000	5,000	
Parks & Recreation	Trail Maintenance Materials (1)	11,149	6,374	60,000	25,000	(35,000)	25,000	-	10,000	10,000	10,000	
Parks & Recreation	Trail Materials - Dog Stations	370	440	250	1,500	1,250	500	(1,000)	500	500	500	
Parks & Recreation	Business Meals	493	231	655	200	(455)	200	-	200	200	200	
Parks & Recreation	Employee Appreciation	186	173	300	300	-	300	-	300	300	300	
Parks & Recreation	Utilities - Natural Gas	1,880	2,356	2,928	2,928	-	2,928	-	2,928	2,928	2,928	
Parks & Recreation	Utilities - Electricity	1,021	798	1,654	1,654	-	1,654	-	1,654	1,654	1,654	
Parks & Recreation	Utilities - Gasoline	5,904	8,046	7,500	6,000	(1,500)	6,000	-	6,000	6,000	6,000	
Parks & Recreation	Open Space - Playgrounds	944	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	
Parks & Recreation	Boulder Activity	-	250	500	500	-	500	-	500	500	500	
Parks & Recreation	Frisbee Golf Activity	66	100	1,000	1,000	-	1,000	-	1,000	1,000	1,000	
Parks & Recreation	Platform Tennis Courts (2)	223	6,038	17,500	7,500	(10,000)	12,500	5,000	2,500	2,500	2,500	
Parks & Recreation	Nordic Trails & Grooming	4,445	599	2,500	2,500	-	2,500	-	2,500	2,500	2,500	
Parks & Recreation	Ice Rink Expenses Lot 50/51	12,191	10,505	17,500	12,500	(5,000)	15,000	2,500	15,000	15,000	15,000	
Parks & Recreation	Ice Rink - Lot 50/51 Electric	24,636	18,365	26,270	20,000	(6,270)	25,000	5,000	25,000	25,000	25,000	
Parks & Recreation	Zamboni Room - Natural Gas	12,240	5,305	15,000	15,000	-	15,000	-	15,000	15,000	15,000	
Parks & Recreation	Bike Park Expenses	3,142	-	-	-	-	-	-	-	-	-	
Parks & Recreation	Wayfinding	-	1,747	-	-	-	-	-	-	-	-	
Parks & Recreation	Contribution USFS Ranger	25,000	25,000	25,000	25,000	-	-	(25,000)	-	-	-	
Total		536,834	457,666	573,576	460,517	(113,059)	514,139	53,622	490,363	491,613	492,887	494,187

(1) 2020 - \$25K plank replacement on pedestrian bridges; 2021 - \$25K plank replacement on pedestrian bridges; 2022 - \$35K plank replacement on pedestrian bridges

(2) 2020 - \$7.5K warming hut deck repairs; 2021 - \$12.5K court resurfacing

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections
Plaza & Trash Services

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020 Original	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
					Forecasted	Adjustments	Proposed	Adjustments				
Plaza Services	Salaries & Wages	487,360	483,775	533,265	503,265	(30,000)	501,373	(1,892)	501,373	501,373	501,373	501,373
Plaza Services	Seasonal Bonus	2,057	1,485	-	-	-	-	-	-	-	-	-
Plaza Services	Offset Labor	(245)	-	-	-	-	-	-	-	-	-	-
Plaza Services	Group Insurance	124,743	119,435	136,540	136,540	-	144,050	7,510	146,931	149,869	152,867	155,924
Plaza Services	Dependent Health Reimbursement	(3,636)	(3,861)	(3,426)	(3,426)	-	(3,426)	-	(3,426)	(3,426)	(3,426)	(3,426)
Plaza Services	PERA & Payroll Taxes	75,213	73,852	83,349	79,918	(3,431)	79,618	(300)	79,618	79,618	79,618	79,618
Plaza Services	PERA 401K	20,090	20,015	24,933	24,933	-	24,933	-	24,933	24,933	24,933	24,933
Plaza Services	Workers Compensation	19,453	19,678	23,781	23,781	-	23,781	-	23,781	23,781	23,781	23,781
Plaza Services	Other Employee Benefits	2,165	9,306	10,740	10,740	-	12,683	1,943	12,683	12,683	12,683	12,683
Plaza Services	Uniforms	1,930	1,887	2,200	2,200	-	2,200	-	2,200	2,200	2,200	2,200
Plaza Services	Consultant Services	-	-	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Plaza Services	Janitorial/Trash Removal (1)	26,288	33,826	32,000	32,000	-	32,000	-	32,000	32,000	32,000	32,000
Plaza Services	Vehicle Repair & Maintenance	2,285	3,979	9,262	9,262	-	9,262	-	9,262	9,262	9,262	9,262
Plaza Services	Repairs & Maintenance-Equipment	1,026	1,696	3,937	3,937	-	3,937	-	3,937	3,937	3,937	3,937
Plaza Services	R&M-Landscape, Plaza, Irrigation (2)	24,098	29,545	48,996	28,996	(20,000)	49,000	20,004	49,000	49,000	49,000	49,000
Plaza Services	Facility Expenses	6,514	4,038	5,054	5,054	-	5,054	-	5,054	5,054	5,054	5,054
Plaza Services	Communications	3,874	3,906	6,793	6,793	-	6,793	-	6,793	6,793	6,793	6,793
Plaza Services	Public Notice	-	312	302	302	-	302	-	302	302	302	302
Plaza Services	Dues & Fees	330	499	1,000	500	(500)	500	-	500	500	500	500
Plaza Services	Travel, Education & Training	2,331	2,383	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Plaza Services	Contract Labor (3)	10,725	11,313	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Weed Control	8,065	8,330	12,500	12,500	-	12,500	-	12,500	12,500	12,500	12,500
Plaza Services	Postage & Freight	-	-	210	210	-	210	-	210	210	210	210
Plaza Services	General Supplies & Materials	19,277	22,091	25,036	25,036	-	25,036	-	25,036	25,036	25,036	25,036
Plaza Services	Office Supplies	339	135	831	831	-	831	-	831	831	831	831
Plaza Services	Business Meals	-	164	200	-	(200)	200	200	200	200	200	200
Plaza Services	Employee Appreciation	852	1,020	1,063	1,063	-	1,063	-	1,063	1,063	1,063	1,063
Plaza Services	COVID-19 Related Expenses	-	-	-	30,000	30,000	20,000	(10,000)	20,000	20,000	20,000	20,000
Plaza Services	Pots & Hanging Baskets	6,817	7,092	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Paver-Planter Repair	68,604	82,510	100,000	60,000	(40,000)	100,000	40,000	100,000	100,000	100,000	100,000
Plaza Services	Plaza Beautification Non Capital	18,809	7,021	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Christmas Decorations	28,646	22,955	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Plaza Services	Utilities - Water/Sewer	28,246	58,051	32,000	32,000	-	32,000	-	32,000	32,000	32,000	32,000
Plaza Services	Utilities - Natural Gas	149,132	210,809	178,972	178,972	-	178,972	-	178,972	178,972	178,972	178,972
Plaza Services	Utilities - Electricity	46,673	45,122	72,580	72,580	-	72,580	-	72,580	72,580	72,580	72,580
Plaza Services	Utilities - Gasoline	12,305	10,143	11,299	11,299	-	11,299	-	11,299	11,299	11,299	11,299
Total		1,194,366	1,292,510	1,416,917	1,352,786	(64,131)	1,410,251	57,465	1,413,132	1,416,070	1,419,068	1,422,125
Trash Services	Salaries & Wages	22,418	21,577	20,800	20,800	-	20,800	-	20,800	20,800	20,800	20,800
Trash Services	Group Insurance	3,109	3,144	3,547	3,547	-	3,742	195	3,742	3,742	3,742	3,742
Trash Services	PERA & Payroll Taxes	3,332	3,222	3,251	3,251	-	3,303	52	3,303	3,303	3,303	3,303
Trash Services	Commercial Trash Removal (1)	29,599	29,917	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
Trash Services	Ann. Spring Clean Up/Hazardous Waste Disposal	4,122	1,289	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Trash Services	General Supplies & Materials	2,126	2,533	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Total		64,707	61,684	61,098	61,098	-	61,345	247	61,345	61,345	61,345	61,345

- (1) Higher number of visitors increasing the frequency of cleanings and volume of refuse.
- (2) 2020 increase - refresh the landscaping town wide as requested by community members.
- (3) Big Billies snow removal for Chondola, back flow prevention testing.

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections
Building & Facility Maintenance

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
				2020 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Building & Facility Maintenance	Salaries & Wages	77,001	88,548	97,615	97,615	-	97,615	-	97,615	97,615	97,615	
Building & Facility Maintenance	Offset Labor	-	(70)	-	-	-	-	-	-	-	-	
Building & Facility Maintenance	Group Insurance	18,652	19,899	27,000	27,000	-	28,485	1,485	29,055	29,636	30,229	
Building & Facility Maintenance	Dependent Health Reimbursement	(1,621)	(1,785)	(720)	(720)	-	(720)	-	(720)	(720)	(720)	
Building & Facility Maintenance	PERA & Payroll Taxes	11,845	13,472	15,257	15,257	-	15,501	244	15,501	15,501	15,501	
Building & Facility Maintenance	PERA 401K	4,529	5,362	5,042	5,042	-	5,042	-	5,042	5,042	5,042	
Building & Facility Maintenance	Workers Compensation	1,235	3,133	5,733	5,733	-	5,733	-	5,733	5,733	5,733	
Building & Facility Maintenance	Other Employee Benefits	400	1,800	1,800	1,800	-	2,200	400	2,200	2,200	2,200	
Building & Facility Maintenance	Uniforms	412	615	500	500	-	500	-	500	500	500	
Building & Facility Maintenance	R&M-Boilers / Snowmelt	53,083	35,783	45,000	39,000	(6,000)	45,000	6,000	45,000	45,000	45,000	
Building & Facility Maintenance	Vehicle Repair & Maintenance	854	272	850	850	-	850	-	850	850	850	
Building & Facility Maintenance	Street Light Repair & Replace	1,641	300	9,000	9,000	-	9,000	-	9,000	9,000	9,000	
Building & Facility Maintenance	Facility Maintenance (1)	3,048	6,983	32,500	8,500	(24,000)	32,500	24,000	8,500	8,500	8,500	
Building & Facility Maintenance	Facility Expenses - Town Hall	23,851	28,462	28,000	28,000	-	28,000	-	28,000	28,000	28,000	
Building & Facility Maintenance	HVAC Maintenance - Town Hall (2)	543	1,545	15,000	5,500	(9,500)	3,500	(2,000)	3,500	5,500	3,500	
Building & Facility Maintenance	Elevator Maintenance - Town Hall	3,252	2,693	4,500	3,500	(1,000)	3,500	-	3,500	3,500	3,500	
Building & Facility Maintenance	Other Public Amenities	-	-	-	-	-	-	-	-	-	-	
Building & Facility Maintenance	Communications	1,214	1,234	1,560	1,560	-	1,560	-	1,560	1,560	1,560	
Building & Facility Maintenance	Dues & Fees, Licenses	-	1	-	-	-	-	-	-	-	-	
Building & Facility Maintenance	Travel, Education & Training	-	1,847	1,500	-	(1,500)	1,500	1,500	1,500	1,500	1,500	
Building & Facility Maintenance	Postage & Freight	-	-	-	-	-	-	-	-	-	-	
Building & Facility Maintenance	General Supplies And Materials	784	2,048	2,000	2,000	-	2,000	-	2,000	2,000	2,000	
Building & Facility Maintenance	Employee Appreciation	339	293	300	300	-	300	-	300	300	300	
Building & Facility Maintenance	Utilities - Gasoline	2,546	1,497	3,183	3,183	-	3,183	-	3,183	3,183	3,183	
Total		203,608	213,933	295,620	253,620	(42,000)	285,249	31,629	261,819	264,400	262,993	263,597

(1) Town of Mountain Village Restroom flooring replacement Madeline Hotel 2021

(2) Clean air ducts tri-annually

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Housing Office

Worksheet	Account Name			2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
		Actuals 2018	Actuals 2019	2020 Original	2020 Forecasted	2020 Adjustments	2021 Proposed	2021 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Housing Office	Salaries & Wages	15,619	16,161	16,510	16,510	-	16,510	-	16,510	16,510	16,510	16,510
Housing Office	Group Insurance	1,866	1,887	2,041	2,041	-	2,153	112	2,197	2,240	2,285	2,331
Housing Office	Dependent Health Reimbursement	(326)	(325)	(542)	(325)	217	(325)	-	(325)	(325)	(325)	(325)
Housing Office	PERA & Payroll Taxes	2,319	2,401	2,580	2,580	-	2,622	41	2,622	2,622	2,622	2,622
Housing Office	PERA 401K	298	309	495	350	(145)	350	-	350	350	350	350
Housing Office	Workers Compensation	(176)	971	221	221	-	221	-	221	221	221	221
Housing Office	Other Employee Benefits	30	135	134	134	-	165	31	165	165	165	165
Total		19,630	21,539	21,439	21,511	72	21,696	185	21,739	21,783	21,827	21,873

A portion of the Planning & Development Services Director's time is allocated to the housing office.

Planning Services

Planning & Zoning	Salaries & Wages (1)	222,320	231,662	244,473	190,000	(54,473)	307,799	117,799	307,799	307,799	307,799	307,799
Planning & Zoning	Housing Allowance	-	-	-	-	-	-	-	-	-	-	-
Planning & Zoning	Group Insurance	35,468	38,989	47,250	35,000	(12,250)	64,091	29,091	65,373	66,681	68,014	69,374
Planning & Zoning	Dependent Health Reimbursement	(2,378)	(3,078)	(702)	(702)	-	(702)	-	(702)	(702)	(702)	(702)
Planning & Zoning	PERA & Payroll Taxes	34,213	35,227	38,211	30,172	(8,039)	48,879	18,707	48,879	48,879	48,879	48,879
Planning & Zoning	PERA 401K	7,708	5,785	12,224	6,000	(6,224)	7,000	1,000	8,000	8,000	8,000	8,000
Planning & Zoning	Workers Compensation	463	614	1,977	1,977	-	1,977	-	1,977	1,977	1,977	1,977
Planning & Zoning	Other Employee Benefits	700	1,575	3,150	3,150	-	3,410	260	3,410	3,410	3,410	3,410
Planning & Zoning	Consultation Fees- Planning (2)	525	1,385	15,000	-	(15,000)	15,000	15,000	15,000	15,000	15,000	15,000
Planning & Zoning	Consulting-Master Planning	198,197	17	-	-	-	150,000	150,000	-	-	-	-
Planning & Zoning	Forestry Management	3,884	2,965	25,000	4,000	(21,000)	50,000	46,000	50,000	50,000	50,000	50,000
Planning & Zoning	Communications	4,422	5,173	4,029	4,029	-	4,029	-	4,029	4,029	4,029	4,029
Planning & Zoning	Public Noticing	3,686	2,240	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Planning & Zoning	Printing & Binding	1,214	1,036	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Planning & Zoning	Recording Fees	143	506	600	600	-	600	-	600	600	600	600
Planning & Zoning	Dues & Fees	814	734	1,400	1,400	-	1,400	-	1,400	1,400	1,400	1,400
Planning & Zoning	Travel, Education & Training	4,673	4,492	7,000	3,000	(4,000)	7,000	4,000	7,000	7,000	7,000	7,000
Planning & Zoning	Contract Labor	-	-	-	-	-	-	-	-	-	-	-
Planning & Zoning	Postage & Freight	83	95	120	120	-	120	-	120	120	120	120
Planning & Zoning	General Supplies & Material	2,615	2,836	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Planning & Zoning	Business Meals	4,584	3,861	3,000	1,500	(1,500)	3,000	1,500	3,000	3,000	3,000	3,000
Planning & Zoning	Employee Appreciation	614	341	300	300	-	300	-	300	300	300	300
Planning & Zoning	Other Benefits - DRB	6,747	6,495	7,155	7,155	-	9,900	2,745	9,900	9,900	9,900	9,900
Planning & Zoning	Live Streaming	4,200	4,256	6,000	3,000	(3,000)	3,000	-	3,000	3,000	3,000	3,000
Planning & Zoning	Books & Periodicals	-	-	250	250	-	250	-	250	250	250	250
Total		534,894	347,206	425,937	300,451	(125,486)	686,553	386,102	538,835	540,142	541,476	542,836

(1) Planner 1 starting back August 2020

(2) Contract with a Lighting/Planning expert for Village Center Lighting CDC Amendments for 2021 LTP - TBD

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Building Division

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	Adjustments	Proposed					Adjustments
Building Division	Salaries & Wages	202,617	163,182	184,996	186,125	1,129	190,642	4,517	190,642	190,642	190,642	190,642
Building Division	Group Insurance	34,201	29,351	37,156	37,156	-	39,200	2,044	39,984	40,784	41,599	42,431
Building Division	Dependent Health Reimbursement	(1,628)	(2,797)	(2,292)	(2,292)	-	(2,292)	-	(2,292)	(2,292)	(2,292)	(2,292)
Building Division	PERA & Payroll Taxes	31,229	24,637	28,915	29,557	642	30,274	717	30,274	30,274	30,274	30,274
Building Division	PERA 401K	7,946	4,671	9,250	6,000	(3,250)	6,500	500	7,000	7,000	7,000	7,000
Building Division	Workers Compensation	750	2,245	1,053	1,053	-	1,053	-	1,053	1,053	1,053	1,053
Building Division	Other Employee Benefits	550	2,790	2,461	2,461	-	3,025	564	3,025	3,025	3,025	3,025
Building Division	Uniforms	121	749	500	500	-	500	-	500	500	500	500
Building Division	Consultation Fees (1)	1,736	1,924	7,500	5,000	(2,500)	5,000	-	5,000	5,000	5,000	5,000
Building Division	Vehicle Repair & Maintenance	1,341	128	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Building Division	Printing & Binding	-	434	-	-	-	-	-	-	-	-	-
Building Division	UBC/IRC/IBC Book Supplies	605	140	500	500	-	500	-	500	500	500	500
Building Division	Dues, Fees, Licenses	240	225	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Building Division	Travel, Education & Training (2)	1,884	4,437	5,000	3,500	(1,500)	3,500	-	3,500	3,500	3,500	3,500
Building Division	Contract Labor (3)	-	-	4,000	-	(4,000)	10,000	10,000	10,000	10,000	10,000	10,000
Building Division	Bank Fees - Credit Card Fees	2,488	1,992	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Building Division	Supplies	-	-	-	-	-	-	-	-	-	-	-
Building Division	Business Meals	36	-	1,000	500	(500)	500	-	500	500	500	500
Building Division	Employee Appreciation	237	620	300	300	-	300	-	300	300	300	300
Building Division	Books & Periodicals	337	763	500	500	-	500	-	500	500	500	500
Building Division	Utilities - Gasoline	1,111	962	2,205	2,205	-	2,205	-	2,205	2,205	2,205	2,205
Building Division	Non-Capital Equipment	-	-	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Building Division	Wetlands Study	-	-	3,000	-	(3,000)	-	-	-	-	-	-
Building Division	Green Gondola Donation Costs	158	-	-	-	-	-	-	-	-	-	-
Building Division	Environmental Projects	-	-	3,000	-	(3,000)	-	-	-	-	-	-
Building Division	Solar Panel Rebates	1,840	-	7,500	1,250	(6,250)	-	(1,250)	-	-	-	-
Building Division	Solar Energy Rebates	-	2,000	-	-	-	50,000	50,000	50,000	50,000	50,000	50,000
Building Division	LED Lighting Rebates	-	-	-	-	-	-	-	-	-	-	-
Building Division	Roof Rebates/Waiver Program (4)	5,149	-	-	-	-	-	-	-	-	-	-
Building Division	Community Environmental Incentives (5)	29,598	26,638	60,000	50,000	(10,000)	50,000	-	50,000	50,000	50,000	50,000
Building Division	Energy Mitigation Expenditures (6)	-	8,475	-	40,257	40,257	41,000	743	15,000	15,000	15,000	15,000
Building Division	Misc & Other	-	-	-	-	-	-	-	-	-	-	-
Total		322,544	273,566	362,544	370,572	8,028	438,407	67,835	413,691	414,491	415,306	416,138

- (1) \$4500 for IBC/IRC contractor training assoc. with code updates
- (2) \$1500 Matt tests \$2500 ICC seminar
- (3) 3rd party plan review if needed, 3rd party scanning services

- (4) This is now a fee waiver program, rather than an expense, it is a reduction in revenues.
- (5) 50K defensible space (TMVOA funds 50% of defensible space)
- (6) Paying for the programmable thermostats project at VCA. Offset by the REMP revenue reserve intended for energy reducing projects.

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections
General Fund Capital

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	Adjustments	Proposed					Adjustments
General Fund Capital Outlay	Boilers - MR&R	-	-	-	-	-	-	-	-	-	-	
General Fund Capital Outlay	Sunset Plaza Project	8	-	-	-	-	-	-	-	-	-	
General Fund Capital Outlay	Zamboni Building	-	-	-	-	-	-	-	-	-	-	
General Fund Capital Outlay	Plaza Services Capital	345	-	-	-	-	-	-	-	-	-	
General Fund Capital Outlay	Wayfinding-Marketing & Development	97,290	78,681	-	-	-	-	-	-	-	-	
General Fund Capital Outlay	Police Equipment (1)	-	-	28,000	28,000	-	50,000	22,000	50,000	50,000	50,000	
General Fund Capital Outlay	Municipal Offices/Town Hall	5,603	29,316	-	-	-	-	-	-	-	-	
General Fund Capital Outlay	Capital Equipment & Improvements (4)	-	-	-	-	-	106,535	106,535	111,750	-	-	
General Fund Capital Outlay	Firehouse Replacements/Repairs (2)	-	53,291	20,000	20,000	-	-	(20,000)	-	-	-	
General Fund Capital Outlay	Trail Improvements (3)	67,248	1,721	-	-	-	35,000	35,000	300,000	300,000	300,000	
General Fund Capital Outlay	MVB Trail	-	-	-	-	-	-	-	-	-	-	
General Fund Capital Outlay	Village Pond Restoration	-	109,026	-	-	-	-	-	-	-	-	
General Fund Capital Outlay	Emergency Exit	11,152	-	-	-	-	-	-	-	-	-	
Total		181,646	272,035	48,000	48,000	-	191,535	143,535	461,750	350,000	350,000	350,000

(1) 2021 - Body Worn Cameras (5 years of payments)

(2) 2019 \$20,000 AV equipment in conference room / EOC \$34,500 repair water service to Municipal building (town share = 46%), 2020 - New office furniture

(3) 2021 Matching funds for SMART Lawson Hill tunnel project, 2022 - 2025 trails master plan hot list implementation

(4) 2021 - Trash Facility/Generator Building Town of Mountain Village share and 2022 - Generator for Town Hall complex facilities Town of Mountain Village share

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Vehicle & Equipment Acquisition Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020 Original	2020	2020	2021	2021	2022 Long	2023 Long	2024 Long	2025 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
									Projection	Projection	Projection	Projection
Revenues	Insurance Claim Proceeds	-	26,048	-	-	-	-	-	-	-	-	-
Revenues	Grant Revenue-Transportation	-	-	-	-	-	-	-	-	-	-	-
Revenues	Grant Revenue - Public Works	-	-	-	-	-	-	-	-	-	-	-
Total Revenues		-	26,048	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Grant Success Fees	-	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Vehicle Acquisition	-	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Road & Bridge Vehicles	-	53,704	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Parks & Recreation Vehicles	-	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Employee Shuttle Vehicles	26,412	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Municipal Bus Vehicles	-	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Plaza Services Vehicles (3)	36,545	22,151	-	-	-	15,000	15,000	-	-	-	-
Vehicle & Equipment Expense	Building Maintenance Vehicles (4)	-	-	-	-	-	-	-	38,000	-	-	-
Vehicle & Equipment Expense	Police Department Vehicles (8)	40,741	-	88,000	88,000	-	-	(88,000)	46,000	46,000	46,000	46,000
Vehicle & Equipment Expense	Community Services Vehicles	-	28,346	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Vehicle Maintenance Vehicles (5)	-	-	-	-	-	-	-	-	28,000	-	-
Vehicle & Equipment Expense	Building Division Vehicles	-	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Heavy Equipment Acquisition	-	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Road & Bridges Heavy Equipment (6)	130,405	19,630	-	-	-	190,000	190,000	-	-	-	-
Vehicle & Equipment Expense	Bobcat Lease Exchange	8,424	5,530	10,716	10,716	-	10,716	-	10,716	10,716	10,716	10,716
Vehicle & Equipment Expense	Shop Equipment	5,859	-	8,000	-	(8,000)	8,000	8,000	8,000	8,000	8,000	8,000
Vehicle & Equipment Expense	Parks & Recreation Equipment (1)	30,100	-	30,000	30,000	-	-	(30,000)	-	-	-	-
Vehicle & Equipment Expense	Plaza Services Equipment (7)	-	-	-	-	-	-	-	-	30,000	-	-
Vehicle & Equipment Expense	Police Equipment (2)	-	5,702	3,800	3,800	-	-	(3,800)	3,800	3,800	3,800	3,800
Total Expenditures		278,486	135,063	140,516	132,516	(8,000)	223,716	91,200	106,516	126,516	68,516	68,516
V&E AF Other Sources/Uses	Gain/Loss On Sale Of Assets	3,999	13,820	-	-	-	-	-	-	-	-	-
V&E AF Other Sources/Uses	Transfer (To)/From General Fund	356,833	157,616	182,671	172,271	(10,400)	290,831	118,560	138,471	164,471	89,071	89,071
Total Other Sources/Uses		360,832	171,436	182,671	172,271	(10,400)	290,831	118,560	138,471	164,471	89,071	89,071
Surplus (Deficit)		82,346	62,421	42,155	39,755	(2,400)	67,115	27,360	31,955	37,955	20,555	20,555
Beginning Fund Balance		337,155	419,501	432,587	481,922		521,677		588,792	620,746	658,701	679,256
Ending Fund Balance		419,501	481,922	474,742	521,677		588,792		620,746	658,701	679,256	699,811

(1) 2020 - Replacement Nordic grooming snowmobile, dingo walk behind skid steer for trail building

(2) 2019 two transport cages paid here instead of general fund, 2020 one transport cage per new vehicle

(3) 2021 replace 2010 550 Artic Cat 4 Wheeler

(4) 2022 replace 2007 GMC 1500 pickup

(5) 2023 replace 2007 Ford F150 pickup

(6) 2021 replace 2003 Kamotsu backhoe with new loader

(7) 2023 replace 2007 Cushman

(8) Replace one patrol vehicle per year, replaced vehicles are transferred to other Town departments.

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections
Capital Projects Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
				2020 Original	Forecasted	Adjustments	Proposed				
Capital Projects Fund Revs	Grant Revenue	9,487	-	-	-	-	400,000	400,000	-	-	-
Capital Projects Fund Revs	Firehouse Buy Out	-	-	-	-	-	-	-	-	-	-
Capital Projects Fund Revs	Interest-Developer Notes	-	-	-	-	-	-	-	-	-	-
Total Revenues		9,487	-	-	-	-	400,000	400,000	-	-	-
Capital Projects Fund	Meadows Improvement Plan	11,248	20,426	-	-	-	-	-	-	-	-
Capital Projects Fund	Meadows Park	-	-	-	-	-	-	-	300,000	-	-
Capital Projects Fund	Safety Improvements	-	-	1,496,546	50,000	(1,446,546)	1,446,546	1,396,546	-	-	-
Capital Projects Fund	Town Hall Sub Area Improvements	-	-	-	-	-	-	-	-	-	-
Capital Projects Fund	Shop Remodel (1)	-	-	1,238,000	51,250	(1,186,750)	-	(51,250)	1,250,000	-	-
Capital Projects Fund	Radio Technology & Equipment	9,487	-	-	-	-	-	-	-	-	-
Total Expense		20,735	20,426	2,734,546	101,250	(2,633,296)	1,446,546	1,345,296	1,550,000	-	-
CPF Transfers/Other Sources	Transfer (To)/From General Fund	11,248	-	2,246,546	89,646	(2,156,900)	1,046,546	956,900	1,062,000	-	-
CPF Transfers/Other Sources	Sale of Assets (1)	-	-	488,000	488,000	-	-	(488,000)	-	-	-
CPF Transfers/Other Sources	Transfer (To)/From General Fund	-	-	-	-	-	-	-	-	-	-
Total Other Sources/Uses		11,248	-	2,734,546	577,646	(2,156,900)	1,046,546	468,900	1,062,000	-	-
Surplus (Deficit)		-	(20,426)	-	476,396	476,396	-	(476,396)	(488,000)	-	-
Beginning Fund Balance		32,030	32,030	-	11,604	-	488,000	488,000	-	-	-
Ending Fund Balance		32,030	11,604	-	488,000	-	488,000	-	-	-	-

(1) Offset by sale of assets

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Parking Services Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020 Original	2020	2020	2021	2021	2022 Long	2023 Long	2024 Long	2025 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
									Projection	Projection	Projection	Projection
Parking Fund Revenues	Permits - Parking	14,115	11,350	12,000	7,772	(4,228)	10,000	2,228	12,000	12,000	12,000	12,000
Parking Fund Revenues	Parking Meter Revenues	21,914	25,527	22,587	18,721	(3,866)	17,000	(1,721)	22,587	22,587	22,587	22,587
Parking Fund Revenues	Gondola Parking Garage Revs	87,360	93,914	79,903	79,708	(195)	65,000	(14,708)	79,903	79,903	79,903	79,903
Parking Fund Revenues	Special Event Parking (1)	50,628	135,833	106,000	-	(106,000)	106,000	106,000	125,000	125,000	125,000	125,000
Parking Fund Revenues	Heritage Parking Garage Revs	207,257	247,733	209,163	154,782	(54,381)	175,000	20,218	175,000	175,000	175,000	175,000
Parking Fund Revenues	Contributions-Shared Expense	5,985	-	-	-	-	-	-	-	-	-	-
Parking Fund Revenues	Parking In Lieu Buyouts	-	-	-	130,000	130,000	-	(130,000)	-	-	-	-
Parking Fund Revenues	Parking Fines	40,283	49,968	38,465	22,075	(16,390)	35,000	12,925	35,000	35,000	35,000	35,000
Parking Fund Revenues	Parking Fines Bad Debt Allowance	-	-	-	-	-	-	-	-	-	-	-
Total Parking Revenues		427,542	564,325	468,118	413,058	(55,060)	408,000	(5,058)	449,490	449,490	449,490	449,490
General Parking Expense	Salaries & Wages	81,292	95,293	102,825	85,000	(17,825)	106,392	21,392	106,392	106,392	106,392	106,392
General Parking Expense	Group Insurance	19,899	20,124	22,620	22,620	-	23,865	1,244	24,342	24,829	25,325	25,832
General Parking Expense	Dependent Health Reimbursement	(1,019)	(686)	(741)	(741)	-	(741)	-	(741)	(741)	(741)	(741)
General Parking Expense	PERA & Payroll Taxes	12,189	14,320	16,072	13,498	(2,574)	16,895	3,397	16,895	16,895	16,895	16,895
General Parking Expense	PERA 401K	2,424	3,591	2,056	3,600	1,544	3,600	-	3,600	3,600	3,600	3,600
General Parking Expense	Workers Compensation	1,763	1,919	3,229	3,229	-	3,229	-	3,229	3,229	3,229	3,229
General Parking Expense	Other Employee Benefits	60	1,440	1,880	1,880	-	1,760	(120)	1,760	1,760	1,760	1,760
General Parking Expense	Parking in Lieu Refunds	-	80,000	-	-	-	-	-	-	-	-	-
General Parking Expense	Communications	3,122	3,834	3,708	3,708	-	3,708	-	3,708	3,708	3,708	3,708
General Parking Expense	General Supplies & Materials	-	1,279	1,061	1,750	689	1,750	-	1,750	1,750	1,750	1,750
General Parking Expense	Wayfinding	17,325	22,312	-	-	-	-	-	-	-	-	-
General Parking Expense	Business Meals	43	79	-	-	-	-	-	-	-	-	-
General Parking Expense		137,098	243,505	152,709	134,544	(18,166)	160,457	25,914	160,935	161,421	161,918	162,425
GPG Parking Expense	Rental Equipment	4,680	4,290	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
GPG Parking Expense	Maintenance - GPG	701	4,280	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
GPG Parking Expense	Striping	1,200	1,270	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
GPG Parking Expense	Credit Card Processing Fees	2,552	3,074	3,600	3,100	(500)	3,100	-	3,100	3,100	3,100	3,100
GPG Parking Expense	General Supplies & Materials (2)	5,694	1,081	5,000	15,000	10,000	15,000	-	5,000	5,000	5,000	5,000
GPG Parking Expense	Utilities - Electric	18,277	19,560	19,234	19,234	-	19,234	-	19,234	19,234	19,234	19,234
GPG Parking Expense	Utilities - Gasoline	779	683	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
GPG Parking Expense	Internet Costs	-	-	750	-	(750)	-	-	-	-	-	-
GPG Parking Expense	Elevator Maintenance Intercept	5,171	14,981	7,000	7,000	-	7,000	-	7,000	7,000	7,000	7,000
GPG Parking Expense	Asphalt Repair	-	1,540	7,500	2,500	(5,000)	2,500	-	2,500	2,500	2,500	2,500
GPG Parking Expense	Concrete Repair	-	-	7,500	2,500	(5,000)	2,500	-	2,500	2,500	2,500	2,500
GPG Parking Expense	Painting (3)	3,585	73	2,000	2,000	-	2,000	-	25,000	25,000	25,000	25,000
GPG Parking Expense	Electrical	-	4,920	-	-	-	-	-	-	-	-	-
Gondola Parking Garage Expense		42,640	55,751	70,084	68,834	(1,250)	68,834	-	81,834	81,834	81,834	81,834
Surface Lots Parking Expense	Surface Lots Maintenance	27,908	-	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Surface Lots Parking Expense	Striping	4,060	4,076	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
Surface Lots Parking Expense	Credit Card Processing Fees	1,700	1,683	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections
Parking Services Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	Adjustments	Proposed					Adjustments
Surface Lots Parking Expense	Parking Meter Supplies	7,270	9,667	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Surface Lots Parking Expense	Surface Lot Leases	5,400	5,400	5,400	5,400	-	5,400	-	5,400	5,400	5,400	5,400
(Village Core) Surface Lots Expense		46,338	20,826	28,900	28,900	-	28,900	-	28,900	28,900	28,900	28,900
HPG Parking Expense	Maintenance - Heritage	6,767	4,000	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
HPG Parking Expense	Elevator Maintenance - Heritage	5,781	6,035	6,500	6,500	-	6,500	-	6,500	6,500	6,500	6,500
HPG Parking Expense	Striping	-	16	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
HPG Parking Expense	GSFE - Hotel Madeline	42,995	42,995	44,700	44,700	-	44,700	-	44,700	44,700	44,700	44,700
HPG Parking Expense	Credit Card Processing Fees	10,027	13,129	13,130	13,130	-	13,130	-	13,130	13,130	13,130	13,130
HPG Parking Expense	General Supplies & Materials	140	-	5,150	2,500	(2,650)	2,500	-	2,500	2,500	2,500	2,500
HPG Parking Expense	Internet Costs	-	-	700	-	(700)	-	-	-	-	-	-
HPG Parking Expense	Tech Support	7,159	4,155	10,000	7,500	(2,500)	7,500	-	7,500	7,500	7,500	7,500
Heritage Parking Garage Expense		72,868	70,329	92,680	86,830	(5,850)	86,830	-	86,830	86,830	86,830	86,830
Meadows Parking Expense	Maintenance	-	-	-	-	-	-	-	-	-	-	-
Meadows Parking Expense	Striping	1,000	1,016	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Meadows Parking Lot Expense		1,000	1,016	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Capital Parking Expense	Bobcat Lease Exchange	5,615	2,920	4,800	4,800	-	4,800	-	4,800	4,800	4,800	4,800
Capital Parking Expense	Capital Costs GPG (2)	-	91,346	75,000	-	(75,000)	25,000	25,000	150,000	95,000	65,000	50,000
Parking Capital Expense		5,615	94,266	79,800	4,800	(75,000)	29,800	25,000	154,800	99,800	69,800	54,800
Total Parking Expenses		305,559	485,695	425,173	324,908	(100,266)	375,821	50,914	514,299	459,785	430,282	415,789
Other Sources/Uses	Transfer (To)/From General Fund	-	-	-	-	-	-	-	-	-	-	-
Other Sources/Uses	Transfer To GF - Overhead Allocation	(33,571)	(42,374)	(33,620)	(32,279)	1,341	(32,077)	202	(35,708)	(37,088)	(36,248)	(36,823)
Other Sources/Uses		(33,571)	(42,374)	(33,620)	(32,279)	1,341	(32,077)	202	(35,708)	(37,088)	(36,248)	(36,823)
Surplus (Deficit)		88,412	36,256	9,325	55,872	46,547	102	(55,770)	(100,517)	(47,383)	(17,040)	(3,121)
Beginning Fund Balance		144,010	232,422	170,442	268,678		324,550		324,652	224,135	176,752	159,712
Ending Fund Balance		232,422	268,678	179,767	324,550		324,652		224,135	176,752	159,712	156,591

(1) Bluegrass cancelled 2020

(2) 2020-2021 - \$10K added for production of additional signage

(3) 2022-2025 - Phased painting of structural steel throughout garage

(2) 2020 - all capital deferred; 2021 - \$25K GPG security cameras; 2022 - \$150K GPG top deck recoat; 2023 - \$75K Main reamp overlay \$20K Meadows chipseal; 2024 - \$50K Concrete sealing \$15K NVC chipseal; 2025 - \$50K Placeholder

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Tourism

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	Adjustments	Proposed					Adjustments
Tourism Revs	Lodging Taxes - Condos/Private Homes	1,005,648	1,130,092	1,166,389	1,140,613	(25,776)	678,055	(462,558)	705,177	733,384	762,720	793,228
Tourism Revs	Lodging Taxes - Hotel Rooms	834,041	929,287	957,735	758,139	(199,596)	557,572	(200,567)	579,875	603,070	627,193	652,281
Tourism Revs	Lodging Taxes - Prior Period	6,751	5,311	-	3,286	3,286	-	(3,286)	-	-	-	-
Tourism Revs	Taxes-Restaurant	440,611	492,476	478,134	380,017	(98,117)	295,485	(84,532)	307,305	319,597	332,381	345,676
Tourism Revs	Lodging/Restaurant Tax Penalty	13,560	3,330	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
Tourism Revs	Restaurant Taxes - Prior Period	394	1,779	-	1,103	1,103	-	(1,103)	-	-	-	-
Tourism Revs	Business Licenses	313,553	321,392	315,307	318,227	2,920	315,307	(2,920)	315,307	315,307	315,307	315,307
Tourism Revs	Penalty - Business License	9,648	7,429	6,500	8,000	1,500	6,500	(1,500)	6,500	6,500	6,500	6,500
Total Revenues		2,624,206	2,891,095	2,928,066	2,613,385	(314,681)	1,856,919	(756,466)	1,918,164	1,981,858	2,048,100	2,116,992
Tourism	MTI Lodging Funding	913,988	1,022,022	1,051,442	941,509	(109,933)	611,635	(329,873)	636,101	661,545	688,007	715,527
Tourism	MTI Business License Funding	294,740	302,108	296,389	299,133	2,745	296,389	(2,745)	296,389	296,389	296,389	296,389
Tourism	Airline Guaranty Lodging Taxes	904,755	1,011,698	1,040,821	931,999	(108,822)	605,457	(326,541)	629,676	654,863	681,057	708,299
Tourism	Airline Guaranty Restaurant Taxes	432,186	484,370	468,571	373,498	(95,074)	289,576	(83,922)	301,159	313,205	325,733	338,763
Tourism	MTI Funding -Additional Requests	31,694	50,995	-	-	-	-	-	-	-	-	-
Tourism	Audit Fees	2,500	1,500	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Total Expense		2,579,863	2,872,693	2,859,723	2,548,638	(311,084)	1,805,557	(743,081)	1,865,824	1,928,501	1,993,686	2,061,477
Tourism Transfers	Transfer (To)/From General Fund	(44,344)	(18,402)	(68,343)	(64,747)	3,596	(51,363)	13,384	(52,340)	(53,357)	(54,415)	(55,515)
Total Other Sources/Uses		(44,344)	(18,402)	(68,343)	(64,747)	3,596	(51,363)	13,384	(52,340)	(53,357)	(54,415)	(55,515)

Surplus (Deficit)

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Historical Museum

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	Adjustments	Proposed					Adjustments
Historical Museum Revs	Tax - Property .333 Mills Historical Museum	96,497	96,667	104,789	104,789	-	103,241	(1,548)	105,837	105,837	106,895	106,895
Historical Museum Revs	Tax - Property - Abatements	(1,556)	(161)	-	-	-	-	-	-	-	-	-
Total Revenues		94,941	96,506	104,789	104,789	-	103,241	(1,548)	105,837	105,837	106,895	106,895
Historical Museum	Historical Museum Mil Levy	93,037	94,571	102,688	102,688	-	101,172	(1,517)	103,715	103,715	104,752	104,752
Historical Museum	County Treasurer's Fees	1,904	1,935	2,100	2,100	-	2,069	(31)	2,121	2,121	2,143	2,143
Total Expense		94,941	96,506	104,789	104,789	-	103,241	(1,548)	105,837	105,837	106,895	106,895

Surplus (Deficit)

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Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Mountain Village Housing Authority

Worksheet	Account Name						2022 Long	2023 Long	2024 Long	2025 Long		
		Actuals 2018	Actuals 2019	2020 Original	2020 Forecasted	2020 Adjustments	2021 Proposed	2021 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
<u>Affordable Housing Development Fund</u>												
AHDF Revenues	Community Garden Plot Rents	570	580	550	550	-	550	-	550	550	550	550
AHDF Revenues	Sale Proceeds	-	-	-	-	-	-	-	-	-	-	-
AHDF Revenues	Rental Proceeds	12,480	33,043	34,080	34,080	-	34,080	-	34,080	34,080	34,080	34,080
Total Revenues		13,050	33,623	34,630	34,630	-	34,630	-	34,630	34,630	34,630	34,630
Affordable Housing Development Fund	Community Garden At VCA	-	487	750	750	-	750	-	750	750	750	750
Affordable Housing Development Fund	Rental Unit Utilities	1,079	3,357	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Affordable Housing Development Fund	Rental Unit Lease Fees	-	20,729	21,600	21,600	-	21,600	-	21,600	21,600	21,600	21,600
Affordable Housing Development Fund	HOA And Parking Dues	9,023	12,458	6,304	6,304	-	6,506	202	6,506	6,506	6,506	6,506
Affordable Housing Development Fund	Rental Unit Maintenance	9,617	7,045	2,500	2,500	-	10,000	7,500	10,000	10,000	10,000	10,000
Affordable Housing Development Fund	Future Housing Projects	8,856	14,580	16,475	16,475	-	17,002	527	17,002	17,002	17,002	17,002
Affordable Housing Development Fund	Cassidy Ridge Purchase	-	-	-	-	-	-	-	-	-	-	-
Affordable Housing Development Fund	RHA Operations Funding	107,668	92,625	92,625	92,625	-	92,625	-	92,625	92,625	92,625	92,625
Affordable Housing Development Fund	Housing Authority Consultant	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures		136,243	151,280	142,254	142,254	-	150,483	8,229	150,483	150,483	150,483	150,483
AHDF Transfers	Transfer (To)/From General Fund	493,047	560,214	567,814	437,634	(130,180)	415,792	(21,842)	432,401	449,675	467,640	486,323
AHDF Transfers	Gain/(Loss) on Sale of Assets	(4,512)	(3,208)	-	-	-	-	-	-	-	-	-
AHDF Transfers	Transfer (To)/From GF Housing Office	(19,630)	(21,539)	(21,439)	(21,511)	(72)	(21,696)	(185)	(21,739)	(21,783)	(21,827)	(21,873)
AHDF Transfers	Transfer (To)/From VCA	-	-	(2,124,016)	-	2,124,016	(141,751)	(141,751)	(101,483)	(29,087)	-	-
AHDF Transfers	Transfer (To)/From Mortgage Assistance	(30,000)	(54,339)	(60,000)	(60,000)	-	(60,000)	-	(60,000)	(60,000)	(60,000)	(60,000)
Total Other Sources/Uses		438,906	481,128	(1,637,641)	356,123	1,993,764	192,345	(163,778)	249,180	338,805	385,812	404,450
Surplus (Deficit)		315,713	363,471	(1,745,265)	248,499	1,993,764	76,492	(172,007)	133,327	222,952	269,959	288,597
Beginning Fund Balance		1,504,953	1,820,666	2,091,257	2,184,136		2,432,635		2,509,128	2,642,454	2,865,406	3,135,365
Ending Fund Balance		1,820,666	2,184,136	345,992	2,432,635		2,509,128		2,642,454	2,865,406	3,135,365	3,423,962
<u>Mortgage Assistance Pool</u>												
Mortgage Assistance Revenues	Revenues	-	150	-	-	-	-	-	-	-	-	-
Mortgage Assistance Pool	Employee Mortgage Assistance	30,000	60,000	60,000	60,000	-	60,000	-	60,000	60,000	60,000	60,000
Mortgage Assistance Transfers	Transfer (To)/From AHDF	30,000	54,339	60,000	60,000	-	60,000	-	60,000	60,000	60,000	60,000
Surplus (Deficit)		-	(5,511)	-	-	-	-	-	-	-	-	-
Beginning Fund Balance		5,511	5,511	-	-		-		-	-	-	-
Ending Fund Balance		5,511	-	-	-		-		-	-	-	-

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Village Court Apartments

Worksheet

Summary

Revenues

	Actuals 2018	Actuals 2019	2020 Original	2020 Forecasted	2020 Adjustments	2021 Proposed	2021 Adjustments	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
Rents	2,261,422	2,290,402	2,262,740	2,070,880	(191,860)	2,262,740	191,860	2,318,214	2,375,075	2,433,358	2,493,098
Other Operating Income	124,701	113,920	93,850	189,420	95,570	91,210	(98,210)	88,210	88,210	88,210	88,210
Total Revenues	2,386,123	2,404,321	2,356,590	2,260,300	(96,290)	2,353,950	93,650	2,406,424	2,463,285	2,521,568	2,581,308

Operating Expenditures

Office Operations	188,876	201,175	222,205	197,649	(24,956)	220,524	22,875	215,594	216,175	216,768	217,373
General & Administrative	108,484	114,769	138,181	152,437	14,256	158,762	6,325	174,516	175,284	176,068	176,868
Utilities	376,517	403,479	223,229	352,400	129,171	307,071	(45,329)	248,067	250,944	253,878	256,870
Repair & Maintenance	381,500	495,507	643,043	625,266	(17,777)	687,322	62,057	688,747	690,199	691,681	693,193
Non-routine Repair & Maintenance	316,385	267,306	278,300	138,841	(139,459)	181,000	42,159	201,000	201,000	201,000	201,000
Contingency	-	-	15,050	14,500	(550)	14,500	-	14,500	14,500	14,500	14,500
Total Operating Expenditures	1,371,761	1,482,235	1,520,007	1,481,093	(39,314)	1,569,180	88,087	1,542,424	1,548,102	1,553,895	1,559,803

Capital Outlay

Capital Outlay Expense	398,386	393,920	14,684,000	68,205	(14,615,796)	-	(68,205)	27,500	-	-	-
Total Capital Outlay	398,386	393,920	14,684,000	68,205	(14,615,796)	-	(68,205)	27,500	-	-	-

Debt Service

Phase 4 Debt Service P&I	-	-	378,858	-	(378,858)	-	-	-	-	-	-
US 2014A&B Loan Fund Interest	(5,383)	(7,830)	(3,500)	(3,500)	-	(3,500)	-	(3,500)	(3,500)	(3,500)	(3,500)
Trustee Fees	1,925	1,925	-	-	-	-	-	-	-	-	-
Phase 4 Cost Of Issuance	-	-	100,000	-	(100,000)	-	-	-	-	-	-
Interest Expense-2014A	394,539	381,884	381,884	363,198	(18,686)	354,198	(9,000)	345,198	336,198	327,198	318,198
Bonds-Principal	393,738	406,393	406,393	425,079	18,686	434,079	9,000	443,079	452,079	461,079	470,079
Total Debt Service	784,819	782,372	1,263,635	784,777	(478,858)	784,777	-	784,777	784,777	784,777	784,777

Other Source/Uses

Gain/Loss On Sale Of Assets	-	-	-	-	-	-	-	-	-	-	-
Transfer To GF - Overhead Allocation	(140,169)	(156,163)	(147,964)	(149,348)	(1,384)	(145,466)	3,882	(153,206)	(159,494)	(156,249)	(159,109)
Grant Proceeds	-	-	-	175,837	175,837	-	(175,837)	-	-	-	-
Bond Proceeds	-	-	13,135,000	-	(13,135,000)	-	-	-	-	-	-
AHDF Contribution	-	-	2,124,016	-	(2,124,016)	141,751	141,751	101,483	29,087	-	-
Total Other Sources/Uses	(140,169)	(156,163)	15,111,052	26,489	(15,084,563)	(3,715)	(30,204)	(51,724)	(130,406)	(156,249)	(159,109)

Surplus (Deficit)	(309,013)	(410,369)	-	(47,286)	(46,886)	(3,722)	43,564	-	-	26,648	77,619
Beginning Available Fund Balance	770,390	461,377	-	51,008	-	3,722	-	-	-	-	26,648
Ending Available Fund Balance	461,377	51,008	-	3,722	-	-	-	-	-	26,648	104,267

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Village Court Apartments

Worksheet		Actuals 2018	Actuals 2019	2020 Original	2020 Forecasted	2020 Adjustments	2021 Proposed	2021 Adjustments	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
Revenues												
VCA Revenues	Phase 4 Potential Rents	-	-	-	-	-	-	-	-	-	-	-
VCA Revenues	Apartment Rents (1)	2,218,060	2,246,678	2,218,972	2,027,112	(191,860)	2,218,972	191,860	2,274,446	2,331,307	2,389,590	2,449,330
VCA Revenues	Commercial Space Rent	28,488	28,488	28,488	28,488	-	28,488	-	28,488	28,488	28,488	28,488
VCA Revenues	Storage Rents	14,874	15,235	15,280	15,280	-	15,280	-	15,280	15,280	15,280	15,280
VCA Revenues	Allowance For Bad Debt	-	-	-	-	-	-	-	-	-	-	-
Total Rent Revenues		2,261,422	2,290,402	2,262,740	2,070,880	(191,860)	2,262,740	191,860	2,318,214	2,375,075	2,433,358	2,493,098
VCA Revenues	Late Fees (2)	8,488	7,550	6,500	1,760	(4,740)	1,760	-	6,760	6,760	6,760	6,760
VCA Revenues	NSF Fee	245	280	200	200	-	200	-	200	200	200	200
VCA Revenues	Lease Break Fee	13,455	7,949	7,500	15,500	8,000	8,000	(7,500)	8,000	8,000	8,000	8,000
VCA Revenues	Unit Transfer Fees	3,600	1,750	1,400	5,400	4,000	9,400	4,000	1,400	1,400	1,400	1,400
VCA Revenues	Laundry Revenue (3)	50,486	38,433	45,000	60,000	15,000	45,000	(15,000)	45,000	45,000	45,000	45,000
VCA Revenues	Laundry Vending	317	340	350	350	-	350	-	350	350	350	350
VCA Revenues	Carpet Cleaning Revenue	2,920	4,350	-	4,000	4,000	4,000	-	4,000	4,000	4,000	4,000
VCA Revenues	Cleaning Charges Revenue	3,051	2,649	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
VCA Revenues	Repair Charge Revenue	8,961	5,934	4,100	4,100	-	4,100	-	4,100	4,100	4,100	4,100
VCA Revenues	Credit Card Fees (4)	3,480	3,878	4,000	4,000	-	-	(4,000)	-	-	-	-
VCA Revenues	WF Investment Income	8,544	15,926	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
VCA Revenues	Credit Check Revenue	4,300	3,400	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
VCA Revenues	Pet Fees (5)	14,837	11,787	11,000	7,400	(3,600)	7,400	-	7,400	7,400	7,400	7,400
VCA Revenues	Parking Enforcement (6)	1,680	4,900	-	2,000	2,000	2,000	-	2,000	2,000	2,000	2,000
VCA Revenues	Other Misc Revenue (7)	337	4,793	4,800	75,710	70,910	-	(75,710)	-	-	-	-
Total Other Revenues		124,701	113,920	93,850	189,420	95,570	91,210	(98,210)	88,210	88,210	88,210	88,210
Total Revenues		2,386,123	2,404,321	2,356,590	2,260,300	(96,290)	2,353,950	93,650	2,406,424	2,463,285	2,521,568	2,581,308

(1) Rents remain stable until determined by council.

(2) Suspended late fees due to Covid-19

(3) Laundry revenues are periodically increased using reserves from prior periods to purchase or upgrade new equipment.

(7) 2020: Energy mitigation funds programmable thermostat reimbursements, utilities dividends

(4) 2021-2025: Offer on-line payment without fees.

(5) Pet fees are being reduced because we will no longer be charging for felines.

(6) 2020: Other parking enforcement implementation

Office Operations

VCA	Salaries & Wages - Management	108,950	112,550	114,956	100,000	(14,956)	110,178	10,178	110,178	110,178	110,178	110,178
VCA	PERA & Payroll Taxes	16,682	17,363	17,968	15,880	(2,088)	17,496	1,616	17,496	17,496	17,496	17,496
VCA	Workers' Compensation	379	800	4,228	4,228	-	4,228	-	4,228	4,228	4,228	4,228
VCA	Group Insurance	25,323	25,676	27,000	23,625	(3,375)	28,485	4,860	29,055	29,636	30,229	30,833
VCA	Dependent Health Reimbursement	(315)	(1,444)	-	-	-	-	-	-	-	-	-
VCA	PERA 401K	987	2,183	3,449	3,449	-	3,449	-	3,449	3,449	3,449	3,449
VCA	Other Employee Benefits	60	2,245	1,800	1,800	-	2,200	400	2,200	2,200	2,200	2,200
VCA	Housing Allowance	16,900	20,416	20,888	15,766	(5,122)	20,888	5,122	20,888	20,888	20,888	20,888

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Village Court Apartments

Worksheet		Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	Adjustments	Proposed					Adjustments
VCA	Computer & Software Support (7)	6,750	8,033	9,566	17,401	7,835	15,500	(1,901)	10,000	10,000	10,000	10,000
VCA	Postage/Freight	-	55	150	150	-	150	-	150	150	150	150
VCA	Dues, Licenses & Fees (8)	3,063	1,479	4,000	3,000	(1,000)	3,000	-	4,000	4,000	4,000	4,000
VCA	Travel & Training	1,579	5,079	3,500	-	(3,500)	2,000	2,000	1,000	1,000	1,000	1,000
VCA	Telephone	3,191	2,600	6,000	3,000	(3,000)	3,000	-	3,000	3,000	3,000	3,000
VCA	Credit / Collections Costs & Fees	3,604	3,512	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
VCA	Parking Permits	490	277	-	-	-	-	-	-	-	-	-
VCA	Outside Consulting	435	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
VCA	Employee Appreciation (9)	200	-	200	600	-	700	100	700	700	700	700
VCA	Business Meals	599	350	-	250	250	750	500	750	750	750	750
Total Office Operations		188,876	201,175	222,205	197,649	(24,956)	220,524	22,875	215,594	216,175	216,768	217,373

(7) Yardi software support/licenses, keytrack 2020 setup (\$4207), add Yardi license 2020 onward (\$1288)

(8) Onsite monthly dues (\$99) also print fees per lease \$3 a lease 220 + 49

(9) \$200 staff \$500 VCA Resident Committee

General & Administrative

VCA	Legal Fees (10)	9,061	12,880	15,000	25,000	10,000	25,000	-	40,000	40,000	40,000	40,000
VCA	Communications	189	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
VCA	Events/Promotions	1,062	2,045	2,000	3,000	1,000	5,000	2,000	5,000	5,000	5,000	5,000
VCA	Association Dues	24,192	30,240	34,171	34,171	-	37,671	3,500	38,425	39,193	39,977	40,777
VCA	Credit Card Charge	5,659	5,649	11,422	5,649	(5,773)	5,649	-	5,649	5,649	5,649	5,649
VCA	Repairs & Maintenance-Equipment (11)	1,920	349	1,825	1,000	(825)	1,825	825	1,825	1,825	1,825	1,825
VCA	Insurance	56,045	54,344	56,000	68,604	12,604	68,604	-	68,604	68,604	68,604	68,604
VCA	Operating Lease - Copier	1,386	1,581	2,463	2,463	-	2,463	-	2,463	2,463	2,463	2,463
VCA	General Supplies	2,238	4,279	2,300	2,300	-	2,300	-	2,300	2,300	2,300	2,300
VCA	Janitorial (12)	2,858	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
VCA	VCA Damages To Tenant	954	744	1,500	3,500	2,000	3,500	-	3,500	3,500	3,500	3,500
VCA	Bad Debt Expense	2,920	2,658	7,500	2,750	(4,750)	2,750	-	2,750	2,750	2,750	2,750
Total General & Administrative		108,484	114,769	138,181	152,437	14,256	158,762	6,325	174,516	175,284	176,068	176,868

(10) Increased due to VCA RFP legal fees

(11) Repair or replace keytrack system and software

(12) Back up outsource cleaning contract (if needed)

Utilities

VCA	Water/Sewer(13)	117,040	123,499	128,182	128,182	-	141,000	12,818	143,820	146,697	149,631	152,623
VCA	Waste Disposal	45,998	45,419	40,800	50,000	9,200	50,000	-	50,000	50,000	50,000	50,000
VCA	Cable (14)	51,370	62,743	-	34,935	34,935	61,824	26,889	-	-	-	-
VCA	Electricity (15)	161,315	166,954	49,000	134,036	85,036	49,000	(85,036)	49,000	49,000	49,000	49,000
VCA	Electricity- Maintenance Bldg	794	2,934	3,247	3,247	-	3,247	-	3,247	3,247	3,247	3,247
VCA	Propane- Maintenance Facility	-	1,931	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Total Utilities		376,517	403,479	223,229	352,400	129,171	307,071	(45,329)	248,067	250,944	253,878	256,870

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Village Court Apartments

			2020	2020	2021	2021	2022 Long	2023 Long	2024 Long	2025 Long	
Worksheet	Actuals 2018	Actuals 2019	2020 Original	Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
								Projection	Projection	Projection	Projection

(13) Rate increase 10% for water/sewer in 2021.

(14) Basic Cable no longer provided beginning in 2020 as leases end for any unit at VCA

(15) Reduced common/unit electricity bill by yearly average due to submetering beginning in 2020 (\$150,000)

Repair & Maintenance

VCA	Salaries & Wages - Maintenance	164,985	148,512	221,627	175,000	(46,627)	222,276	47,276	222,276	222,276	222,276	222,276
VCA	PERA & Payroll Taxes	24,259	22,707	34,640	27,790	(6,850)	35,298	7,508	35,298	35,298	35,298	35,298
VCA	Workers' Compensation	2,470	6,266	9,188	9,188	-	9,188	-	9,188	9,188	9,188	9,188
VCA	Group Insurance	42,662	46,640	67,500	61,500	(6,000)	71,213	9,713	72,637	74,089	75,571	77,083
VCA	Dependent Health Reimbursement	(1,553)	(932)	-	-	-	-	-	-	-	-	-
VCA	PERA 401K	6,701	1,496	11,081	11,081	-	11,081	-	11,081	11,081	11,081	11,081
VCA	Employee Appreciation	400	-	500	500	-	600	100	600	600	600	600
VCA	Other Benefits	141	6,061	4,500	4,500	-	5,500	1,000	5,500	5,500	5,500	5,500
VCA	Housing Allowance	21,787	30,607	41,376	36,376	(5,000)	41,376	5,000	41,376	41,376	41,376	41,376
VCA	Travel, Education & Meals (16)	4,128	2,051	3,000	1,500	(1,500)	3,000	1,500	3,000	3,000	3,000	3,000
VCA	Vehicle Fuel	3,575	3,671	3,647	3,647	-	3,647	-	3,647	3,647	3,647	3,647
VCA	Maintenance - Supplies (17)	51,267	70,449	63,000	63,000	-	75,000	12,000	75,000	75,000	75,000	75,000
VCA	Uniforms	989	962	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
VCA	Parking Supplies (18)	-	-	5,000	500	(4,500)	1,000	500	1,000	1,000	1,000	1,000
VCA	Maintenance -Subcontract (19)	11,889	92,230	85,000	125,000	40,000	85,000	(40,000)	85,000	85,000	85,000	85,000
VCA	Apartment Turnover (20)	-	-	1,500	1,500	-	2,500	1,000	2,500	2,500	2,500	2,500
VCA	Carpet Cleaning (21)	4,555	4,530	2,300	6,000	3,700	6,000	-	6,000	6,000	6,000	6,000
VCA	Snow Removal (22)	-	14,233	15,000	15,000	-	30,000	15,000	30,000	30,000	30,000	30,000
VCA	Fire Alarm Monitoring System	5,040	5,040	5,040	5,040	-	6,000	960	6,000	6,000	6,000	6,000
VCA	Fire System Repair/Inspections (23)	17,065	10,259	12,000	23,000	11,000	25,000	2,000	25,000	25,000	25,000	25,000
VCA	Equipment & Tools	3,918	4,312	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
VCA	Telephone	6,000	7,039	5,062	5,062	-	5,062	-	5,062	5,062	5,062	5,062
VCA	Commercial Rental Space	-	8,058	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
VCA	Vehicle Repair & Maintenance	325	2,566	1,082	1,082	-	1,082	-	1,082	1,082	1,082	1,082
VCA	Landscaping (24)	3,673	5,128	30,000	13,000	(17,000)	30,000	17,000	30,000	30,000	30,000	30,000
VCA	Laundry Equip And Repair & Maint (25)	7,223	3,624	6,000	21,000	15,000	2,500	(18,500)	2,500	2,500	2,500	2,500
Total Repair & Maintenance		381,500	495,507	643,043	625,266	(17,777)	687,322	62,057	688,747	690,199	691,681	693,193

(16) Fair Housing Training for VCA Maintenance Manager

(17) Weatherstripping for 347 windows, cubby doors, power washer in 2021, material increases for certain products, COVID-19 supply issues

(18) Reprinting parking passes or changing them as needed

(19) Window cleaning (\$6,500), weatherstripping (\$50,000), deck boards phased (\$25,000) Misc electric per reserve study (\$15,000), rest of the programmable thermostat electrical work (\$20,000)

(20) Apartment cleaning when property attendant is using PTO

(21) Units and common areas

(22) Building Roofs snow removal sub-contracted

(23) Add glycol, major fix and repair due to fire alarm management

(24) Flower baskets, includes six grills, landscape material and grill pads

(25) Offset by laundry revenue reserves (tokens, new machines, repairs and new token machine)

Major Repair & Replacement

VCA	Roof Repairs	12,188	9,316	5,000	5,000	-	12,000	7,000	12,000	12,000	12,000	12,000
VCA	Painting/Staining (22)	382	-	2,000	2,000	-	7,500	5,500	7,500	7,500	7,500	7,500
VCA	Carpet Replacement (23)	59,915	128,013	100,000	30,000	(70,000)	45,000	15,000	45,000	45,000	45,000	45,000
VCA	Cabinet Refacing/Replacement	-	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Village Court Apartments

Worksheet		Actuals 2018	Actuals 2019	2020 Original	2020 Forecasted	2020 Adjustments	2021 Proposed	2021 Adjustments	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
VCA	Window Repair (24)	2,850	-	6,000	6,000	-	12,000	6,000	12,000	12,000	12,000	12,000
VCA	Vinyl Replacement - Floor Repair (25)	52,703	105,319	100,000	15,000	(85,000)	14,000	(1,000)	14,000	14,000	14,000	14,000
VCA	Appliances	156,527	8,314	20,000	20,000	-	20,000	-	40,000	40,000	40,000	40,000
VCA	Hot Water Heaters (26)	4,994	2,402	2,300	5,500	3,200	10,500	5,000	10,500	10,500	10,500	10,500
VCA	Common Area Improvements	23,348	-	-	-	-	-	-	-	-	-	-
VCA	Signage	-	8,463	-	12,341	12,341	4,000	(8,341)	4,000	4,000	4,000	4,000
VCA	Paving Repairs (27)	-	-	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
VCA	Concrete Repairs (28)	-	3,500	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
VCA	Bobcat	864	1,600	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
VCA	Cabinet Replacement	2,072	379	-	-	-	-	-	-	-	-	-
VCA	Special Projects (29)	543	-	-	-	-	13,000	13,000	13,000	13,000	13,000	13,000
VCA	Water Damage	-	-	-	-	-	-	-	-	-	-	-
Total Major Repairs & Replacements		316,385	267,306	278,300	138,841	(139,459)	181,000	42,159	201,000	201,000	201,000	201,000

(22) Staining outside entrances

(23) Finish replacing old flooring

(24) Weatherization and repairs also missing screens

(25) Finish replacing old flooring

(26) Replace 85 water heaters in 2023 (1 and 3 bedroom units)

(27) Restriping Costs

(28) 2020 Start repairing sidewalks

(29) 2021 Security cameras and emergency lighting, possible emergency phone

Capital

VCA	VCA Expansion Costs (29)	255	393,931	14,635,000	9,723	(14,625,278)	-	(9,723)	-	-	-	-
VCA	Capital Equipment	-	-	-	-	-	-	-	-	-	-	-
VCA	Vehicles (30)	46,438	-	-	-	-	-	-	27,500	-	-	-
VCA	Building 8 Laundry Facility	99,544	(11)	-	-	-	-	-	-	-	-	-
VCA	Parking Improvements (31)	252,150	-	49,000	58,482	9,482	-	(58,482)	-	-	-	-
Total Capital		398,386	393,920	14,684,000	68,205	(14,615,796)	-	(68,205)	27,500	-	-	-

(29) Leaving funds in for the capital reserve study only.

(30) Replacing 2006 F-150 Pick up

(31) 2020 Chip seal and stripe higher due to area needing chip seal was previously not included in the bid due to phase IV

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Child Development Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed					2021 Adjustments
	<u>Summary</u>											
Infant Care Revenues	Infant Care Fees	-	-	80,784	46,000	(34,784)	80,784	34,784	80,784	80,784	80,784	80,784
Infant Care Revenues	Enrollment Fees	-	-	520	1,220	700	1,220	-	1,220	1,220	1,220	1,220
Infant Care Revenues	Late Payment Fees	-	-	260	100	(160)	100	-	100	100	100	100
Infant Care Revenues	Grant Proceeds (1)	-	-	4,500	26,067	21,567	4,500	(21,567)	4,500	4,500	4,500	4,500
Infant Care Revenues	Scholarship Grant Proceeds (2)	-	-	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Infant Care Revenues	Fund Raising Revenues	-	-	3,550	-	(3,550)	3,550	3,550	3,550	3,550	3,550	3,550
Infant Care Revenues	Regional Childcare Tax Proceeds	-	-	25,000	15,000	(10,000)	15,000	-	15,000	15,000	15,000	15,000
	Total Infant Care Revenues	-	-	124,614	98,387	(26,227)	115,154	16,767	115,154	115,154	115,154	115,154
Toddler Care Revenues	Toddler Care Fees	251,855	262,532	191,952	118,098	(73,854)	191,952	73,854	191,952	191,952	191,952	191,952
Toddler Care Revenues	Enrollment Fees	2,400	3,120	1,240	1,600	360	1,600	-	1,600	1,600	1,600	1,600
Toddler Care Revenues	Late Payment Fees	420	1,065	640	200	(440)	200	-	200	200	200	200
Toddler Care Revenues	Fund Raising Revenues	-	-	8,450	-	(8,450)	8,450	8,450	8,450	8,450	8,450	8,450
Toddler Care Revenues	Grant Proceeds (1)	7,455	30,738	11,500	21,634	10,134	11,500	(10,134)	11,500	11,500	11,500	11,500
Toddler Care Revenues	Scholarship Grant Proceeds (2)	26,550	29,625	24,000	22,000	(2,000)	25,000	3,000	25,000	25,000	25,000	25,000
Toddler Care Revenues	Regional Childcare Tax Proceeds	10,992	15,008	10,000	15,000	5,000	15,000	-	15,000	15,000	15,000	15,000
	Total Toddler Care Revenues	299,672	342,088	247,782	178,532	(69,250)	253,702	75,170	253,702	253,702	253,702	253,702
Preschool Revenues	Preschool Tuition Fees	172,677	192,090	175,292	113,088	(62,204)	175,292	62,204	175,292	175,292	175,292	175,292
Preschool Revenues	Special Program Fees	450	25	-	-	-	-	-	-	-	-	-
Preschool Revenues	Enrollment Fees	1,262	1,140	975	1,440	465	1,440	-	1,440	1,440	1,440	1,440
Preschool Revenues	Late Payment Fees	520	640	900	40	(860)	40	-	40	40	40	40
Preschool Revenues	Grant Proceeds (1)	-	16,318	11,000	9,134	(1,866)	9,134	-	9,134	9,134	9,134	9,134
Preschool Revenues	Scholarship Grant Proceeds (2)	32,900	20,375	19,000	10,000	(9,000)	10,000	-	10,000	10,000	10,000	10,000
Preschool Revenues	Fundraising Revenues	5,150	5,000	5,000	-	(5,000)	5,000	5,000	5,000	5,000	5,000	5,000
	Total Preschool Revenues	212,959	235,588	212,167	133,702	(78,465)	200,906	67,204	200,906	200,906	200,906	200,906
	Total Revenues	512,631	577,675	584,563	410,621	(173,942)	569,762	159,141	569,762	569,762	569,762	569,762
Infant Care Expense		-	-	166,031	137,089	(28,942)	166,795	29,706	167,332	167,881	168,440	169,010
Toddler Care Expense		449,316	455,622	321,580	247,250	(74,330)	302,366	55,116	302,884	303,412	303,951	304,500
Preschool Expense		219,073	226,808	245,421	199,358	(46,063)	227,371	28,013	228,034	228,709	229,399	230,102
	Total Expenses	668,388	682,430	733,032	583,698	(149,334)	696,532	112,834	698,250	700,002	701,789	703,612
CDF Other Sources/Uses	Transfer (To)/From General Fund	155,494	105,018	148,469	173,077	24,608	126,770	(46,307)	128,488	130,240	132,027	133,850
	Total Other Sources/Uses	155,494	105,018	148,469	173,077	24,608	126,770	(46,307)	128,488	130,240	132,027	133,850
Surplus (Deficit)		(264)	264	-	-	-	-	-	-	-	-	-

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Child Development Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	Adjustments	Proposed					Adjustments
<u>Infant Care Expense</u>												
Infant Care Expense	Salaries & Wages (4)	-	-	94,352	68,534	(25,818)	94,352	25,818	94,352	94,352	94,352	94,352
Infant Care Expense	Group Insurance	-	-	24,050	25,475	1,425	26,876	1,401	27,414	27,962	28,521	29,092
Infant Care Expense	Dependent Health Reimbursement	-	-	-	-	-	-	-	-	-	-	-
Infant Care Expense	PERA & Payroll Taxes (4)	-	-	14,747	10,883	(3,864)	14,983	4,100	14,983	14,983	14,983	14,983
Infant Care Expense	PERA 401K	-	-	1,878	1,878	-	1,878	-	1,878	1,878	1,878	1,878
Infant Care Expense	Workers Compensation	-	-	1,265	1,265	-	1,265	-	1,265	1,265	1,265	1,265
Infant Care Expense	Other Employee Benefits	-	-	1,665	1,665	-	2,035	370	2,035	2,035	2,035	2,035
Infant Care Expense	Employee Appreciation	-	-	185	150	(35)	200	50	200	200	200	200
Infant Care Expense	EE Screening	-	-	50	50	-	50	-	50	50	50	50
Infant Care Expense	Bad Debt Expense	-	-	-	-	-	-	-	-	-	-	-
Infant Care Expense	Janitorial/Trash Removal	-	-	2,600	2,600	-	2,652	52	2,652	2,652	2,652	2,652
Infant Care Expense	Rental-Facility	-	-	6,328	6,328	-	6,328	-	6,328	6,328	6,328	6,328
Infant Care Expense	Facility Expense	-	-	300	300	-	300	-	300	300	300	300
Infant Care Expense	Communications	-	-	235	235	-	235	-	235	235	235	235
Infant Care Expense	Internet Services	-	-	485	485	-	485	-	485	485	485	485
Infant Care Expense	Dues, Fees & Licenses	-	-	200	200	-	100	(100)	100	100	100	100
Infant Care Expense	Travel & Education (3)	-	-	500	-	(500)	500	500	500	500	500	500
Infant Care Expense	Nurse Consultant	-	-	150	150	-	150	-	150	150	150	150
Infant Care Expense	General Supplies & Materials (4)	-	-	1,100	700	(400)	1,100	400	1,100	1,100	1,100	1,100
Infant Care Expense	Office Supplies (4)	-	-	350	250	(100)	200	(50)	200	200	200	200
Infant Care Expense	Fundraising Expenses (5)	-	-	500	-	(500)	500	500	500	500	500	500
Infant Care Expense	Business Meals (6)	-	-	50	-	(50)	-	-	-	-	-	-
Infant Care Expense	Food/Snacks (7)	-	-	-	400	400	400	-	400	400	400	400
Infant Care Expense	COVID-19 RELATED EXPENSES	-	-	-	500	500	-	(500)	-	-	-	-
Infant Care Expense	Utilities- Electricity	-	-	1,456	1,456	-	1,456	-	1,456	1,456	1,456	1,456
Infant Care Expense	Scholarship Program	-	-	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Infant Care Expense	Toys / Learning Tools	-	-	250	250	-	250	-	250	250	250	250
Infant Care Expense	Playground And Landscaping (8)	-	-	3,335	3,335	-	500	(2,835)	500	500	500	500
Total Infant Expense		-	-	166,031	137,089	(28,942)	166,795	29,706	167,332	167,881	168,440	169,010

(3) Strong start provides support for CE for now

(4) 2020 Reductions due to Covid-19 closure

(5) No fundraiser in 2020

(6) Staff nightly trainings are more frequent - meals provided

(7) MM raised enrollment fee to help with cost of snacks

(8) Received grant funding for playground improvements. Will take two years.

Toddler Care Expense

Toddler Care Expense	Salaries & Wages (4)	281,090	268,587	187,646	139,000	(48,646)	187,646	48,646	187,646	187,646	187,646	187,646
Toddler Care Expense	Group Insurance	53,232	48,600	39,400	24,537	(14,863)	25,887	1,350	26,404	26,932	27,471	28,020
Toddler Care Expense	Dependent Health Reimbursement	(3,907)	(3,372)	(6,567)	(6,567)	-	(6,567)	-	(6,567)	(6,567)	(6,567)	(6,567)
Toddler Care Expense	PERA & Payroll Taxes (4)	43,159	41,082	29,329	22,073	(7,256)	29,798	7,725	29,798	29,798	29,798	29,798

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Child Development Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed					2021 Adjustments
Toddler Care Expense	PERA 401K	3,726	2,976	3,762	3,762	-	3,762	-	3,762	3,762	3,762	3,762
Toddler Care Expense	Workers Compensation	2,755	2,750	2,349	2,349	-	2,349	-	2,349	2,349	2,349	2,349
Toddler Care Expense	Other Employee Benefits	2,840	4,320	3,925	3,925	-	4,785	860	4,785	4,785	4,785	4,785
Toddler Care Expense	Employee Appreciation	874	656	615	400	(215)	400	-	400	400	400	400
Toddler Care Expense	EE Screening	84	622	100	100	-	100	-	100	100	100	100
Toddler Care Expense	Bad Debt Expense	-	2,535	250	250	-	250	-	250	250	250	250
Toddler Care Expense	Janitorial/Trash Removal	7,150	8,817	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200
Toddler Care Expense	Rental-Facility	18,768	18,768	12,656	12,656	-	12,656	-	12,656	12,656	12,656	12,656
Toddler Care Expense	Facility Expense	2,370	135	700	700	-	700	-	700	700	700	700
Toddler Care Expense	Communications	683	849	465	465	-	465	-	465	465	465	465
Toddler Care Expense	Internet Services	1,383	1,383	973	973	-	973	-	973	973	973	973
Toddler Care Expense	Marketing Expense	-	-	-	-	-	-	-	-	-	-	-
Toddler Care Expense	Dues, Fees & Licenses	604	369	450	450	-	450	-	450	450	450	450
Toddler Care Expense	Travel & Education	2,081	3,039	1,500	-	(1,500)	500	500	500	500	500	500
Toddler Care Expense	Contract Labor	-	-	-	-	-	-	-	-	-	-	-
Toddler Care Expense	Nurse Consultant	560	380	300	300	-	300	-	300	300	300	300
Toddler Care Expense	Postage & Freight	20	-	50	50	-	50	-	50	50	50	50
Toddler Care Expense	General Supplies & Materials	3,306	2,373	2,100	1,500	(600)	1,500	-	1,500	1,500	1,500	1,500
Toddler Care Expense	Office Supplies	932	1,323	650	400	(250)	400	-	400	400	400	400
Toddler Care Expense	Fundraising Expenses (5)	1,407	3,721	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Toddler Care Expense	Business Meals	315	177	100	100	-	100	-	100	100	100	100
Toddler Care Expense	COVID-19 RELATED EXPENSES	-	-	-	1,000	1,000	-	(1,000)	-	-	-	-
Toddler Care Expense	Food/Snacks (6)	391	365	300	300	-	500	200	500	500	500	500
Toddler Care Expense	Utilities- Electricity	4,368	4,368	2,912	2,912	-	2,912	-	2,912	2,912	2,912	2,912
Toddler Care Expense	Scholarship Program	20,390	32,394	24,000	22,000	(2,000)	25,000	3,000	25,000	25,000	25,000	25,000
Toddler Care Expense	Toys / Learning Tools	734	1,291	250	250	-	250	-	250	250	250	250
Toddler Care Expense	Playground And Landscaping (7)	-	7,116	6,665	6,665	-	500	(6,165)	500	500	500	500
Total Toddler Care Expense		449,316	455,622	321,580	247,250	(74,330)	302,366	55,116	302,884	303,412	303,951	304,500

(4) 2020 Reductions due to Covid-19 closure
(5) No fundraiser in 2020

(6) MM raised enrollment fee to help with cost of snacks
(7) Received grant funding for playground improvements. Will take two years.

Preschool Expense

Preschool Expense	Salaries & Wages (4)	123,001	125,998	127,498	106,242	(21,256)	127,498	21,256	127,498	127,498	127,498	127,498
Preschool Expense	Group Insurance	17,191	23,725	31,400	22,000	(9,400)	33,127	11,127	33,790	34,465	35,155	35,858
Preschool Expense	Dependent Health Reimbursement	(2,822)	(2,816)	(2,733)	(2,733)	-	(2,733)	-	(2,733)	(2,733)	(2,733)	(2,733)
Preschool Expense	PERA & Payroll Taxes (4)	18,544	18,635	19,928	16,871	(3,057)	20,247	3,376	20,247	20,247	20,247	20,247
Preschool Expense	PERA 401K	5,371	5,417	6,375	6,375	-	6,375	0	6,375	6,375	6,375	6,375
Preschool Expense	Workers Compensation	1,198	968	1,389	1,389	-	1,389	-	1,389	1,389	1,389	1,389
Preschool Expense	Other Employee Benefits	460	770	1,000	1,000	-	1,430	430	1,430	1,430	1,430	1,430
Preschool Expense	Employee Appreciation	532	311	300	200	(100)	200	-	200	200	200	200

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Child Development Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed					2021 Adjustments
Preschool Expense	EE Screening	-	-	150	150	-	150	-	150	150	150	150
Preschool Expense	Bad Debt Expense	-	-	300	300	-	300	-	300	300	300	300
Preschool Expense	Janitorial/Trash Removal	5,720	7,053	6,240	6,240	-	6,364	124	6,364	6,364	6,364	6,364
Preschool Expense	Vehicle Repair & Maintenance	-	-	750	750	-	750	-	750	750	750	750
Preschool Expense	Rental-Facility	9,720	9,720	9,920	9,920	-	9,920	-	9,920	9,920	9,920	9,920
Preschool Expense	Facility Expense	15	339	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Preschool Expense	Communications	1,258	1,258	1,078	1,078	-	1,078	-	1,078	1,078	1,078	1,078
Preschool Expense	Internet Services	1,383	1,383	1,458	1,458	-	1,458	-	1,458	1,458	1,458	1,458
Preschool Expense	Utilities-Gasoline	145	48	200	200	-	200	-	200	200	200	200
Preschool Expense	Dues, Fees & Licenses	-	-	200	200	-	200	-	200	200	200	200
Preschool Expense	Travel & Education	908	-	500	-	(500)	200	200	200	200	200	200
Preschool Expense	Contract Labor	-	-	100	100	-	100	-	100	100	100	100
Preschool Expense	Nurse Consultant	487	480	480	480	-	480	-	480	480	480	480
Preschool Expense	Enrichment Activities	4,284	1,917	3,000	-	(3,000)	2,000	2,000	2,000	2,000	2,000	2,000
Preschool Expense	General Supplies & Materials	2,332	1,367	2,000	1,500	(500)	2,000	500	2,000	2,000	2,000	2,000
Preschool Expense	Office Supplies	319	42	250	150	(100)	150	-	150	150	150	150
Preschool Expense	Fundraising Expenses (5)	1,453	899	1,000	-	(1,000)	1,000	1,000	1,000	1,000	1,000	1,000
Preschool Expense	Business Meals	-	-	100	100	-	100	-	100	100	100	100
Preschool Expense	Food/Snacks (7)	374	368	350	300	(50)	300	-	300	300	300	300
Preschool Expense	Covid-19 Related Expense	-	-	-	2,000	2,000	-	(2,000)	-	-	-	-
Preschool Expense	Utilities- Electricity	1,788	1,788	1,788	1,788	-	1,788	-	1,788	1,788	1,788	1,788
Preschool Expense	Scholarship Program	25,013	20,640	19,000	10,000	(9,000)	10,000	-	10,000	10,000	10,000	10,000
Preschool Expense	Toys / Learning Tools	398	410	400	300	(100)	300	-	300	300	300	300
Preschool Expense	Playground Equip/Improvements (8)	-	6,059	10,000	10,000	-	-	(10,000)	-	-	-	-
Preschool Expense	Security	-	29	-	-	-	-	-	-	-	-	-
Total Preschool Expense		219,073	226,808	245,421	199,358	(46,063)	227,371	28,013	228,034	228,709	229,399	230,102

(4) 2020 Reductions due to Covid-19 closure

(5) No fundraiser in 2020

(7) MM raised enrollment fee to help with cost of snacks

(8) Received grant funding for playground improvements. Will take two years.

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Water/Sewer Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020 Original	2020	2020	2021	2021	2022 Long	2023 Long	2024 Long	2025 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
									Projection	Projection	Projection	Projection
Revenues												
	Water & Sewer Service Fees	3,010,974	3,137,524	3,175,212	3,232,731	57,519	3,507,914	275,183	3,564,002	3,621,214	3,679,569	3,739,091
	Other Revenues	8,693	10,294	13,450	8,650	(4,800)	8,650	-	8,650	8,650	8,650	8,650
	Total Revenues	3,019,667	3,147,818	3,188,662	3,241,381	52,719	3,516,564	275,183	3,572,652	3,629,864	3,688,219	3,747,741
Operating Expenses												
	Water Operating Costs	1,059,411	988,626	1,196,792	1,097,222	(99,570)	1,421,410	324,189	1,122,286	1,123,690	1,125,121	1,126,581
	Sewer Operating Costs	537,909	500,570	570,784	562,367	(8,417)	564,101	1,734	563,886	564,177	564,474	564,776
	Water/Sewer Contingency	-	-	35,352	35,000	(352)	35,000	-	35,000	35,000	35,000	35,000
	Total Operating Costs	1,597,320	1,489,196	1,802,927	1,694,588	(108,339)	2,020,511	325,923	1,721,172	1,722,867	1,724,595	1,726,357
									1,697,324	1,702,905	1,705,194	1,710,633
Capital												
	Capital Costs	607,301	801,557	1,101,751	875,937	(225,814)	2,080,500	1,204,563	2,659,750	2,906,500	1,856,500	1,640,000
	Total Capital	607,301	801,557	1,101,751	875,937	(225,814)	2,080,500	1,204,563	2,659,750	2,906,500	1,856,500	1,640,000
Other Source/Uses												
	Tap Fees	113,108	112,829	100,000	100,000	-	100,000	-	100,000	100,000	100,000	100,000
	Tap Fees	-	6,000	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
	Tap Fees	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
	Water/Sewer Other Sources/Uses	-	-	-	-	-	-	-	-	-	-	-
	Water/Sewer Other Sources/Uses	(149,630)	(159,945)	(174,511)	(170,876)	3,635	(187,305)	(16,429)	(170,961)	(177,499)	(173,413)	(176,098)
	Total Other Sources/Uses	(36,522)	(41,116)	(67,511)	(63,876)	3,635	(80,305)	(16,429)	(63,961)	(70,499)	(66,413)	(69,098)
	Surplus (Deficit)	778,523	815,948	216,473	606,979	390,506	(664,753)	(1,271,731)	(872,231)	(1,070,002)	40,711	312,285
	Beginning Available Fund Balance	3,068,599	3,847,122	4,242,091	4,663,070		5,270,049		4,605,296	3,733,065	2,663,063	2,703,775
	Ending Available Fund Balance	3,847,122	4,663,070	4,458,564	5,270,049		4,605,296		3,733,065	2,663,063	2,703,775	3,016,059

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Water/Sewer Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed					2021 Adjustments
<u>Revenues</u>												
MV Water	MV-Water Base Fees	935,102	1,042,419	1,125,754	1,153,324	27,570	1,268,657	115,332	1,294,030	1,319,910	1,346,309	1,373,235
MV Water	MV-Sewer Base Fees	935,102	1,042,419	1,125,754	1,153,324	27,570	1,268,657	115,332	1,294,030	1,319,910	1,346,309	1,373,235
MV Water	MV-Water Excess Fees	360,951	410,288	350,000	350,000	-	350,000	-	350,000	350,000	350,000	350,000
MV Water	MV-Water Irrigation Fees	61,683	84,974	66,524	66,524	-	66,524	-	66,524	66,525	66,526	66,526
MV Water	MV-Water Construction	6,219	2,508	1,577	1,577	-	1,577	-	1,577	1,577	1,577	1,577
MV Water	MV-Snowmaking Fees	526,709	327,165	250,000	250,000	-	250,000	-	250,000	250,000	250,000	250,000
Total Mountain Village Revenues		2,825,765	2,909,773	2,919,610	2,974,750	55,140	3,205,414	230,665	3,256,161	3,307,923	3,360,720	3,414,573
Ski Ranches Water	SR-Water Base Fees	145,278	174,776	208,871	209,836	965	251,803	41,967	256,839	261,976	267,216	272,560
Ski Ranches Water	SR-Water Excess Fees	11,739	17,325	15,697	15,697	-	15,697	-	15,697	15,697	15,697	15,697
Ski Ranches Water	SR-Irrigation Fees	443	1,026	175	175	-	175	-	175	175	175	175
Ski Ranches Water	SR-Water Construction	-	5	342	342	-	342	-	342	342	342	342
Total Ski Ranches Revenues		157,460	193,132	225,085	226,050	965	268,017	41,967	273,053	278,190	283,430	288,774
Skyfield Water	SKY-Water Base Fees	8,858	10,630	10,811	12,756	1,945	15,307	2,551	15,613	15,926	16,244	16,569
Skyfield Water	SKY-Water/Standby Fees	8,190	8,190	8,721	8,190	(531)	8,190	-	8,190	8,190	8,190	8,190
Skyfield Water	SKY-Water Excess Fees	10,701	15,800	10,200	10,200	-	10,200	-	10,200	10,200	10,200	10,200
Skyfield Water	SKY-Water Irrigation Fees	-	-	785	785	-	785	-	785	785	785	785
Total Skyfield Revenues		27,749	34,619	30,517	31,931	1,414	34,482	2,551	34,788	35,101	35,419	35,744
Other Revenues - Water/Sewer	MV-Water/Sewer Inspection Fees	2,400	2,400	4,500	2,500	(2,000)	2,500	-	2,500	2,500	2,500	2,500
Other Revenues - Water/Sewer	SR/SF Water Inspection Fees	-	150	-	-	-	-	-	-	-	-	-
Other Revenues - Water/Sewer	Elk Run Maintenance Fees	1,013	944	3,800	1,000	(2,800)	1,000	-	1,000	1,000	1,000	1,000
Other Revenues - Water/Sewer	Late Fees	4,980	5,600	4,700	4,700	-	4,700	-	4,700	4,700	4,700	4,700
Other Revenues - Water/Sewer	Water Fines	300	1,200	450	450	-	450	-	450	450	450	450
Total Other Revenues		8,693	10,294	13,450	8,650	(4,800)	8,650	-	8,650	8,650	8,650	8,650
Sewer Expense	Salaries & Wages	63,616	74,125	74,280	74,280	-	74,280	-	74,280	74,280	74,280	74,280
Sewer Expense	Group Insurance	12,437	12,577	13,514	13,514	-	14,257	743	14,542	14,833	15,130	15,433
Sewer Expense	Dependent Health Reimbursement	(723)	(1,485)	(725)	(725)	-	(725)	-	(725)	(725)	(725)	(725)
Sewer Expense	PERA & Payroll Taxes	9,752	11,149	11,610	11,610	-	11,796	186	11,796	11,796	11,796	11,796
Sewer Expense	PERA 401K	5,451	6,320	4,457	4,457	-	4,457	-	4,457	4,457	4,457	4,457
Sewer Expense	Workers Compensation	976	821	1,206	1,206	-	1,206	-	1,206	1,206	1,206	1,206
Sewer Expense	Other Employee Benefits	200	900	1,795	1,795	-	1,100	(695)	1,100	1,100	1,100	1,100
Sewer Expense	Employee Appreciation	169	97	100	100	-	100	-	100	100	100	100
Sewer Expense	Repair & Maintenance (1)	9,395	15,614	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
Sewer Expense	Vehicle Repair & Maintenance	1,106	115	1,082	1,082	-	1,082	-	1,082	1,082	1,082	1,082
Sewer Expense	Sewer Line Checks	24,720	24,853	27,040	20,000	(7,040)	20,000	-	20,000	20,000	20,000	20,000
Sewer Expense	Facility Expenses	738	879	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Water/Sewer Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed					2021 Adjustments
Sewer Expense	Communications	988	1,110	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Sewer Expense	Travel-Education & Training	170	1,712	1,500	-	(1,500)	1,500	1,500	1,500	1,500	1,500	1,500
Sewer Expense	General Supplies & Materials	5,727	2,594	5,083	5,083	-	5,083	-	5,083	5,083	5,083	5,083
Sewer Expense	Supplies-Safety	249	109	877	500	(377)	500	-	500	500	500	500
Sewer Expense	Supplies - Office	909	1,206	800	800	-	800	-	800	800	800	800
Sewer Expense	COVID-19 RELATED EXPENSES	-	-	-	500	500	500	-	-	-	-	-
Sewer Expense	Regional Sewer O&M	369,933	308,745	360,794	360,794	-	360,794	-	360,794	360,794	360,794	360,794
Sewer Expense	Regional Sewer Overhead	26,558	34,847	44,000	44,000	-	44,000	-	44,000	44,000	44,000	44,000
Sewer Expense	Utilities - Electricity	2,254	2,168	2,547	2,547	-	2,547	-	2,547	2,547	2,547	2,547
Sewer Expense	Utilities - Gasoline	3,285	2,115	3,824	3,824	-	3,824	-	3,824	3,824	3,824	3,824
Total		537,909	500,570	570,784	562,367	(8,417)	564,101	1,734	563,886	564,177	564,474	564,776
(1) Infiltration Repairs												
MV Water Expense	Salaries & Wages	285,750	278,005	296,486	296,486	-	308,405	11,919	308,405	308,405	308,405	308,405
MV Water Expense	Housing Allowance	2,767	-	8,970	8,970	-	8,970	-	8,970	8,970	8,970	8,970
MV Water Expense	Offset Labor	-	-	(5,000)	(5,000)	-	(5,000)	-	(5,000)	(5,000)	(5,000)	(5,000)
MV Water Expense	Group Insurance	58,406	57,523	64,484	64,484	-	68,031	3,547	69,391	70,779	72,195	73,639
MV Water Expense	Dependent Health Reimbursement	(4,565)	(3,100)	(7,809)	(7,809)	-	(7,809)	-	(7,809)	(7,809)	(7,809)	(7,809)
MV Water Expense	PERA & Payroll Taxes	43,755	42,371	46,341	46,341	-	48,975	2,634	48,975	48,975	48,975	48,975
MV Water Expense	PERA 401K	11,967	15,213	15,337	15,337	-	15,337	-	15,337	15,337	15,337	15,337
MV Water Expense	Workers Compensation	5,261	4,906	7,166	7,166	-	7,166	-	7,166	7,166	7,166	7,166
MV Water Expense	Other Employee Benefits	1,000	4,797	5,169	5,169	-	6,193	1,024	6,193	6,193	6,193	6,193
MV Water Expense	Employee Appreciation	566	292	533	533	-	533	-	533	533	533	533
MV Water Expense	Uniforms	1,131	1,187	1,170	1,170	-	1,170	-	1,170	1,170	1,170	1,170
MV Water Expense	Legal - Water	25,465	26,291	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
MV Water Expense	Legal - Elk Run	-	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
MV Water Expense	Legal - TSG Water	-	-	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
MV Water Expense	Water Consulting	-	2,880	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
MV Water Expense	Water Sample Analysis	16,275	24,060	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
MV Water Expense	Water Augmentation Plan (2)	36,771	28,799	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
MV Water Expense	Water Rights (5)	17,808	10,296	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
MV Water Expense	Janitorial/Trash Removal	1,430	1,790	1,586	1,586	-	1,586	-	1,586	1,586	1,586	1,586
MV Water Expense	Repair & Maintenance (3)	26,064	26,250	38,000	38,000	-	38,000	-	38,000	38,000	38,000	38,000
MV Water Expense	Vehicle Repair & Maintenance	3,382	2,245	3,445	3,445	-	3,445	-	3,445	3,445	3,445	3,445
MV Water Expense	Software Support	3,965	1,716	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
MV Water Expense	Backflow Testing	-	3,453	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
MV Water Expense	Facility Expenses	738	966	1,170	1,170	-	1,170	-	1,170	1,170	1,170	1,170
MV Water Expense	Insurance	15,265	14,490	21,000	21,000	-	21,000	-	21,000	21,000	21,000	21,000
MV Water Expense	Communications	4,793	4,935	4,329	4,329	-	4,329	-	4,329	4,329	4,329	4,329
MV Water Expense	Internet Services	2,011	2,011	2,208	2,208	-	2,208	-	2,208	2,208	2,208	2,208
MV Water Expense	Dues & Fees	4,720	5,499	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
MV Water Expense	Travel-Education & Training	4,528	615	5,000	-	(5,000)	5,000	5,000	5,000	5,000	5,000	5,000

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Water/Sewer Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed					2021 Adjustments
MV Water Expense	Invoice Processing	4,520	4,225	4,000	4,000	-	4,000	-	4,000	4,000	4,000	
MV Water Expense	Online Payment Processing Fees	19,302	25,010	20,000	25,000	5,000	25,000	-	25,000	25,000	25,000	
MV Water Expense	Postage & Freight	4,581	5,238	5,772	5,772	-	5,772	-	5,772	5,772	5,772	
MV Water Expense	General Supplies & Materials	22,568	10,266	20,955	20,955	-	20,955	-	20,955	20,955	20,955	
MV Water Expense	Supplies - Chlorine	8,647	16,611	22,000	22,000	-	22,000	-	22,000	22,000	22,000	
MV Water Expense	Supplies - Office	1,638	1,347	1,714	1,714	-	1,714	-	1,714	1,714	1,714	
MV Water Expense	Meter Purchases	635	2,463	3,200	3,200	-	3,200	-	3,200	3,200	3,200	
MV Water Expense	Business Meals	52	107	150	80	(70)	80	-	80	80	80	
MV Water Expense	COVID-19 RELATED EXPENSES	-	-	-	500	500	500	-	-	-	-	
MV Water Expense	Utilities - Natural Gas	1,637	2,088	3,435	3,435	-	3,435	-	3,435	3,435	3,435	
MV Water Expense	Utilities - Electricity	360,365	285,966	312,090	312,090	-	312,090	-	312,090	312,090	312,090	
MV Water Expense	Utilities - Gasoline	6,615	5,792	9,489	9,489	-	9,489	-	9,489	9,489	9,489	
MV Water Expense	Pump Replacement	25,408	28,760	23,397	23,397	-	23,397	-	23,397	23,397	23,397	
MV Water Expense	Tank Maintenance (4)	-	-	100,000	-	(100,000)	300,000	300,000	-	-	-	
Grants and Contributions	San Miguel Watershed Coalition	10,000	10,000	10,000	10,000	-	10,000	-	10,000	10,000	10,000	
MV Water Expense	Water Conservation Incentives	3,327	7,044	5,000	5,000	-	5,000	-	5,000	5,000	5,000	
Total		1,038,547	962,406	1,154,787	1,055,217	(99,570)	1,379,340	324,123	1,080,200	1,081,588	1,083,004	1,084,448

(2) Augmentation water lease with Trout Lake

(3) 2020 New batteries for Wapiti solar system \$10,000

(4) Double Cabins Tank 2021

(5) Water consultants working with staff and legal on water rights issues.

Ski Ranches Water Expense	Salaries & Wages	10,282	6,782	10,320	10,320	-	10,320	-	10,320	10,320	10,320	
Ski Ranches Water Expense	Group Insurance	622	576	727	727	-	767	40	782	798	814	830
Ski Ranches Water Expense	PERA & Payroll Taxes	1,655	1,089	1,613	1,613	-	1,639	26	1,639	1,639	1,639	1,639
Ski Ranches Water Expense	PERA 401K	379	347	506	506	-	506	-	506	506	506	506
Ski Ranches Water Expense	Water Sample Analysis	1,090	3,517	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Ski Ranches Water Expense	Repair & Maintenance	824	6,960	11,066	11,066	-	11,066	-	11,066	11,066	11,066	11,066
Ski Ranches Water Expense	Dues & Fees	247	261	150	150	-	150	-	150	150	150	150
Ski Ranches Water Expense	General Supplies & Materials	501	475	1,560	1,560	-	1,560	-	1,560	1,560	1,560	1,560
Ski Ranches Water Expense	Chlorine (6)	1,000	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Ski Ranches Water Expense	Supplies-Safety	36	200	200	200	-	200	-	200	200	200	200
Ski Ranches Water Expense	Meter Purchases	-	-	500	500	-	500	-	500	500	500	500
Ski Ranches Water Expense	Utilities - Natural Gas	547	1,081	1,746	1,746	-	1,746	-	1,746	1,746	1,746	1,746
Ski Ranches Water Expense	Utilities - Electricity	2,392	4,704	3,309	3,309	-	3,309	-	3,309	3,309	3,309	3,309
Ski Ranches Water Expense	Utilities - Gasoline	349	229	958	958	-	958	-	958	958	958	958
Ski Ranches Water Expense	Tank And Pipe Replacement	941	-	5,850	5,850	-	5,850	-	5,850	5,850	5,850	5,850
Total		20,864	26,221	42,005	42,005	-	42,070	66	42,086	42,101	42,117	42,134

(6) Increased water usage

Water/Sewer Capital Expense	Leak Detection System	-	19,950	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Vehicles	27,391	-	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Miscellaneous FF&E (10)	-	-	-	-	-	35,000	35,000	-	-	-

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections
Water/Sewer Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed				
Water/Sewer Capital Expense	Arizona Water Line	-	-	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Ski Ranches Capital (9)	230,735	239,522	250,000	250,000	-	250,000	-	250,000	250,000	250,000
Water/Sewer Capital Expense	Power Generators (8)	93,492	25,282	-	-	-	-	-	175,000	-	-
Water/Sewer Capital Expense	Lift 7 Waterline	-	-	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Regional Sewer Capital	183,754	328,769	851,751	475,650	(376,101)	1,795,500	1,319,850	2,409,750	2,481,500	1,606,500
Water/Sewer Capital Expense	Wells - New	21,637	137,226	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	San Miguel Pump (7)	50,293	50,808	-	150,287	150,287	-	(150,287)	-	-	200,000
Total		607,301	801,557	1,101,751	875,937	(225,814)	2,080,500	1,204,563	2,659,750	2,906,500	1,856,500

(7) 2020 - Replacement booster pump and motor \$100,000, 2- replacement well pumps (9&10) and motors \$50,287, Replace booster pump 2025

(8) Backup generator/ building for wells 6,26 and 30 in 2023

(9) Water line replacement

(10) 2- new sensus hand held meter readers

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections
Broadband Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020 Original	2020 Forecasted	2020 Adjustments	2021 Proposed	2021 Adjustments	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
	<u>Summary</u>											
	<u>Revenues</u>											
	Cable Revenues	954,525	993,838	1,022,472	1,022,472	-	997,472	(25,000)	601,042	601,042	601,042	601,042
	Internet Revenues	1,039,306	1,112,465	946,666	946,666	-	1,012,200	65,534	1,012,200	1,012,200	1,012,200	1,012,200
	Phone Revenues	42,665	40,863	43,000	40,000	(3,000)	35,000	(5,000)	35,000	35,000	35,000	35,000
	Miscellaneous Revenues	63,876	48,369	68,640	62,640	(6,000)	70,540	7,900	70,540	70,540	70,540	70,540
	Total Revenues	2,100,372	2,195,536	2,080,778	2,071,778	(9,000)	2,115,212	43,434	1,718,782	1,718,782	1,718,782	1,718,782
	<u>Expenses</u>											
	Cost of Cable Sales	810,902	836,649	904,833	912,853	8,020	933,382	20,529	254,600	254,600	254,600	254,600
	Cost of Internet Sales	205,620	257,744	190,000	213,000	23,000	190,000	(23,000)	190,000	190,000	190,000	190,000
	Cost of Phone Sales	24,344	22,326	12,000	12,000	-	12,000	-	12,000	12,000	12,000	12,000
	Operations	617,216	602,877	711,023	728,794	17,771	707,804	(20,990)	689,255	668,735	670,244	671,783
	Broadband Fund Contingency	2,313	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
	Contingency											
	Total Expense	1,660,394	1,719,596	1,820,856	1,869,648	48,791	1,846,187	(23,461)	1,148,855	1,128,334	1,129,843	1,131,383
	<u>Capital</u>											
	Capital Outlay	227,622	981,650	2,181,645	1,732,645	(449,000)	545,000	(1,187,645)	30,000	30,000	30,000	30,000
	Total Capital	227,622	981,650	2,181,645	1,732,645	(449,000)	545,000	(1,187,645)	30,000	30,000	30,000	30,000
	<u>Other Sources/Uses</u>											
	Broadband Other Source/Uses	(10,000)	424,383	2,098,974	1,719,043	(379,930)	447,120	(1,271,924)	-	-	-	-
	Transfer (To)/From General Fund											
	Broadband Other Source/Uses	(163,416)	(169,531)	(177,250)	(188,529)	(11,279)	(171,145)	17,384	(114,114)	(116,247)	(113,609)	(115,408)
	Transfer To GF - Overhead Allocation											
	Total Other Sources/Uses	(173,416)	254,852	1,921,724	1,530,515	(391,209)	275,974	(1,254,540)	(114,114)	(116,247)	(113,609)	(115,408)
	Surplus (Deficit)	38,940	(250,858)	-	-	-	-	-	425,813	444,201	445,329	441,991
	Beginning Available Fund Balance	211,918	250,858	-	-	-	-	-	-	425,813	870,014	1,315,343
	Ending Available Fund Balance	250,858	-	-	-	-	-	-	425,813	870,014	1,315,343	1,757,334

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections
Broadband Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed					2021 Adjustments
<u>Revenues</u>												
Video Revenues	Basic Residential	495,919	543,783	499,800	493,800	(6,000)	316,942	(176,858)	-	-	-	-
Video Revenues	Fiber Video	-	-	-	12,983	12,983	366,900	353,917	601,042	601,042	601,042	601,042
Video Revenues	Basic Bulk (6)	174,808	188,693	225,000	218,017	(6,983)	93,740	(124,277)	-	-	-	-
Video Revenues	Premium Pay Revenue	40,350	36,474	51,005	51,005	-	37,677	(13,328)	-	-	-	-
Video Revenues	Bulk Premium	33,345	27,910	30,618	30,618	-	22,617	(8,001)	-	-	-	-
Video Revenues	Digital	57,298	55,870	60,000	60,000	-	44,322	(15,678)	-	-	-	-
Video Revenues	HDTV	148,485	136,901	156,049	156,049	-	115,273	(40,776)	-	-	-	-
Video Revenues	Digital DMX Commercial	4,320	4,208	-	-	-	-	-	-	-	-	-
Total Cable Revenues		954,525	993,838	1,022,472	1,022,472	-	997,472	(25,000)	601,042	601,042	601,042	601,042
Internet Revenues	High Speed Internet	535,896	568,612	515,000	515,000	-	775,000	260,000	775,000	775,000	775,000	775,000
Internet Revenues	Fiber Wi-Fi	-	-	-	-	-	2,000	2,000	2,000	2,000	2,000	2,000
Internet Revenues	Bulk Internet	176,409	181,120	155,000	155,000	-	175,000	20,000	175,000	175,000	175,000	175,000
Internet Revenues	Non Subscriber High Speed Internet	269,528	302,120	220,000	220,000	-	-	(220,000)	-	-	-	-
Internet Revenues	Internet Business Class	52,835	45,597	51,866	51,866	-	55,000	3,134	55,000	55,000	55,000	55,000
Internet Revenues	High Speed Static Address	4,638	4,689	-	-	-	-	-	-	-	-	-
Internet Revenues	Dark Fiber Leased Revenues	-	10,327	4,800	4,800	-	5,200	400	5,200	5,200	5,200	5,200
Total Internet Revenues		1,039,306	1,112,465	946,666	946,666	-	1,012,200	65,534	1,012,200	1,012,200	1,012,200	1,012,200
Broadband Misc Revenues	Other-Advertising Revenue (1)	6,862	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Broadband Misc Revenues	Other-Labor (2)	930	600	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Broadband Misc Revenues	Other - Parts (3)	7,344	124	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
Broadband Misc Revenues	Other-Connection Fees (4)	18,520	15,225	20,000	20,000	-	25,000	5,000	25,000	25,000	25,000	25,000
Broadband Misc Revenues	Cable Equipment Rental	5,331	3,991	16,000	16,000	-	16,000	-	16,000	16,000	16,000	16,000
Broadband Misc Revenues	Fiber DVR	-	-	-	-	-	2,500	2,500	2,500	2,500	2,500	2,500
Broadband Misc Revenues	Other-Leased Access Revenue (5)	5,340	5,340	5,340	5,340	-	5,340	-	5,340	5,340	5,340	5,340
Broadband Misc Revenues	Leased Fiber Access	1,200	1,200	4,800	4,800	-	5,200	400	5,200	5,200	5,200	5,200
Broadband Misc Revenues	Other-Late Payment Fees	13,560	11,270	12,500	6,500	(6,000)	6,500	-	6,500	6,500	6,500	6,500
Broadband Misc Revenues	Other-NSF Fees	125	-	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Other-Recovery Income	221	559	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Channel Revenue	2,460	7,792	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Miscellaneous Revenue	1,983	2,269	-	-	-	-	-	-	-	-	-
Total Miscellaneous Revenues		63,876	48,369	68,640	62,640	(6,000)	70,540	7,900	70,540	70,540	70,540	70,540
Phone Revenues	Basic Phone Service	42,272	40,471	43,000	40,000	(3,000)	35,000	(5,000)	35,000	35,000	35,000	35,000
Phone Revenues	Changes To Service Fee	350	325	-	-	-	-	-	-	-	-	-
Phone Revenues	Long Distance Charges	43	67	-	-	-	-	-	-	-	-	-
Total Phone Revenues		42,665	40,863	43,000	40,000	(3,000)	35,000	(5,000)	35,000	35,000	35,000	35,000

- (1) Local ad insertions
- (2) Hourly work performed by cable techs
- (3) Parts/Equipment bought by customer from MVB

- (4) Cable Tech install fees
- (5) Programming paid to MVB
- (6) Lost VCA bulk account

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections
Broadband Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed					2021 Adjustments
<u>Cost of Sales</u>												
Cable Cost of Sales	Basic Programming Fee	664,190	701,073	694,824	694,824	-	591,758	(103,066)	-	-	-	-
Cable Cost of Sales	Fiber Video Services	-	-	-	8,020	8,020	167,680	159,660	248,400	248,400	248,400	248,400
Cable Cost of Sales	Copyright Royalties	5,879	4,112	7,492	7,492	-	6,200	(1,293)	6,200	6,200	6,200	6,200
Cable Cost of Sales	Premium Program Fees	79,013	73,041	95,717	95,717	-	79,202	(16,515)	-	-	-	-
Cable Cost of Sales	Digital - Basic Program Fees	47,407	43,778	90,695	90,695	-	75,047	(15,648)	-	-	-	-
Cable Cost of Sales	TV Guide Programming	6,977	7,199	7,169	7,169	-	5,932	(1,237)	-	-	-	-
Cable Cost of Sales	HDTV	3,621	3,628	6,121	6,121	-	5,064	(1,056)	-	-	-	-
Cable Cost of Sales	TV Everywhere Fees	3,815	3,818	2,816	2,816	-	2,500	(316)	-	-	-	-
Total Cable Cost of Sales		810,902	836,649	904,833	912,853	8,020	933,382	20,529	254,600	254,600	254,600	254,600
Phone Cost of Sales	Phone Service Costs	22,377	22,326	12,000	12,000	-	12,000	-	12,000	12,000	12,000	12,000
Phone Cost of Sales	Connection Fees-Phone	1,967	-	-	-	-	-	-	-	-	-	-
Total Phone Cost of Sales		24,344	22,326	12,000	12,000	-	12,000	-	12,000	12,000	12,000	12,000
Internet Cost of Sales	ISP & T1 (7)	205,620	235,271	190,000	190,000	-	190,000	-	190,000	190,000	190,000	190,000
Internet Cost of Sales	IP Adresses in Lieu	-	22,473	-	23,000	23,000	-	(23,000)	-	-	-	-
Total Internet Cost of Sales		205,620	257,744	190,000	213,000	23,000	190,000	(23,000)	190,000	190,000	190,000	190,000

(7) Currently looking to exit century link and engage Mammoth Networks for redundancy

Capital

Broadband Fund Capital	Test Equipment (8)	2,500	-	5,000	-	(5,000)	5,000	5,000	10,000	10,000	10,000	10,000
Broadband Fund Capital	Software Upgrades (9)	-	-	24,000	-	(24,000)	20,000	20,000	20,000	20,000	20,000	20,000
Broadband Fund Capital	Vehicles	30,328	-	10,000	-	(10,000)	-	-	-	-	-	-
Broadband Fund Capital	Equipment (10)	4,922	-	20,000	10,000	(10,000)	20,000	10,000	-	-	-	-
Broadband Fund Capital	System Upgrades (11)	189,872	981,650	2,122,645	1,722,645	(400,000)	500,000	(1,222,645)	-	-	-	-
Total Capital		227,622	981,650	2,181,645	1,732,645	(449,000)	545,000	(1,187,645)	30,000	30,000	30,000	30,000

(8) Ethernet equipment testing at the home

(10) Replacement equipment for video services programming receivers

(9) Software renewals for adtran juniper mosaic

(11) Ongoing FTTH upgrade 10% contingency included mapping

Operating Costs

Operating Costs	Salaries & Wages	265,518	284,135	302,489	323,942	21,453	302,489	(21,453)	302,489	302,489	302,489	302,489
Operating Costs	Housing Allowance	12,517	12,652	12,840	12,840	-	12,840	-	12,840	12,840	12,840	12,840
Operating Costs	Group Insurance	49,747	52,587	68,750	68,750	-	72,531	3,781	73,982	75,462	76,971	78,510
Operating Costs	Dependent Health Reimbursement	(4,017)	(3,611)	(4,356)	(4,356)	-	(4,356)	-	(4,356)	(4,356)	(4,356)	(4,356)
Operating Costs	PERA & Payroll Taxes	40,851	43,427	47,279	51,442	4,163	48,035	(3,407)	48,035	48,035	48,035	48,035
Operating Costs	PERA 401K	23,019	23,731	22,592	22,592	-	22,592	-	22,592	22,592	22,592	22,592
Operating Costs	Workers Compensation	4,595	5,125	6,064	6,064	-	6,064	-	6,064	6,064	6,064	6,064

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections
Broadband Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
				2020 Original	Forecasted	2020 Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Operating Costs	Other Employee Benefits	800	4,320	4,500	4,500	-	5,280	780	5,280	5,280	5,280	5,280
Operating Costs	Uniforms	174	280	500	500	-	500	-	500	500	500	500
Operating Costs	Operations Consulting	45,948	-	-	-	-	-	-	-	-	-	-
Operating Costs	Bad Debt Expense	6,079	365	5,000	7,500	2,500	7,500	-	7,500	7,500	7,500	7,500
Operating Costs	Legal	-	431	-	-	-	500	500	500	500	500	500
Operating Costs	Technical - Computer Support (12)	50,779	48,775	47,940	47,940	-	48,899	959	48,899	48,899	48,899	48,899
Operating Costs	Call Center Fees	1,462	1,416	1,800	1,800	-	1,800	-	1,800	1,800	1,800	1,800
Operating Costs	Janitorial/Trash Removal	1,430	1,790	1,586	1,586	-	1,586	-	1,586	1,586	1,586	1,586
Operating Costs	R/M - Head End (13)	14,118	20,403	25,000	10,000	(15,000)	10,000	-	10,000	10,000	10,000	10,000
Operating Costs	R/M - Plant (13)	22,714	4,689	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Operating Costs	Vehicle Repair & Maintenance	1,887	3,093	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Operating Costs	Facility Expenses	786	5,910	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Operating Costs	Insurance	4,039	3,866	3,675	3,675	-	3,675	-	3,675	3,675	3,675	3,675
Operating Costs	Communications	6,055	7,479	5,578	5,578	-	5,578	-	5,578	5,578	5,578	5,578
Operating Costs	Marketing & Advertising	204	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Operating Costs	Dues & Fees (14)	1,334	2,083	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Operating Costs	Travel, Education & Training	7,383	32	6,000	6,000	-	5,000	(1,000)	5,000	5,000	5,000	5,000
Operating Costs	Contract Labor	2,495	6,000	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Operating Costs	Cable Locates (15)	246	261	600	600	-	600	-	600	600	600	600
Operating Costs	Invoice Processing	2,225	2,211	3,600	3,600	-	3,600	-	3,600	3,600	3,600	3,600
Operating Costs	Online Payment Processing Fees	17,247	18,671	15,600	20,005	4,405	20,005	-	20,005	20,005	20,005	20,005
Operating Costs	Postage & Freight	3,271	3,710	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200
Operating Costs	General Supplies & Materials	1,322	4,487	7,000	7,000	-	9,500	2,500	9,500	9,500	9,500	9,500
Operating Costs	Supplies - Office	1,700	2,718	2,550	2,550	-	2,550	-	2,550	2,550	2,550	2,550
Operating Costs	DVR'S (16)	3,324	13,055	50,000	50,000	-	-	(50,000)	-	-	-	-
Operating Costs	Digital Cable Terminals	2,005	2,920	-	-	-	-	-	-	-	-	-
Operating Costs	Cable Modems/ONT's	2,125	1,944	3,000	3,000	-	50,000	47,000	30,000	8,000	8,000	8,000
Operating Costs	Phone Terminals	-	-	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Operating Costs	Business Meals	994	656	800	800	-	400	(400)	400	400	400	400
Operating Costs	Employee Appreciation	460	656	500	500	-	500	-	500	500	500	500
Operating Costs	Covid-19 Related Expenses	-	-	-	250	250	-	(250)	-	-	-	-
Operating Costs	Utilities - Natural Gas	547	1,081	986	986	-	986	-	986	986	986	986
Operating Costs	Utilities - Electricity	17,748	18,772	21,608	21,608	-	21,608	-	21,608	21,608	21,608	21,608
Operating Costs	Utilities - Gasoline	3,716	2,758	4,343	4,343	-	4,343	-	4,343	4,343	4,343	4,343
Operating Costs	Non-capital Equipment	369	-	-	-	-	-	-	-	-	-	-
Total Operating Costs		617,216	602,877	711,023	728,794	17,771	707,804	(20,990)	689,255	668,735	670,244	671,783

(12) Managed network and data base services
(13) Parts replacement of headend equipment and plant amplifiers

(14) Tech dues
(15) UNCC ticket fees

(16) Initial investment in cable boxes for upgrade

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Telluride Conference Center (TCC)

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
				2020 Original	Forecasted	Adjustments	Proposed				
TCC Expense	Facility Expenses	1,872	-	-	-	-	-	-	-	-	-
TCC Expense	Contract Labor (1)	-	-	50,000	50,000	-	-	(50,000)	-	-	-
TCC Expense	HOA Dues (3)	87,796	90,768	107,079	113,162	6,083	131,538	18,376	130,291	106,246	100,668
TCC Expense	Marketing (2)	100,000	100,000	100,000	100,000	-	-	(100,000)	-	-	-
TCC Expense	Capital Expenses (2)	12,875	6,471	20,000	20,000	-	20,000	-	20,000	20,000	20,000
Total Expense		202,543	197,239	277,079	283,162	6,083	151,538	(131,624)	150,291	126,246	120,668
TCC Other Sources/Uses	Transfer (To)/From General Fund Operations	202,543	197,239	257,079	263,162	6,083	131,538	(131,624)	130,291	106,246	100,668
TCC Other Sources/Uses	Transfer (To)/From General Fund Cap/MR&R	-	-	20,000	20,000	-	20,000	-	20,000	20,000	20,000
Total Other Source/Uses		202,543	197,239	277,079	283,162	6,083	151,538	(131,624)	150,291	126,246	120,668
Surplus (Deficit)		-	-	-	-	-	-	-	-	-	-

(1) 2020 Study/consulting for possible expansion (pushed from 2019)

(2) Contractual obligation

(3) TMVOA dues increased 25% in 2019, FKL dues are increasing 18.32% in 2020 and increases for a few years to build reserves for capital projects.

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections
Gondola Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020 Original	2020 Forecasted	2020 Adjustments	2021 Proposed	2021 Adjustments	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
	<u>Summary</u>											
	Revenues											
	TMVOA Operations Contribution	3,357,231	3,446,607	3,957,059	2,842,383	(1,114,676)	4,023,556	1,181,173	4,006,438	4,013,155	4,198,582	4,027,658
	TMVOA Cap & Major Repairs Funding	1,217,591	484,874	316,200	169,500	(146,700)	439,500	270,000	375,500	260,000	155,000	74,000
	TMVOA Funding	4,574,822	3,931,481	4,273,259	3,011,883	(1,261,376)	4,463,056	1,451,173	4,381,938	4,273,155	4,353,582	4,101,658
	TSG - 1% Lift Ticket Contribution	188,099	212,387	200,000	150,000	(50,000)	150,000	-	155,000	160,000	170,000	175,000
	Event Operations Funding	3,556	6,262	-	-	-	-	-	-	-	-	-
	TOT Extended Ops Contribution	36,000	36,000	36,000	36,000	-	36,000	-	36,000	36,000	36,000	36,000
	Miscellaneous Revenue	7,165	781	-	-	-	-	-	-	-	-	-
	CDOT Grant Funding - Ops	145,719	141,241	141,240	1,195,512	1,054,272	133,354	(1,062,158)	130,000	130,000	130,000	130,000
	CDOT Grant Funding - Cap/MR&R	737,063	699,570	470,800	-	(470,800)	320,000	320,000	280,000	-	-	-
	Total Gondola Funding	5,692,423	5,027,722	5,121,299	4,393,395	(727,904)	5,102,410	709,015	4,982,938	4,599,155	4,689,582	4,442,658
	Expenditures											
	Gondola Operations	1,716,220	1,838,698	1,939,959	1,937,442	(2,518)	1,952,917	15,475	1,944,768	1,951,195	1,990,201	1,959,288
	Gondola Maintenance	1,271,316	1,279,880	1,407,996	1,400,849	(7,147)	1,436,841	35,992	1,427,644	1,431,014	1,436,451	1,450,456
	Overhead/Fixed Costs	398,549	445,396	455,556	410,632	(44,924)	456,132	45,500	456,132	456,132	456,132	456,132
	MARRS	65,018	68,079	76,246	82,260	6,014	79,363	(2,897)	79,363	79,363	79,363	79,363
	Chondola	232,529	171,266	274,901	217,712	(57,190)	242,657	24,945	244,531	246,451	397,435	248,419
	Contingency	21,036	-	124,640	120,000	(4,640)	120,000	-	120,000	120,000	120,000	120,000
	Total Operating Costs	3,704,668	3,803,319	4,279,299	4,168,895	(110,404)	4,287,910	119,015	4,272,438	4,284,155	4,479,582	4,313,658
	Capital/MR&R											
	Major Repairs & Replacements	1,791,839	1,149,756	675,000	155,000	(520,000)	710,000	555,000	475,000	135,000	125,000	60,000
	Capital	141,778	34,688	112,000	14,500	(97,500)	49,500	35,000	180,500	125,000	30,000	14,000
	Total Capital/MR&R	1,933,617	1,184,444	787,000	169,500	(617,500)	759,500	590,000	655,500	260,000	155,000	74,000
	Total Expenditures	5,638,285	4,987,763	5,066,299	4,338,395	(727,904)	5,047,410	709,015	4,927,938	4,544,155	4,634,582	4,387,658
	Other Sources											
	Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
	Administrative Services	(54,138)	(39,959)	(55,000)	(55,000)	-	(55,000)	-	(55,000)	(55,000)	(55,000)	(55,000)
	Total Other Sources/Uses	(54,138)	(39,959)	(55,000)	(55,000)	-	(55,000)	-	(55,000)	(55,000)	(55,000)	(55,000)
	Surplus (Deficit)	-	-	-	-	-	-	-	-	-	-	-

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Gondola Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020 Original	2020	2020	2021	2021	2022 Long	2023 Long	2024 Long	2025 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
Gondola - MARRS	Salaries & Wages (*)	53,265	55,328	59,542	62,042	2,500	59,542	(2,500)	59,542	59,542	59,542	59,542
Gondola - MARRS	PERA & Payroll Taxes	8,201	8,354	9,158	9,852	694	9,455	(397)	9,455	9,455	9,455	9,455
Gondola - MARRS	Workers Compensation	1,092	1,362	2,866	2,866	-	2,866	-	2,866	2,866	2,866	2,866
Gondola - MARRS	Payroll Processing	2,460	3,035	1,680	5,000	3,320	5,000	-	5,000	5,000	5,000	5,000
Gondola - MARRS	General Supplies & Materials	-	-	500	500	-	500	-	500	500	500	500
Gondola - MARRS	MARRS Zip Bikes	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Gondola - MARRS	Evacuee Clothing	-	-	500	-	(500)	-	-	-	-	-	-
Total MARRS		65,018	68,079	76,246	82,260	6,014	79,363	(2,897)	79,363	79,363	79,363	79,363

*** Training two new MARRS riders 2020**

Gondola - FGOA	Technical Support	3,255	5,896	5,500	5,500	-	5,500	-	5,500	5,500	5,500	5,500
Gondola - FGOA	Lightning Detection Service	1,500	17,200	18,000	17,200	(800)	17,200	-	17,200	17,200	17,200	17,200
Gondola - FGOA	Janitorial/Trash Removal	24,118	35,267	35,000	27,500	(7,500)	35,000	7,500	35,000	35,000	35,000	35,000
Gondola - FGOA	Insurance	31,747	35,185	37,057	37,057	-	37,057	-	37,057	37,057	37,057	37,057
Gondola - FGOA	Communications	17,884	17,755	12,000	12,000	-	12,000	-	12,000	12,000	12,000	12,000
Gondola - FGOA	Dues & Fees	7,019	5,945	7,500	6,000	(1,500)	6,000	-	6,000	6,000	6,000	6,000
Gondola - FGOA	Utilities - Water/Sewer	8,257	8,785	6,624	9,000	2,376	9,000	-	9,000	9,000	9,000	9,000
Gondola - FGOA	Utilities - Natural Gas	32,700	44,033	39,375	39,375	-	39,375	-	39,375	39,375	39,375	39,375
Gondola - FGOA	Utilities - Electricity	254,158	264,643	275,000	240,000	(35,000)	275,000	35,000	275,000	275,000	275,000	275,000
Gondola - FGOA	Utilities - Internet	2,137	2,137	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola - FGOA	Gondola Employee Shuttle Expense	8,783	3,656	11,000	7,000	(4,000)	10,000	3,000	10,000	10,000	10,000	10,000
Gondola - FGOA	Legal - Miscellaneous	6,991	4,894	6,000	7,500	1,500	7,500	-	7,500	7,500	7,500	7,500
Total FGOA		398,549	445,396	455,556	410,632	(44,924)	456,132	45,500	456,132	456,132	456,132	456,132

Chondola	Salaries & Wages - Operations	56,295	51,404	54,560	54,560	-	54,560	-	54,560	54,560	54,560	54,560
Chondola	Salaries & Wages - Maintenance	6,771	11,102	10,500	10,500	-	10,500	-	10,500	10,500	10,500	10,500
Chondola	PERA & Payroll Taxes	10,072	9,438	11,187	10,332	(856)	10,332	-	10,332	10,332	10,332	10,332
Chondola	Workers Compensation	2,314	2,872	3,570	3,570	-	3,570	-	3,570	3,570	3,570	3,570
Chondola	Telski Labor	22,808	22,454	23,000	23,000	-	23,000	-	23,000	23,000	23,000	23,000
Chondola	Telski-Dues, Fees, Licenses	1,220	941	2,750	2,750	-	2,750	-	2,750	2,750	2,750	2,750
Chondola	Telski - Parts & Supplies	19,754	38,752	28,000	28,000	-	28,000	-	28,000	28,000	28,000	28,000
Chondola	Telski - Outside Labor	1,876	150	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Chondola	Telski-Utilities	25,872	20,348	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
Chondola	Major R&R Terminal Rebuilds (1)	-	-	71,334	20,000	(51,334)	74,945	54,945	76,819	78,739	79,723	80,707
Chondola	Major R&R Grip Jaws	-	7,936	30,000	30,000	-	-	(30,000)	-	-	-	-
Chondola	Major R&R - Cabin Replacement	-	-	-	-	-	-	-	-	-	-	-
Chondola	Gearbox Rebuild	10,354	-	-	-	-	-	-	-	-	-	-
Chondola	Controls	33,998	790	-	-	-	-	-	-	-	-	-
Chondola	Cabin Refurbs	22,046	-	-	-	-	-	-	-	-	-	-
Chondola	Haul Rope Replacement (2)	-	-	-	-	-	-	-	-	-	150,000	-

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections
Gondola Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020 Original	2020	2020	2021	2021	2022 Long	2023 Long	2024 Long	2025 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
									Projection	Projection	Projection	Projection
Chondola	Video Surveillance	-	-	-	-	-	-	-	-	-	-	-
Chondola	Belt Replacement	-	-	5,000	-	(5,000)	-	-	-	-	-	-
Chondola	Major R&R - Painting	-	5,079	-	-	-	-	-	-	-	-	-
Chondola	AC Drives, Motors, Processors	19,149	-	-	-	-	-	-	-	-	-	-
Chondola	Seat Pads	-	-	-	-	-	-	-	-	-	-	-
Chondola	Sound Dampening	-	-	-	-	-	-	-	-	-	-	-
Total Chondola		232,529	171,266	274,901	217,712	(57,190)	242,657	24,945	244,531	246,451	397,435	248,419

(1) 2020-2024 Chondola Estimate

(2) 2024 Haul Rope Replacement

Gondola Operations	Salaries & Wages	1,037,021	1,105,229	1,127,437	1,127,437	-	1,127,437	-	1,127,437	1,127,437	1,127,437	1,127,437
Gondola Operations	Seasonal Bonus	33,050	36,218	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
Gondola Operations	Gondola Ops-Admin Mgmt Support	172,907	181,874	182,238	160,000	(22,238)	182,238	22,238	182,238	182,238	182,238	182,238
Gondola Operations	Offset Labor	-	-	-	-	-	-	-	-	-	-	-
Gondola Operations	Group Insurance (3)	145,995	144,562	182,496	162,496	(20,000)	192,534	30,037	196,384	200,312	204,318	208,404
Gondola Operations	Dependent Health Reimbursement	(8,705)	(7,183)	(5,500)	(5,500)	-	(5,500)	-	(5,500)	(5,500)	(5,500)	(5,500)
Gondola Operations	PERA & Payroll Taxes	160,666	170,903	181,689	181,689	-	184,595	2,906	184,595	184,595	184,595	184,595
Gondola Operations	PERA 401K	17,897	16,606	17,585	17,585	-	17,585	-	17,585	17,585	17,585	17,585
Gondola Operations	Workers Compensation	48,177	52,886	55,230	64,230	9,000	64,230	-	64,230	64,230	64,230	64,230
Gondola Operations	Other Employee Benefits	19,845	24,380	29,078	29,078	-	29,078	-	29,078	29,078	29,078	29,078
Gondola Operations	Agency Compliance	4,948	6,622	1,236	2,500	1,264	2,500	-	2,500	2,500	2,500	2,500
Gondola Operations	Employee Assistance Program	1,056	1,123	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola Operations	Employee Life Insurance	2,369	1,949	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200
Gondola Operations	Flex Spending Admin Fees	517	45	268	268	-	268	-	268	268	268	268
Gondola Operations	Uniforms (4)	787	7,999	45,000	42,500	(2,500)	7,500	(35,000)	7,500	10,000	45,000	10,000
Gondola Operations	Payroll Processing	13,433	17,737	14,302	29,052	14,750	29,052	-	29,052	29,052	29,052	29,052
Gondola Operations	Vehicle Repair & Maintenance	101	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Gondola Operations	Recruiting	21,093	16,623	16,000	12,000	(4,000)	15,000	3,000	16,000	16,000	16,000	16,000
Gondola Operations	Travel, Education & Training	6,619	4,652	5,000	2,500	(2,500)	2,500	-	2,500	2,500	2,500	2,500
Gondola Operations	Supplies	23,740	20,584	20,000	16,000	(4,000)	18,000	2,000	20,000	20,000	20,000	20,000
Gondola Operations	Operating Incidents	-	209	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Gondola Operations	Blankets - Purchase/Cleaning	865	1,957	3,500	1,206	(2,294)	-	(1,206)	-	-	-	-
Gondola Operations	Business Meals	331	137	500	500	-	500	-	500	500	500	500
Gondola Operations	Employee Appreciation	3,321	5,593	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
Gondola Operations	COVID-19 Related Expenses	-	-	-	30,000	30,000	30,000	-	15,000	15,000	15,000	15,000
Gondola Operations	Utilities - Gas & Oil	1,711	992	4,200	4,200	-	4,200	-	4,200	4,200	4,200	4,200
Gondola Operations	Grant Success Fees	8,474	27,001	8,500	8,500	-	-	(8,500)	-	-	-	-
Total Gondola Ops		1,716,220	1,838,698	1,939,959	1,937,442	(2,518)	1,952,917	15,475	1,944,768	1,951,195	1,990,201	1,959,288

(3) Health insurance running \$31k below projections through June due to lower number of FTYR operators. Expect to hire additional FTYR in second half of year.

(4) Telski's winter uniform cycle hits for the 2020-2021 winter season - By operating agreement, gondola ops uniforms must match TSG lift ops.

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections
Gondola Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020 Original	2020	2020	2021	2021	2022 Long	2023 Long	2024 Long	2025 Long
					Forecasted	Adjustments	Proposed	Adjustments	Term	Term	Term	Term
Gondola Maintenance	Salaries & Wages	701,189	685,674	743,984	710,000	(33,984)	743,984	33,984	743,984	743,984	743,984	743,984
Gondola Maintenance	Housing Allowance	10,297	10,372	10,716	10,716	-	10,716	-	10,716	10,716	10,716	10,716
Gondola Maintenance	Group Insurance	145,052	146,689	156,557	156,557	-	165,167	8,611	168,471	171,840	175,277	178,783
Gondola Maintenance	Dependent Health Reimbursement	(8,191)	(6,932)	(9,672)	(9,672)	-	(9,672)	-	(9,672)	(9,672)	(9,672)	(9,672)
Gondola Maintenance	PERA & Payroll Taxes	107,038	104,642	116,285	114,450	(1,835)	119,846	5,397	119,846	119,846	119,846	119,846
Gondola Maintenance	PERA 401K	31,951	31,388	37,199	37,199	-	37,199	-	37,199	37,199	37,199	37,199
Gondola Maintenance	Workers Compensation	23,337	39,538	40,950	40,950	-	40,950	-	40,950	40,950	40,950	40,950
Gondola Maintenance	Other Employee Benefits	9,733	22,200	21,480	21,480	-	21,480	-	21,480	21,480	21,480	21,480
Gondola Maintenance	Agency Compliance	267	1,324	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Gondola Maintenance	Employee Assistance Program	650	342	320	320	-	320	-	320	320	320	320
Gondola Maintenance	Employee Life Insurance	2,026	2,656	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola Maintenance	Flex Spending Admin Fees	364	257	300	300	-	300	-	300	300	300	300
Gondola Maintenance	Uniforms	1,430	2,552	6,000	6,000	-	4,000	(2,000)	4,000	4,000	6,000	4,000
Gondola Maintenance	Payroll Processing	4,722	5,234	4,827	9,000	4,173	9,000	-	9,000	9,000	9,000	9,000
Gondola Maintenance	Vehicle Repair & Maintenance (5)	12,439	9,552	25,000	25,000	-	25,000	-	12,500	12,500	12,500	25,000
Gondola Maintenance	Trails & Road Maintenance	5,339	4,616	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Gondola Maintenance	Facility Expenses (6)	26,896	25,568	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
Gondola Maintenance	Recruiting	736	1,463	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Gondola Maintenance	Dues & Fees	13,283	16,350	14,000	14,000	-	14,000	-	14,000	14,000	14,000	14,000
Gondola Maintenance	Travel, Education & Training	10,734	5,081	10,000	5,000	(5,000)	10,000	5,000	10,000	10,000	10,000	10,000
Gondola Maintenance	Contract Labor	15,185	25,372	20,000	25,000	5,000	25,000	-	25,000	25,000	25,000	25,000
Gondola Maintenance	Postage & Freight	526	1,809	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Gondola Maintenance	Supplies	32,234	30,514	40,000	25,000	(15,000)	40,000	15,000	40,000	40,000	40,000	40,000
Gondola Maintenance	Parts	116,028	107,213	120,000	150,000	30,000	120,000	(30,000)	120,000	120,000	120,000	120,000
Gondola Maintenance	Business Meals	1,016	557	1,000	500	(500)	500	-	500	500	500	500
Gondola Maintenance	Employee Appreciation	610	234	550	550	-	550	-	550	550	550	550
Gondola Maintenance	COVID-19 Related Expenses	-	-	-	10,000	10,000	10,000	-	10,000	10,000	10,000	10,000
Gondola Maintenance	Utilities - Gas & Oil (7)	6,427	5,615	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Total Gondola Maintenance		1,271,316	1,279,880	1,407,996	1,400,849	(7,147)	1,436,841	35,992	1,427,644	1,431,014	1,436,451	1,450,456

(5) 2020 Snowcat major service/2021 Terex major service/2025 snowcat major service

(6) Revised upward to reflect costs associated with aging infrastructure - roof repairs, bathrooms, etc.

(7) Revised upwards to reflect backup generator fuel consumption

Gondola Capital/MR&R	Noise Mitigation	355,090	-	35,000	-	(35,000)	-	-	-	-	-	-
Gondola Capital/MR&R	Bull Wheel Replacement (8)	-	-	-	-	-	99,000	99,000	75,000	75,000	75,000	-
Gondola Capital/MR&R	Gearbox Rebuild (9)	-	-	-	-	-	100,000	100,000	-	-	-	-
Gondola Capital/MR&R	Ski/Board Racks Upgrade	-	320	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Gearbox Purchase - Critical Spare Parts	-	-	-	-	-	131,000	131,000	-	-	-	-
Gondola Capital/MR&R	Haul Ropes	464,495	-	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Conveyor Drives & Gear Motors	-	-	20,000	-	(20,000)	-	-	-	-	-	-
Gondola Capital/MR&R	Conveyor Rebuilds (10)	-	-	150,000	-	(150,000)	275,000	275,000	-	-	-	-
Gondola Capital/MR&R	Cabin Window Buffing	-	18,678	10,000	10,000	-	20,000	10,000	10,000	20,000	10,000	20,000

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections
Gondola Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection	
				2020 Original	Forecasted	2020 Adjustments	2021 Proposed					2021 Adjustments
Gondola Capital/MR&R	Fiber Optics - Control System (11)	450,000	819,684	-	-	-	20,000	20,000	-	-	-	
Gondola Capital/MR&R	Cabin Refurbs (12)	350,042	221,824	20,000	50,000	30,000	20,000	(30,000)	20,000	20,000	20,000	
Gondola Capital/MR&R	Station Upgrades (13)	-	70,832	400,000	55,000	(345,000)	-	(55,000)	350,000	-	-	
Gondola Capital/MR&R	Electric Motor (14)	-	-	-	-	-	25,000	25,000	-	-	-	
Gondola Capital/MR&R	Lighting Array Repairs (15)	90,334	-	40,000	40,000	-	20,000	(20,000)	20,000	20,000	20,000	
Gondola Capital/MR&R	Wayfinding	81,879	18,418	-	-	-	-	-	-	-	-	
Total MR&R		1,791,839	1,149,756	675,000	155,000	(520,000)	710,000	555,000	475,000	135,000	125,000	60,000
Gondola Capital/MR&R	Gondola Cabins	323	5,000	-	-	-	-	-	-	-	-	
Gondola Capital/MR&R	Vehicles	-	-	-	-	-	-	-	-	-	-	
Gondola Capital/MR&R	Equipment Replacement (16)	-	28,506	12,000	12,000	-	12,000	-	18,000	-	30,000	14,000
Gondola Capital/MR&R	Grip Replacements (17)	-	-	-	-	-	-	-	125,000	125,000	-	-
Gondola Capital/MR&R	Bike Racks (18)	-	1,182	100,000	2,500	(97,500)	37,500	35,000	37,500	-	-	
Gondola Capital/MR&R	Staircases	58,970	-	-	-	-	-	-	-	-	-	
Gondola Capital/MR&R	Terminal Flooring	82,485	-	-	-	-	-	-	-	-	-	
Gondola Capital/MR&R	AC Drives/Motors	-	-	-	-	-	-	-	-	-	-	
Total Capital		141,778	34,688	112,000	14,500	(97,500)	49,500	35,000	180,500	125,000	30,000	14,000

- (8) 2021 critical spare parts, 2022-2024 placeholders for all 3 drive bullwheels, subject to condition 759,500 590,000 655,500 260,000 155,000 74,000
- (9) 2021 Gearbox rebuilds (every 5 years); 80% grant funded in 2021
- (10) 80% grant funded in 2021
- (11) 2021 Fiber optic comm-line from angle to market station
- (12) 2020 - Refurb 2x Steamboat old Omegas and 1x OM3; 2021-2025 placeholder for potential damages
- (13) 2020 Angle station fire suppression system upgrades; 2022 Angle station bathrooms
- (14) AC motor rebuild every 5 years; 80 % grant funded 2021
- (15) 2020 Station 4 roof array replacement; 2021-2025 placeholders
- (16) 2020 - Snowmobile replacement; 2021 - Snowmobile Replacement; 2022 - UTV replacement; 2024 UTV replacement, Snowmobile replacement; 2025 snowmobile replacements
- (17) 2022 and 2023 - 7 Year jaw/spring replacement schedule
- (18) 2021 door Racks for 30 Om 3/4 cabins

2021 Financial Planning Management Summary* - Budget

* This summary is a combined town revenue and expenditure summary not prepared in accordance with governmental budgeting and accounting standards, but rather to provide a summary look at the actual revenue and expenditures with debt service allocated to the appropriate fund or operation.

	Governmental Funds				Enterprise (Business-Type) Funds							Governmental Pass Through Funds Special Revenue Funds					
	General Fund	Vehicle Acquisition	Debt Service Fund	Capital Projects	Parking Services	Water/Sewer	Broadband	TCC	VCA	Affordable Housing Development Fund and Mortgage Assistance	Child Development Fund	Total	Percentage of Total	Tourism	Historical Museum	Gondola	
Inflows																	
Revenues	\$ 9,933,091	\$ -	\$ -	\$ -	\$ 408,000	\$ 3,516,564	\$ 2,115,213	\$ -	\$ 2,353,950	\$ 34,630	\$ 569,762	\$ 18,931,210		\$ 1,856,919	103,241	\$ 5,102,410	\$ 25,993,780
Debt Service Income																	
Property Tax (Income)	-	-	32,000	-	480,012	-	-	-	-	-	-	512,012		-	-	-	512,012
Other Income	-	-	-	-	2,000	-	-	-	-	-	-	2,000		-	-	206,000	208,000
Total Debt Service Income	-	-	32,000	-	482,012	-	-	-	-	-	-	514,012		-	-	206,000	720,012
Inflow Subtotal (Revenues)	9,933,091	-	32,000	-	890,012	3,516,564	2,115,213	-	2,353,950	34,630	569,762	19,445,222		1,856,919	103,241	5,308,410	26,713,792
Other Sources and Uses (Inflows)																	
Interfund Transfers In	696,051	290,831	-	1,046,546	-	-	447,120	151,538	141,751	415,792	126,770	3,316,399		-	-	-	3,316,399
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-
Tap Fees	-	-	-	-	-	107,000	-	-	-	-	-	107,000		-	-	-	107,000
Sale of Assets	-	-	-	400,000	-	-	-	-	-	-	-	400,000		-	-	-	400,000
Other Sources and Uses (Inflows) Total	696,051	290,831	-	1,446,546	-	107,000	447,120	151,538	141,751	415,792	126,770	3,823,399		-	-	-	3,823,399
Total Inflows	10,629,142	290,831	32,000	1,446,546	890,012	3,623,564	2,562,333	151,538	2,495,701	450,422	696,532	23,268,621		1,856,919	103,241	5,308,410	30,537,191
Outflows																	
Operating Expense																	
Cable, Phone, and Internet Service Delivery Costs	-	-	-	-	-	-	1,153,083	-	-	-	-	1,153,083	6.91%	-	-	-	1,153,083
Consulting, Contract Labor, Professional Services	362,558	-	-	-	-	2,500	4,600	-	90,000	-	1,330	460,988	2.76%	-	-	53,000	513,988
Dues, Fees, and Licenses	195,131	-	-	-	23,630	31,150	22,005	131,538	49,820	23,508	750	477,532	2.86%	2,500	2,069	28,950	511,051
Environmental Projects	247,215	-	-	-	-	5,000	-	-	-	-	-	252,215	1.51%	-	-	-	252,215
Equipment and Vehicle Maintenance	137,099	-	-	-	-	68,593	36,500	-	2,907	-	750	245,849	1.47%	-	-	27,000	272,849
Fuel (Vehicles)	146,656	-	-	-	1,000	14,271	4,343	-	3,647	-	200	170,117	1.02%	-	-	9,200	179,317
Funding Support to Other Agencies/Programs	132,338	-	-	-	-	-	-	-	-	92,625	45,000	269,963	1.62%	895,033	101,172	-	1,266,168
Government Buildings and Facility Expense	243,184	-	-	-	82,700	313,756	3,586	-	210,500	31,600	45,120	930,446	5.58%	-	-	65,000	995,446
Information Technology	334,782	-	-	-	7,500	4,500	70,699	-	15,500	-	-	432,981	2.60%	-	-	48,552	481,533
Legal Services	310,000	-	-	-	-	40,000	500	-	25,000	-	-	375,500	2.25%	-	-	7,500	383,000
Marketing, Public Communications, and Regional Promotion	107,650	-	-	-	-	-	5,000	-	5,000	-	-	117,650	0.71%	908,024	-	-	1,025,674
Other Expenses	623,633	-	-	-	15,000	-	-	-	21,913	60,750	6,600	727,896	4.36%	-	-	222,818	950,714
Salaries and Wages	3,911,872	-	-	-	106,392	396,975	315,329	-	394,719	-	409,496	5,534,783	33.18%	-	-	2,223,978	7,758,761
Other Personnel Expense	1,912,794	-	-	-	48,607	172,896	150,146	-	188,137	-	166,886	2,639,466	15.82%	-	-	891,535	3,531,001
Total Personnel Expense	5,824,666	-	-	-	154,999	569,871	465,475	-	582,856	-	576,382	8,174,249	49.01%	-	-	3,115,513	11,289,762
Property Insurance	124,000	-	-	-	-	21,000	3,675	-	68,604	-	217,279	370,577	1.30%	-	-	37,057	254,336
Road, Bridge, and Parking Lot Paving, Striping, and Repair	428,001	-	-	-	19,000	-	-	-	15,000	-	-	462,001	2.77%	-	-	-	462,001
Supplies, Parts, and Materials	189,770	-	-	-	19,250	87,927	88,550	-	83,300	-	7,350	476,147	2.85%	-	-	218,000	694,147
Travel, Education, and Conferences	66,850	-	-	-	-	6,500	5,000	-	5,000	-	1,200	84,550	0.51%	-	-	12,500	97,050
Utilities-W/S, Electric, Natural Gas, Internet, Communications	466,356	-	-	-	22,942	330,664	28,172	-	266,133	2,000	10,850	1,127,117	6.76%	-	-	367,875	1,494,992
Water/Sewer Service Delivery	-	-	-	-	-	524,779	-	-	-	-	-	524,779	3.15%	-	-	-	524,779
Total Expense	9,939,889	-	-	-	346,021	2,020,511	1,891,188	131,538	1,445,180	210,483	695,532	16,680,342	100.00%	1,805,557	103,241	4,212,965	22,802,106
Capital and Major Repairs	191,535	223,716	-	1,446,546	29,800	2,080,500	500,000	20,000	124,000	-	1,000	4,617,097		-	-	834,445	5,451,542
Debt Service Expense																	
Principal/Interest	-	-	-	-	464,032	-	-	-	784,777	-	-	1,248,809		-	-	206,000	1,454,809
County Treasurer, Admin, and Trustee Fees	-	-	-	-	17,979	-	-	-	-	-	-	17,979		-	-	-	17,979
Total Debt Service Costs	-	-	-	-	482,011	-	-	-	784,777	-	-	1,266,788		-	-	206,000	1,472,788
Outflows (Expenses) Subtotal	10,131,424	223,716	-	1,446,546	857,832	4,101,011	2,391,188	151,538	2,353,957	210,483	696,532	22,564,227		1,805,557	103,241	5,253,410	29,726,436
Other Sources and Uses (Outflows)																	
Interfund Transfers Out	2,478,597	-	32,000	-	32,077	187,305	171,145	-	145,466	163,447	-	3,210,037		51,362	-	55,000	3,316,399
Other	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-
Other Sources and Uses Total (Outflows)	2,478,597	-	32,000	-	32,077	187,305	171,145	-	145,466	163,447	-	3,210,037		51,362	-	55,000	3,316,399
Total Outflows	12,610,021	223,716	32,000	1,446,546	889,909	4,288,316	2,562,333	151,538	2,499,423	373,930	696,532	25,774,264		1,856,919	103,241	5,308,410	33,042,835
Net Budget Surplus (Deficit)	(1,980,879)	67,115	-	-	103	(664,752)	-	-	(3,722)	76,492	-	(2,505,643)		-	-	-	(2,505,644)
Outstanding Debt 12/31/2019	\$ -	\$ -	\$ -	\$ -	\$ 6,550,000	\$ -	\$ -	\$ -	\$ 11,475,396	\$ -	\$ -	\$ 18,025,396		\$ -	\$ -	\$ 2,020,000	\$ 20,045,396

Town of Mountain Village 2021 Proposed, 2020 Forecasted, and 2022-2025 Long Term Projections

Municipal Debt Service

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020		2021		2022 Long	2023 Long	2024 Long	2025 Long
				2020 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection
DSF Revs	Tax - Specific Ownership	29,307	27,548	32,000	32,000	-	32,000	-	32,000	32,000	32,000
DSF Revs	Tax - Property - 2014/2020 Bonds (2)	498,185	550,730	548,019	548,019	-	480,012	(68,007)	477,760	477,400	481,505
DSF Revs	Tax - Property - 2006A Bonds	-	-	-	-	-	-	-	-	-	-
Total Property Taxes		527,492	578,279	580,019	580,019	-	512,012	(68,007)	509,760	509,400	513,505
DSF Revs	2014 Bond Reserve Fund	1,664	2,103	300	300	-	300	-	300	300	300
DSF Revs	Interest-2006B Liquidity Fund	2,436	2,669	1,500	1,500	-	1,500	-	1,500	1,500	1,500
DSF Revs	Interest-Other Interest	370	-	-	-	-	-	-	-	-	-
DSF Revs	Interest Revenue - 2011 Gondola Bonds	531	529	200	200	-	200	-	200	200	200
Total Investment Income		5,001	5,301	2,000	2,000	-	2,000	-	2,000	2,000	2,000
DSF Revs	Contribution- TMVOA	59,608	60,066	59,002	59,002	-	60,894	1,892	533,676	-	-
DSF Revs	Contribution-Telski	142,042	143,134	140,598	140,598	-	145,106	4,508	1,271,724	-	-
Total Contributions		201,650	203,200	199,600	199,600	-	206,000	6,400	1,805,400	-	-
Total Debt Service Fund Revenues		734,143	786,779	781,619	781,619	-	720,012	(61,607)	2,317,160	511,400	515,505
Debt Service	Bond Admin Fees/Trustee Charges	1,158	1,183	1,158	1,182	24	1,182	-	1,182	1,182	1,182
Debt Service	Audit Fees	2,000	1,000	2,000	2,000	-	2,000	-	2,000	2,000	2,000
Debt Service	Cost of Issuance	-	-	-	81,500	81,500	-	(81,500)	-	-	-
Debt Service	County Treasurer Collection Fees	14,995	16,638	16,763	16,763	-	14,797	(1,966)	14,732	14,722	14,840
Total Administrative Fees		18,153	18,820	19,921	101,445	81,524	17,979	(83,466)	17,914	17,904	18,022
Debt Service	2011 Gondola Bonds Principal (1)	115,000	120,000	120,000	120,000	-	130,000	10,000	1,770,000	-	-
Debt Service	2011 Gondola Bonds Interest (1)	86,650	83,200	79,600	79,600	-	76,000	(3,600)	35,400	-	-
Debt Service	2014/2020 Parking Bonds Principal	275,000	285,000	285,000	285,000	-	320,000	35,000	345,000	375,000	385,000
Debt Service	2014/2020 Parking Bonds Interest	256,225	250,725	245,025	245,025	-	144,032	(100,993)	116,841	86,480	80,480
Total Bond Principal & Interest		732,875	738,925	729,625	729,625	-	670,032	(59,593)	2,267,241	461,480	465,480
Total Expense		751,028	757,745	749,546	831,070	81,524	688,011	(143,059)	2,285,155	479,384	483,502
DSF Revs	Transfer (To)/From General Fund	-	-	-	691,433	691,433	-	(691,433)	-	-	-
DSF Revs	Bond Proceeds	-	-	-	5,475,000	5,475,000	-	(5,475,000)	-	-	-
DSF Revs	Payment to Refunding Bonds Escrow	-	-	-	(6,084,982)	(6,084,982)	-	6,084,982	-	-	-
DSF Revs	Transfer (To)/From GF Specific Ownership Taxes	(29,307)	(27,548)	(32,000)	(32,000)	-	(32,000)	-	(32,000)	(32,000)	(32,000)
Total Other Source/Uses		(29,307)	(27,548)	(32,000)	49,451	81,451	(32,000)	(81,451)	(32,000)	(32,000)	(32,000)
Surplus (Deficit)		(46,191)	1,486	73	-	(73)	1	1	5	16	3
Beginning Fund Balance		450,279	404,087	405,770	405,573		405,573		405,574	405,579	405,595
Ending Fund Balance		404,087	405,573	405,843	405,573		405,574		405,579	405,595	405,600

(1) The 2022 principal budget reflects the intent of the TMVOA and TSG LLC to call the remaining bonds outstanding as soon as legally allowed and noticed.

(2) The Mill levy required for the property taxes to be collected is 1.5483, .1932 less than 2020

A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT SAN MIGUEL COUNTY, COLORADO SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2021 AND ENDING ON THE LAST DAY OF DECEMBER 2021.

Resolution No. 2020- ____

RECITALS:

- A. The Town of Mountain Village Town Council, acting as the Board of Directors of the dissolved Mountain Village Metropolitan District has appointed the Finance Director to prepare and submit a proposed budget to said governing body at the proper time.
- B. The Finance Director has submitted a proposed budget to the governing body on September 17, 2020, for its consideration.
- C. Upon due and proper notice, published in accordance with the law, said proposed budget was open for inspection by the public at a designated place following a public hearing on November 19, 2020, and interested taxpayers were given the opportunity to file or register any objections to said proposed budget.
- D. Whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance, as required by law.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO:

Section 1. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Mountain Village Metropolitan District for the year **2021**.

<u>DEBT SERVICE FUND</u>	
Revenues	720,012
Current Operating Expenses	-
Capital Outlay	-
Debt Service	688,011
Total Fund Expenditures	688,011
Other Sources (Uses)	(32,000)
Surplus / (Deficit)	1

SECTION 2. *That the budget hereby approved and adopted shall be signed by Laila Benitez, President, and Susan Johnston, Secretary and made a part of the public records of the Mountain Village Metropolitan District, San Miguel County, Colorado.*

ADOPTED, this 10th day of December, 2020

**TOWN OF MOUNTAIN VILLAGE,
COLORADO, a home-rule municipality**

Laila Benitez, President

ATTEST:

Susan Johnston, Secretary

APPROVED AS TO FORM:

By: _____
Paul Wisor, Attorney

A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNTS AND FOR THE PURPOSE AS SET FORTH BELOW, FOR THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE 2021 BUDGET YEAR.

Resolution No. 2020- ____

Recitals:

- A. The Town of Mountain Village Town Council, acting as the Board of Directors has adopted the annual budget in accordance with Local Government Budget Law, on December 10, 2020.
- B. The Town of Mountain Village Town Council, acting as the Board of Directors has made provision therein for revenues in and amount equal to or greater than the total proposed expenditures as set forth in said budget.
- C. It is not only required by law, but also necessary to appropriate the revenues provided in the budget to and for the purpose described below, so as not to impair the operation of the District.

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN OF MOUNTAIN VILLAGE TOWN COUNCIL, ACTING AS THE BOARD OF DIRECTORS OF THE DISSOLVED MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO:

That the following sums are hereby appropriated from the revenue of each fund, to each fund, for purposes stated:

Debt Service Fund	\$688,011
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ADOPTED this 10th day of December 2020.

MOUNTAIN VILLAGE METROPOLITAN DISTRICT, a Colorado Special District

Laila Benitez, President

ATTEST:

Susan Johnston, Secretary

APPROVED AS TO FORM:

By: _____
Paul Wisor, Attorney

A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A REVISED BUDGET FOR THE DISSOLVED MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2020 AND ENDING ON THE LAST DAY OF DECEMBER 2020.

Resolution No. 2020- _____

RECITALS:

- A. The Town of Mountain Village Town Council, acting as the Board of Directors of the dissolved Mountain Village Metropolitan District has appointed the Finance Director to prepare and submit a proposed budget to said governing body at the proper time.
- B. The Finance Director has submitted a revised budget to the governing body on September 17, 2020, for its consideration.
- C. Upon due and proper notice, published in accordance with the law, said revised budget was open for inspection by the public at a designated place following a public hearing on November 19, 2020, and interested taxpayers were given the opportunity to file or register any objections to said proposed budget.
- D. The Board of Directors adopted the revised annual budget on December 10th, 2020.
- E. Whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance, as required by law.

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN OF MOUNTAIN VILLAGE TOWN COUNCIL, ACTING AS THE BOARD OF DIRECTORS OF THE DISSOLVED MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO:

Section 1. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Mountain Village Metropolitan District for the year 2020.

<u>DEBT SERVICE FUND</u>	
Revenues	781,619
Current Operating Expenses	-
Capital Outlay	-
Debt Service	<u>831,070</u>
Total Fund Expenditures	831,070
Other Sources (Uses)	49,451
Surplus / (Deficit)	-

SECTION 2. That the budget hereby approved and adopted shall be signed by Laila Benitez, President, and Susan Johnston, Secretary and made a part of the public records of the Mountain Village Metropolitan District, San Miguel County, Colorado.

ADOPTED, this 10th day of December, 2020

**TOWN OF MOUNTAIN VILLAGE,
COLORADO, a home-rule municipality**

Laila Benitez, President

ATTEST:

Susan Johnston, Secretary

APPROVED AS TO FORM:

98 By: _____

A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT SAN MIGUEL COUNTY, COLORADO RE-APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNTS AND FOR THE PURPOSE AS SET FORTH BELOW, FOR THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE 2020 BUDGET YEAR.

Resolution No. 2020- ____

RECITALS:

- A. The Board of Directors adopted the annual budget in accordance with Local Government Budget Law, on December 12th, 2019.
- B. The Town of Mountain Village Town Council, acting as the Board of Directors adopted the revised annual budget on December 10th, 2020.
- C. The Town of Mountain Village Town Council, acting as the Board of Directors has made provision therein for revenues in an amount equal to or greater than the total proposed expenditures as set forth in said budget.
- D. It is not only required by law, but also necessary to appropriate the revenues provided in the budget to and for the purpose described below, so as not to impair the operation of the District.

NOW, THEREFORE, BE IT RESOLVED BY TOWN OF MOUNTAIN VILLAGE TOWN COUNCIL, ACTING AS THE BOARD OF DIRECTORS OF THE DISSOLVED MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO:

That the following sums are hereby re-appropriated from the revenue of each fund, to each fund, for purposes stated:

Debt Service Fund	\$831,070
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ADOPTED this 10th day of December, 2020.

**MOUNTAIN VILLAGE METROPOLITAN DISTRICT,
a Colorado Special District**

Laila Benitez, President

ATTEST:

Susan Johnston, Secretary

APPROVED AS TO FORM:

By: _____
Paul Wisor, Attorney

A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO LEVYING PROPERTY TAXES FOR THE YEAR 2020, TO HELP DEFRAY THE COSTS OF GOVERNMENT FOR THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE 2021 BUDGET YEAR.

Resolution No. 2020- ____

RECITALS:

- A. The Town of Mountain Village Town Council, acting as the Board of Directors for the dissolved Mountain Village Metropolitan District ("The District"), has adopted the annual budget in accordance with the Local Government Budget Law.
- B. The voters of District approved various debt service mil levies that are adequate to generate property tax revenues to defray the various voter authorized annual bonded debt obligations of the District.
- C. The amount of funds necessary to meet the District's annual bonded debt obligations is \$688,011.
- D. The 2021 Debt Service Fund property tax revenue budget is \$480,012 and 1.5483 mills will generate this amount of funds.
- E. The 2020 valuation for assessment for the Mountain Village Metropolitan District as certified by the County Assessor is \$310,031,920.

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN OF MOUNTAIN VILLAGE TOWN COUNCIL, ACTING AS THE BOARD OF DIRECTORS OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO:

Section 1. That for the purpose of meeting all annual bonded debt service obligations of the District during the 2021 budget year, there is hereby levied a tax of 1.5483 mills upon each dollar of the total valuation for assessment of all taxable property within the Mountain Village Metropolitan District for the year 2020.

Section 2. The Finance Director of the Mountain Village Metropolitan District is hereby authorized and directed to immediately certify to the County Commissioners of San Miguel County, Colorado, the mill levy for the Mountain Village Metropolitan District as herein above determined and set.

ADOPTED this 10th day of December, 2020.

**MOUNTAIN VILLAGE METROPOLITAN DISTRICT, a Colorado
Special District**

Laila Benitez, President

ATTEST:

Susan Johnston, Secretary

APPROVED AS TO FORM:

By: _____
Paul Wisor, Attorney



**PLANNING AND DEVELOPMENT SERVICES
DEPARTMENT**
455 Mountain Village Blvd.
Mountain Village, CO 81435
(970) 369-8250

Agenda Items No. 8 & 9

TO: Town Council
FROM: Amy Ward, Planner
FOR: Meeting of December 10, 2020
DATE: December 2, 2020
RE: 1) Second reading, public hearing and Council vote on an ordinance to consider a rezone and density transfer application to transfer density from lot 517 into the density bank per Community Development Code Sections 17.4.9 & 17.4.10 and 2) Consideration of a Resolution to approve a minor scale subdivision for Lots 517 & 518 to replat into lot 518R per Community Development Code Section 17.4.13.E.2.

PROJECT GEOGRAPHY

Legal Description: Lot 517 & 518, Town of Mountain Village, according to Plat Book 1, Page 2281, and Plat Book 1, Page 702, according to the records of San Miguel County, Colorado.
Address: 142 & 146 Russell Dr.
Applicant/Agent: David & Katherine Petty
Owner: David & Katherine Petty
Zoning: Single Family
Existing Use: Vacant land
Proposed Use: replat Lots 517 & 518 into a single Lot 518R
Lot Size: 1.293 acres (combined)
Adjacent Land Uses:

- o **North:** Single Family and Open Space
- o **South:** Open Space
- o **East:** Single Family
- o **West:** Single Family



ATTACHMENTS

- Exhibit A: Applicant's Narrative dated October 6, 2020
- Exhibit B: Proposed replat document dated 8/17/20
- Exhibit C: Existing Conditions plats dated 09/16/20
- Exhibit D: Ordinance
- Exhibit E: Resolution
- Exhibit F: General Easement Agreement for non-existing Utilities on Lot 518

BACKGROUND

David and Katherine Petty, the owners of Lots 517 and 518 are proposing a Density Transfer and Rezone which is associated with a concurrent Class 5 Minor Subdivision to replat the two aforementioned vacant single-family zoned properties into one lot. Both of the lots are under the same ownership and the purpose of the replat is to provide a lot more suitable for the future development of one single-family home. Currently, both Lots 517 and 518 have 1 unit of Single-Family Density assigned for a total of 8 person equivalents between the two lots. If the Town Council determines that the replat of Lots 517 and 518 is appropriate, the newly created Lot 518R would at that point have 1 extra unit of density that would be required per the CDC to be transferred into the Density Bank.

With that, the applicants have submitted two concurrent applications 1) Minor Subdivision, and 2) A Density Transfer and Rezone to transfer 1 Unit of Single-Family density into the density bank. Both applications have been received and are being reviewed concurrently.

DENSITY TRANSFER APPLICATION, CRITERIA AND STAFF ANALYSIS

To transfer density to the Density Bank the rezoning process must be followed, which includes a recommendation by the Design Review Board and final action by the Town Council. The following criteria must be met for the review authority to approve a rezoning application:

- a. The proposed rezoning is in general conformance with the goals, policies and provisions of the Comprehensive Plan;
- b. The proposed rezoning is consistent with the Zoning and Land Use Regulations;
- c. The proposed rezoning meets the Comprehensive Plan project standards;
- d. The proposed rezoning is consistent with public health, safety and welfare, as well as efficiency and economy in the use of land and its resources;
- e. The proposed rezoning is justified because there is an error in the current zoning, there have been changes in conditions in the vicinity or there are specific policies in the Comprehensive Plan that contemplate the rezoning;
- f. Adequate public facilities and services are available to serve the intended land uses;
- g. The proposed rezoning shall not create vehicular or pedestrian circulation hazards or cause parking, trash or service delivery congestion; and
- h. The proposed rezoning meets all applicable Town regulations and standards.

The proposal to transfer units to the Density Bank is consistent with the Comprehensive Plan which notes in Land Use Value Number 8, land uses are envisioned to fit into the surrounding neighborhood. (p. 35 of the Comprehensive Plan). Single Family zoning is intended to be low density which is consistent with the Comprehensive Plan Land Use Policy A.1 (p.38) This application is reducing the density between the two lots by one single family density. Staff finds the application meets the above criteria. Criteria e & f are not applicable to this application.

The following criteria must be met for the Town Council to approve the transfer of density to the density bank:

- a. The criteria for decision for a rezoning are met, since such density transfer must be processed concurrently with a rezoning development application;
- b. The density transfer meets the density transfer and density bank policies; and
- c. The proposed density transfer meets all applicable Town regulations and standards.

The proposed density transfer meets the above criteria.

DRB RECOMMENDATION

The DRB by a unanimous vote of 7-0 recommended approval to the Town Council regarding the density transfer and rezone application for Lot 517 with conditions found in the proposed motion at their regular meeting on November 5, 2020.

TOWN COUNCIL FIRST READING OF AN ORDINANCE

The Town Council by unanimous vote recommended on first reading of an ordinance the density transfer and rezone at their regular meeting on November 19, 2020.

MINOR SUBDIVISION APPLICATION

Associated with the density transfer and rezone application, the Town Council must also review the Class 5

Minor Subdivision application to combine Lots 517 & 518 into Lot 518R.

MINOR SUBDIVISION CRITERIA AND STAFF ANALYSIS

The following criteria shall be met for the review authority to approve a lot line vacation, lot line adjustment, easement vacation or similar subdivision:

- a) The lots resulting from the adjustment or vacation are in compliance with Town Zoning and Land Use Regulations and Subdivision Regulations;

- b) The proposed subdivision is in general conformance with the goals, policies and provisions of the Comprehensive Plan;
- c) Subdivision access is in compliance with Town standards and codes unless specific variances have been granted in accordance with the variance provisions of this CDC;
- d) Easements are not affected, or have been relocated to the satisfaction of the utility companies and/or the benefited party under the easement or, in the case of
- e) vacated easements, the easement is no longer necessary due to changed
- f) conditions, and the easement vacation has been consented to by the benefited party under the easement; and
- g) The proposed subdivision meets all applicable Town regulations and standards.

The proposed application meets the above criteria.

SUBDIVISION DESIGN STANDARDS, GENERAL STANDARDS AND STAFF ANALYSIS
(CDC Section 17.4.13.F)

- The proposed replat meets the subdivision design standards and general standards.
- Vehicular access and utility access does not currently exist on either property, so won't be affected.
- The general easements are being relocated to comport with the new lot lines.
- The vacation of the general encroachment easement created for future utilities on Lot 518 is no longer necessary at its' current location.

The only future change is that the maximum allowable site coverage increases in comparison to what would be allowed either of the two existing lots, possibly allowing for one larger home, and not to exceed 40%.

STAFF RECOMMENDATION

Staff recommends approval of the second reading of an ordinance and the minor scale subdivision. If Town Council approves, please consider both recommended motions listed below.

First Motion: PROPOSED MOTION DENSITY TRANSFER AND REZONE

I move to approve by second reading of an ordinance a rezone and density transfer application pursuant to CDC Sections 17.4.9 & 17.4.10 to transfer one density unit (four-person equivalent density) to the Density Bank for Lot 517 and direct the Town Clerk to set a public hearing on December 10, 2020 with the following findings and conditions:

Findings:

1. The owner of record of density in the density bank shall be responsible for all dues, fees and any taxes associated with the assigned density and zoning until such time as the density is either transferred to a lot or another person or entity.
2. Request the Town Clerk to set a public hearing on December 10, 2020

Condition:

1. The density transfer approval is conditioned upon the minor subdivision plat approval by the Town Council.

This motion is based on the evidence and testimony provided at a public hearing held on December 10, 2020, with notice of such hearing as required by the Community Development Code.

Second Motion: PROPOSED MOTION MINOR SUBDIVISION

I move to approve by Resolution a minor subdivision for Lots 517 & 518 to replat into 518R and with the findings contained within the staff report of record dated December 2, 2020 and with the following conditions:

- 1) The Applicant will submit appropriate fees to staff for recordation with the San Miguel County Assessor's office within six months of approval.
- 2) Amend the plat prior to recordation to void the encroachment agreement for lot 518 at reception number 340741 for utilities and landscaping as it is no longer needed.
- 3) Staff will review the replat document to verify consistency with CDC Sections 17.4.13.N. Plat Standards, and CDC Section 3. Plat Notes and Certifications, and provide redline comments to the applicant prior to execution of the final mylar.
- 4) The minor subdivision approval is conditioned upon final approval of a density transfer by Town Council.
- 5) Staff has the authority to provide ministerial and conforming comments on the mylar prior to recordation.

This motion is based on the evidence and testimony provided at a public hearing held on December 10, 2020, with notice of such hearing as required by the Community Development Code.

/aw

*Katherine and David Petty
162 Prince George Street
Annapolis, MD 21401
(443) 995-9567*

Date: October 6, 2020
By: Katherine and David Petty, Property Owners

Sent to: Town of Mountain Village DRB
RE: Density Transfer lots 517 and 518 on Russel Drive, Town of Mountain Village.

Dear Mountain Village Design Review Board,

We are requesting approval for a density transfer of 4 units from lot 517 to the density bank. We also have applied to vacate the lot line between lots 517 & 518 in a different application.

We believe we meet the following criteria for density transfer per the CDC:

A. The criteria for decision for a rezoning are met, since such density transfer is being requested concurrently with a rezoning development application to combine lots 517 and 518;

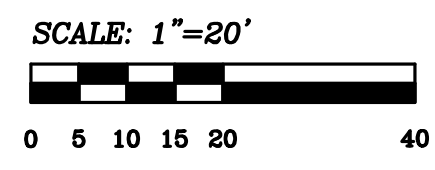
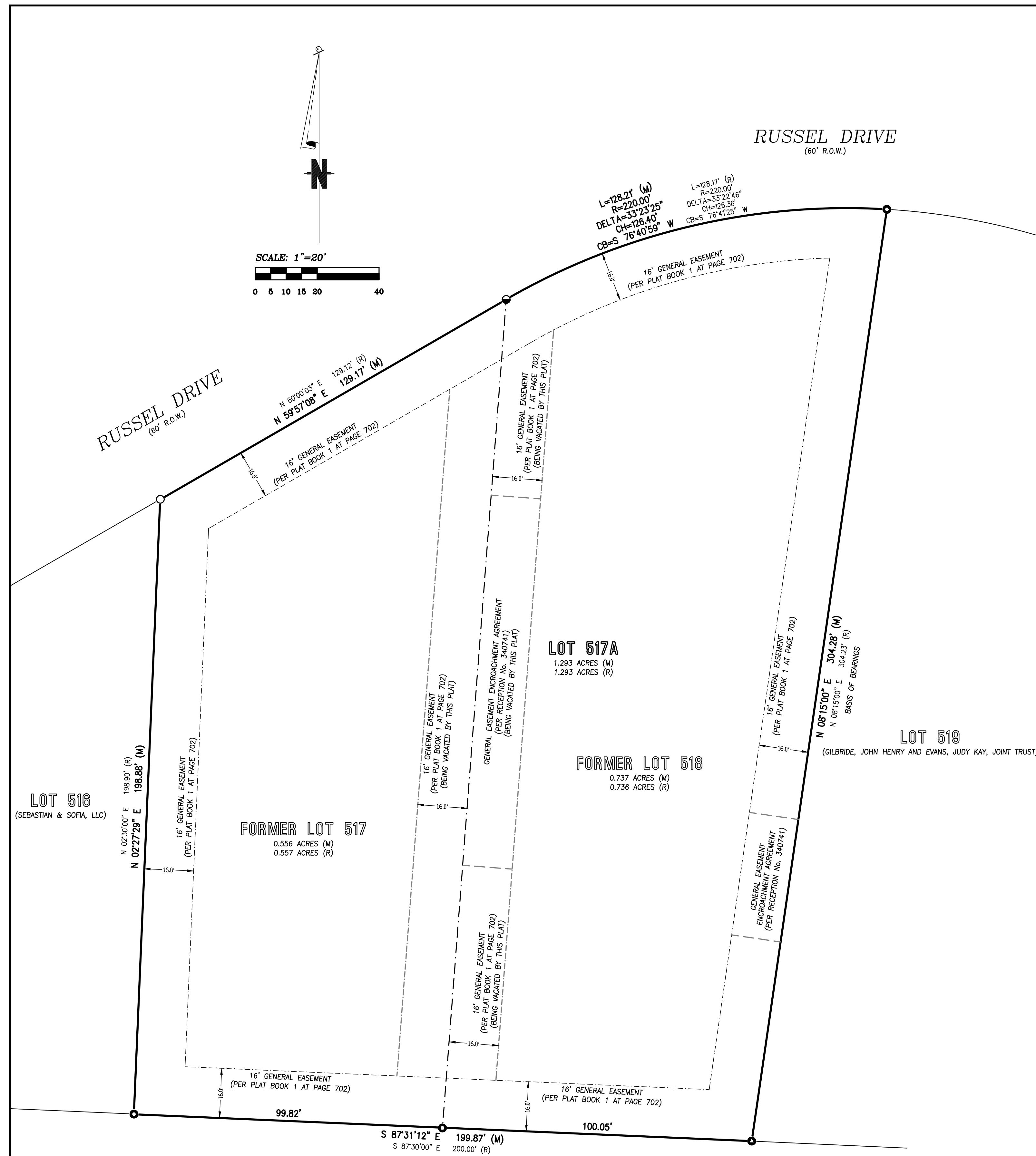
B. The density transfer meets the density transfer and density bank policies as we are seeking to transfer the density from one lot to the density bank and that transfer is happening concurrently with the rezoning of lots 517 and 518;

C. We believe the proposed density transfer meets all applicable Town regulations and standards.

Sincerely,

Katherine Petty David Petty

Katherine Petty, David Petty



RUSSEIL DRIVE
(60' R.O.W.)

RUSSEIL DRIVE
(60' R.O.W.)

LOT 516
(SEBASTIAN & SOFIA, LLC)

FORMER LOT 517
0.556 ACRES (M)
0.557 ACRES (R)

LOT 517A
1.293 ACRES (M)
1.293 ACRES (R)

FORMER LOT 518
0.737 ACRES (M)
0.736 ACRES (R)

LOT 519
(GILBRIDE, JOHN HENRY AND EVANS, JUDY KAY, JOINT TRUST)

- LEGEND**
- FOUND 1-1/2" ALUMINUM CAP ON 5/8" REBAR, L.S. 20632
 - FOUND 1-1/2" ALUMINUM CAP ON 5/8" REBAR, L.S. 24954
 - FOUND 1-1/2" ALUMINUM CAP ON 5/8" REBAR, L.S. 25954
 - FOUND 1-1/2" ALUMINUM CAP ON 5/8" REBAR, ILLEGIBLE

TRACT OSP-15R
(TSO SKI & GOLF, LLC)

OWNER'S CERTIFICATE:

KNOW ALL PERSONS BY THESE PRESENTS that KATHERINE LOVEJOY PETTY AND DAVID BRUCE PETTY, being the owners of the following described land:

LOTS 517 AND 518, TELLURIDE MOUNTAIN VILLAGE, FILING 2, ACCORDING TO THE PLAT RECORDED FEBRUARY 3, 1987 IN PLAT BOOK 1 AT PAGE 702.

COUNTY OF SAN MIGUEL, STATE OF COLORADO.

Have by these presents caused same to be laid out, platted and subdivided the same into lots, as shown on this plat under the name and style of LOT 517A, TOWN OF MOUNTAIN VILLAGE, and hereby dedicate portions of Lot 517 and Lot 518 as 16' general easements for the installation and maintenance of the public utilities, as shown hereon.

The Parties do hereby agree upon the boundary lines as set forth hereon and do further grant, sell and convey to the other owners such of their real property as may lie on the other party's side of the boundary lines set forth on this Plat and do hereby agree that the boundary lines as shown on this plat are the boundary lines by agreement of adjoining owners pursuant to the Provisions of Colorado Revised Statutes (1973) 38-44-112.

OWNERS:

by Katherine Lovejoy Petty

by David Bruce Petty

ACKNOWLEDGMENT:

State of _____)
County of _____) ss

The foregoing signature was acknowledged before me this _____ day of _____, 2020 A.D. by Katherine Lovejoy Petty.

My commission expires _____
Witness my hand and seal.

Notary Public

ACKNOWLEDGMENT:

State of _____)
County of _____) ss

The foregoing signature was acknowledged before me this _____ day of _____, 2020 A.D. by David Bruce Petty.

My commission expires _____
Witness my hand and seal.

Notary Public

TOWN OF MOUNTAIN VILLAGE APPROVAL:

I, _____, as Mayor of the Town of Mountain Village, Colorado, do hereby certify that this Plat has been approved by the Town by Resolution No. 2018-0315-06 and has authorized and directed me to execute this document.

Mayor _____ Date _____

I, Michelle Haynes, as Planning and Development Services Director of the Town of Mountain Village do hereby certify that this Plat has been approved by the Town by Resolution No. 2018-0315-06.

Michelle Haynes, _____ Date _____
Planning and Development Services Director

TITLE INSURANCE COMPANY CERTIFICATE:

Land Title Guarantee Company does hereby certify that we have examined the title to all lands herein shown on this plat and that the title to this land is in the names of those persons shown in the Owners Certificate which is on the face hereof and is free of all liens and taxes, except as follows:

Land Title Guarantee Company

TREASURER'S CERTIFICATE:

I, the undersigned, Treasurer of the County of San Miguel, do hereby certify that according to the records of the San Miguel County Treasurer there are no liens against the subdivision or any part thereof for unpaid state, county, municipal or local taxes or special assessments due and payable, in accordance with Land Use Code Section 3-101.

Dated this _____ day of _____, 2020.

San Miguel County Treasurer

SURVEYOR'S CERTIFICATE:

I, Jeffrey C. Haskell of Foley Associates, Inc., being a Colorado Licensed Surveyor, do hereby certify that this plat and survey of LOT 517A, TOWN OF MOUNTAIN VILLAGE was made by me and under my direct responsibility, supervision and checking, in compliance with the applicable provisions of Title 38, Article 51, C.R.S., and that both are true and accurate to the best of my knowledge and belief.

P.L.S. No. 37970 _____ Date _____

NOTES:

1. Approval of this plan may create a vested property right pursuant to Article 68 of Title 24, C.R.S., as amended.
2. Easement research and legal descriptions provided by Land Title Guarantee Company, Order Number TLR86010448, dated September 01, 2020 at 5:00 P.M.
3. NOTES OF CLARIFICATION:
 - a. The Configuration of the following lots, tracts, and right-of-way have been modified by this plat: none
 - b. The following lots have been created by this plat: Lot 517A
 - c. The following lots have been deleted by this plat: Lot 517 and Lot 518

4. BASIS OF BEARINGS: The bearing between found monuments along the eastern boundary of former Lot 518, as shown hereon, was assumed to have the record bearing of N 08°15'00" E according to Plat Book 1 at page 702.

5. Lineal Units represented hereon are shown in U.S. Survey Feet or a decimal portion thereof.

6. NOTICE: According to Colorado law, you must commence any legal action based upon defect in this survey within three years after you first discover such defect. In no event may any action based upon any defect in this survey be commenced more than ten years from the date of the certification shown hereon.

RECORDER'S CERTIFICATE:

This plat was filed for record in the office of the San Miguel County Clerk and Recorder on this _____ day of _____, 2020, at
Plat Book _____,
Page _____,
Reception No. _____,
Time _____.

San Miguel County Clerk

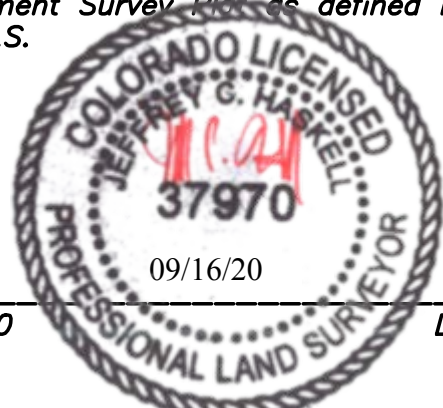
Lot 517A Replat,
A Replat of Lot 517 and Lot 518, Town of Mountain Village, Filing 2,
located within the SE 1/4 of Section 33, T.43N., R.9W., N.M.P.M., County of San Miguel, State of Colorado.

Project Mgr:	JH	Rev.	description	date	by
Technician:	MC				
Checked by:					
Start date:	08/17/2020				



970-728-6153 970-728-6050 fax
P.O. BOX 1385
125 W. PACIFIC, SUITE B-1
TELLURIDE, COLORADO 81435
Sheet 1 of 1 Project #: 93035

This topographic survey of Lot 517 and Lot 518, Town of Mountain Village, was field surveyed on May 26, 2020 under the direct responsibility, supervision and checking of Jeffrey C. Haskell of Foley Associates, Inc., being a Colorado Licensed Surveyor. It does not constitute a Land Survey Plat or Improvement Survey Plat as defined by section 38-51-102 C.R.S.



P.L.S. NO. 37970 Date

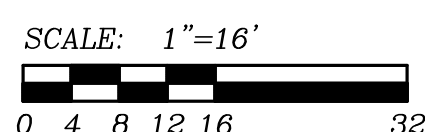
PROPERTY DESCRIPTION:

LOTS 517 AND 518, TELLURIDE MOUNTAIN VILLAGE, FILING 2, ACCORDING TO THE PLAT RECORDED FEBRUARY 3, 1987 IN PLAT BOOK 1 AT PAGE 702,

COUNTY OF SAN MIGUEL, STATE OF COLORADO.

NOTES:

- Easement research and legal description from Land Title Guarantee Company, Order No. TLR86010448, dated September 1, 2020 at 5:00 P.M.
- Benchmark: Control point "CP 2", as shown hereon, with an elevation of 9212.51 feet.
- Contour interval is one foot.
- NOTICE: According to Colorado law, you must commence any legal action based upon any defect in this survey within three years after you first discover such defect. In no event may any action based upon any defect in this survey be commenced more than ten years from the date of the certification shown hereon.

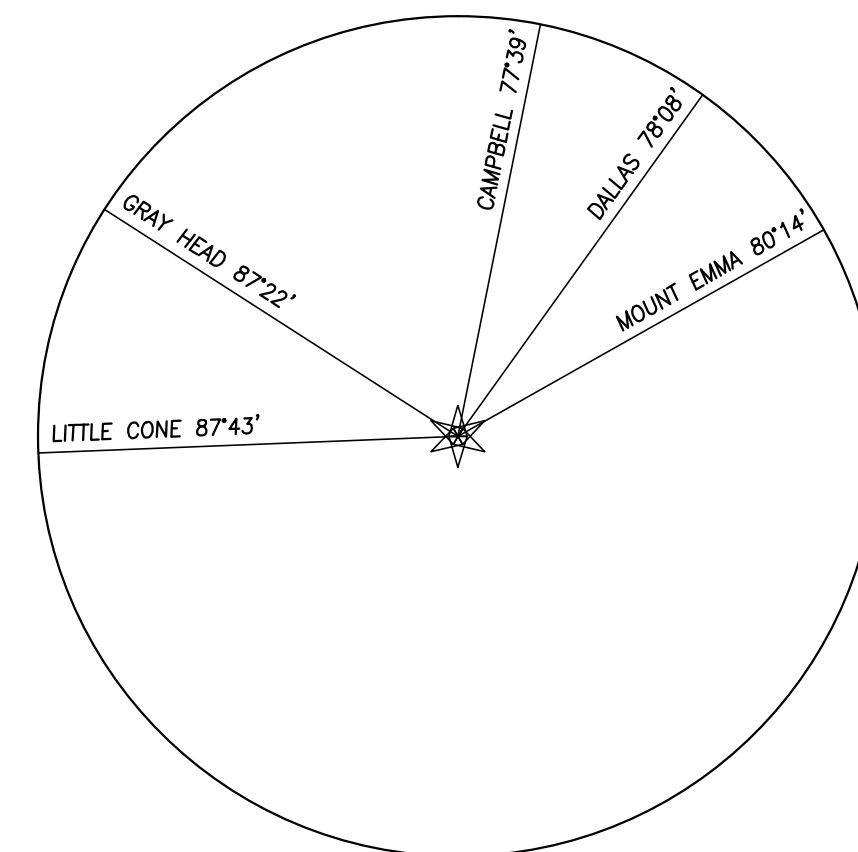


LEGEND

- ⊕ WATER VALVE
- ⊙ SEWER MANHOLE
- SIGN
- ⊞ TRANSFORMER
- ⊕ TELEPHONE PEDESTAL
- △ CABLE-TV PEDESTAL
- 4"x4" POST
- FOUND 1-1/2" ALUMINUM CAP ON 5/8" REBAR, L.S. 20632
- FOUND 1-1/2" ALUMINUM CAP ON 5/8" REBAR, L.S. 24954
- FOUND 1-1/2" ALUMINUM CAP ON 5/8" REBAR, L.S. 25954
- FOUND 1-1/2" ALUMINUM CAP ON 5/8" REBAR, ILLEGIBLE

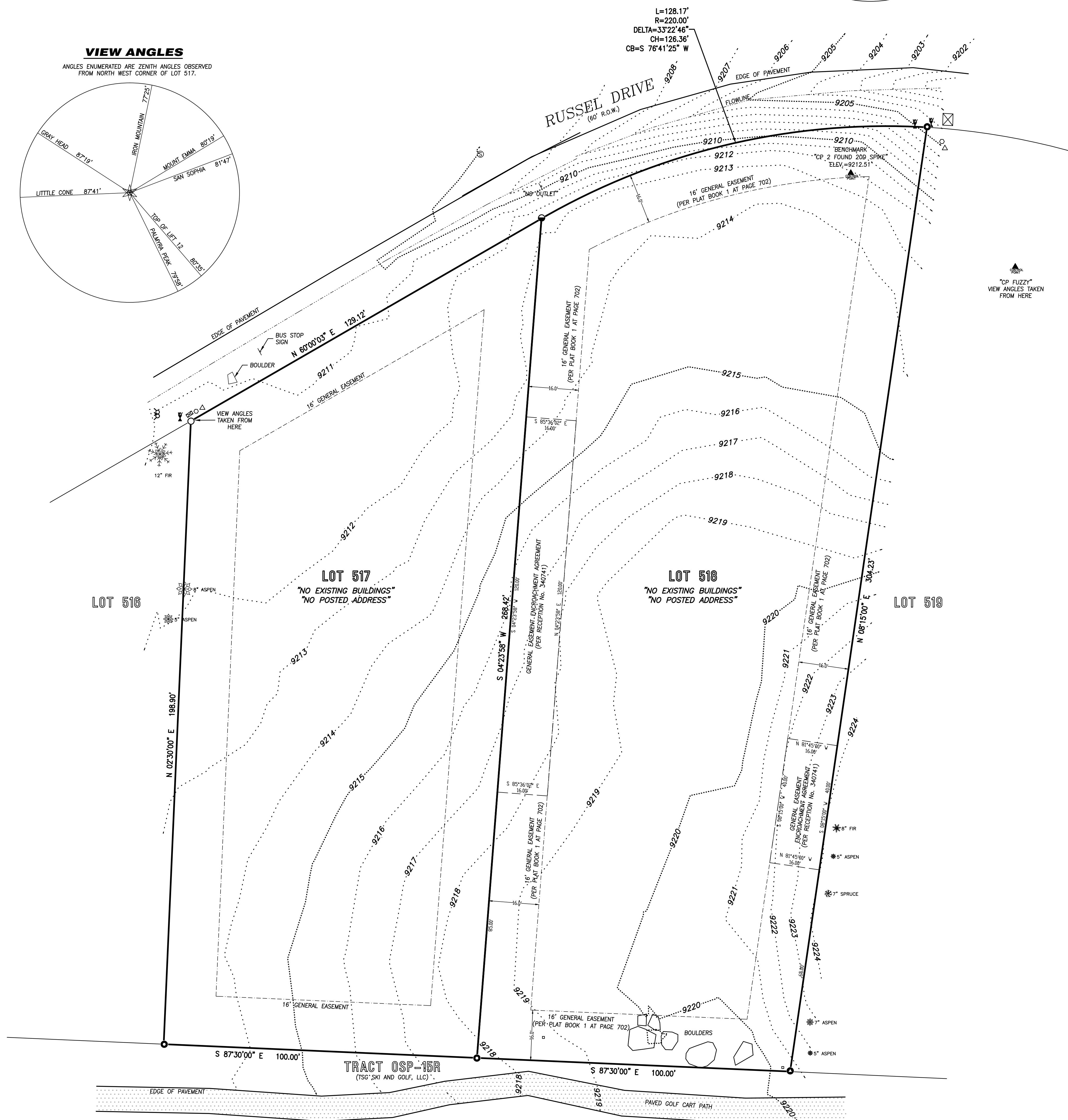
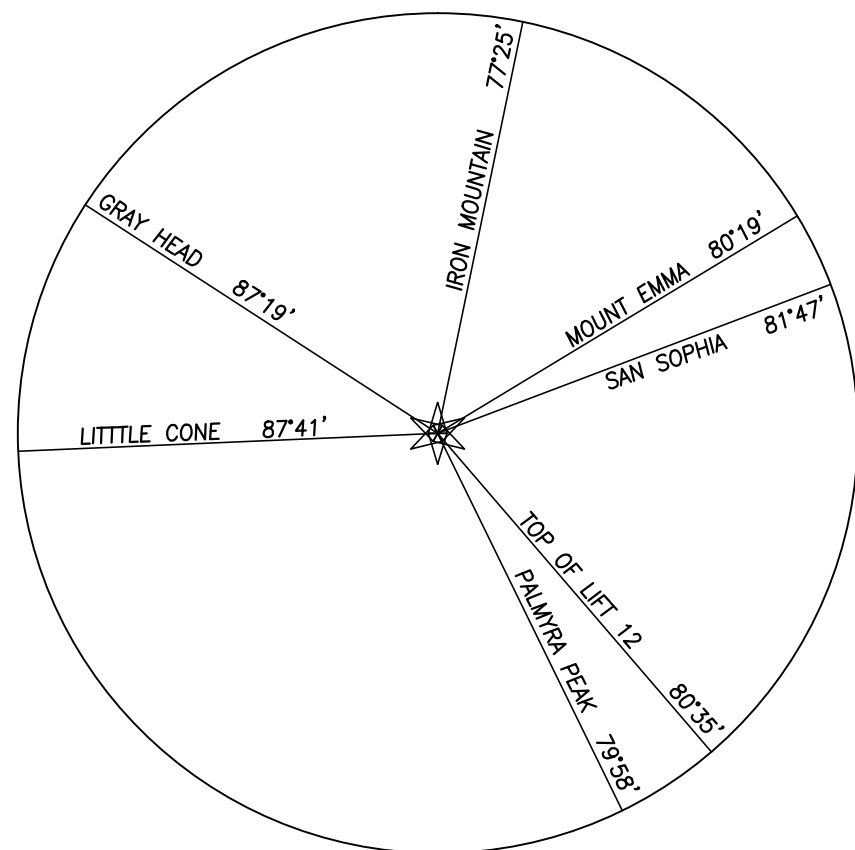
VIEW ANGLES

ANGLES ENUMERATED ARE ZENITH ANGLES OBSERVED FROM "CP FUZZY"



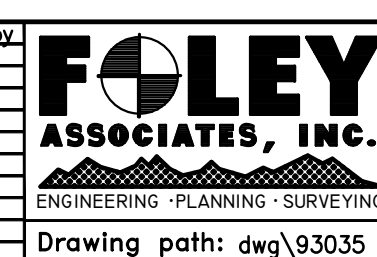
VIEW ANGLES

ANGLES ENUMERATED ARE ZENITH ANGLES OBSERVED FROM NORTH WEST CORNER OF LOT 517.



Topographic Survey
 Lot 517 and Lot 518, Town of Mountain Village,
 San Miguel County, Colorado.

Project Mgr:	JH
Technician:	FO
Checked by:	CC
Start date:	05/26/2020



970-728-6153 970-728-6050 Fax
 P.O. BOX 1385
 125 W. PACIFIC, SUITE B-1
 TELLURIDE, COLORADO 81435

ORDINANCE NO. 2020-_____

AN ORDINANCE OF THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO APPROVING THE DENSITY TRANSFER AND REZONE OF LOT 517 TO TRANSFER ONE UNIT OF DENSITY (FOUR PERSON EQUIVALENT) TO THE DENSITY BANK

- A. Katherine Lovejoy Petty and David Bruce Petty ("Applicant") is the owner of record of real property described as Lot 517, Town of Mountain Village as further described on the plat recorded on March 03, 1987 at Reception Number 247882 ("Property").
- B. The Applicant submitted its development application for a density transfer and rezone on September 21, 2020 ("Density Transfer and Rezone Application").
- C. The Applicant submitted a concurrent minor scale subdivision to combine Lots 517 and 518 into lot 518R associated with the necessary density transfer and rezone application.
- D. The Density Transfer and Rezone Application has been processed and evaluated pursuant to the Town of Mountain Village Community Development Code ("CDC").
- E. The Design Review Board ("DRB") conducted a public hearing on the Density Transfer and Rezone Application in accordance with the CDC Public Hearing Noticing Requirements on November 5, 2020, with public notice of such application as required by the public hearing noticing requirements of the CDC. The DRB recommended to Town Council unanimously to approve the application.
- F. The Town Council considered on first reading of an ordinance the application on November 19, 2020.
- G. The Town Council considered on second reading of an ordinance the application on December 10, 2020.
- H. The Town Council finds the proposed Density Transfer and Rezone meets the CDC criteria for decision contained in CDC Section 17.4.10 as follows:
1. The proposed rezoning is in general conformance with the goals, policies and provisions of the Comprehensive Plan;
 2. The proposed rezoning is consistent with the Zoning and Land Use Regulations;
 3. The proposed rezoning meets the Comprehensive Plan project standards;
 4. The proposed rezoning is consistent with public health, safety and welfare, as well as efficiency and economy in the use of land and its resources;
 5. The proposed rezoning is justified because there is an error in the current zoning, there have been changes in conditions in the vicinity or there are specific policies in the Comprehensive Plan that contemplate the rezoning;
 6. Adequate public facilities and services are available to serve the intended land uses;
 7. The proposed rezoning shall not create vehicular or pedestrian circulation hazards or cause parking, trash or service delivery congestion; and
 8. The proposed rezoning meets all applicable Town regulations and standards.
- I. The proposed transfer of density to the density bank is consistent with and the Comprehensive Plan because:
1. Land uses are envisioned to fit into the surrounding neighborhood.
 2. Single Family zoning is intended to be low density
 3. This application is reducing the density between the two lots by one single family density
- J. The proposed transfer of density to the density bank meets the criteria for the transfer of density to the density bank because:
1. The criteria for decision for a rezoning are met, since such density transfer must be processed concurrently with a rezoning development application;
 2. The density transfer meets the density transfer and density bank policies; and

3. The proposed density transfer meets all applicable Town regulations and standards.

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO, THAT THE TOWN COUNCIL APPROVES THE DENSITY TRANSFER AND REZONE OF LOT 517.

Section 2. Ordinance Effect

- A. This Ordinance shall have no effect on pending litigation, if any, and shall not operate as an abatement of any action or proceeding now pending under or by virtue of the ordinances repealed or amended as herein provided and the same shall be construed and concluded under such prior ordinances.
- B. All ordinances, of the Town, or parts thereof, inconsistent or in conflict with this Ordinance, are hereby repealed, replaced and superseded to the extent only of such inconsistency or conflict.

Section 3. Severability

The provisions of this Ordinance are severable and the invalidity of any section, phrase, clause or portion of this Ordinance as determined by a court of competent jurisdiction shall not affect the validity or effectiveness of the remainder of this Ordinance.

Section 4. Effective Date

This Ordinance shall become effective thirty days after the public hearing which is January 9, 2021.

Section 5. Public Hearing

A public hearing on this Ordinance was held on the 10th day of December, 2020
Remotely via ZOOM WEBINAR:

INTRODUCED, READ AND APPROVED by the Town Council of the Town of Mountain Village, Colorado on the 19th Day of November, 2020

TOWN OF MOUNTAIN VILLAGE:

**TOWN OF MOUNTAIN VILLAGE,
COLORADO, A HOME-RULE
MUNICIPALITY**

ATTEST:

By: _____
Laila Benitez, Mayor

Susan Johnston, Town Clerk

**HEARD AND FINALLY ADOPTED by the Town Council of the Town of Mountain Village,
Colorado this 10th day of December 2020**

**TOWN OF MOUNTAIN VILLAGE
TOWN OF MOUNTAIN VILLAGE,
COLORADO, A HOME-RULE
MUNICIPALITY**

By: _____
Laila Benitez, Mayor

ATTEST:

Susan Johnston, Town Clerk

Approved as To Form:

Paul Wisor, Town Attorney

I, Susan Johnston, the duly qualified and acting Town Clerk of the Town of Mountain Village, Colorado ("Town") do hereby certify that:

1. The attached copy of Ordinance No. 2020-__ ("Ordinance") is a true, correct and complete copy thereof.
2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town ("Council") at a regular meeting held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on November 19, 2020, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor				
Dan Caton, Mayor Pro-Tem				
Martinique Davis Prohaska				
Peter Duprey				
Patrick Berry				

Natalie Binder				
Jack Gilbride				

3. After the Council’s approval of the first reading of the Ordinance, notice of the public hearing, containing the date, time and location of the public hearing and a description of the subject matter of the proposed Ordinance was posted and published in the Telluride Daily Planet, a newspaper of general circulation in the Town, on _____ in accordance with Section 5.2b of the Town of Mountain Village Home Rule Charter.

4. A public hearing on the Ordinance was held by the Town Council at a regular meeting of the Town Council held via virtual Zoom meeting, Mountain Village, Colorado, on _____. At the public hearing, the Ordinance was considered, read by title, and approved without amendment by the Town Council, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	“Yes”	“No”	Absent	Abstain
Laila Benitez, Mayor				
Dan Caton, Mayor Pro-Tem				
Martinique Davis Prohaska				
Peter Duprey				
Patrick Berry				
Natalie Binder				
Jack Gilbride				

5. The Ordinance has been signed by the Mayor, sealed with the Town seal, attested by me as Town Clerk, and duly numbered and recorded in the official records of the Town.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Town this ___ day of _____ 2020.

Susan Johnston, Town Clerk

(SEAL)

RESOLUTION APPROVING A MINOR SCALE SUBDIVISION COMBINING LOTS 517 & 518 INTO LOT 518R

Resolution No. 2020-

- A. Katherine Lovejoy Petty and David Bruce Petty (“Owner”) are the owners of record of real property described as Lots 517 & 518 (“Property”).
- B. The Owner applied for a minor subdivision of these properties (“Application”).
- C. The proposed minor subdivision complies with the provisions of sections 17.4.13 of the Community Development Code (“CDC”).
- D. The Town Council conducted a public hearing at which it considered and approved the Application at a public meeting held on December 10, 2020 the “Public Hearing.”
- E. At the Public Hearing, the Town Council considered the Application’s submittal materials, and all other relevant materials, public letters and public testimony, and approved the Application with conditions as set forth in this Resolution.
- F. The Owner has, agreed to address, all conditions of approval of the Application imposed by Town Council.
- G. The Town Council finds the Applications meets the minor subdivision criteria for decision contained in CDC Section 17.4.14(D) as follows:

Minor Subdivision Criteria:

- 1. The lots resulting from the adjustment or vacation are in compliance with Town Zoning and Land Use Regulations and Subdivision Regulations;
- 2. The proposed subdivision is in general conformance with the goals, policies and provisions of the Comprehensive Plan;
- 3. Subdivision access is in compliance with Town standards and codes unless specific variances have been granted in accordance with the variance provisions of this CDC;
- 4. Easements are not affected, or have been relocated to the satisfaction of the utility companies and/or the benefited party under the easement or, in the case of vacated easements, the easement is no longer necessary due to changed conditions, and the easement vacation has been consented to by the benefited party under the easement; and
- 5. The proposed subdivision meets all applicable Town regulations and standards.

NOW, THEREFORE, BE IT RESOLVED THAT THE TOWN COUNCIL HEREBY APPROVES A MINOR SUBDIVISION COMBINING LOTS 517 & 518 INTO LOT 518R AND AUTHORIZES THE MAYOR TO SIGN THE RESOLUTION SUBJECT TO CONDITIONS SET FORTH IN SECTION 1 BELOW:

Section 1. Conditions of Approval

- 1) The Applicant will submit appropriate fees to staff for recordation with the San Miguel County Assessor's office within six months of approval.

- 2) Amend the plat prior to recordation to void the encroachment agreement for lot 518 at reception number 340741 for utilities and landscaping as it is no longer needed.
- 3) Staff will review the replat document to verify consistency with CDC Sections 17.4.13.N. Plat Standards, and CDC Section 3. Plat Notes and Certifications, and provide redline comments to the applicant prior to execution of the final mylar.
- 4) The minor subdivision approval is conditioned upon final approval of a density transfer by Town Council.
- 5) Staff has the authority to provide ministerial and conforming comments on the mylar prior to recordation.

Section 2. Resolution Effect

- A. This Resolution shall have no effect on pending litigation, if any, and shall not operate as an abatement of any action or proceeding now pending under or by virtue of the resolutions repealed or amended as herein provided and the same shall be construed and concluded under such prior resolutions.
- B. All resolutions, of the Town, or parts thereof, inconsistent or in conflict with this Resolution, are hereby repealed, replaced and superseded to the extent only of such inconsistency or conflict.

Section 3. Severability

The provisions of this Resolution are severable and the invalidity of any section, phrase, clause or portion of this Resolution as determined by a court of competent jurisdiction shall not affect the validity or effectiveness of the remainder of this Resolution.

Section 4. Effective Date

This Resolution shall become effective on December 10, 2020 (the “Effective Date”) as herein referenced throughout this Resolution.

Section 5. Public Hearing

A public hearing on this Resolution was held on the 10th day of December, 2020 Remotely via ZOOM WEBINAR:
https://zoom.us/webinar/register/WN_dXYQkgCNQ328-1e1ZEA9Lg

Approved by the Town Council at a public hearing held on December 10, 2020

Town of Mountain Village, Town Council

By: _____
 Laila Benitez, Mayor

Attest:

By: _____

Susan Johnston, Town Clerk

Approved as to Form:

Paul Wisor, Town Attorney

General Easement Encroachment Agreement

EXHIBIT F

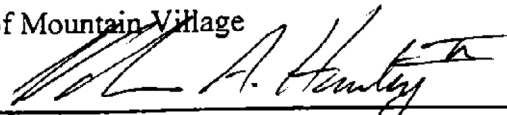
The Town of Mountain Village (Town) and the Mountain Village Metropolitan District (District) hereby grant the Owner (s) Bill and Paula Blueher and/or assigns permission for encroachment within the 16-foot general easement along the West and East boundary of Lot 518 Town of Mountain Village, that allows for the development of additional landscaping (trees, revegetation) and utility lines shown on Exhibit A attached hereto.

Development within the easement shall be performed at the owner's sole risk and expense. Should the Town, and/or the District, require the easement for any purpose deemed necessary in its/their sole and absolute discretion, including but not limited to, those uses set forth in the Land Use Ordinance, the Town, and/or the District reserves the right to interrupt owner's use of the easement. Any costs associated with reestablishing owner's use of the easement shall be the sole responsibility of the owner.

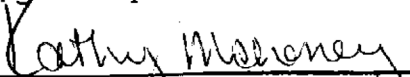
Owner hereby agrees to indemnify and hold harmless the Town and the District from any and all liability for loss, injury, damage or otherwise (including reasonable fees) arising out of or in any way either directly or indirectly resulting from the allowed encroachment and the use associated therewith.

Executed on this 26th day of March, ~~2007~~ 2001

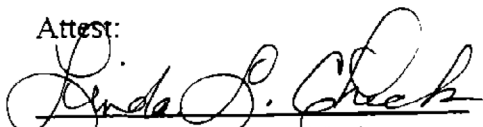
Town of Mountain Village


By: 
William A. Hanley III., Mayor

Mountain Village Metropolitan District

By: 
Kathy Mahoney, General Manager

Attest:


Linda Check, Town Clerk

By: 
Owner Signature

General Easement Encroachment

As an authorized representative of the Mountain Village Metropolitan District, I have reviewed the Site Plan dated 2/22/00, for Lot 518 and have determined we do not currently use nor do we, at this time, have plans to use the affected portion of the 16-foot general easement depicted in Exhibit A and hereby grant the Owner (s) and/or assigns permission for encroachment within the 16-foot general easement, as shown, that allows for the development of landscape and utility lines East & West property associated with the single family home on said lot.

Approved by: Bill Mahoney
Bill Mahoney, Field Manager
Mountain Village Metropolitan District

Date: 3-3-00

(SUBMIT TO THE DEPARTMENT OF PLANNING AND DESIGN REVIEW)

P.O. BOX 11064 113 LOST CREEK LANE TELLURIDE, COLORADO 81435
PHONE: 970-728-8000 FAX: 970-728-4342

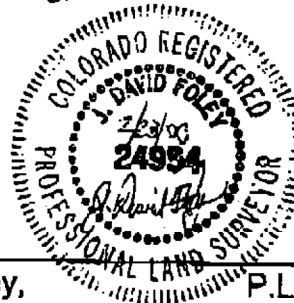
**Legal Description of Non-Exclusive Interest in Lot 518,
Town of Mountain Village**

Portions of Lot 518, Town of Mountain Village, according to the plat of Telluride Mountain Village, Filing 2, filed in the office of the Clerk and Recorder in Plat Book 1 at page 702, further described as follows:

Beginning at a point on the westerly boundary of said Lot 518 from which the southwest corner of said Lot 518 bears S 04°23'58" W, 85.00 feet;
Thence N 04°23'58" E, 120.00 feet along the westerly boundary of said Lot 518;
Thence S 85°36'02" E, 16.00 feet;
Thence S 04°23'58" W, 120.00 feet;
Thence N 85°36'02" W, 16.00 feet to the Point of Beginning,
County of San Miguel, State of Colorado.

AND

Beginning at a point on the easterly boundary of said Lot 518 from which the southeast corner of said Lot 518 bears S 08°15'00" W, 65.00 feet;
Thence N 08°15'00" E, 40.00 feet along the easterly boundary of said Lot 518;
Thence N 81°45'00" W, 16.00 feet;
Thence S 08°15'00" W, 40.00 feet;
Thence S 81°45'00" E, 16.00 feet to the Point of Beginning,
County of San Miguel, State of Colorado.



J. David Foley,

P.L.S. #24954

X:\doc\legals\16encroach.doc



Agenda Item No 10
PLANNING AND DEVELOPMENT SERVICES
DEPARTMENT

455 Mountain Village Blvd.
Mountain Village, CO 81435
(970) 369-8250

TO: Town Council; Town of Mountain Village
FROM: Amy Ward, Planner
FOR: Regular Meeting of December 10, 2020
DATE: November 24, 2020
RE: Consideration of a Resolution to approve a Minor Subdivision, specifically, a Lot Line Adjustment Between Lots 368 & 369 (approx. .49 acres)

APPLICATION OVERVIEW:

PROJECT GEOGRAPHY

Legal Description: Lots 368 & 369, Town of Mountain Village

Address: 118 Snowfield Dr., Mountain Village, CO 81435
Applicant/Agent: Elizabeth Foley
Owner: GCO LLC
Zoning: Single Family Residential
Existing Use: Single family home (Lot 368) and vacant land (lot 369)
Proposed Use: No Change
Lot Size: LOT 368 1.08 Acres
existing, 1.574 proposed
Lot 369 1.14 Acres
existing, .643 acres
proposed



Adjacent Land Uses:

- **North:** Open Space
- **South:** Single Family Residential
- **East:** Single Family Residential
- **West:** Single Family Residential

ATTACHMENTS

- Exhibit A: Applicant's Narrative
- Exhibit B: Existing Lot 368
- Exhibit C: Existing Lot 369
- Exhibit D: Proposed Re-Plat
- Exhibit E: Resolution

Case Summary and History:

The applicant proposes a lot line adjustment between Lot 368 and Lot 369 to transfer approximately .49 acres from Lot 369 to Lot 368.

Applicable CDC Requirement Analysis: The applicable requirements cited may not be exhaustive or all-inclusive. The applicant is required to follow all requirements even if an applicable section of the CDC is not cited. ***Please note that Staff comments and findings will be indicated by Blue Italicized Text.***

CDC Section 17.4.13.E.2 Minor Subdivision Criteria

Minor Subdivisions. The following criteria shall be met for the review authority to approve a lot line vacation, lot line adjustment, easement vacation or similar subdivision:

- a. The lots resulting from the adjustment or vacation are in compliance with Town Zoning and Land Use Regulations and Subdivision Regulations;

The lot line adjustment are in compliance with town zoning, land use and subdivision regulations.

- b. The proposed subdivision is in general conformance with the goals, policies and provisions of the Comprehensive Plan;

The Comprehensive Plan envisioned this area as a low density area of single family residential, this lot line adjustment does not change that use.

- c. Subdivision access is in compliance with Town standards and codes unless specific variances have been granted in accordance with the variance provisions of this CDC;

This criteria is being met, although the lot line adjustment decreases the frontage to the access tract, it is still well within the 50' minimum frontage requirement.

- d. Easements are not affected, or have been relocated to the satisfaction of the utility companies and/or the benefited party under the easement or, in the case of vacated easements, the easement is no longer necessary due to changed conditions, and the easement vacation has been consented to by the benefited party under the easement; and

Lot 369 has a sanitary sewer easement (Book 1, page 1229 Reception No. 274522). This will not be affected by the lot line adjustment.

Both Lots 368 & 369 share a non-development area (Filing 26, Dated 8/25/90, Note 7, Sheet 2 of 2, Plat Book 1, p. 1230) due to a wetland delineation. The wetland was re-delineated on 11/4/20, and has increased in size on Lot 369. This will affect how much of the lot is available for future development, however staff finds that the remaining portion of Lot 369 is still viable for the future development of a smaller single family home.

- e. The proposed subdivision meets all applicable Town regulations and standards.

Name	Prior Size	Proposed Size	Difference in square feet
Lot 368	1.08 acres	1.574 acres	+.49 acres
Lot 369	1.14 acres	.643 acres	-.49 acres

Staff Recommendation: Staff recommends the Town Council approve the requested minor subdivision, to allow for a minor lot line adjustment that transfers approximately .49 acres from Lot 368 to Lot 369. If Town Council deems this application to be appropriate, staff suggests the following motion and conditions.

Proposed Motion:

“I move to approve by a Resolution, a Minor Subdivision application specifically, a lot line adjustment between Lots 368 & 369 with the findings as outlined in the staff report and subject to the following conditions:

1. The Applicant will submit appropriate fees to staff for recordation with the San Miguel County Assessor's office within six months of approval.
2. Staff will review the final proposed plat document to verify consistency with CDC Sections 17.4.13.N. Plat Standards, and CDC Section 3. Plat Notes and Certifications and provide redline comments to the applicant prior to the execution of the final mylar.
3. Staff has the authority to provide ministerial and conforming comments on the mylar prior to recordation.

/aw

Dear Town of Mountain Village,

To the best of my knowledge, the replat by which 369 reduces from 1.14 acres to .64 acres, and adjacent Lot 368 absorbs the difference, meets all TMV zoning and land use and subdivision regulations. The proposed subdivision is in general conformance with the goals, policies, and provisions of the TMV Comprehensive Plan. No variances have been requested for this lot line adjustment. Access to Lot 369 is in compliance with Town standards. Access to Lot 368 is already built and in compliance prior to this application, and will not change. Easements are not affected or have been relocated to the satisfaction of the utility companies and/or the benefited party under the easement, to the best of my knowledge. Again, based on my knowledge the proposal before you meets all applicable TMV regulations and standards. Thank you for your consideration of this lot line adjustment proposal.

Best regards,

Elizabeth Foley
Agent for Randeep Grewal, Grewal Homes, LLC

updated

SURVEYOR'S CERTIFICATE

I, Steven J. Slivensky, do hereby certify that this Improvement Survey Plat was prepared for Security Land Title Guaranty Company and was performed under my direct responsibility, supervision, and checking, and that the information contained herein is true and accurate to the best of my knowledge.

I further certify that the improvements on the above described parcel on this date, November 15, 2007, except utility connections, are entirely within the boundaries of the parcel, except as shown, that there are no encroachments upon the described premises by improvements on any adjoining premises, except as indicated, and that there is no apparent evidence or sign of any easement crossing or burdening any part of said parcel, except as noted.



Steven J. Slivensky

LEGAL DESCRIPTION

Lot 368, Telluride Mountain Village, Filing 26, according to the Plat recorded December 31, 1991 in Plat Book 1 at Page 1229, County of San Miguel, State of Colorado.

NOTES

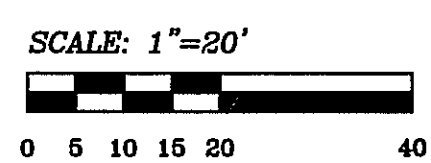
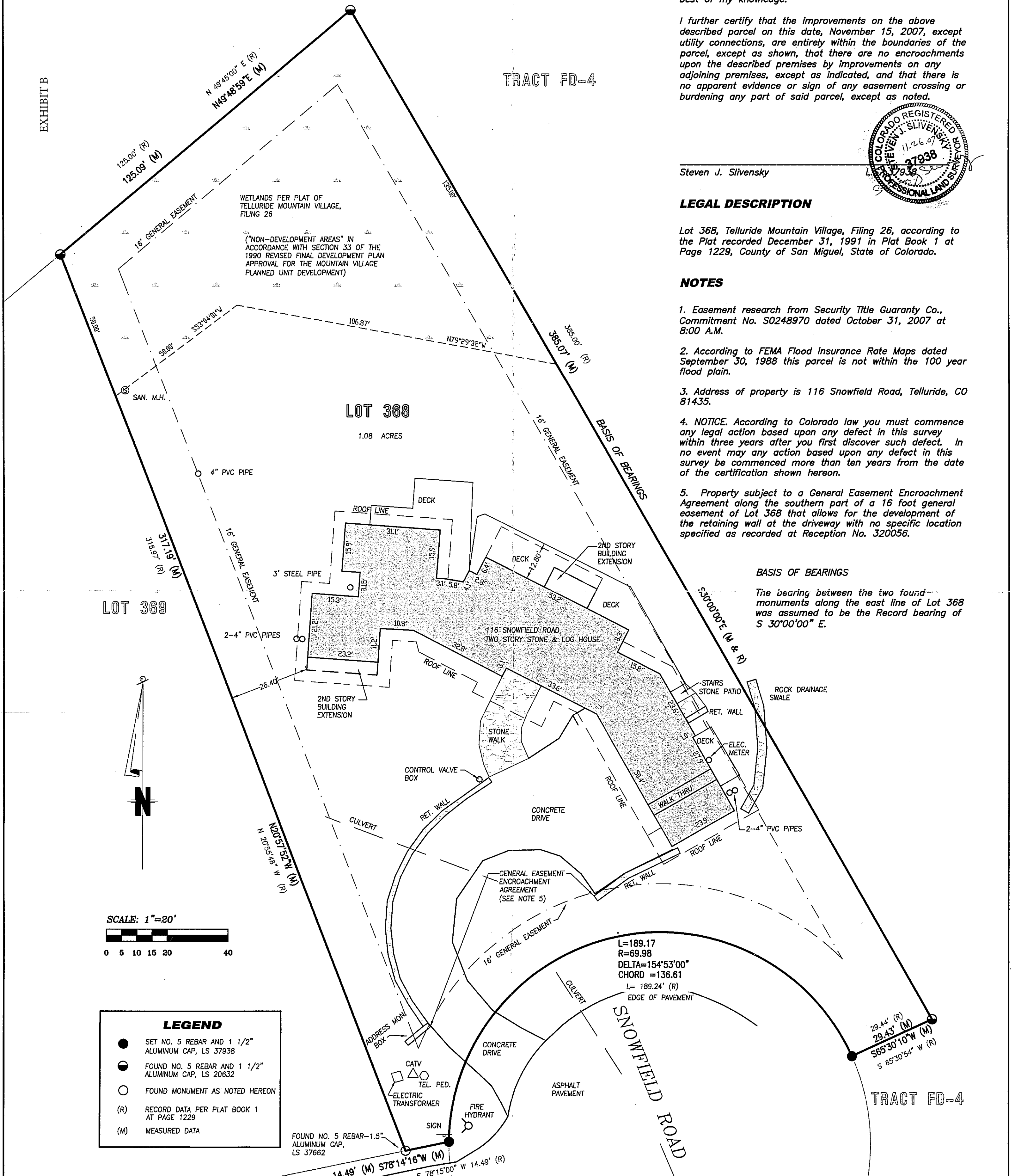
- Easement research from Security Title Guaranty Co., Commitment No. S0248970 dated October 31, 2007 at 8:00 A.M.
- According to FEMA Flood Insurance Rate Maps dated September 30, 1988 this parcel is not within the 100 year flood plain.
- Address of property is 116 Snowfield Road, Telluride, CO 81435.
- NOTICE: According to Colorado law you must commence any legal action based upon any defect in this survey within three years after you first discover such defect. In no event may any action based upon any defect in this survey be commenced more than ten years from the date of the certification shown hereon.
- Property subject to a General Easement Encroachment Agreement along the southern part of a 16 foot general easement of Lot 368 that allows for the development of the retaining wall at the driveway with no specific location specified as recorded at Reception No. 320056.

BASIS OF BEARINGS

The bearing between the two found monuments along the east line of Lot 368 was assumed to be the Record bearing of S 30°00'00" E.

EXHIBIT B

TRACT FD-4



LEGEND

- SET NO. 5 REBAR AND 1 1/2" ALUMINUM CAP, LS 37938
- FOUND NO. 5 REBAR AND 1 1/2" ALUMINUM CAP, LS 20632
- FOUND MONUMENT AS NOTED HEREON
- (R) RECORD DATA PER PLAT BOOK 1 AT PAGE 1229
- (M) MEASURED DATA

Improvement Survey Plat
LOT 368, TELLURIDE MOUNTAIN VILLAGE

Project Mgr:	SS
Technician:	SS
Checked by:	
Start date:	11.14.07



970-728-6153 970-728-6050 fax
 PO Box 1385
 125 W. Pacific Ave., Suite B-1
 Telluride, Colorado, 81435

Drawing path:	Q:\JOBS\97012\DWG\ISP-11-07	Sheet 1 of 1	Project #: 97012
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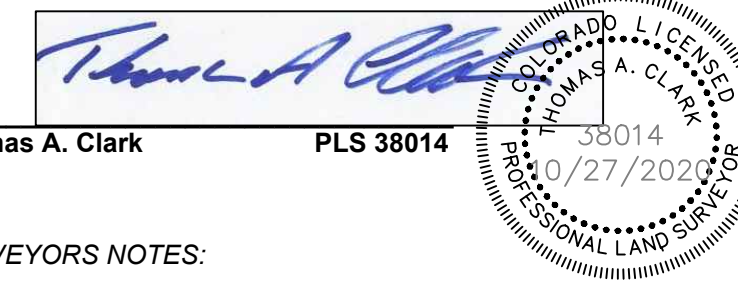
PROPERTY DESCRIPTION:

LOT 369, Telluride Mountain Village, Filing No. 26, according to the plat recorded in Plat Book 1 at Page 1229,
 County of San Miguel,
 State of Colorado.

IMPROVEMENT LOCATION CERTIFICATE:

I hereby certify that this Improvement Location Certificate was prepared for Land Title Guarantee Company and that it is not a Land Survey Plat or Improvement Survey Plat, and that it is not to be relied upon for the establishment of fences, buildings, or other future improvement lines.

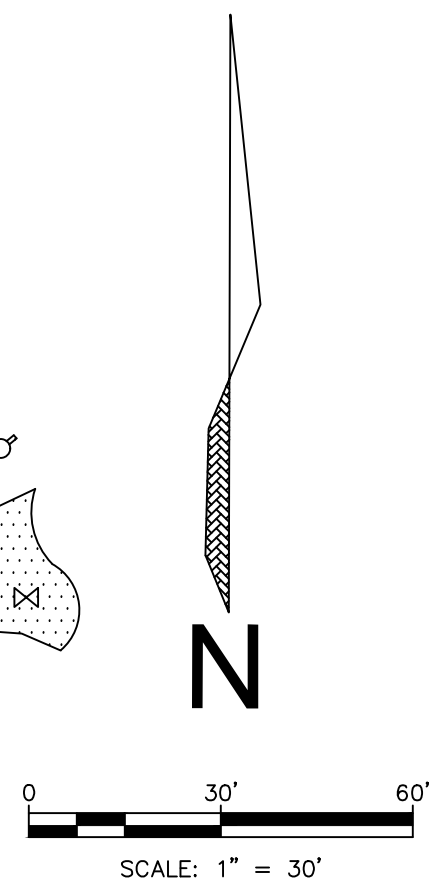
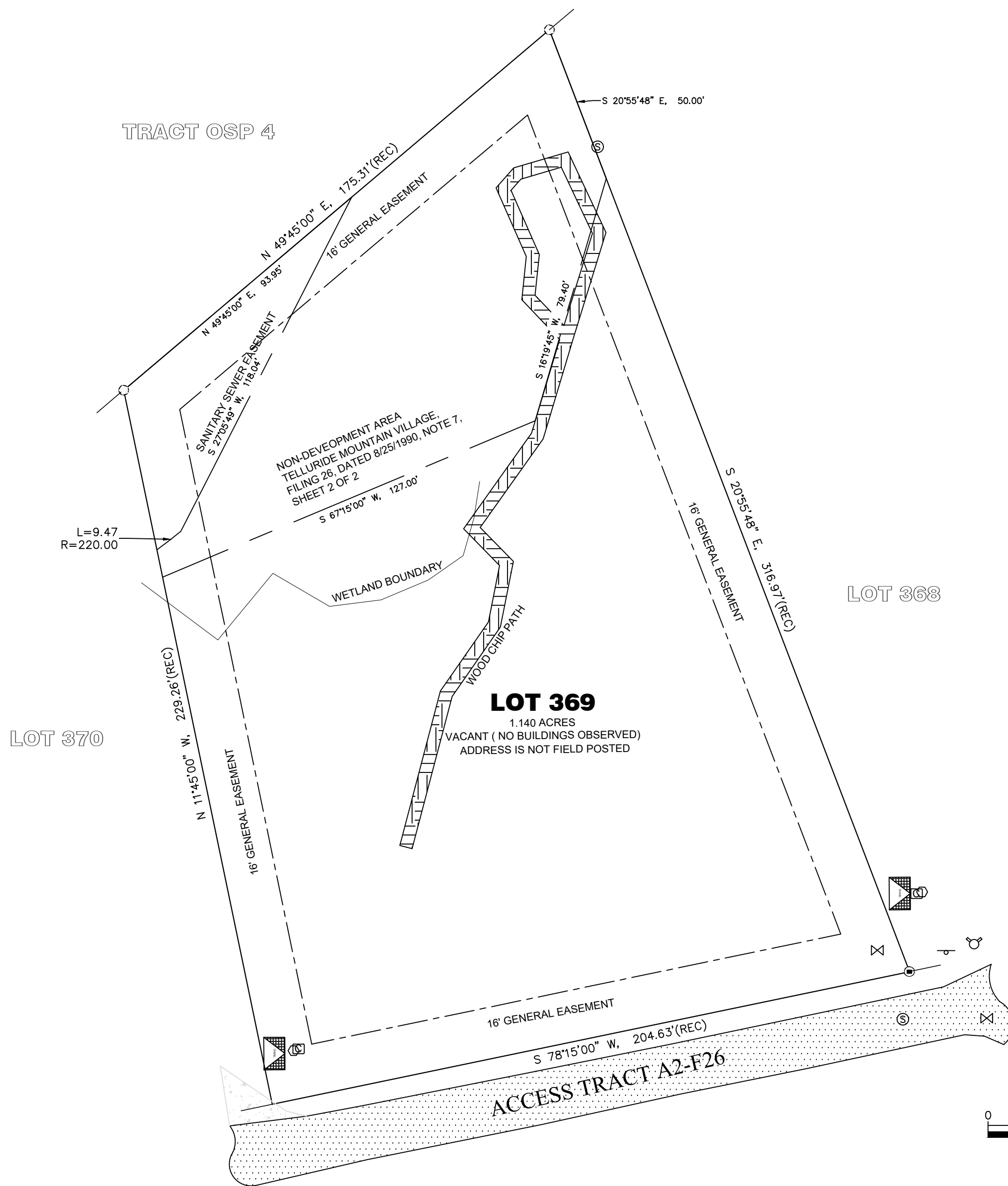
I further certify that the improvements on the above described parcel on this date, 11/8/2018 except utility connections, are entirely within the boundaries of the parcel, except as shown, that there are no encroachments upon the described premises except as indicated, and that there is no apparent evidence or sign of any easement crossing or burdening any part of said parcel, except as noted.



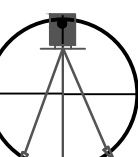
Thomas A. Clark PLS 38014

SURVEYORS NOTES:

- Easement research and property description provided by LAND TITLE GUARANTEE COMPANY - TELLURIDE, Order Number TLR86010591 effective on 9/16/2020 at 5:00 P.M.
- According to FEMA Flood Insurance Rate Map 008113C0287D Panel Number 0287 dated September 30, 1992 this parcel is within Zone X.
- This survey is valid only if a printed or electronic copy has a seal and signature of the surveyor noted within the statement above.
- The word certify as used hereon means an expression of professional opinion regarding the facts of this survey and does not constitute a warranty or guarantee, expressed or implied.
- This survey is prepared for the exclusive use of the party or parties indicated within the surveyor's statement. Said statement does not extend to any unnamed person or parties without an expressed statement by the surveyor naming said entities.
- NOTICE: According to Colorado law you must commence any legal action based upon defect in this survey within three years after you first discover such defect. In no event may any action based upon any deficit in this survey be commenced more than ten years from the date of the certification shown hereon.



LEGEND:	
	CONCRETE DRIVEWAY
	FOUND #5 REBAR WITH 1 1/2" ALUMINUM CAP LS 37632
	FOUND #5 REBAR WITH 1 1/2" ALUMINUM CAP LS 20632
	TRANSFORMER
	TELEPHONE PEDESTAL
	SEWER MAN HOLE
	SIGN
	WATER VALVE
	FIRE HYDRANT





VICINITY MAP

PROPERTY DESCRIPTION:

LOT 368 AND LOT 369, TELLURIDE MOUNTAIN VILLAGE, FILING 26, ACCORDING TO THE PLAT RECORDED DECEMBER 31, 1991 IN PLAT BOOK 1 AT PAGE 1229.

COUNTY OF SAN MIGUEL.

STATE OF COLORADO.

CERTIFICATE OF OWNERSHIP:

KNOW ALL MEN BY THESE PRESENTS that the undersigned parties, being all of the Owners in fee simple of all real property described as follows, do hereby make and approve the lot line adjustment reflected in this LOT LINE ADJUSTMENT FOR LOTS 368 AND LOT 369 TELLURIDE MOUNTAIN VILLAGE, FILING 26, SECTION 4, T42N, R9W, N.M.P.M. SAN MIGUEL COUNTY, COLORADO.

LOT 368, Telluride Mountain Village, Filing No. 26, according to the plat recorded in Plat Book 1 at Page 1229.

County of San Miguel, State of Colorado.

AND

LOT 369, Telluride Mountain Village, Filing No. 26, according to the plat recorded in Plat Book 1 at Page 1229.

County of San Miguel, State of Colorado.

OWNERS CERTIFICATE:

By: _____ Date: _____

NAME _____

State of _____

JSS.

County of _____

Subscribed to and acknowledged before me this ____ day of _____, 2020,

by _____

Witness my hand and official seal.

My commission expires: _____

Notary Public

LAND SURVEYORS CERTIFICATE:

I, Thomas A. Clark of All Points Land Survey LLC., a Professional Land Surveyor licensed under the laws of the State of Colorado, do hereby certify that the LOT LINE ADJUSTMENT FOR LOTS 368 AND LOT 369 TELLURIDE MOUNTAIN VILLAGE, FILING 26, SECTION 4, T42N, R9W, N.M.P.M. SAN MIGUEL COUNTY, COLORADO shown hereon has been prepared under my direct responsibility and checking and accurately represents a survey conducted under my direct supervision. This survey complies with applicable provisions of Title 38, Article 51, C.R.S. to the best of my knowledge and belief.

IN WITNESS WHEREOF, I here unto affix my hand and official seal this ____ day of _____, A.D. 2020

Thomas A. Clark PLS. 38014

NOTES:

1. Approval of this Plat may create a vested property right pursuant to Article 68 of Title 24, C.R.S. as amended.

2. Easement research and property description provided by LAND TITLE GUARANTEE COMPANY - TELLURIDE. Order Number TLR86010591 effective on 09/16/2020 at 5:00 P.M.

3. Bearings for this survey are based on found monuments on the northern boundary of Lot 369 having the recorded bearing of N49°45'00"E according to the plat recorded in Plat Book 1, at Page 1229, as shown here on.

4. Lineal units represented on this map are in U.S. Survey Feet or a decimal portion thereof.

NOTES OF CLARIFICATION:

a. The Configuration of the following lots, tracts and right-of-ways have been modified by this Replat: Lot 368 and Lot 369

b. The following lots have been created by this Replat: None

c. The following lots have been deleted by this Replat: None

6. The word certify as used hereon means an expression of professional opinion regarding the facts of this survey and does not constitute a warranty or guarantee, expressed or implied.

7. This survey is prepared for the exclusive use of the party or parties indicated within the surveyor's statement. Said statement does not extend to any unnamed person or parties without an expressed statement by the surveyor naming said entities.

8. NOTICE: According to Colorado law you must commence any legal action based upon defect in this survey within three years after you first discover such defect. In no event may any action based upon any defect in this survey be commenced more than ten years from the date of the certification shown hereon.

9. Wet lands were delineated in 11/4/2020 by Chris Hazen of The Terra Firm, Inc. PO Box 362 Telluride, Colorado 81435.

TITLE INSURANCE COMPANY CERTIFICATE:

Land Title Guarantee Company does hereby certify that we have examined the title to all lands herein shown on this Property Line Adjustment Plat and that the title to this land is in the names of those persons shown in the Certificate of Ownership which is on the face hereof and is free of all liens and taxes, except as follows:

Title Insurance Company Representative _____ Date _____

TOWN OF MOUNTAIN VILLAGE APPROVAL:

I, Laila Benitez, as Mayor of the Town of Mountain Village, Colorado, do hereby certify that this Property Line Adjustment Plat has been approved by the Town by Resolution No. _____ and has authorized and directed me to execute this document.

Laila Benitez, as Mayor _____ Date _____

I, Michelle Haynes, as Planning and Development Services Director of the Town of Mountain Village do hereby certify that this Property Line Adjustment Plat has been approved by the Town by Resolution No. _____

Michelle Haynes, _____ Date _____
as Planning and Development Services Director

TREASURERS CERTIFICATE:

According to the records of the County of San Miguel Treasurer there are no liens against this subdivision or any part thereof for unpaid state, county municipal or local taxes or special assessments due and payable, in accordance with Land Use Code Section 3-101.

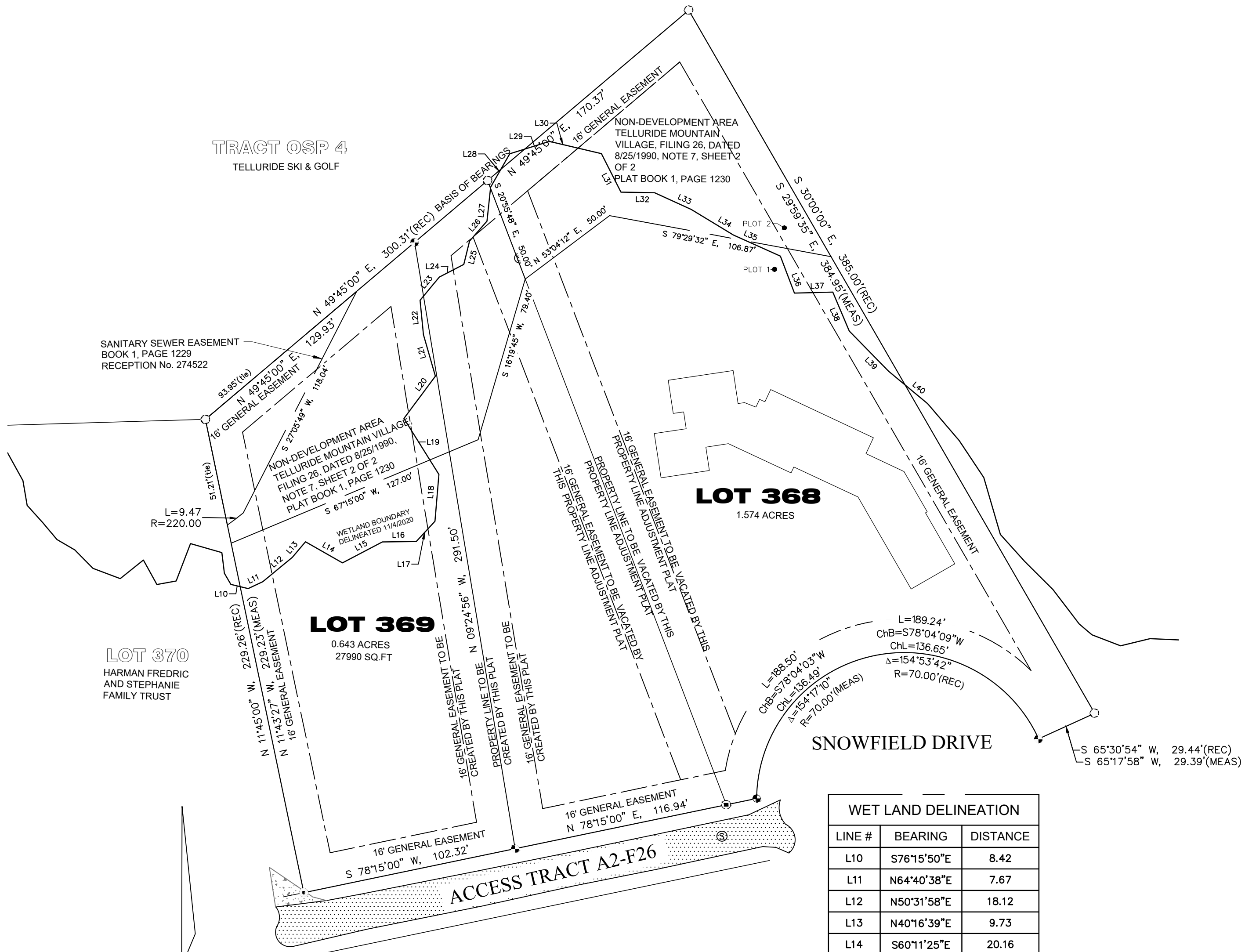
Dated this: _____ day of _____, 2020

San Miguel County Treasurer

RECORDER'S CERTIFICATE:

This Property Line Adjustment was filed for record in office of the San Miguel Clerk and Recorder on this ____ day of _____, 2020, at Plat Book Number _____, Page Number _____, Reception Number _____, Time _____.

San Miguel County Clerk



LINE #	BEARING	DISTANCE
L10	S76°15'50"E	8.42
L11	N64°40'38"E	7.67
L12	N50°31'58"E	18.12
L13	N40°16'39"E	9.73
L14	S60°11'25"E	20.16
L15	N62°16'24"E	21.40
L16	N89°13'48"E	16.07
L17	N42°40'50"E	13.03
L18	N04°57'13"E	22.27
L19	N32°04'50"W	31.29
L20	N36°40'41"E	25.02
L21	N16°05'59"W	20.50
L22	N05°32'30"W	16.40
L23	N39°31'13"E	14.29
L24	N62°44'42"E	13.11
L25	N13°35'08"E	11.38
L26	N41°17'36"E	12.60
L27	N05°59'56"E	16.22
L28	N29°51'38"E	18.23
L29	N72°43'26"E	19.67

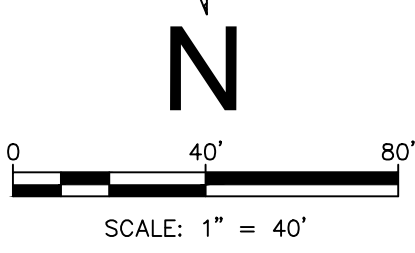
LINE #	BEARING	DISTANCE
L30	S76°45'16"E	25.39
L31	S26°55'33"E	20.46
L32	S89°01'46"E	15.94
L33	S65°26'12"E	19.13
L34	S58°46'20"E	23.34
L35	S65°49'40"E	24.39
L36	S20°54'04"E	18.78
L37	N88°38'21"E	18.23
L38	S22°50'37"E	20.05
L39	S44°21'37"E	26.66
L40	S50°19'12"E	24.11

LEGEND:

CONCRETE DRIVEWAY

SET #5 REBAR 18" LONG WITH 1 1/2" ALUMINUM CAP LS 37632
 FOUND #5 REBAR WITH 1 1/2" ALUMINUM CAP LS 37632
 FOUND #5 REBAR WITH 1 1/2" ALUMINUM CAP LS 20632
 FOUND BRASS TAG WITH NO L.S. NUMBER

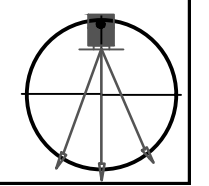
(MEAS) INDICATES FIELD MEASURED BEARING AND DISTANCE
 (REC) INDICATES RECORD BEARING AND DISTANCE



LOT LINE ADJUSTMENT FOR LOTS 368 AND LOT 369 TELLURIDE MOUNTAIN VILLAGE, FILING 26, SECTION 4, T42N, R9W, N.M.P.M. SAN MIGUEL COUNTY, COLORADO.

ALL POINTS LAND SURVEY L.L.C.
 PO BOX 754 OPHIR, COLORADO 81435 (970) 708-9694

DATE: 8/14/2020	JCC	JOB# 18077
DRAWN BY	JCC	SHEET-1-OF-1
CHECKED BY	JCC	



**RESOLUTION OF THE TOWN COUNCIL
OF MOUNTAIN VILLAGE, RESOLUTION APPROVING A MINOR SUBDIVISION, A LOT
LINE ADJUSTMENT TO LOTS 368 & 369**

RESOLUTION NO. 2020

- A. GCO LLC ("Owners") are the owners of record of real property described as Lots 368 & 369, Town of Mountain Village, County Of San Miguel, State Of Colorado, respectively.
- B. The Owners have requested approval of the minor subdivision application to adjust the lot line between Lots 368 & 369 ("Application").
- C. The Owners have addressed, or agreed to address, all conditions of approval of the Application imposed by Town Council.
- D. The Town Council finds that the minor subdivision meets the criteria for decision set forth in Section 17.4.13 of the CDC as follows:
 - 1. The lots resulting from the replat are in compliance with Town Zoning and Land Use Regulations and Subdivision Regulations;
 - 2. The Comprehensive Plan Envisioned this area as a low density area of single family residential, this lot line adjustment does not change that use.
 - 3. Subdivision access complies with Town standards and codes.
 - 4. Easements are not affected, or have been relocated to the satisfaction of the utility companies and/or the benefited party under the easement or, in the case of vacated easements, the easement is no longer necessary due to changed conditions, and the easement vacation has been consented to by the benefited party under the easement; and
 - 5. The proposed subdivision meets all applicable Town regulations and standards.

NOW, THEREFORE, BE IT RESOLVED THAT THE TOWN COUNCIL HEREBY APPROVES THE MINOR SUBDIVISION AND AUTHORIZES THE MAYOR TO SIGN THE RESOLUTION SUBJECT TO THE FOLLOWING CONDITIONS:

- 1. The Applicant will submit appropriate fees to staff for recordation with the San Miguel County Assessor's office within six months of approval.
- 2. Staff will review the final proposed plat document to verify consistency with CDC Sections 17.4.13.N. Plat Standards, and CDC Section 3. Plat Notes and Certifications and provide redline comments to the applicant prior to the execution of the final mylar.
- 3. Staff has the authority to provide ministerial and conforming comments on the mylar prior to recordation.

Section 1. Resolution Effect

- A. This Resolution shall have no effect on pending litigation, if any, and shall not operate as an abatement of any action or proceeding now pending under or by virtue of the resolutions repealed or amended as herein provided and the same shall be construed and concluded under such prior resolutions.
- B. All resolutions, of the Town, or parts thereof, inconsistent or in conflict with this Resolution, are hereby repealed, replaced and superseded to the extent only of such inconsistency or conflict.

Section 2. Severability

The provisions of this Resolution are severable and the invalidity of any section, phrase, clause or portion of this Resolution as determined by a court of competent jurisdiction shall not affect the validity or effectiveness of the remainder of this Resolution.

Section 3. Effective Date

This Resolution shall become effective on _____, 2020 (the “Effective Date”) as herein referenced throughout this Resolution.

Section 4. Public Meeting

A public meeting on this Resolution was held on the 10th day of December, 2020 remotely via Zoom.

Approved by the Town Council at a public meeting held on December 10th, 2019.

Town of Mountain Village, Town Council

By: _____
Laila Benitez, Mayor

Attest:

By: _____
Susan Johnston, Town Clerk

Approved as to Form:

Paul Wisor, Town Attorney



**Agenda Item No. 11
PLANNING AND DEVELOPMENT SERVICES
DEPARTMENT**

455 Mountain Village Blvd.
Mountain Village, CO 81435
(970) 369-8250

TO: Mountain Village Town Council

FROM: John Miller, Senior Planner

FOR: Town Council Meeting, December 10, 2020

DATE: December 2, 2020

RE: Second Reading, Public Hearing, and Council vote on, an Ordinance approving a density transfer and rezone application located at Lot 37, Columbia Place Condominiums, to rezone Units 5-12 from a Hotel Efficiency zoning designation to a Lodge zoning designation; pursuant to Community Development Code Sections 17.4.9 & 17.4.10.

PROJECT GEOGRAPHY

Legal Description: *Condominium Units 5,6,7,8,9,10,11,12 Columbia Place Condominiums Phase 1 Lot 37*

Address: 562 Mountain Village Blvd

Owner: Multiple Owners (see applicant narrative and planning file)

Zoning: Village Center

Existing Use: Hotel Efficiency

Proposed Use: Lodge

Adjacent Land Uses:

- **North:** Village Center
- **South:** Village Center
- **East:** Village Center
- **West:** Village Center

ATTACHMENTS

- Exhibit A: Applicant's narrative
- Exhibit B: Floor plans
- Exhibit C: Square Footage of Units



CASE SUMMARY:

Robert Stenhammer (Applicant), acting on behalf of the Owners of Units 5, 6, 7, 8, 9, 10, 11, and 12 at Columbia Place Condominiums, Lot 37, is requesting to rezone the eight residential units listed above from Hotel Efficiency zoning designations to a Lodge zoning designations. In order to accomplish this request, the units in question must meet the rezoning criteria and must fit within the definition of a Lodge zoning designation unit per the Community Development Code (CDC).

A lodge unit is defined as a two-room space plus a mezzanine with up to two separate baths and a full kitchen.

COLUMBIA PLACE (LOT 37) HISTORY

Zoning Designation History of Columbia Place:

Columbia Place was established prior to the Mountain Village's incorporation, in 1987 through a replat of Lot 37, 38, Tract OS-3 and Tract OS-3C (Reception No. 247761) and then a subsequent condominium platting process. This replat increased the size of Lot 37 slightly, but also rezoned Lot 37 and 38 as follows:

<u>Lot</u>	<u>Previous Size</u>	<u>New Size Per this Plat</u>
37	3375 sq. ft.	4214 sq.ft.
38	7188 sq. ft.	8893 sq.ft.

<u>Lot</u>	<u>Previous Use</u>	<u>New Use per this Replat</u>	<u>Population #'s</u>
37	5 Condominium Units	8 Hotel Efficiency Units	16
38	10 Condominium Units	14 Hotel Efficiency Units	28

Columbia Place's Condominium Map and Declarations were recorded under a Subdivision Exemption granted by the San Miguel County Commission in 1988 (Reception No. 253008). The 1988 Condo Map describes two commercial units and eight residential units as documented below. There is no mention of allocated parking in the original subdivision exemption and rather implies the use of surface parking. There were no parking requirements at the time of the development approvals for Columbia Place and in fact the MV Center was at the time considered to be a pedestrian village; thus, no parking was required or constructed purposefully.

TOTAL AREAS	
UNIT	CLEAR AREA IN SQUARE FEET
COMMERCIAL UNIT A	3674.1
COMMERCIAL UNIT B	3594.1
RESIDENTIAL UNIT 5	1115.7
RESIDENTIAL UNIT 6	692.9
RESIDENTIAL UNIT 7	844.5
RESIDENTIAL UNIT 8	671.3
RESIDENTIAL UNIT 9	859.5
RESIDENTIAL UNIT 10	682.4
RESIDENTIAL UNIT 11	870.0
RESIDENTIAL UNIT 12	689.6

Zoning

Under the current CDC provisions a Hotel Efficiency zoning designation is defined as “a habitable two (2) room space, or one (1) room plus a mezzanine, with separate bath and limited kitchen facilities used for Short Term Accommodations. Limited kitchen facilities may include a sink, microwave, two-element burner and a six (6) cubic foot (maximum) refrigerator. These units may be in a condominium community.”

Note: Hotel Efficiency is one of the early zoning designations defined by the County and adopted by the Town of Mountain Village when incorporated. Anecdotally, Columbia Place constitutes one of the only instances of Hotel Efficiency units built in the Mountain Village, while 21 units are unbuilt and platted or in the density bank and unassigned. This zoning designation is typically for short term rental accommodations, has restrictions of the overall features of the kitchen, and requires 2 units of density. With the evolution of zoning designations, we believe there is no compelling reason for anyone to build hotel efficiencies in the future when you can build a lodge unit with use flexibility, less density, and the same parking and size requirements

A Lodge zoning designation is defined as “A zoning designation that means a two (2) room space plus a mezzanine with up to two separate baths and a full kitchen. These units may be in a condominium community”.

Note: This zoning designation has no restriction of length of accommodations and can be used as a full-time dwelling unit. There are no restrictions on kitchen features and requires 0.75 units of density. Each unit requires 0.5 parking spaces.

CRITERIA, ANALYSIS, AND FINDINGS

The criteria for the decision to evaluate a variance and/or rezone that changes the zoning designation and/or density allocation assigned to a lot is listed below. The following criteria must be met for the review authority to approve the applications:

Chapter 17.4: DEVELOPMENT REVIEW PROCEDURES

17.4.9: Rezoning Process

(***)

3. Criteria for Decision: (***)

- a. The proposed rezoning is in general conformance with the goals, policies and provisions of the Comprehensive Plan;

Columbia Place is contemplated for redevelopment as Parcel H in the Mountain Village Comprehensive Plan. As part of the plan, Parcel H directs the town to “encourage redevelopment of the [condos] to provide hotbeds”, as well as requiring commercial first level storefronts, and pedestrian connections.

Although the Comprehensive Plan’s vision for redevelopment indicates redevelopment into hotbeds, the applicants are not proposing redevelopment but rather bringing their unit type into compliance with their existing use voluntarily. No building permits will be needed as part of the rezone and density transfer process because there are no unit changes needed or contemplated with this application.

- b. The proposed rezoning is consistent with the Zoning and Land Use Regulations;

The Zoning and Land Use Regulations allow for a rezone from hotel efficiency units to lodge units provided these criteria are met and the unit meets the definition

of a lodge unit. The Village Center Zoning allows for broad uses including lodge units. The units in question exceed the required density necessary as they all have 2 units of density and meet the definition of a lodge given their floorplans. Each owner will have excess density that will be placed in the density bank should Town Council approve the density transfer and rezone application. Should the board determine that this is approvable as it relates to meeting the definition of a lodge unit appropriate, then these criteria can be met. These criteria can only be met if the parking or in lieu parking payment requirement has been met.

- c. The proposed rezoning meets the Comprehensive Plan project standards;

The Comprehensive Plan project standards for Columbia Place are based on the redevelopment of Parcel H. Thus, this criterion is not applicable.

- d. The proposed rezoning is consistent with public health, safety, and welfare, as well as efficiency and economy in the use of land and its resources;

The proposed rezoning presents no public health, safety or welfare issues and is an efficient use of what is a mixed-use building carrying residential attributes.

- e. The proposed rezoning is justified because there is an error in the current zoning, [and/or] there have been changes in conditions in the vicinity [and/] or there are specific policies in the Comprehensive Plan that contemplate the rezoning;

The proposed rezone is due to a change in condition in the vicinity, namely recent education and voluntary compliance regarding efficiency lodge and hotel efficiency zoning designations.

- f. Adequate public facilities and services are available to serve the intended land uses;

No additional public facilities are needed for the rezone thus, they are adequate.

- g. The proposed rezoning shall not create vehicular or pedestrian circulation hazards or cause parking, trash or service delivery congestion; and

No change or negative impact.

- h. The proposed rezoning meets all applicable Town regulations and standards.

The application will be compliant with all applicable town regulations and standards at the time that the parking is obtained, and the additional density is transferred into the density bank. Staff is requesting that any approval condition that requisite density has been transferred prior to the recordation of the associated ordinance rezoning the units.

17.4.10: Density Transfer Process

(***)

D. Criteria for Decision

(***)

2. Class 4 Applications. The following criteria shall be met for the Review Authority to approve a density transfer.

- a. The criteria for decision for a rezoning are met since such density transfer must be processed concurrently with a rezoning development application (except for MPUD development applications);
- b. The density transfer meets the density transfer and density bank policies; and.
- c. The proposed density transfer meets all applicable Town regulations and standards.

Provided that parking is obtained or a parking in-lieu fee is established, these criteria would be met, noting that Units 5 & 8 currently meet the parking requirement.

DESIGN REVIEW BOARD RECOMMENDATION: The Design Review Board reviewed the application for the rezone and density transfer and variance request for Lot 37 concurrently at their September 3, 2020, Regular Meeting, and voted 4-2 to recommend Town Council approval of the item. The dissenting DRB Members took issue with the lack of parking as required by the CDC.

STAFF ANALYSIS

The existing configuration of the eight residential units currently meets the definition of a lodge unit per the CDC. The applicants have a total of 16 person-equivalent density units cumulatively and are only required to have a total of 6-person equivalent density units for the proposed rezone. There are no on-site property management services or other amenities that would indicate accommodations use like a hotel. Columbia Place is identified in the Comprehensive Plan as noted within this memo, and Town Council must determine if failure to meet these redevelopment standards would limit the ability to approve this request. Otherwise, this application meets the Town criteria for a rezone application.

Staff recommends the Council consider the development timeline of Lot 37 in relation to the requested parking variance and determine if the requests for a density transfer and rezone of Units 5 – 12 are appropriate. As noted above, units 5 and 8 have purchased parking for their respective units within other parking areas in the Mountain Village and the rezoning of these units could otherwise be approved absent of the approvals for Units 6, 7, 9, 10, and 11.

RECOMMENDED MOTIONS:

Based on Council feedback at the first reading of this item, the following recommended motion has been provided.

Motion of Approval for Units 5-12:

I move to approve, an Ordinance regarding a density transfer and rezone located at Lot 37, Columbia Place Condominiums, to rezone Units 5-12 from a Hotel Efficiency zoning designation to a Lodge zoning designation with the following findings and conditions as noted in the staff report of record dated December 2, 2020.

(see following page)

Findings:

- 1. The parking requirements for Units 5 and 8 have been satisfied.*
- 2. Upon payment in full of the Parking In-Lieu Fee, then the parking requirement for Unit 6, 7, 9, 10, 11, and 12 will be met. Alternatively, the purchase of a parking space within the Mountain Village by each respective owner can satisfy the parking requirement consistent with the CDC.*

Conditions:

- 1. Prior to the recordation of the Ordinance approving the Density Transfer and Rezone, each respective owner shall demonstrate that the parking requirements of the CDC have been met, as applicable.*
- 2. If the respective owner determines that purchasing of a parking space is preferable to the established payment in-lieu fee, then each parking space shall be deed restricted to remain with the associated lodge unit in perpetuity or until the use of the lodge unit ceases.*
- 3. The applicants should work with the Columbia Place HOA to update the declarations to recognize Units 5, 6, 7, 8, 9, 10, 11, and 12 as Lodge units.*
- 4. The Lot list shall be updated to reflect the rezone from eight hotel efficiency units to eight lodge units.*
- 5. The applicant shall demonstrate the remaining unused density has been transferred into the Town Density Bank prior to recording the associated ordinance rezoning the units from hotel efficiency to lodge units.*

This motion is based on the findings and conditions as noted in the staff report of record dated December 2, 2020 with notice of such hearing as required by the Community Development Code.

/jjm



REZONING/DENSITY TRANSFER APPLICATION

Planning & Development Services
 455 Mountain Village Blvd.
 Mountain Village, CO 81435
 970-728-1392
 970-728-4342 Fax
 cd@mtnvillage.org

Revised 2.26.18

REZONING/DENSITY TRANSFER APPLICATION			
APPLICANT INFORMATION			
Name: Robert Stenhammer		E-mail Address: robert@telluriderealestates.com	
Mailing Address: TREC - 567 Mountain Village Blvd #106A		Phone: 970-708-7771	
City: Mountain Village	State: CO	Zip Code: 81435	
Mountain Village Business License Number: 000387			
PROPERTY INFORMATION			
Physical Address: Columbia Place Condominiums		Acreage:	
Zone District: Village Center	Zoning Designations: Hotel Efficiency	Density Assigned to the Lot or Site: 16 Person Equivalent	
Legal Description: Units 5,6,7,8,9,10,11,12 COLUMBIA PLACE CONDOMINIUMS PHASE I LOT 37			
Existing Land Uses: Hotel Efficiency Units			
Proposed Land Uses: Lodge Units			
OWNER INFORMATION			
Property Owner: See Exhibit A for Owners Information		E-mail Address:	
Mailing Address:		Phone:	
City:	State:	Zip Code:	
DESCRIPTION OF REQUEST			
Request to re-zone all 8 of Columbia Place properties from Hotel Efficiency Units to Lodge Units. Additionally, 6 of the 8 Units are requesting parking variances.			

Columbia Place Re-Zone Application – Hotel Efficiency to Lodge Unit Narrative

Background

The Town of Mountain Village recent changes and definition improvements of the Community Development Code (CDC) relating to zoning designations has caused the Columbia Place HOA and all 8 of its condominium owners to pursue this re-zone in unanimity. The CDC defines a maximum 29-night consecutive usage limit and states that Hotel Efficiency units not be used a primary residence. These recent zoning clarifications are a property restriction that reduces property values and much needed long-term housing. Thus, the Columbia Place HOA and owners thank you for your consideration of this re-zone application.

Re-zone Criteria for Columbia Place

The proposed rezoning is in general conformance with the goals, policies, provisions, and standards of the Comprehensive Plan:

- Section 8 in the Mountain Village Center Sub-Area Plan included in the Comprehensive Plan references *“Encourage the redevelopment of Columbia Place Condos to provide hotbeds as envisioned by the Comprehensive Plan”*. However, it seems a discussion about re-development of Columbia Place seems frivolous in light of the Village Center vacant land still available for original development. These lots ripe for new development include 161-CR, Lot 30, Lot 27A/32, and Lot 109R. A re-development of Columbia Place would also take a 100% owner vote; for which there is no appetite by the owners to do so.
- The hotbed reference in the Comprehensive Plan was also done so at a time before the proliferation of the vacation rental industry. Hotbeds as referenced in the Comprehensive Plan are relating to properties with hotel-like amenities; of which there are none at Columbia Place. Today there are 437 unique properties with capacity from 2 people condominiums to 25 people single family homes. There properties are the new hotbeds for Mountain Village

The proposed rezoning is consistent with the Zoning and Land Use Regulations:

- The Columbia Place Hotel Efficiency units have 2-person density equivalent. The re-zone to Lodge is .75-person density equivalent. Thus, each unit owner will have an extra 1.25 units of density. These units of density require TMVOA dues to continue to be paid on them. My recommendation is to transfer all the remaining units of density ($1.25 \times 8 = 10$ -person equivalent of density) to the Columbia Place HOA to hold as an asset as the density is currently not in demand - but may be valuable at a future date.
- Lodge Unit Criteria:
 - Two room spaces plus a mezzanine – All 8 units meet this criteria
 - Up to two separate baths – All 8 units meet this criteria
 - A full kitchen – All 8 units meet this criteria
 - No Hotel Like Amenities – Columbia Place has zero Hotel like amenities
 - .5 Parking Spaces per Unit – There is no and never has been any deeded parking spaces available for Columbia Place since the project was built without any parking. Additionally, a parking variance for Columbia Place was given previously by the Town. 2

of the 8 owners have acquired separate deeded parking spaces (not attached to Columbia Place) at significant expense.

The proposed rezoning is consistent with public health, safety and welfare, as well as efficiency and economy in the use of land and its resources:

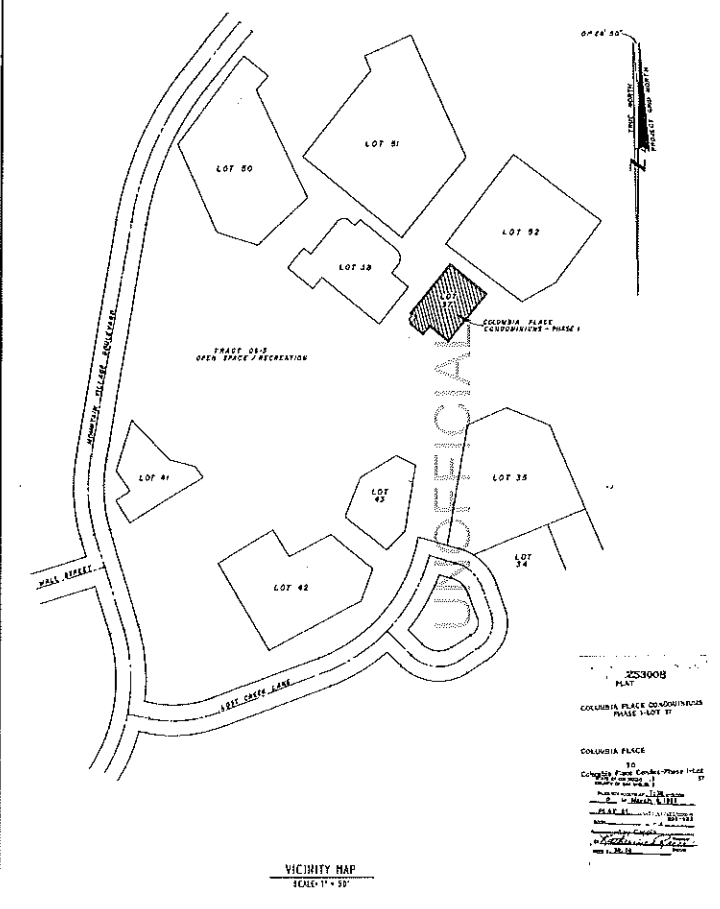
- The re-zone of Columbia Place from Hotel Efficiency to Lodge Unit with the parking variance is the highest and best use of the property from a property value, property usage and constituent property rights.
- There are no health or safety concerns.

The applicant is submitting appropriate documentation:

- Application
- Narrative
- Parking Variance
- Plat Map and Floor Plans
- Deeds

Columbia Place Condo Summary

- 8 total units owned by 8 separate owners – all of which wish to re-zone to Lodge Unit.
- 2 units are owner occupied.
- 5 units are short term rented generating valuable sales tax and overnight parking revenue.
- 2 of 8 units have owner purchased “after market” parking spaces. The other 6 are requesting a parking variance.



- LIST OF PATENTED AND REGISTERED DEEDS**
1. Easement No. 1 (See Sheet 3)
 Received by the Declarant and in common as ECEP
 Partitions with utility water, ingress and egress, foundation
 and foundations, roof overhangs,
 LCD: Balcony overhang - RU 3.
 0.2311 acres more or less.
 Filed for record April 1, 1997, Book 435, pages 233 to 235.
 2. Easement No. 2 (See Sheet 3)
 ECEP: Ingress and egress, retaining wall, roof overhang, foundation
 and foundations, plaster, access over and through patio to SEE's,
 foundation.
 LCD: Patio - CU A, three planters - CU A, balcony overhang - RU 7,
 RU 10, and RU 8
 0.0270 acres more or less.
 Filed for record April 1, 1997, Book 435, pages 233 to 235.
 3. Easement No. 3 (See Sheet 3)
 Received by the Declarant and in common as ECEP
 Closed mechanical access and fresh storage.
 LCD: Ingress and egress shared with Lot 31, Telluride
 Mountain Village, filing 1, San Miguel County, Colorado - CU B,
 0.0242 acres more or less.
 Filed for record April 1, 1997, Book 435, pages 233 to 241.
 4. Easement No. 5 (See Sheet 3)
 Received by the Declarant and in common as ECEP
 Ingress and egress, walkway and driveway, roof overhang,
 foundation and foundations.
 LCD: Masonry planter - CU A, balcony overhang - RU 5,
 0.0174 acres more or less.
 Filed for record April 1, 1997, Book 435, pages 240 to 246.
 5. Easement No. 8 (See Sheet 3)
 Received by the Declarant and in common as ECEP
 Airspace easement for overhead driveway and construction space
 up to 40 feet above the ground connecting buildings upon Lots 37
 and 38.
 0.0140 acres more or less.
 Filed for record April 1, 1997, Book 435, pages 240 to 246.
 6. Easement No. 9 (See Sheet 3)
 ECEP: Pool overhang, foundation, foundation, ingress and egress,
 foundation,
 LCD: Masonry planter - CU A, balcony overhang and designated on
 plan.
 0.0130 acres more or less.
 Filed for record April 1, 1997, Book 435, pages 240 to 246.

TOTAL AREAS	
UNIT	CLEAR AREA IN SQUARE FEET
COMMERCIAL UNIT A	3474.7
COMMERCIAL UNIT B	3594.7
RESIDENTIAL UNIT 5	1115.7
RESIDENTIAL UNIT 6	692.0
RESIDENTIAL UNIT 7	664.9
RESIDENTIAL UNIT 8	671.3
RESIDENTIAL UNIT 9	859.1
RESIDENTIAL UNIT 10	682.4
RESIDENTIAL UNIT 11	678.0
RESIDENTIAL UNIT 12	583.6

COUNTY COMMISSIONER'S CERTIFICATE

Subdivision map filed by the Declarant and in common as ECEP
 San Miguel County has not reviewed this subdivision for compliance with
 Colorado Revised Statute 38-27-101, et seq. pursuant to request for
 Subdivision Exemption granted by San Miguel Board of County Commissioners
 this 21st day of April, 1997, A.S.
John P. ...

DECLARANT'S CERTIFICATE

Declaration of covenants, conditions, and restrictions are recorded in the
 office of the Clerk and Recorder of San Miguel County, Colorado in
 Book 435, Page 233-246.

COUNTY TREASURER'S CERTIFICATE

I, the undersigned County Treasurer for and of County of San Miguel, State of
 Colorado, do hereby certify that there are no unpaid taxes, levied and
 sales or special assessments not yet payable as assessed or accrued in this
 office on the plat described herein.
 Dated this 21st day of April, 1997, A.D.
John P. ...
 San Miguel County Treasurer

TITLE INSURANCE COMPANY CERTIFICATE

I do hereby certify that we have examined the title to all lands herein
 planned and that the title to this land is in the name of Columbia Place,
 a Colorado Limited Partnership and is free and clear of all liens and
 encumbrances, except: THAT THE PLAT
DOES NOT REFLECT THE
EXISTING AND RECORD
IN BOOK 435 OF PUBLIC RECORDS
OF SAN MIGUEL COUNTY, COLORADO
ON APRIL 1, 1997
AS SHOWN ON PLAT NO. 253008
AS SHOWN ON PLAT NO. 253008
AS SHOWN ON PLAT NO. 253008
AS SHOWN ON PLAT NO. 253008
 Certified to: STANLEY B. ...

RECORDING CERTIFICATE

This Condominium Map was filed for record in the office of the Clerk and
 Recorder of San Miguel County on this 21st day of April
 1997, A.D.
 Book 435 of
 Page 241-243
 Reception No. ASB 907
 Year 1997
John P. ...
 San Miguel Title Company
 John P. ... President

PLATFOR BASE, F.S.B. - Formerly Int. National Bank of Salt Lake

This condominium map of Columbia Place Condominiums - Phase 2 - Lot 37 is
 approved by the Thatcher Bank, F.S.B. - formerly the Int. National Bank of
 Salt Lake, this 21st day of April, 1997, A.D.
 By: *John P. ...*

Origin of Bearings: The north line S 1/2 SE 1/4 of Section 34, Township 43
 North, Range 9 West of the New Mexico Principal Meridian Range S 69°16'30" E
 with all other bearings contained herein relative thereto. This bearing was
 related 0°26'50" clockwise from Range 9. The survey was shown on the
 Telluride County boundary map dated October 18, 1893. This relation was done
 in accordance with the project bearings established previously by BNS&L,
 Inc., Denver, Colorado.

Note: The bearings given on this plat are grid bearings and are based upon
 the Telluride County grid system.

Notwithstanding to Columbia Place Condominiums Phase I, the plat shall be based
 upon the grid to this survey. The survey shall be based upon the grid bearing
 given on this plat. In the event any other bearing is given on this survey
 the surveyor shall be held liable for the error of the bearing shown
 herein.

DESIGNED BY: R.L.C.
 CHECKED BY: J.C.B.

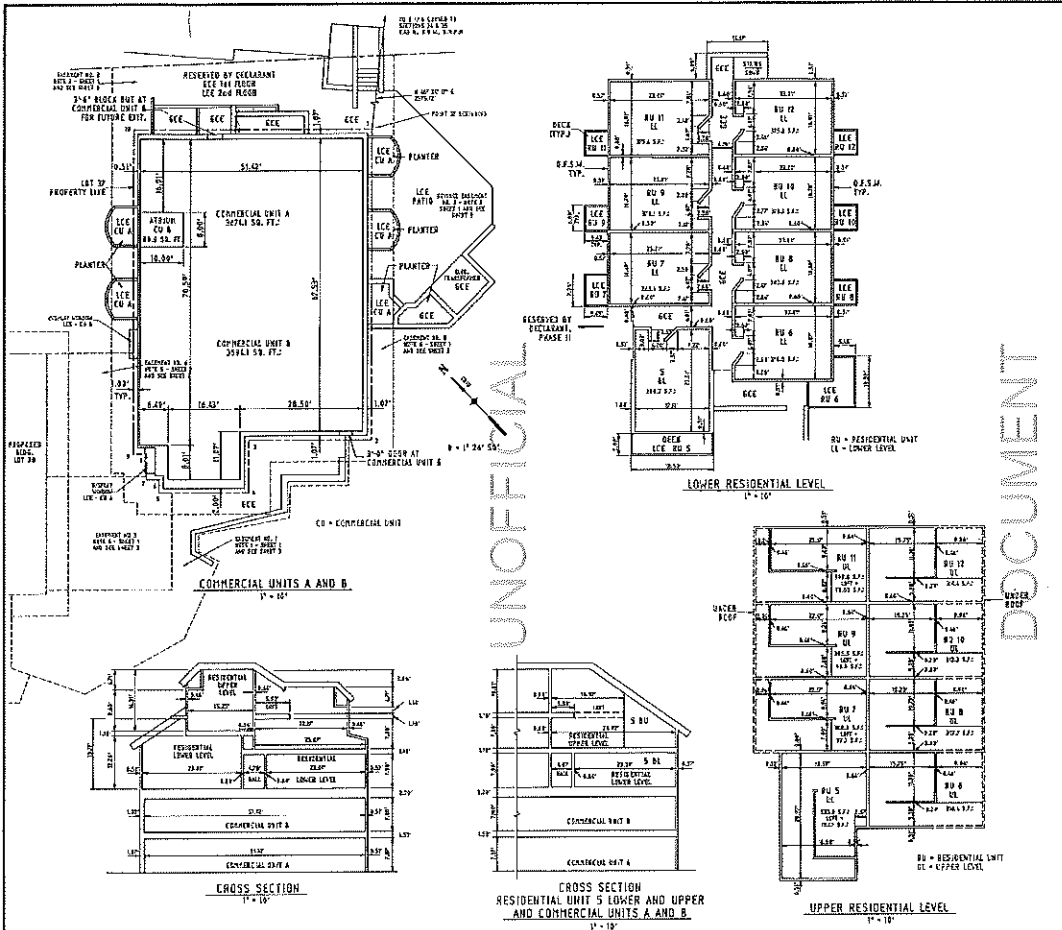
REVIEWED BY: J.C.B.
 DATE: 4/21/97
 FOR BANNER ASSOCIATES, INC.

BANNER
 BANNER ASSOCIATES, INC.
 2727 E. BROADWAY, SUITE 100, DENVER, CO 80231
 (303) 733-1234
 (303) 733-1235
 (303) 733-1236

NO.	REVISION	DATE	DESCRIPTION	BY	CHKD

COLUMBIA PLACE LIMITED PARTNERSHIP
 TELLURIDE, COLORADO
 PLAN OF
 COLUMBIA PLACE CONDOMINIUMS - PHASE I - LOT 37
 SAN MIGUEL COUNTY, COLORADO

SCALE: 1" = 30'
 SHEET NO. 1 OF 3



Owner's Certificate

KNOW ALL MEN BY THESE PRESENTS, That Columbia Place, a Colorado Limited Partnership in the name of Lot 37, Telluride Mountain Village, Filing 1 and has by these presents acknowledged the above said condominium units as shown on this map of Phase I under the name and style of COLUMBIA PLACE CONDOMINIUMS - PHASE I - LOT 37.

Lot 37 of Telluride Mountain Village, Filing 1 is located in the NE 1/4 of Section 3, T.42N., R.109W., M.P.M., County of San Miguel, State of Colorado and is more fully described as follows as incumbered:

- Beginning at the westerly corner of Lot 37, whence the South 178 curve in Sections 36 and 35, T.42N., R.109W., P.M.2-3, bears N 62° 21' 0" E, 255.00 feet;
- Thence S 39° 00' 00" W, 71.50 feet;
- Thence N 51° 00' 00" W, 28.50 feet;
- Thence S 39° 00' 00" W, 12.50 feet;
- Thence N 51° 00' 00" W, 23.50 feet;
- Thence N 31° 00' 00" E, 3.00 feet;
- Thence N 31° 00' 00" E, 3.00 feet;
- Thence N 31° 00' 00" E, 6.00 feet;
- Thence N 51° 00' 00" W, 3.00 feet;
- Thence S 39° 00' 00" E, 74.00 feet;
- Thence S 51° 00' 00" E, 55.00 feet to the Point of Beginning.

Lot 37 as described above contains 0.037 acres more or less.

Columbia Place, a Colorado Limited Partnership
 By: William C. Beane
 Mr. Beane, General Partner

State of Colorado 1 1st
 County of San Miguel 1 1st

Subscribed and sworn to before me, the undersigned officer on this 18th day of January, 1988 by the above Certificate, General Partner, Columbia Place, a Colorado Limited Partnership.

Witness my hand and official seal:
 My commission expires: 3/1/92

William C. Beane
 Notary Public for the State of Colorado, CO 81201

Surveyor's Certificate

I, Wallace E. Beane, a Professional Land Surveyor, do hereby certify that the map of Columbia Place Condominiums - Phase I - Lot 37 shown herein was prepared by myself and the survey done which it was prepared was under my supervision and that all things were laid and correct to the best of my knowledge and belief.

In witness whereof, I hereunto set my hand and seal this 18th day of January, 1988.

Wallace E. Beane

NOTICE: According to Colorado law each owner has the right to file a lien claim against the other owners when there have been any delinquent dues. If you do not pay the dues listed hereon you subject to this lien which is a lien in favor of the other owners and the other owners are not liable for the delinquent dues.

DATE: 1/18/88

CELEBRATED BY: WILLIAM C. BEANE

DESCRIPTION: COLUMBIA PLACE LIMITED PARTNERSHIP

MAP OF: COLUMBIA PLACE CONDOMINIUMS - PHASE I - LOT 37

TELLURIDE MOUNTAIN VILLAGE, FILING 1

SAN MIGUEL COUNTY, COLORADO

TELLURIDE, COLORADO

SCALE: 1" = 10'

DATE: 1-18-88

SHEET NO.: 2 of 3

UNOFFICIAL DOCUMENT

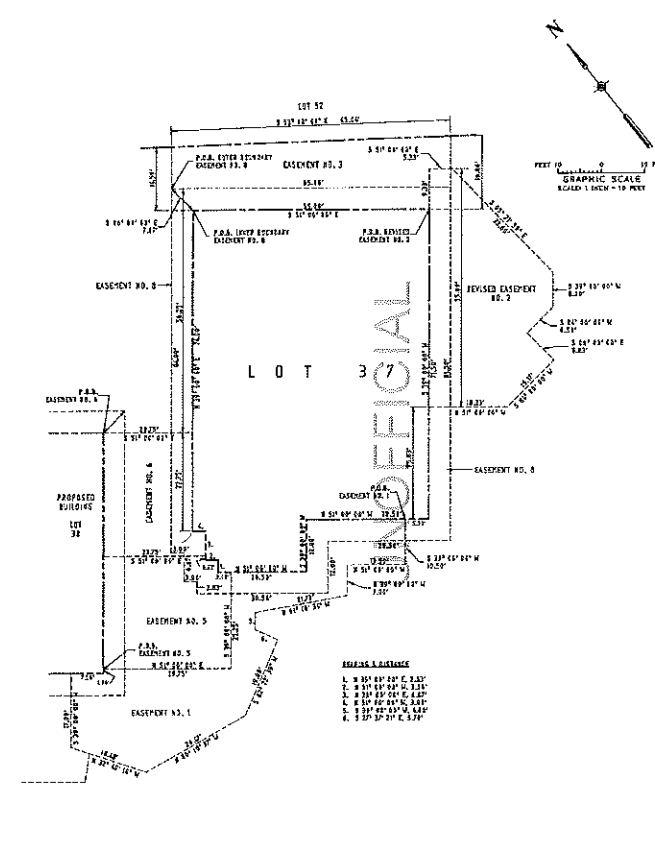
DESIGNED BY:	REVIEWED:
DATE:	DATE:
CHECKED BY:	REVIEWED:
DATE:	DATE:

BANNER

BANNER ENGINEERING, INC. - ENGINEERING CONSULTING & ARCHITECTURE
 21222 DANFORTH AVENUE, SUITE 100, DENVER, COLORADO 80224
 303.755.2211

4511 W. 46TH AVENUE, DENVER, CO 80212 - 303.755.2211

NO.	DATE	DESCRIPTION	BY	CHKD



LEGAL DESCRIPTION OF EASEMENTS NO. 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12

EASEMENT NO. 1
 Beginning at the intersection of the easterly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and the westerly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and extending easterly 100 feet to the centerline of the easement.

EASEMENT NO. 2
 Beginning at the intersection of the easterly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and the westerly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and extending easterly 100 feet to the centerline of the easement.

EASEMENT NO. 3
 Beginning at the intersection of the easterly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and the westerly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and extending easterly 100 feet to the centerline of the easement.

EASEMENT NO. 4
 Beginning at the intersection of the easterly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and the westerly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and extending easterly 100 feet to the centerline of the easement.

EASEMENT NO. 5
 Beginning at the intersection of the easterly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and the westerly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and extending easterly 100 feet to the centerline of the easement.

EASEMENT NO. 6
 Beginning at the intersection of the easterly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and the westerly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and extending easterly 100 feet to the centerline of the easement.

EASEMENT NO. 7
 Beginning at the intersection of the easterly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and the westerly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and extending easterly 100 feet to the centerline of the easement.

EASEMENT NO. 8
 Beginning at the intersection of the easterly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and the westerly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and extending easterly 100 feet to the centerline of the easement.

EASEMENT NO. 9
 Beginning at the intersection of the easterly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and the westerly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and extending easterly 100 feet to the centerline of the easement.

EASEMENT NO. 10
 Beginning at the intersection of the easterly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and the westerly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and extending easterly 100 feet to the centerline of the easement.

EASEMENT NO. 11
 Beginning at the intersection of the easterly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and the westerly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and extending easterly 100 feet to the centerline of the easement.

EASEMENT NO. 12
 Beginning at the intersection of the easterly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and the westerly boundary of Parcel No. 1 of Section 16, T. 133 N., R. 103 W., S. 100 E., and extending easterly 100 feet to the centerline of the easement.

DRAWN BY: S.A.C.	REVISIONS: DATE: _____ FOR _____	BANNER BANNER ASSOCIATES, INC. • CONSULTING ENGINEERS • ARCHITECTS 2124 PENNSYLVANIA • DENVER, COLORADO 80202 • (303) 733-7242 405 E. MAIN • SUITE 4 • ASPEN, COLORADO • (970) 925-3441	REVISION: _____ DATE: _____ DESCRIPTION: _____ BY: _____	COLUMBIA PLACE LIMITED PARTNERSHIP MAP OF COLUMBIA PLACE CONDOMINIUMS - PHASE I - LOT 37 TELEPHONE MOUNTAIN RESERVE, PLUMB I SAN JUAN COUNTY, COLORADO	TELLURIDE, COLORADO SCALE: 1" = 10' SHEET NO.: 3 of 3	DATE: 1-21-09
CHECKED BY: U.F.B.	REVISIONS: DATE: _____ FOR BANNER ASSOCIATES, INC.		SHEET NO.: 3 of 3			

EXHIBIT B
SHARING RATIOS

TOTAL AREAS		SHARING RATIO
<u>Unit</u>	<u>Clear area in square feet</u>	<u>% per unit</u>
Commercial Unit A	3674.1	26.85 ^{26.85}
Commercial Unit B	3594.1	26.24 ^{26.24}
Residential Unit 5	1115.7	8.14 ^{8.14}
Residential Unit 6	692.9	5.06
Residential Unit 7	844.5	6.16 ^{6.16}
Residential Unit 8	671.3	4.92 ^{4.92}
Residential Unit 9	859.5	6.72 ^{6.72}
Residential Unit 10	682.4	4.98
Residential Unit 11	870.0	6.35
Residential Unit 12	689.6	5.03
Total Square Feet	13,694.1	100.00%

ORDINANCE NO. 2020-__

ORDINANCE OF THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO APPROVING A REZONE AND DENSITY TRANSFER FOR LOT 37, COLUMBIA PLACE CONDOMINIUMS, UNITS 5, 6, 7, 8, 9, 10, 11, AND 12 – REZONING FROM EIGHT HOTEL EFFICIENCY ZONING DESIGNATION UNITS TO EIGHT LODGE ZONING DESIGNATION UNITS AND TRANSFERRING RESULTING EXCESS DENSITY TO THE DENSITY BANK.

RECITALS

- A. Robert Stenhammer (“**Applicant**”), acting on behalf of the owners of Units 5, 6, 7, 8, 9, 10, 11, and 12 (“**Owners**”) has submitted to the Town: (1) a rezoning and density transfer development application for a rezone of Units 5, 6, 7, 8, 9, 10, 11, and 12, Columbia Place Condominiums (Lot 37) from eight Hotel Efficiency units to eight Lodge Units (“**Application**”), pursuant to the requirements of the Community Development Code (“**CDC**”).
- B. Contemporaneously with the Application, Applicant requested on behalf of the owners of Units 6, 7, 9, 10, 11, and 12 that the Town establish a Parking In-Lieu Fee for the aforementioned units in order to satisfy the CDC parking requirements for Lodge Units (“**Payment In-Lieu**”).
- C. The proposed rezoning is to rezone eight Hotel Efficiency units into eight Lodge Units pursuant to the requirements of the CDC at Section 17.4.9.
- D. In order to rezone Units 5, 6, 7, 8, 9, 10, 11, 12, the owners of these units will need to transfer resulting excess density into the density bank prior to recordation of this Ordinance in accordance with Section 17.4.10 of the CDC.
- E. In order to rezone Units 6, 7, 9, 10, 11, and 12, the owners of these units would need to meet the parking requirement of 0.5 parking spaces per unit. Town Council considered a Parking In-Lieu Fee Payment at its December 3, 2020, meeting to establish the required fee for each Unit owner to otherwise meet the parking requirements for Lodge Units.
- F. The Property has the following zoning designations pursuant to the Official Land Use and Density Allocation List and zoning as set forth on the Town Official Zoning Map:

Lot	Acreage	Zone District	Zoning Designation	Actual Units	Person Equivalent per Actual Unit	Total Person Equivalent Density
Zoned Density						
37	4,214 sq. ft.	Village Center	Efficiency Hotel	8	2	16
			Commercial			
Total Zoned Density:				8		16
Unbuilt Density				0		0

- G. At a duly noticed public hearing held on September 3, 2020, the DRB considered the Application, testimony and public comment and recommended to the Town Council that the Application be approved with conditions pursuant to the requirement of the CDC.

- H. At its regularly scheduled meeting held on October 15, 2020, the Town Council conducted a public hearing pursuant to the CDC and after receiving testimony and public comment, continued the first reading and public hearing to November 19, 2020.
- I. At its regularly scheduled meeting held on November 19, 2020, the Town Council conducted a public hearing pursuant to the CDC and after receiving testimony and public comment, closed the hearing and approved this Ordinance on first reading and set a public hearing on December 10, 2020.
- J. At its regularly scheduled meeting held on December 10, 2020, the Town Council conducted a public hearing on this Ordinance, pursuant to the Town Charter and after receiving testimony and public comment, closed the hearing and approved the Applications and this Ordinance on second reading.
- K. This Ordinance rezones Lots 37 as follows:

Lot	Acreage	Zone District	Zoning Designation	Actual Units	Person Equivalent per Actual Unit	Total Person Equivalent Density
Zoned Density						
37	4,214 sq. ft.	Village Center	Lodge	8	.75	6
			Commercial			
Total Zoned Density:				8		6
Excess Density to Bank				0		10

- L. This Ordinance approves a density transfer and rezone converting eight Hotel Efficiency units to eight Lodge Units. Commercial space remains unchanged.
- M. The meeting held on December 10, 2020, was duly publicly noticed as required by the CDC Public Hearing Noticing requirements, including but not limited to notification of all property owners within 400 feet of the Property, posting of a sign and posting on the respective agendas.
- N. The Town Council hereby finds and determines that the Applications meet the Rezoning Process Criteria for Decision as provided in CDC Section 17.4.9(D) as follows:

Rezoning Findings

1. The proposed rezoning is in general conformance with the goals, policies and provisions of the Comprehensive Plan.
2. The proposed rezoning is consistent with the Zoning and Land Use Regulations.
3. The proposed rezoning meets the Comprehensive Plan project standards.
4. The proposed rezoning is consistent with public health, safety and welfare, as well as efficiency and economy in the use of land and its resources.
5. The proposed rezoning is justified because there is an error in the current zoning, there have been changes in conditions in the vicinity or there are specific policies in the Comprehensive Plan that contemplate the rezoning.
6. Adequate public facilities and services are available to serve the intended land uses.

7. The proposed rezoning shall not create vehicular or pedestrian circulation hazards or cause parking, trash or service delivery congestion.
 8. The proposed rezoning meets all applicable Town regulations and standards with the approval of the Variance from the parking requirements for Units 7, 9, 10, 11 and 12.
- O. The Town Council finds that the Applications meet the Rezoning Density Transfer Process criteria for decision contained in CDC Section 17.4.10(D)(2) as follows:

Density Transfer Findings

1. The parking requirements for Units 5 and 8 have been satisfied through the purchase of off-site parking.
2. Upon payment in full of the Parking In-Lieu Fee, then the parking requirement for Unit 6, 7, 9, 10, 11, and 12 will be met. Alternatively, the purchase of a parking space within the Mountain Village by each respective owner can satisfy the parking requirement consistent with the CDC.

NOW, THEREFORE, BE IT RESOLVED THAT THE TOWN COUNCIL HEREBY APPROVES THE APPLICATION SUBJECT TO THE FOLLOWING CONDITIONS.

1. Prior to the recordation of the Ordinance approving the Density Transfer and Rezone, each respective owner shall demonstrate that the parking requirements of the CDC have been met, as applicable.
2. If the respective owner determines that purchasing of a parking space is preferable to the established payment in-lieu fee, then each parking space shall be deed-restricted to remain with the associated lodge unit in perpetuity or until the use of the lodge unit ceases.
3. The applicants should work with the Columbia Place HOA to update the declarations to recognize Units 5, 6, 7, 8, 9, 10, 11, and 12 as Lodge units.
4. The Lot list shall be updated to reflect the rezone from eight hotel efficiency units to eight lodge units.
5. The applicant shall demonstrate the remaining unused density has been transferred into the Town Density Bank prior to recording the associated ordinance rezoning the units from hotel efficiency to lodge units.

Section 1. Effect on Zoning Designations

- A. This Resolution does not change any other zoning designation on the Properties it only affects Units 5, 6, 7, 8, 9, 10, 11, and 12.

Section 2. Ordinance Effect

All ordinances, of the Town, or parts thereof, inconsistent or in conflict with this Ordinance, are hereby repealed, replaced and superseded to the extent only of such inconsistency or conflict.

Section 3. Severability

The provisions of this Ordinance are severable and the invalidity of any section, phrase, clause or portion of this Ordinance as determined by a court of competent jurisdiction shall not affect the validity or effectiveness of the remainder of this Ordinance.

Section 4. Effective Date

This Ordinance shall become effective on December 10, 2020, following public hearing and approval by Council on second reading.

Section 5. Public Hearing

A public hearing on this Ordinance was held on the 10th day of December 2020 in the Town Council Chambers, Town Hall, 455 Mountain Village Blvd, Mountain Village, Colorado 81435.

INTRODUCED, READ AND REFERRED to public hearing before the Town Council of the Town of Mountain Village, Colorado on the 19th day of November 2020.

TOWN OF MOUNTAIN VILLAGE

**TOWN OF MOUNTAIN VILLAGE,
COLORADO, A HOME-RULE
MUNICIPALITY**

By: _____
Laila Benitez, Mayor

ATTEST:

Susan Johnston, Town Clerk

HEARD AND FINALLY ADOPTED by the Town Council of the Town of Mountain Village, Colorado this 10th day of December 2020

**TOWN OF MOUNTAIN VILLAGE
TOWN OF MOUNTAIN VILLAGE,
COLORADO, A HOME-RULE
MUNICIPALITY**

By: _____
Laila Benitez, Mayor

ATTEST:

Susan Johnston, Town Clerk

Approved as To Form:

Paul Wisor, Town Attorney

I, Susan Johnston, the duly qualified and acting Town Clerk of the Town of Mountain Village, Colorado ("Town") do hereby certify that:

1. The attached copy of Ordinance No. _____ ("Ordinance") is a true, correct and complete copy thereof.

2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town (“Council”) at a regular meeting held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on _____, 2020, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	“Yes”	“No”	Absent	Abstain
Laila Benitez, Mayor				
Dan Caton, Mayor Pro-Tem				
Martinique Davis Prohaska				
Peter Duprey				
Patrick Berry				
Natalie Binder				
Jack Gilbride				

3. After the Council’s approval of the first reading of the Ordinance, notice of the public hearing, containing the date, time and location of the public hearing and a description of the subject matter of the proposed Ordinance was posted and published in the Telluride Daily Planet, a newspaper of general circulation in the Town, on _____, 2020 in accordance with Section 5.2b of the Town of Mountain Village Home Rule Charter.

4. A public hearing on the Ordinance was held by the Town Council at a regular meeting of the Town Council held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on _____, 2020. At the public hearing, the Ordinance was considered, read by title, and approved without amendment by the Town Council, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	“Yes”	“No”	Absent	Abstain
Laila Benitez, Mayor				
Dan Caton, Mayor Pro-Tem				
Martinique Davis Prohaska				
Peter Duprey				
Patrick Berry				
Natalie Binder				
Jack Gilbride				

5. The Ordinance has been signed by the Mayor, sealed with the Town seal, attested by me as Town Clerk, and duly numbered and recorded in the official records of the Town.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Town this ____ day of _____, 2020.

Susan Johnston, Town Clerk

(SEAL)



**PLANNING AND DEVELOPMENT SERVICES
DEPARTMENT**

455 Mountain Village Blvd.
Mountain Village, CO 81435
(970) 728-1392

Item No. 12

TO: Town of Mountain Village Town Council
FROM: Michelle Haynes, Planning and Development Services Director
FOR: Meeting of December 10, 2020
DATE: December 2, 2020
RE: Consideration of Firm to Provide Consulting Services for 2011 Comprehensive Plan Amendment, Authorization to Execute a Contract for Services

INTRODUCTION

During the October budget meeting, Town Council directed staff to budget and undertake a Request for Proposal (RFP) process, consistent with our procurement code, to solicit proposals from firms to assist the Town with a 2011 Comprehensive Plan amendment 2021.

PROCESS & TIMELINE

- In concert with the legal department, staff immediately drafted the RFP, published in the newspaper of record and on the website on October 30, 2020.
- Eight firms attended the mandatory virtual pre-bid meeting on November 9, 2020
- Firms joined forces bringing complementary skills for the final submissions
- We received two proposals by the deadline of November 22, 2020.
 - Team #1 MIG in association with Economic and Planning Systems and Urban Design Collaborative
 - Team #2 Logan Simpson in association with AECOM, Oz Architects, Doug Kennedy Advisors, and Hotelogy
- The town selection/interview committee consisted of the following members:
 - Laila Benitez, Mayor
 - Dan Caton, Mayor Pro Tem
 - Kim Montgomery, Town Manager
 - Paul Wisor, Town Attorney
 - Michelle Haynes, Planning and Development Services Director
 - John Miller, Senior Planner
 - Amy Ward, Planner
- The selection committee interviewed both firms on Tuesday December 1, 2020 and rendered a unanimous decision to hire MIG and associates.

BUDGET IMPLICATIONS

The MIG proposal came in around \$20-\$60,000 less than the Logan Simpson proposal at \$79,950 with optional task options ranging from \$500-\$2,000 per task. The overall proposal will fall well under the \$150,000 budgeted for this item. The town will have associated graphic design costs to finalize the Comprehensive Plan Update along with unanticipated communications costs that can also be allocated via this line item in the planning department budget.

COMMITTEE RECOMMENDATION

The selection committee recommends the Town Council direct staff to execute the 2011 Comprehensive Plan amendment contract with MIG and associates to begin work in January, 2021.

/mbh

MEMORANDUM

To: Town of Mountain Village Town Council
From: Paul Wisor, Town Attorney;
Michelle Hayes, Director of Planning and Development Services
Re: Proposed Village Court Apartment Sale
Date: December 4, 2020

This memorandum is provided in connection with the Town of Mountain Village’s (the “Town”¹) ongoing discussion with respect to the ownership, development and operation of the Village Court Apartments (“VCA”), and in particular the proposed Request for Proposal (the “RFP”) for Ownership and Operation of VCA.

Background

Currently, the Town owns and manages VCA subject or rental caps imposed by a Beneficiary and Rent Use Restriction recorded by the Department of Local Affairs that runs with the land through 2042,² which restriction applies to 95 of the 222 rental units. Although there have been occasional dips in the quality of management services, Council has recently recognized Town staff is efficiently managing VCA.

However, in response in multiple unsolicited requests, in late 2019 and early 2020 the Town circulated a draft RFP for the sale of VCA. The RFP contemplated a third party would purchase VCA and become the owner and operator of VCA with no future Town involvement. It is anticipated an additional 42 units need to be constructed to address the ongoing attainable housing shortage in the community, and it is expected any third party owner, as part of the agreement to acquire VCA, would be required to construct these additional units at an anticipated cost of \$14-\$16 million.

The Town engaged in significant public outreach to receive feedback on the draft RFP. The Town received comments from VCA residents and the Mountain Village Community as a whole. In part due to these comments, and in part due to the COVID-19 pandemic, the Town ceased its effort to finalize and publish the RFP.

Given this pause in the RFP process, this memorandum is provided to Council in order to provide a broader array of options available to Council with respect to VCA. Specifically, this memorandum examines the details related to 1) the sale of VCA; 2) the long term lease of VCA under a Development Management Agreement; 3) entering into a Management Agreement and 4) maintaining the status quo.

I. Sale of VCA

The Sale of VCA would certainly address many of the concerns that led to the Town drafting the RFP. Sale proceeds would allow the Town to retire VCA debt. In addition, the Town would be relieved of

¹ Within the context of this memorandum, the Town shall be synonymous with the Mountain Village Housing Authority.
² The current Rent Covenant contained within the RFP contemplates the rents will be tied to a certain percentage of Fair Market Value (“FMV”). A FMV valuation may be beneficial to the Owner, but it does little to protect the residents, particularly in a community like Mountain Village or San Miguel County more broadly. Real estate prices and rents within the Town continue to rise; however, in most mountain communities, salaries fail to keep pace with property values. In order to protect VCA residents, rent covenants should be tied to percentages of Area Median Income. Not only will this approach be more equitable for VCA residents, but it is the approach required by the Beneficiary and Rent Use Restriction.

the ongoing maintenance and operation costs associated with VCA, and the Planning and Development Services Department would be freed to pursue other planning and development initiatives. However, as detailed below, there are several drawbacks associated with the sale of VCA, and selling VCA brings many intricacies that are not immediately evident. The sale of VCA, while an easy choice, should be approached with caution.

State Law and the Town's Ongoing Ownership Interest in VCA

While the current RFP provides for a standard Contract to Buy and Sell Real Estate (Residential), a future Owner will have interests in VCA that far exceed the acquisition of the property itself. Although owners and operators of affordable housing projects are generally interested in acquiring the “sticks and bricks” of a particular affordable housing project at a good price, the Owner will be more concerned with the ultimate capitalization rate or “cap rate” of VCA.

That is, the Owner will be concerned with the percentage return the Owner will receive on its cash purchase of VCA. The higher the percentage return the better. In order to evaluate whether or not its initial investment is a good one, the Owner will take the purchase price of VCA and divide it by VCA's net operating income (the “NOI”). So, to simplify things, if the Owner purchases the property for \$10MM and VCA has a NOI of \$400,000, VCA will have a cap rate of 4%. If the NOI is \$800,000, then the cap rate will be 12.5%. Thus, the higher the NOI, the higher the cap rate, and the more attractive the deal is for the Owner.

NOI of a property is calculated by subtracting the total operating expenses of a property from the total revenue of the property. Therefore, the Owner will have an incentive to drive expenses down as much as possible in order to achieve a higher NOI, and thus a higher cap rate. According to the 2019 VCA budget, current operating revenue was projected to be \$2,386,958. Total expenditures were expected to be \$2,063,558.³ Thus, the 2019 budget would provide for a NOI of \$323,400.

However, this NOI does not account for property taxes, which the Town is exempt from paying. Based on an assessed valuation of \$7,107,480,⁴ property taxes for VCA for 2019 were \$364,990. Were the Town required to pay these taxes, the NOI for VCA would be wiped out, and the VCA would operate at an annual loss of roughly \$42,000.

Obviously, the property tax will make acquisition of the VCA by affordable housing owners and operators a significantly less than appetizing proposition. However, Colorado state law⁵ provides that if a governmental entity has an ownership interest in a company that owns an affordable housing project, such project is exempt from real property taxes as well as certain sales and use taxes.

Therefore, in order to maximize the cap rate, and at the very least achieve a profit, the Owner will need to establish a new entity (the “LLC”) to own the VCA, and admit the Town as a nominal member (likely a 0.005% membership interest) of such LLC. By doing so, the Town will have an ongoing ownership interest in VCA, and the Owner will be able to avail itself of the property tax breaks provided in state law.

It is not uncommon for affordable housing projects to be structured with a municipality having a membership interest in the ownership group. It is, however, common for many municipalities to enter into

³ This amount does not reflect the additional \$784,777 in debt service currently paid for by the Town, but which debt the Owner would likely need not account for as it will either be paid off upon acquisition of VCA or remain the Town's debt.

⁴ We believe this to be the correct valuation, but the legal description on the Contract to Buy and Sell Real Estate (Residential) and the legal description on the Assessor's website do not match.

⁵ See C.R.S. §§ 29-1-204.5(10), 29-4-226, 29-4-227, and 39-26-704(1.5).

such partnerships without properly valuing their participation. At the very least, San Miguel governmental entities will forgo over \$360,000 in revenue each year, \$100,000 to the Town alone. In addition, the property tax exemption has significant value to the Owner. To the Owner, the \$364,990 represents over \$9,000,000 when valued through the lens of the 4% cap rate the Owner is likely attempting to achieve.

For these reasons, the Town should be prepared to factor the value of its ongoing participation in the LLC into its overall pricing of the transaction. It should be similarly prepared to protect itself if and when it becomes of a member of the LLC.

Town Compensation

While the Town and the Owner will agree on a purchase price for the VCA property, the Town should negotiate for separate compensation for its membership in the LLC. The mechanisms proposed below should compensate the Town for the tax revenue it will forgo on an annual basis and account for the additional profit the Owner is able to realize by virtue of the Town's participation.

Payment In Lieu of Taxes

It is unlikely the Owner will be able or willing to quantify its need for the tax exemption, and the Town should require a Payment In Lieu of Tax (the "PILOT") provision in the LLC Agreement. Under the PILOT, the Town should be entitled to a payment equal to 50% of the property taxes not paid by the Owner in any given year, which would amount to approximately \$180,000. The Town could covenant to dedicate these funds to the Community Service Fund to directly benefit VCA or other affordable housing efforts. In the alternative, the funds could be directed to the Transportation Fund given the Town provides bus service to VCA throughout the year.

Admission Fee

While a PILOT would allow the Town to claw back some of the property tax exemption in the future, the Town should also seek immediate compensation. One mechanism to achieve this goal would be to require a fee to be paid upon admittance into the LLC. This admission fee could be a flat fee representing the Town's percentage interest in the LLC. The admission fee could also be based off a percentage, perhaps 3%, of the property tax exemption that will be realized over the next thirty years. There are obviously other ways in which an admission fee could be calculated, but the general concept of an admission fee should be considered.

Cash Flow

In addition to or in lieu of an admission fee, the Town could request that it benefit from LLC membership by seeking a percentage of the LLC's annual profits. Unlike municipalities entering into new projects with developers, the Town has the benefit of having access to the financial data of VCA. However, it will be difficult to determine the profit margin the Owner is seeking, so it may be challenging to determine how much gross revenue the Town can claim before the transaction becomes unattractive to the Owner. The Town can explore this further with the Owner, or alternatively, require a flat annual fee. A fee equal to the cost of constructing one deed restricted unit in the Town would be a reasonable starting place for negotiations.

Exit Fee

As detailed below, it is possible the Town would exit the LLC at some point. Accordingly, the Town should push for an exit fee. An exit fee would be payable in the event the Town is required to withdraw, which would only arise if the Owner engaged in severe mismanagement of VCA. An exit fee would provide

additional incentive to the Owner to avoid such mismanagement. It is possible the Owner could infuse the LLC with significant debt, so any exit fee language should be calculated based on gross revenue so debt and other miscellaneous management fees are not included when calculating the Town's payout.

Contractual Provisions

While the Town should negotiate for additional compensation, it should also insist on certain protections upon entering the LLC. The Town Attorney has prepared to detail these provisions, but such discussion is beyond the scope of this memorandum.

Loss of Control

The biggest drawback to selling VCA is obvious – loss of control. Once the Town sells VCA, the Town no longer controls this important asset. Even if the Town were to record a right of first refusal against VCA, it is unlikely the future price tag on a future sale would be palatable to the Town given the ever increasing cost of real estate. As the last year has demonstrated, Town ownership is invaluable to VCA. It is highly unlikely a third party owner would have forgiven rent for a month, provided free cable or taken any of the other steps the Town has taken to ease the burden on current VCA residents. While we hope to never repeat the extreme circumstances of 2020, it seems likely VCA residents and the community as a whole will benefit at some point in the future from an owner who is not solely driven by profit motives.

Other Considerations

In addition to considering the compensation and covenant provisions suggested above, the Town should discuss some additional macro issues before pursuing the RFP.

Condominiumize Mountain Munchkins

The RFP contemplates the Owner will lease back the VCA units currently dedicated to Mountain Munchkins. The Town should strongly consider retaining ownership of these units. Affordable housing is arguably the biggest challenge for any mountain resort community; however, a close second is the shortage of childcare and early childhood educational programming. The proposed lease may seem long term, but it will end at some point. When that time comes, the Owner may repurpose the space or seek rents that are higher than economically feasible for an early childhood program, and the amount of land available within the Town to build a new facility to accommodate the program will have significantly diminished. The Town would be wise to consider retaining this particular asset rather than turning it over to the Owner who may have no real interest in facilitating early childhood education in the future.

Appraisal and Brokers

Before the Town takes any other step in connection with a potential sale of VCA, the Town should seek an independent appraisal of VCA. The RFP process may give the Town a sense of security that they are receiving a reasonable offer for VCA, but the Town will not truly know if they are receiving fair value for VCA without an appraisal. Along those lines, the Town should also engage a broker to evaluate VCA and help market VCA, or at least the RFP process, to affordable housing developers and managers across the country. The Town simply does not have the resources to create a truly competitive bidding process that will yield a fair offer price.

II. Leasing and Development Management Agreement

The current RFP makes clear the Town's ultimate goal is to sell the VCA property. Given the current debt load of the property, this is logical. The rationale to sell is bolstered by the fact the Town spends a significant amount of resources acting as a property manager, which places a considerable amount of pressure on the Community Development Director's time. As noted the above, the sale of VCA is more complicated than first blush, and comes with the permanent drawback of losing control of VCA as a Town and community asset. The Town can address many of these issues by entering into a long term lease with a developer who will not only manage the property, but will likely be willing to develop the remaining 42 units as well.

Under the most likely scenario, the Town would enter into a ground lease for the land where the 42 units are to be located, which ground lease would last for 50-75 years. The Developer will then be responsible for financing the construction of the new 42 unit building. The Developer will likely finance this construction utilizing a Colorado Housing Finance Authority ("CHFA") loan, which will allow the Developer to leverage certain affordable housing tax credits. The Developer will have exclusive control of the 42 units, so the Developer will repay the loan from rent revenue. As further described below, the Developer will also serve as Manager of the units and will likely collect a management fee on top of rent revenues. While the new units will be subject to a deed restriction capping rents, the Developer will charge the maximum rent allowed in order to make debt payments in as well as generate a profit.

Concurrently with entering into the ground lease for the 42 units, the Developer will enter into a long term Master Lease for the rest of VCA. Under the Master Lease, the Developer will have the exclusive authority to collect and retain rents. As with the ground lease, the Developer will also collect a management fee. Again, while VCA is subject to a deed restriction, the Developer will increase rents to the maximum amount permitted under the deed restriction to generate a profit.

The fact the Developer will likely seek a CHFA loan is useful to the Town in that CHFA will require annual reporting requirements and minimum maintenance standards. However, the Town will need to ensure the Master Lease provides for stringent reporting and maintenance standards above those required by CHFA.

Under the leasing arrangement, the Developer will bear the cost and risk associated with financing the construction of the 42 units. The Developer will also bear all ongoing maintenance and operations costs. As such, there is tendency for Developers to at least be perceived to cut corners in order to guarantee rent revenues are sufficient to cover these costs. In the event the Developer proves less than a desirable for the VCA community, there will be little the Town can do other than enforce reporting and maintenance covenants in the Master Lease.

Unlike a sale of VCA, leasing VCA likely will not be accompanied by a large up front payment. The Town, therefore, will lack the cash infusion necessary to pay off existing VCA debt.

III. Management Agreement

While leasing VCA does not result in a permanent loss of control of VCA, it undoubtedly locks the Town into a long-term relationship with a developer for a period that will likely exceed the tenure of even the youngest members of Town staff. Entering into a Management Agreement with a Manger may provide the Town with some of the efficiency gains the Town is seeking and reducing the workload of the Community Development Department while avoiding the necessity of a long term commitment.

Under a Management Agreement, the Town would engage a third party to manage and operate VCA. The term of such agreement likely would need to initially be for two or three years, but the Town would not have future commitments. The scope of these responsibilities would include leasing VCA units, qualifications of tenants, on-site management, enforcement of leases, and payment of expenses and collection of rent. Essentially, the Town would no longer be involved in the day to day operations of VCA. The Management

Agreement would also provide the Manager would be responsible for all maintenance and operations expenses, to be paid pursuant to established scheduled, subject to amendments, and as further directed by the Town as necessary.

The Town may find it is able to generate more efficient operations of VCA through the compensation structure contained in the Management Agreement. Typically, the Manager will seek a fixed Management fee of between 4% and 6% of gross rent. The Manager would be further entitled to an Incentive Fee, pursuant to which the Manager would receive a percentage (60%-80%) of all revenues in excess of maintenance, payroll and other fixed costs. Of course, some believe an Incentive Fee would lead to the Manager cutting corners, in which case the Town could increase the fixed fee.

It should be noted that currently VCA employees would likely become employees of the Management Company. The Town could attempt to negotiate the structure of these employees' compensation, but ultimately the terms of continued employment would be determined by the Management Company.

Of course, entering into a Management Agreement would not address the outstanding need to construct the additional 42 units at VCA. The Town would ultimately have to determine the best way to finance such construction. Though, with interest rates hovering at historic lows, now would not be the worst time to make such a financial commitment.

IV. Status Quo

At the end of the day, the Town may simply choose to pursue the status quo. Though management of VCA has proven difficult in the past, it appears from Council's own assessment that many of these issues have been addressed. As other entities in the community have noted, the residents of VCa have received more compassion from the Town than they would have otherwise received for a third party management company. This community minded approach has allowed the Town and other local businesses to retain workers throughout a pandemic in which many communities saw many critical workers leave due to a lack of housing or recognition of the need for rent relief. The Town thus must determine how to best address its outstanding debt while managing the cost of additional units. The Town may want to consider increasing its capacity to consistently oversee and forecast the financial condition of VCA. While affordable housing is certainly a pressing issue, the Town is not required to pursue construction at this moment, and could wait to undertake such an effort only after the existing debt is paid off.

Conclusion

The Town undoubtedly has good reasons for selling the VCA property. However, if the Town pursues a sale, the Town must continue to keep in mind it is bargaining for more than just the sale of a housing complex. It is likely soliciting an invitation to a long term membership in a corporate entity. Accordingly, the Town should be prepared to negotiate for fair compensation for its participation in such an entity and for essential protections for the Town, the residents of VCA, and the local families that rely upon Mountain Munchkins for childcare and early education. The Town should also be clear with itself that a sale means a permanent loss of control of one of the most important community assets.

That said, not of the remaining options are panaceas. A ground lease/master lease relationship would address the construction of the 42 units as well as ongoing management issues. However, it would not solve the issue of the current outstanding debt. In addition, the Town would effectively lose control of VCA for the foreseeable future.

A management agreement would not address the construction of the 42 new units nor existing debt. It would, however, take the Town out of the day to day details of operating VCA. The Town would not be

committed to a long term relationship with a management company, and the Town would continue to benefit from a portion of the revenue generated from VCA rent.

The status quo, obviously, does address construction of the 42 units, existing debt, or current and future management issues. However, it does leave the Town in control of their own destiny. The status quo also almost certainly guarantees the best stewardship of VCA now and into the future.

TCC Summer Seasonal Report
2H2020 (May – October)

Physical Condition of the Facility

- *Overall:* TSG submitted a capital budget request to the Town but has postponed any expenditures in 2020.
- *HVAC/RTU Replacement:* See previous reports.

Replacement, Repair, & Maintenance Scheduling for FF&E

- *General Electrical Work on Equipment:* Hot boxes, back bars, & mobile refrigerators received wiring repair. Power cords needing replacement, securing, and upgrading. The work has been completed and paid for by TSG.

Staffing and Related Employee/Management Issues

Limited employees currently on staff due to business downturn. Cadence will be staffing up for the Winter 2021 and will schedule staff in pods so as to mitigate interactions.

Future Events (contracted): Next 6 Months:

COVID-19 has dictated that group events are not feasible at this time, so all Winter 2021 groups have been rescheduled/canceled.

In order to provide a community service during the winter of 2021, the TCC will be repurposed as a “Base Lodge”. See attachment for details.

While there are some modified ski group events still on the calendar for Winter 2021, they will most likely be canceled in an abundance of caution.

The only two recurring social events on the calendar for Winter 2021 are Telluride AIDS Benefit (TAB) and Telluride Burlesque Festival. Both also have a high likelihood of being canceled for this winter.



Groups Closed During 1H2020:

The TSG Group Sales team was able to close the following groups because of the partnership with Telluride Conference Center:

- 2020- Alpine Days, North American Airlines Ski Federation, Lifestylez, Lifestylez II.
- 2021- Crescent Ski Council, Florida Ski Council, Flatlands Ski Association, Blue Ridge Ski Council, and North American Airlines Ski Federation.
**2021 indoor dining and banquet events have been cancelled due to COVID19 restrictions.*
- 2022- Alpine Days, Eastern Pennsylvania Ski Council, Texas Ski Council, Chicago Metro Ski Council.
- Currently Bidding: North American Airlines Ski Federation 2022, Flatlands Ski Association 2023 & 2024, Far West Ski Association 2023.

Each of these groups plans 2-3 functions (banquet dinners, après events, etc.) at the Telluride Conference Center during their week in Telluride. Many of these groups would not be coming to the destination without the Telluride Conference Center facilities.

TSG Group Sales, Sales & Marketing Report:

The TSG Group Sales Team focuses on working with wholesale partners and selling leisure ski, recreational, college, graduate program, and meeting groups. This team continuously works on bringing in groups over typically slower, off-peak dates. Efforts made during the 2019-2020 season are proving to be successful with an increase in contracted business for 2021 and beyond, specifically with the larger ski council groups.

This team has two full-time employees that handle promotion, sales, and are responsible for onsite coordination, fulfillment, and event management. The minimum to qualify as a group is 20 persons and this team manages approximately 80 programs each year of varying sizes.

With the challenges we face with events and COVID19, many events have had to be revised or cancelled. We are focusing on future business that we could book at TCC- summer 2021, 2022 & beyond

TSG Group Sales, Conference Sales & Marketing initiatives:

- Sales Trips - TSG supports travel to national and regional target markets where The Group Sales team represents the destination as a whole.
 - In the last year this has included- Texas, Florida, New Jersey, Pennsylvania, DC, California, Illinois, Massachusetts, etc.
**Due to COVID-19 many of these sales trips have been conducted virtually.*
- Ski Industry Conferences – The TSG Group Sales team attends Mountain Travel Symposium and SkiTops Networking events every year.
- Working through and supporting our wholesale partners with trainings, email updates, and sales incentives.
- Targeting MBA/graduate school ski club programs (MIT Sloan, Kellogg, Tuck, McCombs)
- Hosted Site Visits and Tours
- Bidding The Telluride Conference Center as our main group function space and working closely with the TCC team on pricing, contracts, menus, etc.



TSG Business Development, Sales & Marketing Report:

Due to COVID 19 most of the group planning and hosting has been paused. The primary focus now is ensuring a safe experience that abides by county restrictions for winter 2020.21. Some planning for Summer 2021 and beyond is starting to pick up. We anticipate pent-up demand by winter 2021.22. We are communicating with planners and organizations frequently to ensure that Telluride stay tops of mind when group travel rebounds.



Objective:

Create a 2020-2021 winter plan for the TCC that takes into consideration the fluid nature of business due to COVID-19 restrictions and provides a safe environment for employees and guests.

The TCC is reviewing all group contracts in place for the season and will cancel these events due to the pandemic threat.

The TCC is meeting the community need for public indoor space by opening the facility every day of the ski season, beginning Monday, December 14, 2020.

Assumptions for Winter 2020/2021:

- The public will need more indoor space in order to prepare for a day of skiing, grab a bite to eat, get out of the weather, and gear down at the end of the day.
- Social distancing guidelines due to COVID-19 will require additional space for each person within the facility and will be in place through the winter season.
- Group events will not occur.
- Concert events will not occur.
- The use of and access to back-of-house spaces (i.e., locker rooms, kitchen) will be restricted.

Base Lodge Usage Plan:

The use for the TCC this upcoming winter season will be as a “Base Lodge”. Our skiing and snowboarding guests need indoor facilities to gear up & down, store their items, and take a break each day that the mountain is in operation.

The proposal would convert the TCC into a public, open facility to permit employees and guests a safe, socially distanced space to accomplish these tasks.

Operating Dates and Hours:

- December 14, 2020 - April 4, 2021 (105 days)
 - 7:00am - 5:00pm

Occupancy:

- Approximately 71 seats in the Main Ballroom and 37 seats in the lobby / mezzanine area.

Room Set up:

The TCC main ballroom would be set up accordingly (see attached diagram):

- The current plan is to divide the ballroom into three sections to limit social contact.

- Single chairs set out around the outside of the room allowing individuals a spot to sit down and boot up. Chairs would be set up 6 feet apart.
- 10 tables with 4 chairs in the middle of the rooms for guests to sit with family members. Each table would be set with 12-foot distancing between them. Guests could bring Take-Out food from any Mountain Village restaurant or bring their own items.
- A 12-foot walkway would be set between the chairs and tables allowing for movement within the room maintaining social distancing.
- This area could accommodate guests as a refuge during foul weather events as well.

Food & Beverage Offerings:

We are planning a Takeout menu for people who want something quick & simple. We believe some simple, quick, kid-friendly offerings will be in demand as restaurants will be at maximum capacity.

Rules:

- A mask is required to enter the building. Mask may only be removed when seated and eating.
- Tables and chairs should not be moved or grouped together
- No personal items may be stored or left in the ballroom
- No overnight storage of any personal items

Lobby & Mezzanine

Base Lodge TCC Usage

Winter 2021
7:00am - 5:00pm

Mountain Village West

Mountain Village Center

Mountain Village East

storage

Tables of 4 seats.
Set 6' apart

service

Mountain Village East

closet

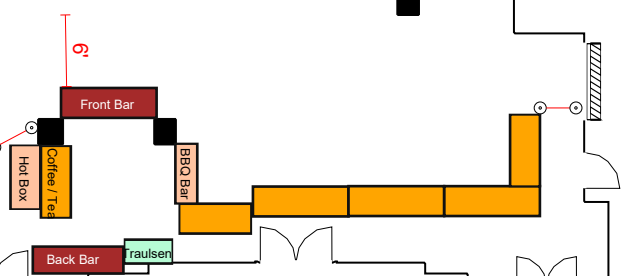
Office

Facilities Office

Fallon

Klammer

Chipeta



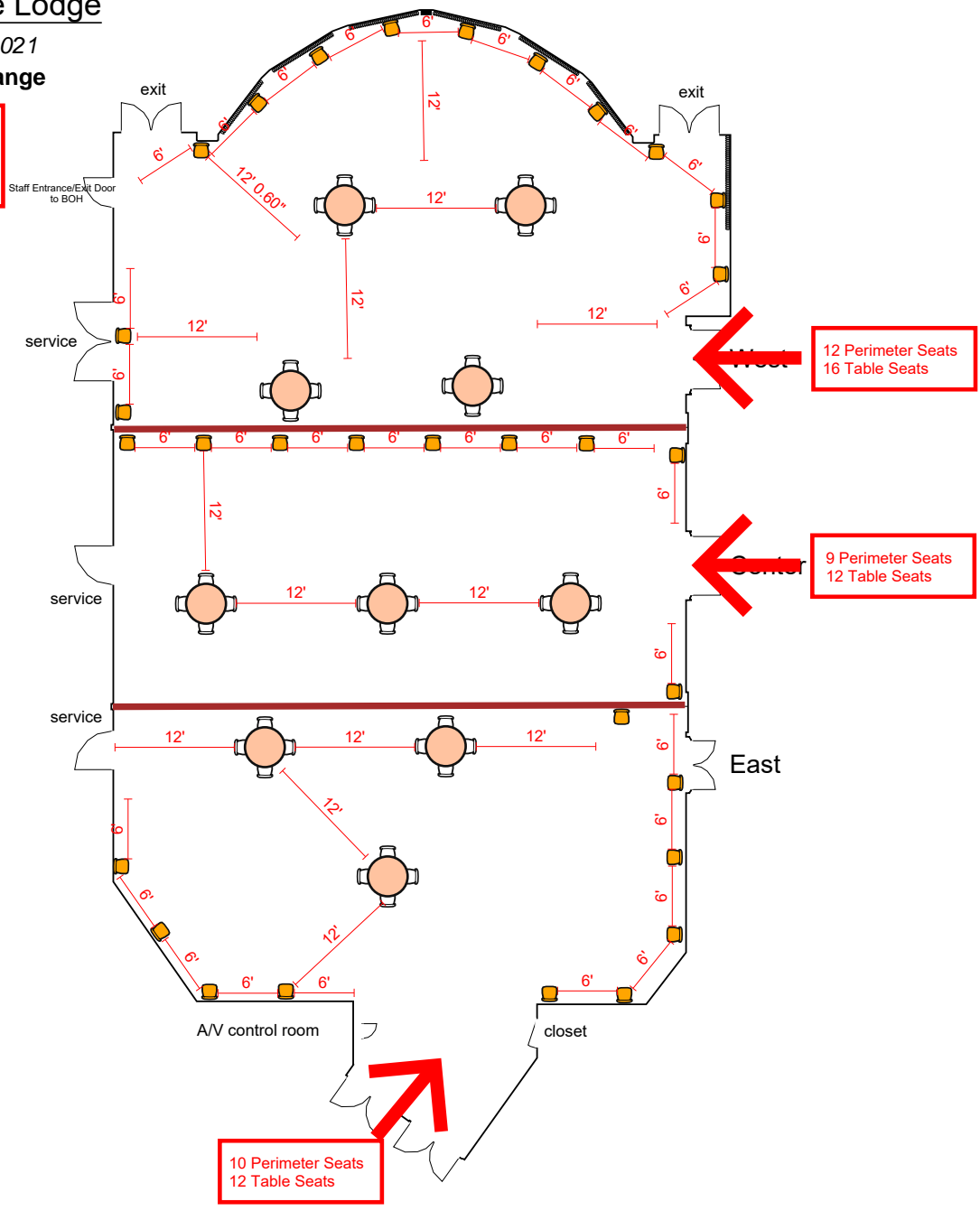
Mountain Village Ballroom

TCC Base Lodge

Winter 2021

Level Orange

TOTAL:
31 Perimeter Seats
40 Table Seats





DATE: December 8, 2020

TO: Mountain Village Town Council

FROM: Cath Jett, Chair

SUBJECT: 2021 Work Plan

The Green Team met on December 8th and finalized the work plan for 2021. It largely remains the same with some specificity for some projects.

Highlights are:

- Green Tips will be suspended for 2021. Prior to restarting the program data for website views, and email click throughs from past years should be analyzed.
- A Standard Operating Procedure for data collection for the Regional Greenhouse Gas Inventory to simplify the process for staff
- Clean Up Day will explore moving towards a cooperative effort with TSG and the Town of Telluride
- The Composting Committee will look at revamping the current ordinances for composting and recycling in commercial, government, and multi-family units to reflect the 2008 Zero Waste Ordinance
- The Solar Committee will expand to include residents
- The Farm to Community program will consider requiring recipients of subsidies as volunteers for distribution
- For the Cedar Shake, Defensible Space, and REMP funds allocation, it would be nice for staff to provide metrics to the team to see if it is working, if it is sunseting soon, and the current status of each of the plans

Several of the committees have been restructured with different members. This is all listed in the overall plan.

The goal of the Green Team is to work each of the items to completion.



2021 Active Work Plan

Budget: \$50,000

Current Budget Variance: \$11,015

1. 2020 Greenhouse gas reporting - Municipal, Community, and Regional

Budget Allocation: *Services paid in 2020 (\$17,347.32)*

Time Frame	Action Item	Team Member(s)	Time Spent	Date Completed
January – March	<ul style="list-style-type: none"> Develop a 2020 community-wide GHG emission inventory Identify possible policy items that can be developed Develop SOP for data collection for Regional GHG inventory 	TMV Staff and Lotus Eng.		
April-May	<ul style="list-style-type: none"> Develop a 2020 municipal GHG emission inventory Develop 2020 Regional GHG Inventory 			
May-July	<ul style="list-style-type: none"> Summary of Findings 			
September – December	<ul style="list-style-type: none"> Evaluate outcomes and plan for 2022 			

2. Mountain Village Clean-Up Day

Budget Allocation: *\$1,400*

Time Frame	Action Item	Team Member(s)	Time Spent	Date Completed
January – March	<ul style="list-style-type: none"> Appoint new chair Create a plan with an established subcommittee 	<i>subcommittee chair</i>		
April	<ul style="list-style-type: none"> Acquire permits, permission for alcohol, establish the date of the event. Figure out accessibility for the Plaza location. Have researched and chosen trash scale for events. 			
May – August	<ul style="list-style-type: none"> Market event Define measurable outcomes Acquire prizes and sponsors. 			

	<ul style="list-style-type: none"> Settle all equipment details. Prepare trash contest, and script for MC. 			
September – December	<ul style="list-style-type: none"> Evaluate outcomes and plan for 2021 			

Notes:

- What is the goal of this event? Is it to promote the Green Team? To coordinate with other entities' cleanup days
- Should electronics recycling be added?
- Should a multi-year plan be developed?

3. Composting Program

Budget Allocation: **\$20,000**

Time Frame	Action Item	Team Member(s)	Time Spent	Date Completed
January – February	<p>Individual Composters</p> <ul style="list-style-type: none"> Continue working with Biocompet Composter in creating a personal composter for the program. Continue analysis of data-tracking system for waste mitigation. Once more units are available reissue application. Develop an education plan to teach and guide recipients on how to use If multi-unit composter is available, develop a plan for the HOA to manage and correctly use the system. <p>Market on the Plaza Composting Program</p> <ul style="list-style-type: none"> Look into the logistics and operation of this program 	Patrick Berry - <i>subcommittee chair</i> Marla Meridith Jonathan Greenspan Jonette Bronson Heather Knox TMV Staff		
February – May	<p>Individual Composters</p> <ul style="list-style-type: none"> Develop a plan for use of the final product produced from the composter <p>Market on the Plaza Composting Program</p> <ul style="list-style-type: none"> Finalize steps for operating and how to utilize program. 			
May – September	<p>Individual Composters</p> <ul style="list-style-type: none"> Mitigate any issues <p>Market on the Plaza Composting Program</p> <ul style="list-style-type: none"> Facilitate program 			
September - Dec	<ul style="list-style-type: none"> Evaluate Outcome – recommendations for 2021 			

4. Voluntary Single-Use Plastics Resolution Implementation and Education

Budget Allocation: **\$3,000 (education/communication) + \$7,800 ((third party consultants Upstream)**

Time Frame	Action Item	Team Member(s)	Time Spent	Date Completed
January – March	<ul style="list-style-type: none"> Work with Upstream to develop a plan and actions Relook at data about distributors, and inventory to create a baseline. Finalize conversion from voluntary to mandatory based on state level Ordinance Vote 	Inga Johansson <i>subcommittee chair</i> Erin Kress Jonathan Greenspan Cath Jett TMV Staff		
April – December	<ul style="list-style-type: none"> Follow Upstreams recommendations and develop a certification process/incentive. Have business and patron toolkit and educational marketing material. Finalize alternative distributor/product list. 			
June	<ul style="list-style-type: none"> Change business licenses to have a paragraph that acknowledges the plastics ban 			
4th Quarter	<ul style="list-style-type: none"> Evaluate Outcomes - recommendations for 2021 			

5. General Green Team Communication and Education

Budget Allocation: **\$3,000**

Time Frame	Action Item	Team Member(s)	Time Spent	Date Completed
January – December	<ul style="list-style-type: none"> Market all Sustainability and Green Team Initiatives. 	TMV Staff		

6. Green Team Dues and Fees

Budget Allocation: **\$2,000 (CC4CA) + \$1,785 (Sneffels Energy Board Dues and Fees)**

Time Frame	Action Item	Team Member(s)	Time Spent	Date Completed
January-December	<ul style="list-style-type: none"> Attend CC4CA meetings and communicate developments with GT and Council. Attend Sneffels Energy Board meetings and communicate developments with GT and Council. 	TMV Council and Staff		

Projects Outside of Green Team Budget

External Budget: \$185,000

7. Solar Rebate Initiative

Budget Allocation: **\$20,000 (third party consultants SUN)**

Time Frame	Action Item	Team Member(s)	Time Spent	Date Completed
January-March	<ul style="list-style-type: none"> ● Finalize subcommittee strategy with SUN ● Build a simple application. ● Create a robust communication plan 	Marti		
March-September	<ul style="list-style-type: none"> ● Continue community outreach and education. ● Facilitate program and ensure exhaustion of funds. 			
October-Dec.	<ul style="list-style-type: none"> ● Evaluate Outcomes - recommendations for 2021 			

Budget Allocation: **\$50,000 comes from planning budget for rebate incentive funds**

Time Frame	Action Item	Team Member(s)	Time Spent	Date Completed
January-March	<ul style="list-style-type: none"> ● Finalize subcommittee strategy. ● Build a simple application. ● Create a robust communication plan 	Marti Heather Knox		
March-September	<ul style="list-style-type: none"> ● Continue community outreach and education. ● Facilitate program and ensure exhaustion of funds. 			
October-Dec.	<ul style="list-style-type: none"> ● Evaluate Outcomes - recommendations for 2021 			

8. [Farm to Community Program](#)

Budget Allocation: **\$60,000**

Time Frame	Action Item	Team Member(s)	Time Spent	Date Completed
January	<ul style="list-style-type: none"> Launch 2020 application and communication plan 	TMV Staff and GT distribution volunteers		
March – June	<ul style="list-style-type: none"> Finalize program contributions, budget and contracts with farming partners Process applications and payment 			
June-September	<ul style="list-style-type: none"> Organize distribution and volunteers 			
October-December	<ul style="list-style-type: none"> Evaluate outcome 			

9. Cedar Shake Rebate Program

Budget Allocation: **\$50,000 with an additional TMVOA match of \$50,000**

Time Frame	Action Item	Team Member(s)	Time Spent	Date Completed
January-December	<ul style="list-style-type: none"> Work with staff to update and monitor the program 	TMV Staff		

10. Defensible Space Rebate Program

Budget Allocation: **\$25,000 with an additional TMVOA match of \$25,000**

Time Frame	Action Item	Team Member(s)	Time Spent	Date Completed
January-December	<ul style="list-style-type: none"> Work with staff to update and monitor the program 	TMV Staff		

11. REMP Funds allocation

Budget Allocation: **There is no money allocated for this in the 2020 budget.**

Time Frame	Action Item	Team Member(s)	Time Spent	Date Completed
January-December	<ul style="list-style-type: none"> Work with staff to update and monitor the REMP program Utilize annual REMP funds toward energy and GHG reduction initiatives. 			

Items for Consideration

Work towards a sustainable community

- Work with staff to update and monitor REMP program
- Prepare and discuss ideas for the Environment and Sustainability of the Mountain Village Master Plan.
- Review and discuss Mountain Village's efforts to carbon neutrality.
- Zero Waste Initiatives updates regarding regional approaches to reduce, repurpose, reuse and recycle specific waste streams to increase landfill diversion.
- Regional and local compost efforts and measurable on the carbon footprint.
- Quantitative data on recycling and waste for service contracts.
- Eliminate the use of most newsprint and be paperless.
- Help staff find alternative mechanized equipment that is less polluting and more efficient Such as vehicles, landscape equipment, and other related items.
- Review franchise fees with SMPA and Black Hills to offset green energy projects.
- Create a credit for large hotels that create energy systems that reduce their carbon footprint
-
- Green Tips (resurrect in 2022)

Education of Green Team

- Continue to learn and examine waste streams, recycling, repurposing and reduction processes locally, regionally, state wide, nationally and around the world. This includes zero waste and impacts on composting and emissions impact.
- Discussions about invasive weeds and eradication and pesticides used. Consider hosting class with CSU extension office or other entity for local landscapers, home gardeners, and property owners - maybe not Green Team specific but open to community
- Drought impacts and run off issues related to extreme weather events
- Colorado parks and wildlife impacts and organizations
- Forest management and the impact to our community
- Memberships with professional organizations
- Attendance to educational conferences

Town of Mountain Village



Memorandum

To: Town Council – Green Team

From: Patrick Berry – MTV Town Council

Comparison of EAP 2018 GHG and Lotus Engineering 2019 GHG reports.

This comparison was executed to provide an objective basis to inform decision making regarding regional green-house gas study funding choices. The comparison attempts to objectively outline material differences and value points between the two studies.

The page numbers referenced in the following bullet points reference the file named *Consolidated Reports.pdf*. Direct side by side comparisons could not always be made but the reports were similar enough in nature to easily execute general comparisons where applicable. Below are bullet point summarizing the material differences, findings, and issues with both reports.

- Both reports reference using GPC methodology but Lotus is much more disciplined in the application as it pertains to green credits and carbon offsets.
See p. 36 (Lotus) bottom paragraph. EAP represents these offsets throughout their report.
- Shared regional resources in the form of the gondola, airport, and wastewater treatment plant have large variances between the two studies due to treatment of these assets. EAP uses previously agreed to methodology for allocation where LOTUS is allocating along GPC scope guidelines only.
See p. 61 (EAP)
- Mathematical errors in both presentations.
P. 8 (Lotus), p. 60 (EAP - this has been previously corrected)
- Open Space Carbon Sequestration – Does not appear to be included in Lotus but referenced in EAP.
p. 52 (EAP)

- EAP has a more granular segmentation of projects in place specific to Mountain Village and also the carbon impact estimates.
p. 52 (EAP)
- Both reports point to residential and commercial buildings being the highest emission factor for Mtn. Village. Ratios differ due to the amount of inputs included in either report but are very similar in their proportion. *This is the key takeaway.*
- Natural Gas is highlighted as a threat for future emissions based on current trends by both EAP and Lotus reports.
- Both recommend efficiency enhancements to mitigate electricity usage. Both recommend investment in renewables toward increased electrification.
- EAP incorporates seasonal temperature and snowfall totals in their analysis
P.56 (EAP)
- EAP has more specific strategies and recommendations for achieving goals. Lotus references “High Level” in their recommendations. Neither quantifies an estimate for carbon reduction.
P. 57 (EAP) P.42 (Lotus)

The overall findings of both reports are very similar in their findings and each organization has its own unique strengths. Mathematical errors existed in both reports but do not appear to compromise the integrity of either report. None of the underlying spreadsheets or databases were evaluated.

Lotus Engineering – Lotus has a proven history of providing these types of services to multiple municipalities. They draw from a larger talent pool, have more robust staffing, and better funding than EAP. Lotus has none of the personal nor political baggage that EAP carries. Staff at the mountain village have indicated a preference to work with Lotus over EAP. Lotus comes at a significantly higher cost premium.

EAP – Eco has worked with the Mountain Village for multiple years. They are the established provider for regional green-house gas inventory measurement and have established relationships with existing staff across all regional participants. Being locally based has the advantage of specific understanding of regional issues, infrastructure, culture, and projects already in place. Mountain Village maintains a certain level of control over the organization by holding an established board seat. SMPA and Tri-State will be integral to future reductions. EAP has existing relationships with both organizations. EAP provides services to which Mt. Village currently subscribes and benefits from.

It should be noted that replacing EAP with another regional solution would likely take multiple years to establish. Failure to adopt by regional partners is a risk which would leave MTV as a stand-alone funder. Mt. Village loses board level representation with this choice.



Town of Mountain Village GHG Inventories and Reduction Strategies

Town Council Meeting

October 15, 2020

Today's Goals:



Share results of the Mountain Village Greenhouse Gas Inventories and Business-as-Usual emission projections.



Share the final list of relevant greenhouse gas reduction strategies and projected emissions savings for Mountain Village.



Share the community values and co-benefits of climate action that can be enhanced through the strategies in the climate action plan.

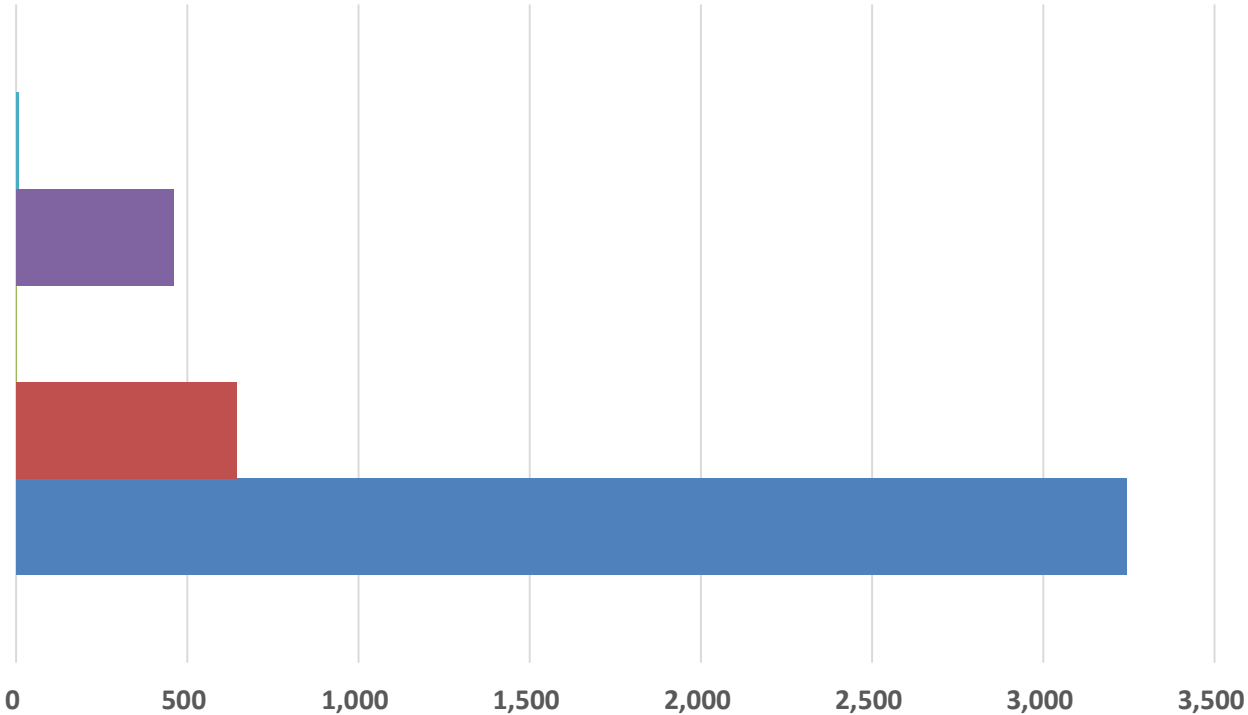


Mountain Village's Greenhouse Gas Emissions

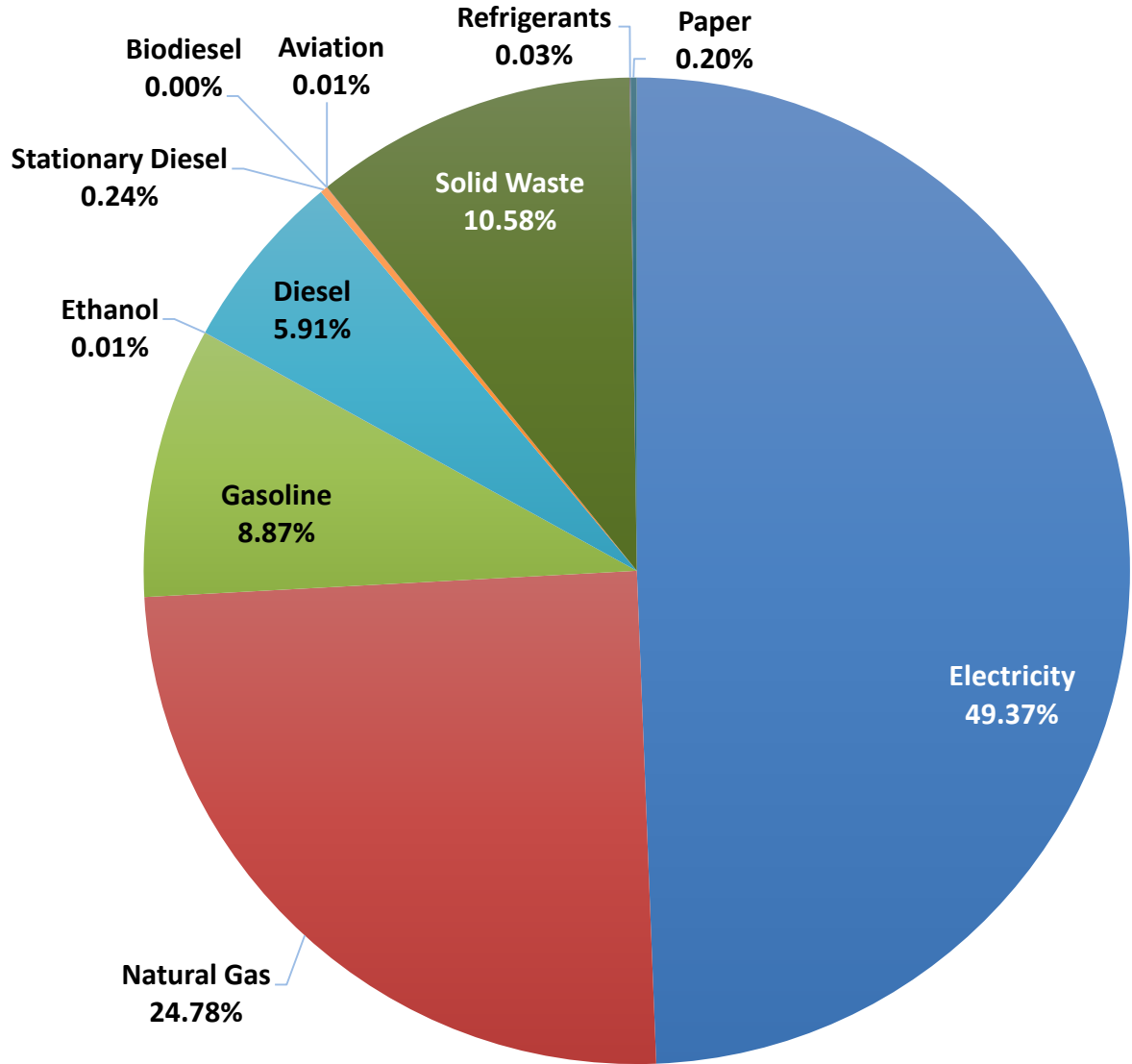
2019 Municipal Inventory

Mountain Villages' 2019 Municipal GHG Emissions (mt CO₂e)

GHG Emissions by Sector (mt CO₂e)



- Consumption Based
- Waste
- Industrial Processes and Product Use
- Transportation
- Stationary Energy



2018-2019 Municipal Emissions Comparison

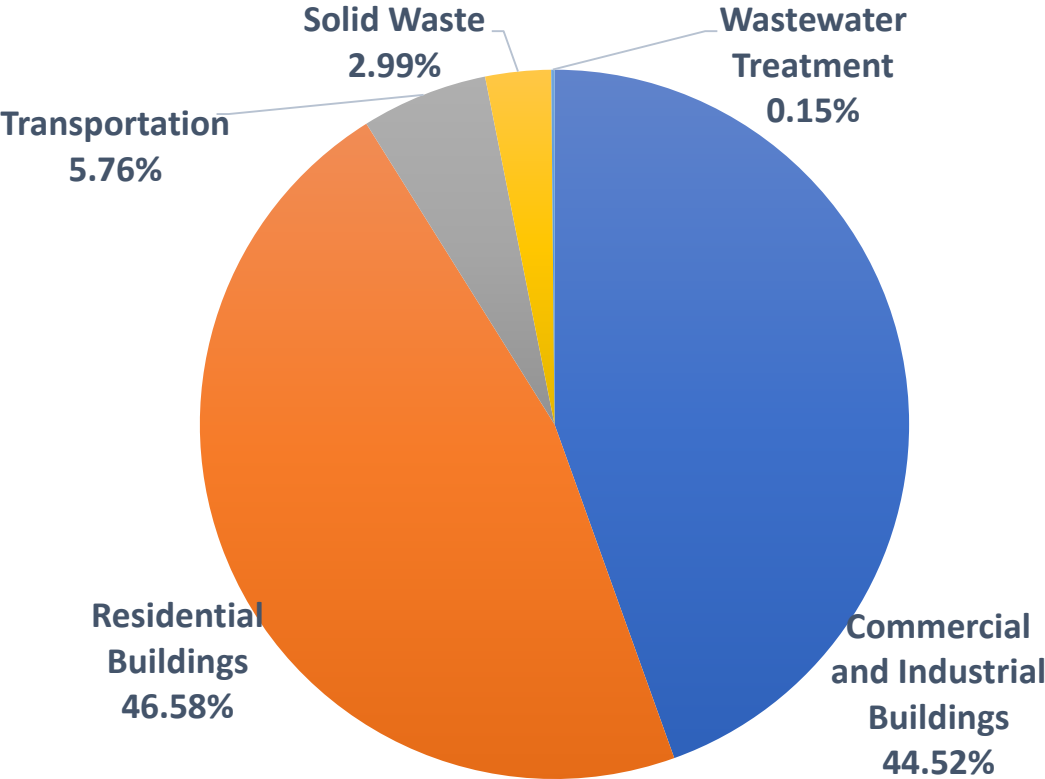
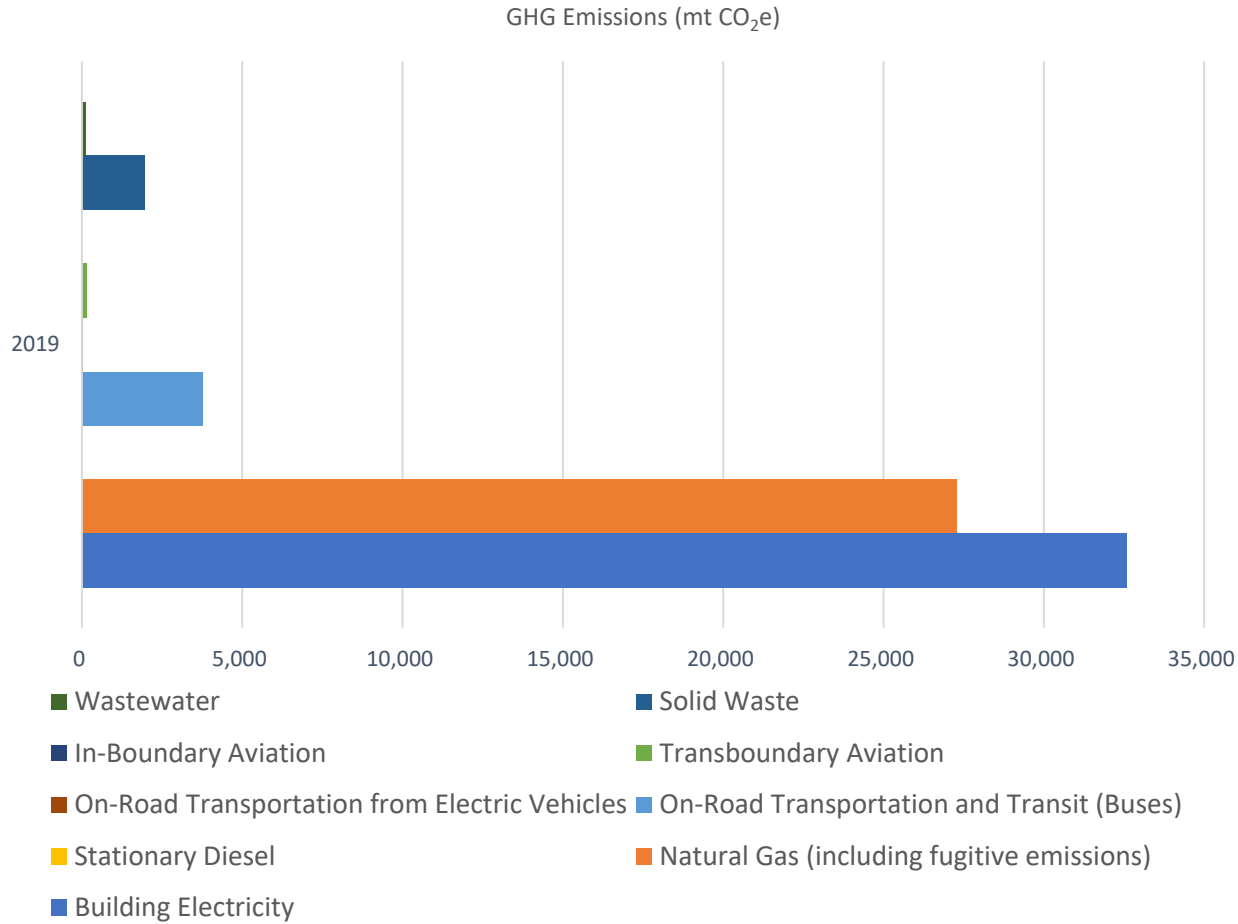
Data	2018 Value (mt CO₂e)	2019 Value (mt CO₂e)
Electricity consumption	4,769	2,152
Natural gas consumption	883	1,080
Facility diesel consumption	N/A	4
Renewable energy generation	N/A	(1,411)
Gasoline consumed by municipal vehicles and equipment (includes ethanol)	518	342
Diesel consumed by municipal vehicles and equipment	167	157
Employee Commuting	N/A	152
Employee Business Travel	N/A	0.5
Waste Landfilled	N/A	461
Waste Recycled	N/A	(326)
Waste Composted	N/A	N/A
Refrigerant Use in Buildings	N/A	1
Refrigerant Use in Vehicle Fleet	N/A	N/A
Material Purchases (paper, fertilizer, food etc.)	N/A	9
Total Emissions	6,337	4,358



Mountain Village's Greenhouse Gas Emissions

2019 Community Inventory

Mountain Villages' 2019 Community GHG Emissions (mt CO₂e)



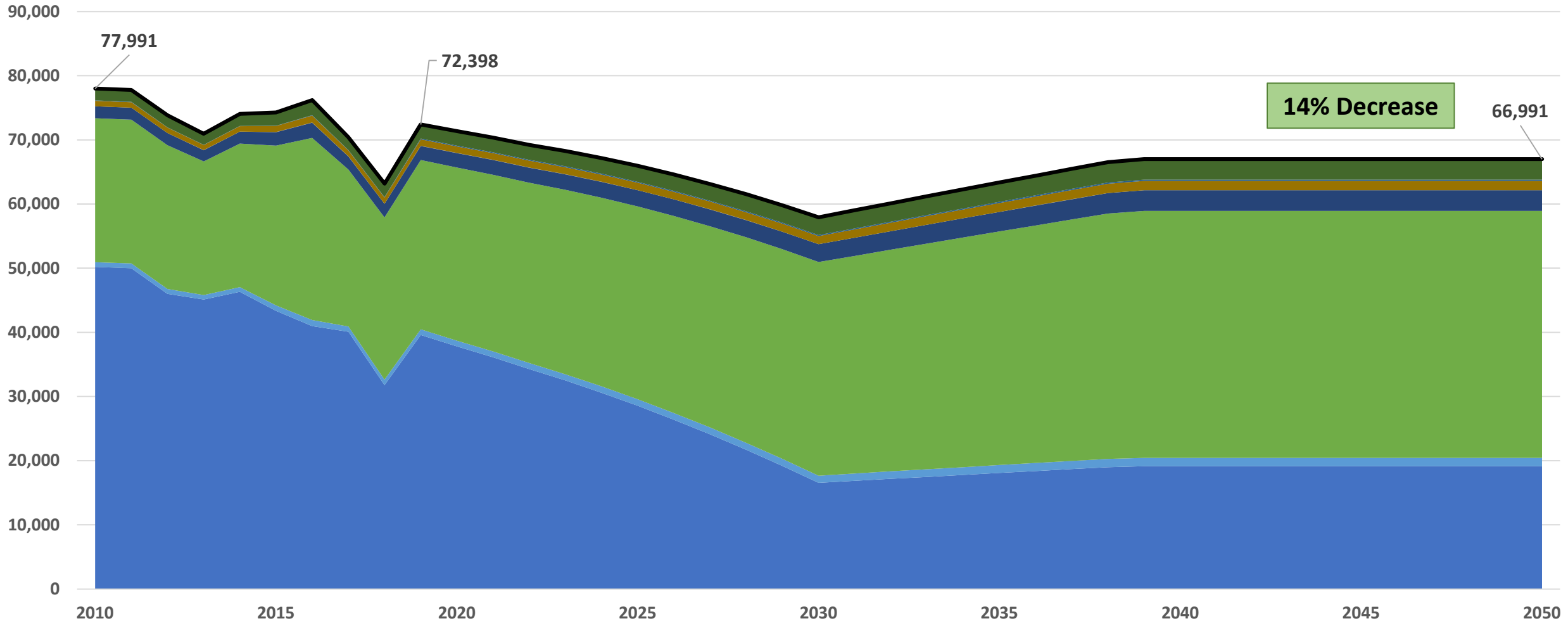
2018-2019 Community Emissions Comparison

Data	2018 Value (mt CO₂e)	2019 Value (mt CO₂e)
Electricity Consumption	38,286	39,570
Natural Gas Consumption	23,466	27,277
Stationary Diesel Consumption	N/A	0
Government Energy Use	1,594	Included in commercial building energy use estimates
Renewable Energy Generation	(1,763)	(1,880)
Fugitive Emissions from Coal and Oil & Gas	N/A	890
On-Road Vehicles (not including Electric Vehicles)	6,972	2,204
Transit	N/A	1,002
Electric Vehicles	N/A	30
Aviation Electricity and Fuel Consumed	9,960	129
Off-Road Transportation	N/A	N/A
Food	6,972	N/A
Waste Landfilled	4,980	1,530
Waste Recycled	N/A	(1,089)
Wastewater Treatment	2,988	86
Cement	597.6	N/A
Well-to-pump Emissions	3,984	N/A
Carbon Sequestration	(312)	N/A
Farm-To-Community Program	(6)	N/A
Total	99,600	72,398



Business-As-Usual Emission Projections

Mountain Villages' Emission Projections (mt CO₂e)



183

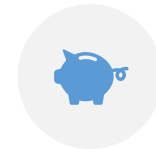
- Electricity Emissions
 - Total Gasoline, Diesel, and Ethanol Emissions
 - Aviation Emissions
- Natural Gas Fugitive Emissions
 - Electric Vehicle Emissions
 - Waste Emissions
- Natural Gas Emissions
 - Transit Emissions
 - Wastewater



Our Community's Values

Co-Benefits of Climate Action Work

Community Values



Promote fiscal responsibility



Support a circular economy and equitable, higher quality, less impactful products



Promote cultural and behavioral change through education and engagement programs



Enhance the quality of life for residents and visitors



Support regional food networks and local food sourcing



Enhance equity throughout the community



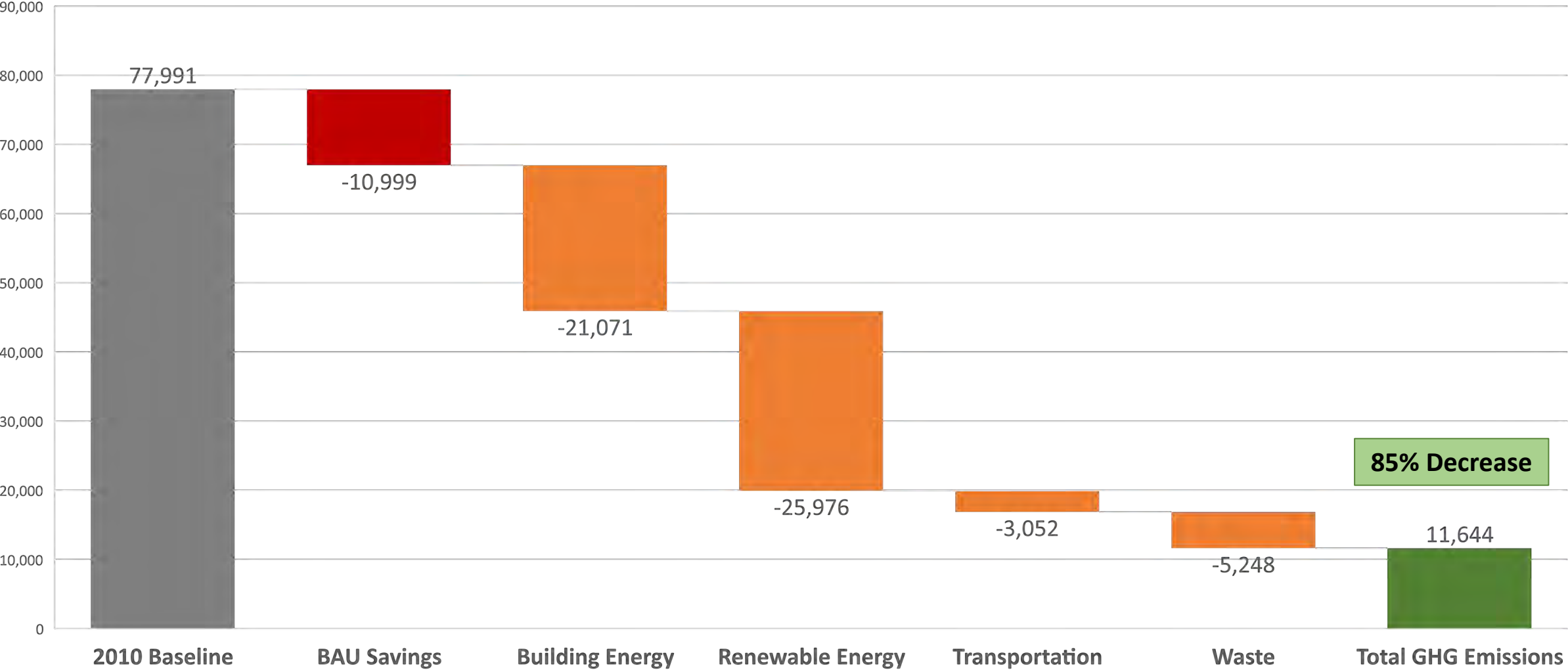
GHG Reduction Strategies

Research on potential strategies: Leading communities

Which peer communities were researched?

- Aspen
- Summit County
- Whitefish, MT
- Telluride
- Missoula, MT
- Durango
- Ketchum, ID
- Boulder
- Carbondale
- Eagle County
- Fort Collins

Mountain Villages' 2050 Emissions after Strategies are Implemented (mt CO₂e)



Transportation Strategies

T1: Reduce single occupancy vehicle travel.

T2: Support equitable electric vehicle adoption.

T3: Switch government fleet vehicles to electric vehicles.

T4: Educate the public on behavior changes.

Cumulative Impact:

**4% reduction in baseline emissions
by 2050**

Buildings Strategies

B1: Promote energy efficiency for residential buildings.

B2: Promote energy efficiency for commercial buildings.

B3: Promote fuel switching (i.e. electrification).

B4: Reduce energy usage in municipal buildings.

Cumulative Impact:

**27% reduction in baseline emissions
by 2050**

Renewable Energy Strategies

RE1: Implement policies that support comprehensive renewable energy growth for the community.

RE2: Support policies to advance a clean energy agenda in the state.

Cumulative Impact:

**33% reduction in baseline emissions
by 2050**

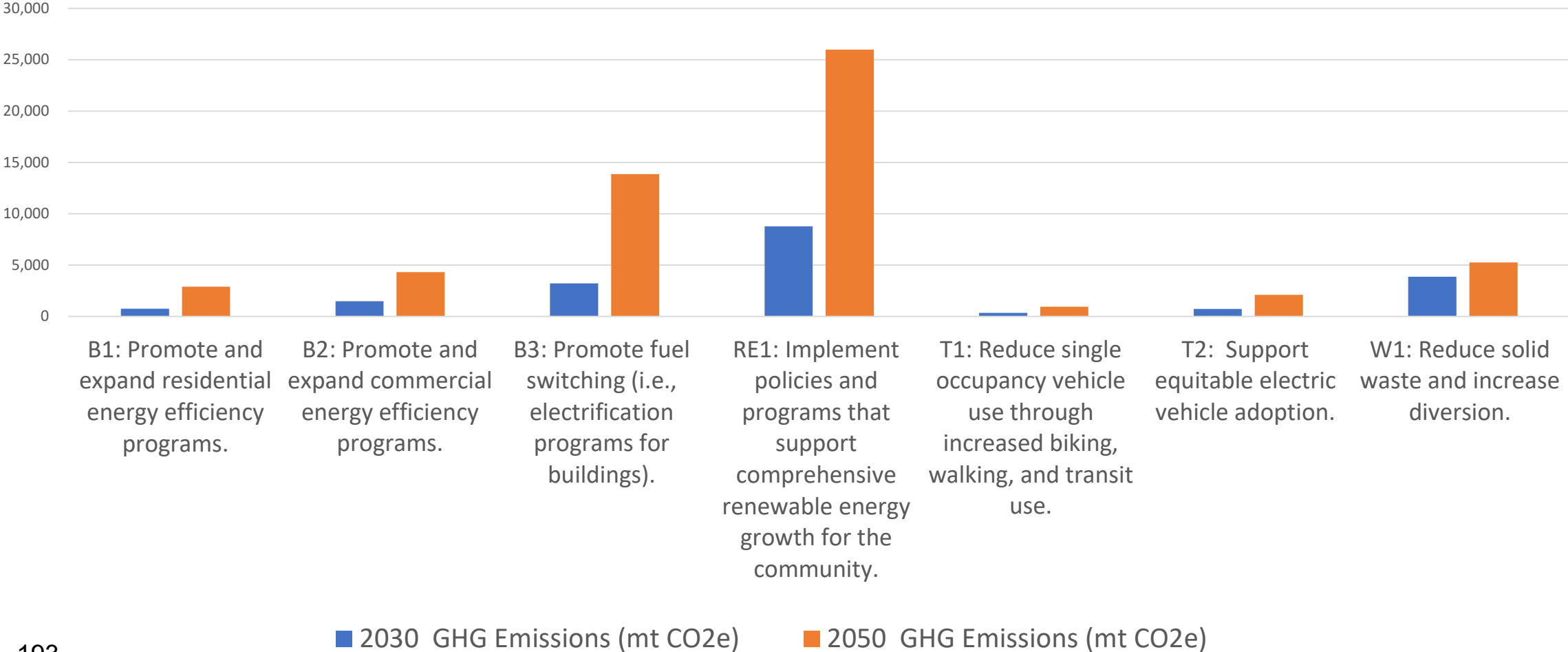
Waste Strategy

W1: Reduce solid waste and increase diversion.

Cumulative Impact:

7% reduction in baseline emissions
by 2050

Comparison of Strategies by Reduction Potential (mt CO₂e)




Thank You!

- Julia Ferguson: Julia@lotussustainability.com
- Rachel Meier: Rachel@lotussustainability.com



lotus
engineering & sustainability



TOWN OF MOUNTAIN VILLAGE CLIMATE ACTION PLAN

September 2020

Acknowledgments

The completion of this work would not have been possible without the support and input of the following individuals, to whom the Town of Mountain Village (Mountain Village/Town) is grateful. These individuals helped guide the process by providing data related to Mountain Village's greenhouse gas emissions inventory and feedback on Mountain Village's climate action strategies. Individuals noted in *italics* were members of the Mountain Village Green Team Committee.

Adam Wozniak, Colorado Department of Public Health and the Environment (CDPHE)

Bill Goldsworthy, Town of Telluride

Brad Wilson, Town of Mountain Village

Brien Gardner, Black Hills Energy

Cath Jett, Community Member

Christina Lambert, Senior Deputy Town Clerk

Dale Wells, CDPHE

Heidi Stenhammer, Telluride Mountain Village Owners Association

Inga Johansson, Community Member

JD Wise, Town of Mountain Village

Jeff Proteau, Telluride Ski and Golf Company

Jim Loebe, Town of Mountain Village

Jonathan Greenspan, Community Member

Kim Holstrom, San Miguel County

Commissioner

Kim Wheels, Eco Action Partners

Marti Prohaska, Mountain Village Town Council

Michael Martelon, Visit Telluride

Mike Follen, Community Member

Patrick Berry, Town of Mountain Village Council

Terry Schuyler, San Miguel Power Association

Tyler Simmons, Eco Action Partners

Wiley Freeman, San Miguel Power Association

Zoe Dohnal, Town of Mountain Village

CONSULTANT TEAM

Lotus Engineering and Sustainability, LLC, supported this work for the Town of Mountain Village:

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Hillary Dobos

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Rachel Meier

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Back Cover: Chad Madden via Unsplash
All other photos courtesy of Mountain Village



EXECUTIVE SUMMARY

MOUNTAIN VILLAGE: A COMMUNITY FOCUSED ON CLIMATE ACTION

Nestled in the San Juan Mountains and surrounded by natural beauty, abundant outdoor recreation opportunities, and the native wilderness of the Rocky Mountains, the Town of Mountain Village (Town/Mountain Village) is committed to protecting and enhancing the natural environment. Since the Town's incorporation, sustainability has been a top priority for Mountain Village's community and leaders. The Town has participated in regional work to analyze and estimate community greenhouse gas (GHG) emissions since 2010 and has developed and supported many community programs to reduce energy use and community-generated waste, such as the [Smart Building Incentive Program](#) and the [Compost Incentive Program](#).

Mountain Village recognizes the urgent need to reduce emissions and prevent the worst impacts of climate change. If current emissions levels are not abated, the Town and similar mountain and tourist-based communities across Colorado and the southwest are in danger of experiencing significant changes in precipitation, seasonality, and snowpack as evidenced by historic data.¹



¹ Environmental Protection Agency. (2017). What Climate Change Means for Colorado. Retrieved from [19january2017snapshot.epa.gov/sites/production/files/2016-09/documents/climate-change-co.pdf](https://www.epa.gov/sites/production/files/2016-09/documents/climate-change-co.pdf) on June 20, 2020.

Recognizing the need to take a more proactive role in reducing global GHG emissions and help to prevent the most dire impacts from climate change, in 2020 Mountain Village decided to build off the Town’s past efforts and work towards becoming a carbon-neutral community by 2050. This effort required developing a community-wide GHG inventory in order to understand the specific emissions sources and impacts that the Town could influence, as well as modeling the status-quo emission projections over the coming years. The resulting Climate Action Plan (CAP) for Mountain Village presents the framework for achieving significant emissions reductions in the community between 2020 and 2050.

MOUNTAIN VILLAGE’S 2019 GHG EMISSIONS INVENTORY

Mountain Village’s 2019 GHG emissions inventory provides an analysis of community-based activities and shows an emissions total of 72,269 metric tons of carbon dioxide equivalent (mt CO₂e), with a majority of emissions coming from the energy used in buildings. See Figure ES-1 and ES-2.

The largest share of emissions comes from the use of energy to power, heat, and cool buildings and outdoor systems (such as snow melt systems). Emissions from residential buildings make up 48 percent of the community’s total, while commercial and industrial buildings make up 45 percent of the community’s total. Due to its small size and abundant transit options, Mountain Village has relatively fewer than average emissions from transportation activities in the community (four percent).² Three percent of emissions come from solid waste disposal in landfills. One-tenth of one percent of emissions come from wastewater treatment processes.

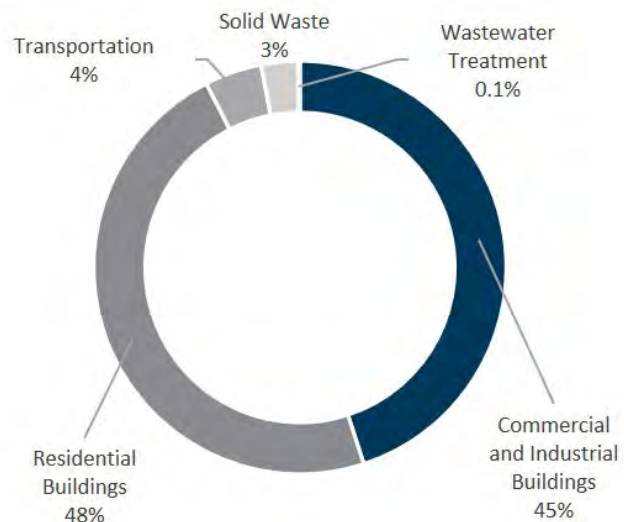


Figure ES-1. Mountain Village’s 2019 emissions by sector.

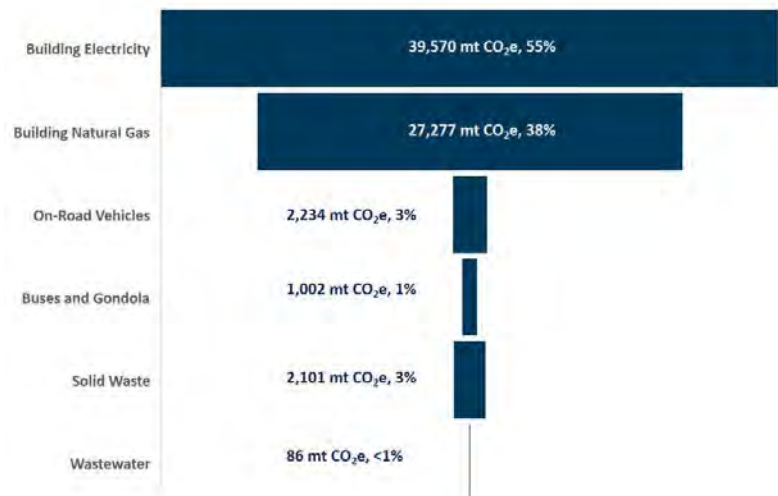


Figure ES-2. Mountain Village’s 2019 emissions by source.

² Based on Lotus’ familiarity with community-generated emissions inventories in Colorado from other work. Transportation in Mountain Village accounts for four percent of the 2019 GHG emissions inventory, compared to an average of around 30 percent of emissions for many communities.

MOUNTAIN VILLAGE'S CLIMATE ACTION PLAN

Mountain Village's top priority is ensuring that the climate action work benefits all community members by enhancing the quality of life and protecting the valued natural resources and surroundings. Through conversations with Town staff and the Town's Green Team Committee, six key community values for the Town's climate action work were identified; see the grey box to the right. By referencing these values throughout the implementation of the climate action strategies and as the Town identifies specific policies and programs that are relevant to pursue, the Town will ensure that its climate action work continues to align with the vision of a future it wishes to maintain for Mountain Village.

A final list of strategies for emissions reductions will help the community move towards its 2050 carbon neutrality goal and support its community values. The resulting CAP includes 11 strategies with a collective 33 suggested implementation actions that the Town and the broader Mountain Village community will embark on in the coming years to reduce the community's GHG emissions. If all strategies and targets established in the CAP are achieved, Mountain Village will reduce its emissions by over 85 percent by the year 2050, based on a 2010 emissions baseline. Mountain Village's climate action strategies are:

MOUNTAIN VILLAGE'S CLIMATE ACTION VALUES

- Promote fiscal responsibility.
- Enhance the quality of life for residents and visitors.
- Support a circular economy and equitable, higher quality, less impactful products.
- Promote cultural and behavioral change through education and engagement programs.
- Support regional food networks and local food sourcing.
- Enhance equity throughout the community.

1. Reduce single-occupancy vehicle use through increased biking, walking, and transit use.
2. Support equitable electric vehicle adoption.
3. Switch government fleet vehicles to electric vehicles.
4. Educate the public on behavior changes.
5. Promote and expand residential energy efficiency programs.
6. Promote and expand commercial energy efficiency programs.
7. Promote fuel switching (i.e., electrification programs for buildings).
8. Reduce energy usage in municipal buildings.
9. Implement policies and programs that support comprehensive renewable energy growth for the community.
10. Support policies to advance a clean energy agenda in the state.
11. Reduce solid waste and increase diversion.

Each climate action strategy includes at least one, if not several, specific implementation actions that are intended to ensure the strategy is impactful, including suggestions on specific programs and policies that may be most effective to employ for the community to reach its goals.

MOUNTAIN VILLAGE: LEADING ON CLIMATE ACTION

Mountain Village is prepared to help prevent the worst effects of climate change and recognizes that by addressing climate change through the implementation of the strategies outlined in this document, the community can improve quality of life and protect the area’s treasured natural resources. As Mountain Village embarks upon this work, it will benefit from working collaboratively with its local partners, including utilities, regional organizations, and state and national agencies and entities that are also interested in this work; through collaboration and strategic implementation of this Climate Action Plan Mountain Village can achieve its emission reduction goal while ensuring a healthy, equitable, and livable future.





INTRODUCTION

The Town of Mountain Village (Town/Mountain Village) is committed to creating a healthier, more sustainable, and greener future inclusive of all community members. In 2020, the Town embarked upon multiple efforts to better understand the community’s impact on climate change and identify relevant and impactful greenhouse gas (GHG) emissions mitigation strategies, while working to enhance the quality of life in the community.

Lotus Engineering and Sustainability, LLC (Lotus) completed this work and it included developing the Town’s 2019 community-wide GHG emissions inventory, completing an additional GHG inventory for municipal operations, identifying trends and changes between past and current emissions inventories, creating inventory management plans so that future inventories can be completed in-house, identifying the community’s values and most impactful and realistic strategies for climate action, and modeling emissions under a business-as-usual case scenario. The result is an actionable Climate Action Plan (CAP) that guides the community to reduce its community-wide GHG emissions by 85 percent between 2020 and 2050 (based on a 2010 emissions baseline).

MOUNTAIN VILLAGE: FOCUSED ON CLIMATE ACTION

Mountain Village is committed to addressing environmental sustainability and climate action through Town operations as well as community-based programs and policies. Incorporated in 1995 and with a full-time resident population of almost 1,500 people, the Town sees a significant increase in population in the winter and summer months due to its



adjacency to world-class skiing facilities, the Town of Telluride (the two communities are connected via a gondola system), and the recreational offerings of the surrounding ecosystem.

Since the Town's incorporation, sustainability has been a top priority for Mountain Village's community and leaders. In partnership with other communities across San Miguel and Ouray counties, Mountain Village supported the development of a [Sustainability Strategy and Action Plan](#) for the region for the years from 2010 through 2020. Through this work, Mountain Village committed to better understanding and reducing its environmental impact through a variety of programs and actions. The Town has participated in regional work to analyze and estimate community GHG emissions since 2010 and has developed and supported many community programs to reduce energy use and community-generated waste, such as the [Smart Building Incentive Program](#) and the [Compost Incentive Program](#).



THE CALL TO ACTION

The Intergovernmental Panel on Climate Change's 2018 report on the impacts of a 1.5 degree Celsius (2.7 degrees Fahrenheit) increase in global temperatures illustrates the grave results on ecosystems, human health, and our ability to thrive if we do not act quickly, collectively, and effectively to mitigate GHG emissions.³

Globally, cities, towns, and urban areas are estimated to be responsible for approximately 75 percent of global carbon dioxide emissions due to the large amount of concentrated activity occurring in densely populated places. These communities can have broad influence and impact on efforts to address climate change mitigation and adaptation and are an integral part of the solution to the climate crisis.⁴ Towns like Mountain Village, while small in population, can have an outsized impact in their role in fighting the climate crisis because of their ability to not only ensure their community is an environmentally sustainable option for travel, but also through educating and influencing visitors to do their part while visiting and after traveling back home.



³For more information see <https://www.ipcc.ch/sr15/>.

⁴For more information see <https://www.unenvironment.org/explore-topics/resource-efficiency/what-we-do/cities/cities-and-climate-change>.

Across the United States, states and towns like Mountain Village are declaring commitments to carbon reduction. Through intentional action and collaboration with the Town's community and local, regional, and state partners, Mountain Village can do its part in mitigating climate change and ensuring a high quality of life for current and future generations of residents and visitors.

WORKING TOWARDS A MORE SUSTAINABLE FUTURE

In 2020, recognizing the need to take a bigger role in reducing global GHG emissions and prevent the most dire impacts from climate change, Mountain Village decided to build off the Town's past efforts and work towards becoming a carbon-neutral community by 2050. This effort required developing a community-wide GHG inventory to understand the specific emissions sources and impacts that the Town could influence, as well as modeling the status-quo emission projections over the coming years. In addition to these activities, Lotus completed research and met with community representatives, including the Town's active Green Team Committee, to build consensus around the high-level strategies that would be most impactful and realistic for the community to implement over the coming years. The resulting CAP for Mountain Village presents the framework for achieving significant emissions reductions in the community between 2020 and 2050.

The CAP includes 11 strategies with a collective 33 suggested implementation actions that the Town and the broader Mountain Village community will embark on in the coming years to reduce the community's GHG emissions. If all strategies and targets established in the CAP are implemented and achieved, ***Mountain Village will reduce its emissions by over 85 percent by the year 2050, based on a 2010 emissions baseline.***





2019 GREENHOUSE GAS EMISSIONS INVENTORY

METHODOLOGY

Mountain Village's 2019 GHG emissions inventory provides an analysis of community-based activities in the 2019 calendar year that resulted in GHG emissions. The inventory is compliant with the Global Protocol for Community-Scale Greenhouse Gas Emissions Inventories (GPC protocol), which is a global standard for GHG emission accounting and reporting. The GPC protocol was developed and launched in 2014 and provides a template from which communities can create comparable and standard emission inventories. The GPC protocol defines what emissions must be reported, as well as how those emissions are to be calculated and reported.

The GPC includes two different reporting levels, BASIC and BASIC+:

- **BASIC:** The BASIC methodology covers stationary energy, in-boundary transportation, and community-generated waste.
- **BASIC+:** The BASIC+ level includes BASIC emission sources, as well as a more comprehensive coverage of emissions sources such as trans-boundary transportation; energy transmission and distribution losses (i.e., the loss of some amount of electricity during the delivery process from the supplier to the customer); industrial processes and product use (IPPU); and agriculture, forestry and other land uses (AFOLU).

Mountain Village chose to complete a BASIC inventory that includes additional emissions from aviation occurring outside the community. The GHGs accounted for in the inventory include carbon dioxide (CO₂), methane (CH₄), and nitrous oxide (N₂O). Emissions are calculated in an inventory workbook created specifically for Mountain Village, and results are totaled as metric tons of carbon dioxide equivalents (mt CO₂e). Accompanying the community inventory workbook, Lotus also created a corporate GHG inventory for Town operations and identified the key drivers of changes in emissions from the original emissions analysis conducted in 2010 through the current inventory. Lotus also prepared inventory management plans that detail how to collect data and

complete an emissions inventory in-house in future years.

The inventory categorizes emissions by scopes, sectors, and sources. Scopes are defined by globally recognized protocols and provide a very high-level view of emissions with combined sectors and sources within. Per the GPC protocol,⁵ the following definitions apply to emission scopes (see Figure 1).

- **Scope 1:** GHG emissions from sources located within the boundary.
- **Scope 2:** GHG emissions occurring as a result of the use of grid-supplied electricity, heat, steam and/or cooling within the boundary.
- **Scope 3:** All other GHG emissions that occur outside the boundary as a result of activities taking place within the boundary.

The boundaries of the 2019 GHG inventory were set as Mountain Village’s town limits.

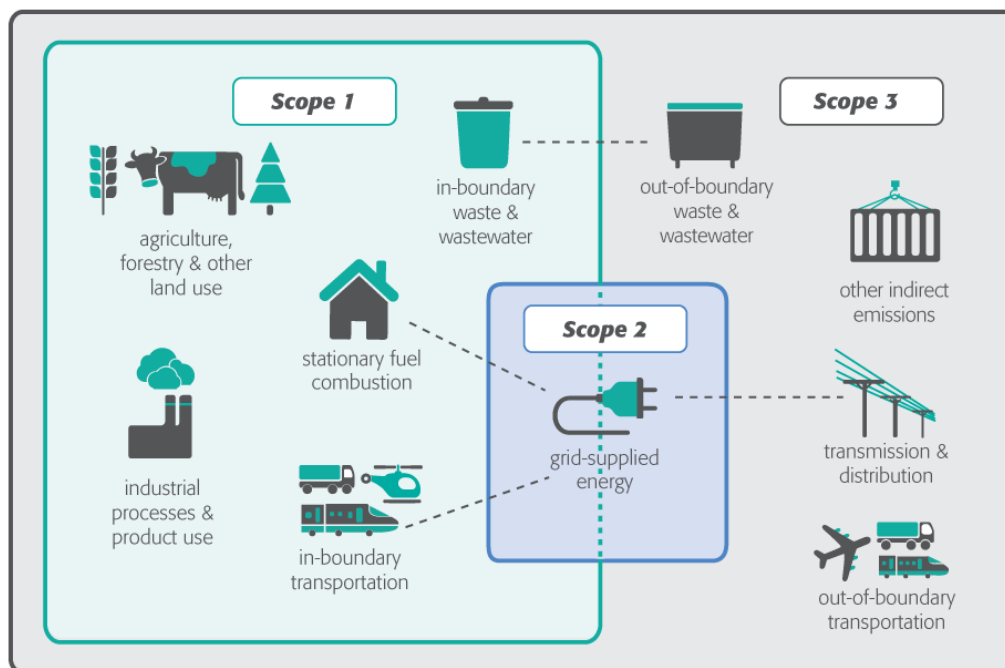


Figure 1. Definitions of emissions scopes.

⁵For more information see https://ghgprotocol.org/sites/default/files/standards_supporting/GPC_Executive_Summary_1.pdf.

KEY FINDINGS FROM THE 2019 INVENTORY

TOTAL EMISSIONS

The inventory showed a 2019 BASIC emissions value of 72,269 metric tons of carbon dioxide equivalent (mt CO₂e). An additional 129 mt CO₂e are attributable to Mountain Village from air travel in the region.

The largest share of emissions comes from the use of energy to power, heat, and cool buildings and outdoor systems (such as snow melt systems). Emissions from residential buildings make up 48 percent of the community's total, while commercial and industrial buildings make up 45 percent of the community's total. Due to its small size, Mountain Village has a smaller proportion of emissions than typically generated from transportation activities in the community.⁶ Three percent of emissions come from solid waste disposal in landfills. One-tenth of one percent of emissions come from wastewater treatment processes. See Figure 2.



Figure 2. Mountain Village's 2019 emissions by sector.

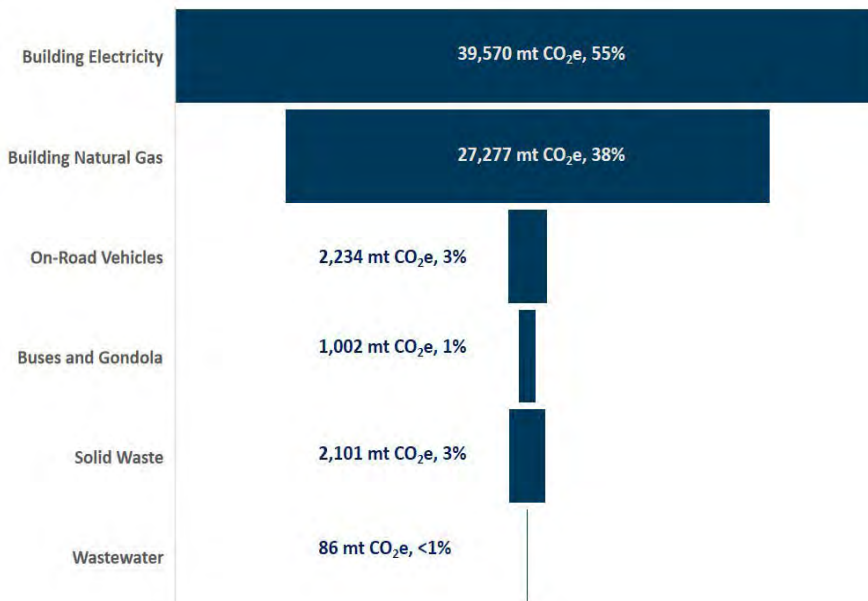


Figure 3. Mountain Village's 2019 emissions by source.

More than half (55 percent) of Mountain Village's emissions were generated from the use of electricity to power buildings. Electricity in Mountain Village is provided by San Miguel Power Association (SMPA), a member-owned electricity cooperative that purchases most of the power it provides members from Tri-State Generation and Transmission (Tri-State). Thirty-eight percent of community emissions are generated from

⁶ Based on Lotus' familiarity with community-generated emissions inventories in Colorado from other work. Transportation in Mountain Village accounts for four percent of the 2019 GHG emissions inventory, compared to an average of around 30 percent of emissions for many communities.

the burning of natural gas in the Town, primarily to heat buildings, provide hot water, and operate snowmelt systems. Natural gas in the community is provided by Black Hills Energy. See Figure 3 for a detailed illustration of other emissions by the source activity for Mountain Village.

Mountain Village's emissions per capita are 50.4 mt CO₂e based on a 2019 resident population of 1,434 people. This is higher than average for many communities across the country, but it should be noted that the large number of tourists have a significant impact on the community's energy use and related emissions. When considering tourists in the community,⁷ in 2019 the total per capita emissions for all residents plus visitors was 12.7 mt CO₂e, which is much more in-line with leading communities across the state.⁸ As Mountain Village continues to monitor its progress towards emission-reduction goals, analyzing the per capita emissions value will allow the Town to better understand how economic and community growth are impacting changes in emissions overall.

BUILDING AND STATIONARY ENERGY EMISSIONS

The stationary energy sector includes emissions from energy used in building systems, snowmelt systems, outdoor lighting, and other energy use tied to stationary sources. This sector also includes emissions generated from the leakage of natural gas during the distribution process. Electricity use produces more than half of the emissions from stationary energy, with residential electricity use making up 32 percent of the pie and commercial electricity use making up 28 percent. Commercial buildings generate 20 percent of stationary emissions from natural gas use, with natural gas use in residential buildings generating 19 percent. See Figure 4.

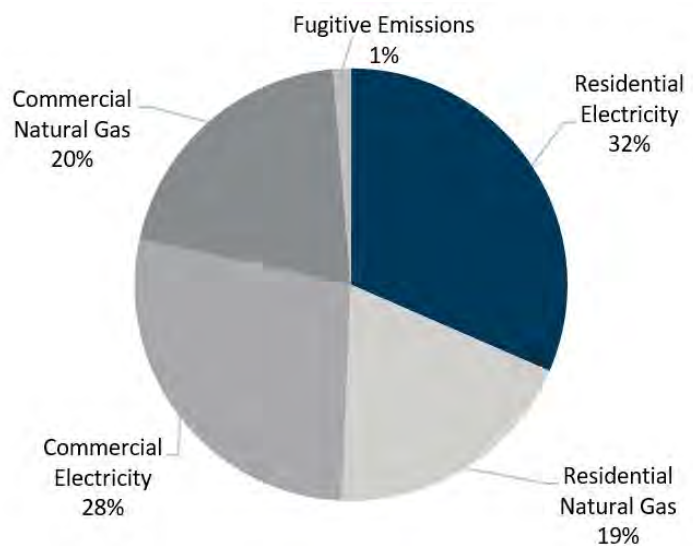


Figure 4. Mountain Village's 2019 building emissions detail.

GPC does not allow communities to subtract negative emissions from the purchase of renewable energy credits (RECs) or other emission offsets in their official inventory, but many communities include information on these offsets or 'avoided emissions' to understand the impact of local decisions.

⁷ Based on data provided by Visit Telluride, the average daily population in Mountain Village in 2019 for residents plus visitors was estimated to be 5,693 people.

⁸ Based on Lotus' work and research. Boulder's (CO) per capita emissions value is 13.7 mt CO₂e (2019), Denver's (CO) is 11.6 (2019), Fort Collins (CO) is 12 (2017).

In 2019, 1,880 mt CO₂e, (representing just over 2.5 percent of the Town's total emissions) were avoided by the purchase of RECs, community solar subscriptions, or through on-site solar installations in the community. SMPA owns the RECs associated with any on-site solar in Mountain Village, and some customers in the community additionally choose to purchase RECs to offset the impact of their energy use. RECs owned by SMPA are included in the calculation of Mountain Village's electricity emission factor. If the use of on-site solar were to increase in Mountain Village, one could assume that the utility would continue to retain the RECs associated with this renewable production, and therefore, increased solar would contribute to a lower emissions factor (i.e., carbon intensity) of the electricity provided by SMPA, leading to lower emissions from electricity use in future inventories.

As the vast majority (92 percent) of Mountain Village's emissions are generated from energy use in buildings (refer to Figure 4), addressing and reducing energy use powering building systems with less carbon-intensive energy resources will be the Town's most effective approach for reducing community-wide GHG emissions.

TRANSPORTATION EMISSIONS

Mountain Village's transportation system is unique among many of its peers. Due to its small size, the Town experiences less vehicular on-road activity that may be typical of other Colorado communities. In addition to emissions produced from on-road vehicular gasoline and diesel consumption, and electric vehicles (which together comprise over 66 percent of all transportation emissions), the Town operates a public transportation gondola system in collaboration with nearby Telluride. The gondola provides access to the Town center, the ski areas, and Telluride and is used frequently by residents and visitors. In addition to the gondola system, the Town operates a summer bus line and a Dial-A-Ride shuttle service in the winter and summer seasons; due to their frequency of use by visitors to the community, hotel shuttles were also included in the calculation of emissions from transit. As seen in Figure 5, transit activity comprised nearly 31 percent of all transportation emissions in the community.

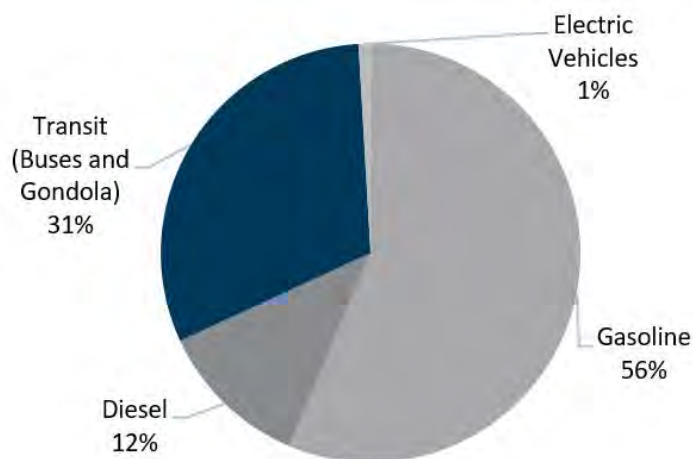


Figure 5. Mountain Village's 2019 transportation emissions detail.

The gondola runs on electricity. The Town purchases RECs and has installed on-site solar systems to offset the energy used for the gondola; these purchases qualify the gondola system as an Environmental Protection Agency (EPA) Green Power Partner.⁹



WASTE AND WASTEWATER EMISSIONS

In the waste and wastewater sector, which comprises three percent of total community emissions, the majority of emissions are from the collection and disposal of solid waste generated and landfilled by the community, which makes up approximately 96 percent of the total emissions from this sector. Currently, large-scale composting activities are not being tracked in the community; backyard composting is difficult to manage locally due to wildlife issues, but the Town’s composting incentive program does support home composting by providing residents with the opportunity to receive a free home composting unit.

As is the case with renewable energy, the GPC does not allow communities to subtract emissions avoided through recycling in the community; however, these data points are useful for understanding the full impact of a community’s decisions. In 2019, 4,830 mt CO₂e (representing nearly seven percent of the community’s total emissions) were avoided from recycling activities. These avoided emissions represent a life-cycle impact and include reduced virgin inputs being needed for new materials and reduced landfill disposal.

⁹ For more information see <https://townofmountainvillage.com/green-living/energy-use/alternative-energy/>.





CLIMATE MITIGATION STRATEGIES

Mountain Village has a goal of becoming a carbon-neutral community by 2050, meaning that the community reduces all emissions to the degree possible and offsets emissions that cannot be reduced through the purchase of RECs or through other measures. Understanding the environmental impact of community activities ensures that as the Town continues to address climate action, it does so in a way that makes a significant impact on overall emissions and supports key community values.

Lotus analyzed common and effective emission-reduction strategies being employed by communities of similar size and character to Mountain Village to identify the primary strategies that may be utilized locally to reduce emissions. Following this research, Lotus presented a list of potential solutions and gathered feedback from Town staff and the Green Team Committee to determine which strategies the Town would like to pursue. Lotus also collected feedback from the Green Team Committee on the community values and attributes of living in and visiting Mountain Village that are considered important to maintain and enhance through the Town's climate action work.

COMMUNITY VALUES FOR CLIMATE ACTION

As community-based emission reduction solutions do not occur in a vacuum, Mountain Village identified the primary community values and attributes that should be enhanced through the Town's emission reduction work. The list to the right represents the values and ideals that Mountain Village's climate action strategies should align with in order to ensure that the entire community benefits from this work. As Mountain Village takes the next steps to identify specific

MOUNTAIN VILLAGE'S CLIMATE ACTION VALUES

- Promote fiscal responsibility.
- Enhance the quality of life for residents and visitors.
- Support a circular economy and equitable, higher quality, less impactful products.
- Promote cultural and behavioral change through education and engagement programs.
- Support regional food networks and local food sourcing.
- Enhance equity throughout the community.

implementation steps for the Town’s climate action work, any potential policies and programs should be vetted against this list to ensure that the benefits of the work are not restricted to reducing emissions, but also results in a higher quality of life for the whole community.

OVERVIEW OF GREENHOUSE GAS REDUCTION STRATEGIES

BUSINESS-AS-USUAL MODELING RESULTS

In addition to understanding Mountain Village’s current emissions, the Town was also interested in understanding what projected emissions would be based on community growth and a status-quo case scenario from the baseline year of 2010 through 2050. Lotus collected data on past emissions estimates, the anticipated growth of the Mountain Village resident population, and projected emissions factors for electricity to generate an estimate of the change in emissions for the community.

Between 2010 and 2019 Mountain Village reduced its emissions by seven percent; 2010 emissions were 5,593 mt CO₂e higher than the 2019 emissions value. This reduction was likely caused by a combination of community programs and less carbon-intensive electricity from SMPA in 2019 as compared to 2010.

Between 2010 and 2050, Mountain Village’s population is anticipated to grow by 184 percent,¹⁰ and under a status-quo case scenario, population growth will cause higher emissions from the building energy, transportation, and waste sectors. The growth in emissions from each sector will be somewhat balanced by fewer emissions coming from electricity use; this is based on announcements from Tri-State, SMPA’s wholesale power provider, regarding a goal that the generation utility provide 70 percent carbon-free electricity by 2030.¹¹ The result of these impacts is a 2050 emissions value that is approximately 14 percent lower than the 2010 emissions value (77,991 mt CO₂e in 2010 and 66,991 mt CO₂e in 2050); see Figure 6.

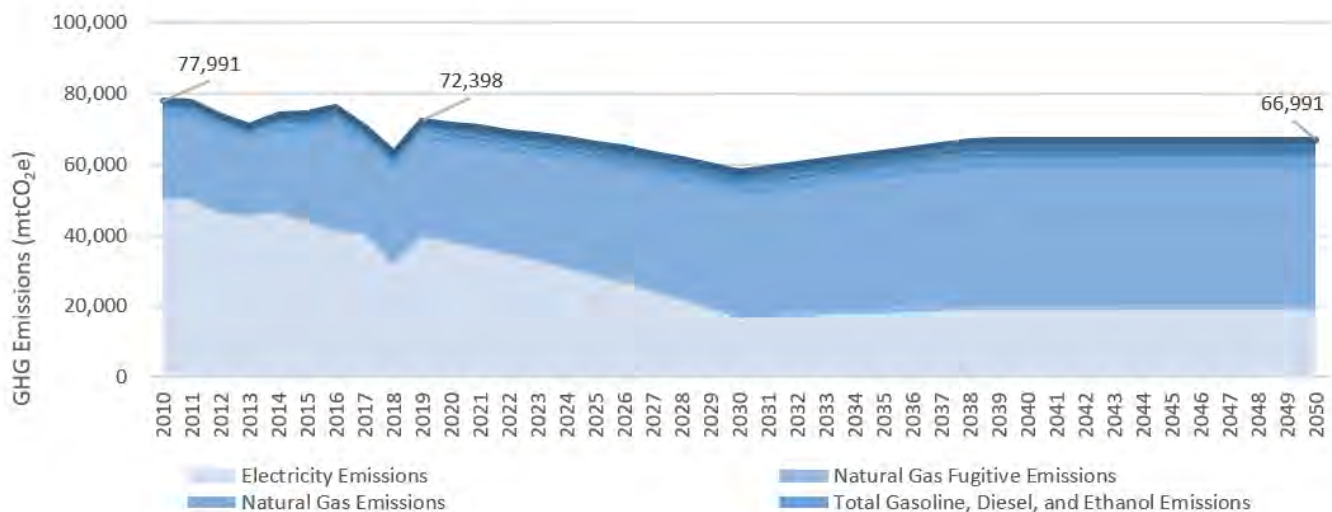


Figure 6. Mountain Village’s status-quo emissions projections to 2050.

¹⁰ Based on anticipated population growth for San Miguel County as provided by the Colorado Department of Local Affairs.

¹¹ Based on conversations with representatives of Tri-State Energy. For more information please see <https://energynews.us/2020/01/21/west/tri-state-ceo-says-wholesalers-clean-energy-transition-will-pay-dividends/>.

MOUNTAIN VILLAGE: POISED FOR CLIMATE ACTION

The final list of climate action strategies for Mountain Village was compared against the business-as-usual case scenario to understand the quantitative impact of the Town’s strategies towards achieving the carbon neutrality goal. It is estimated that, if the Town were to successfully implement the strategies using the participation targets applied in the model, Mountain Village will be able to reduce its 2050 emissions by 85 percent from the 2010 baseline, for a 2050 emissions value of approximately 11,644 mt CO₂e, see Figure 7. If the Town reaches its goal, per capita emissions for residents and visitors in the community will be drop dramatically from 12.7 mt CO₂e to approximately 1.4 mt CO₂e.¹²

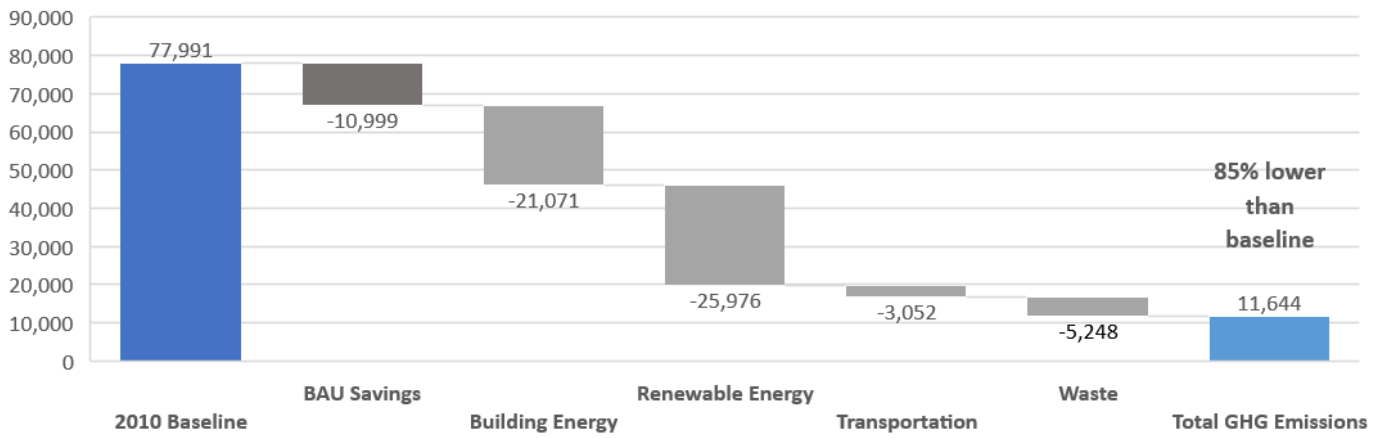


Figure 7. Mountain Village’s emission reductions by sector based on CAP strategies.

The final list of high-level climate action strategies for Mountain Village are outlined on the following pages. Using data on current activities in Mountain Village and on energy use and transportation patterns nationally, Lotus estimated the potential for these strategies to reduce community emissions over the coming years. These strategies present a framework for the Town to follow when determining where and how to invest staff time and resources over the coming years. Discussions with Town staff, the Green Team Committee, and other stakeholders helped identify some of the specific actions that the community can take to convert this plan into action, and an important next step will be for Mountain Village to meet with its community of residents and business owners, local leaders, and regional partners to determine the specific implementation details for ensuring this work is completed.

¹² This assumes a 2050 emissions value of 11,644 mt CO₂e and a 2050 population of 8,126, which is the Town’s growth cap.

TRANSPORTATION STRATEGIES

There are four transportation strategies for Mountain Village to pursue; the combined impact of these strategies is a four percent reduction in emissions from the 2010 baseline in the year 2050. See Table 1.

Transportation Strategy	Suggested Supporting Action	Reduction from 2010 Baseline
T1. Reduce single-occupancy vehicle travel through increased biking, walking, and transit use.	T1a. Expand multimodal connectivity.	1%
	T1b. Expand transit-oriented development throughout the community.	
	T1c. Accelerate the development of walkable/bikeable networks.	
T2. Support equitable electric vehicle adoption.	T2a. Increase the presence of electric vehicle chargers.	3%
	T2b. Transition school buses to use alternative energy sources (i.e., electricity, CNG).	
	T2c. Promote the expansion of EVs in the community.	
T3. Switch government fleet vehicles to electric vehicles.	T3a. Transition municipal fleet to an electric vehicle fleet.	N/A*
	T3b. Consider low-emissions vehicle alternatives for the municipal fleet and equipment where electric vehicles are not a viable option.	
T4. Educate the public on behavior changes.	T4a. Develop a targeted branding and education campaign around reducing single-occupancy vehicle use and investing in EVs.	N/A*

*Strategies for which the emissions reduction potential is assumed to be minimal were not included in the modeling effort.

Table 1: Transportation strategies for Mountain Village.

The greatest opportunity to reduce transportation emissions comes from support a transition to electric vehicles (EVs) across the community, followed by reducing travel in single-occupancy vehicles. EVs are vehicles that use an electric motor rather than an internal combustion engine (ICE) to power the vehicles. It should be noted that EVs still do produce emissions associated with the electricity that powers them; however, even at current and projected electricity emissions levels for SMPA, the transition to electric vehicles will reduce the community’s emissions by three percent by 2050 (assuming 70 percent of vehicles on the road in 2050 are EVs).

If Mountain Village were to be powered by 100 percent renewable energy or offset the community’s total electricity use with the purchase of RECs, the emissions savings could be even greater. Mountain Village can encourage greater adoption of EVs in the community through expanding the number and availability of charging stations (currently there are five charging stations); promoting programs and events that expand EV awareness and incentives (such as ride-and-drive events or group bulk purchasing programs for the community); greening the municipal fleet vehicles when they come up in the replacement cycle; and working with local special districts, including the

school district, to help them transition to cleaner and less-polluting vehicles. A crucial component of supporting EV adoption is ensuring there is a local market of service providers to support vehicle sales and maintenance; Mountain Village will benefit from supporting the development of a regional EV market that can provide these services.

Mountain Village has a strong gondola-based transit system that is used for transit between the Town and the ski area and surrounding communities. By encouraging or requiring all new developments and growth in the community to be centered with easy access to transit and multi-modal connectivity options, and by enhancing signage and wayfinding for multimodal connections, the Town can help its community to reduce their time spent



traveling alone in a car while prioritizing active transportation alternatives. This effort should include a cohesive branding campaign that educates residents and visitors about transportation options in the community, including the ease of using public transit and bike trails, enhanced route marking and wayfinding for multimodal travel, the availability of EV charging infrastructure, and cost savings and air quality benefits that come with replacing ICE vehicles with EVs.

BUILDING ENERGY STRATEGIES

Mountain Village has identified four strategies to reduce emissions from the building energy sector; see Table 2. Combined, these strategies are anticipated to reduce the community’s GHG emissions by approximately 27 percent from the 2010 baseline between now and 2050.

The Town should continue to work with SMPA and local partner agencies to market and expand the available energy efficiency programs for commercial and residential buildings. **Requiring or incentivizing building energy benchmarking will ensure that community members better understand and are aware of how their buildings use energy and where there may be opportunities to reduce that energy use.** On the commercial side, policies that require or incentivize building retro-commissioning will ensure that building systems continue to operate efficiently and effectively and may also result in energy cost savings for building owners and managers.

Based on conversations with individuals familiar with the Town’s current energy programs and codes, continuing to adopt the most recent International Energy Conservation Code (IECC) when it is released and addressing updates in the Town’s Renewable Energy Mitigation Program (REMP), which addresses exterior energy use, will be important measures to make sure that the Town continues to reduce building energy use across the community. The impact of the strategies aimed at promoting and expanding energy efficiency programs for both the commercial and residential sectors is likely to reduce the Town’s 2050 emissions by 10 percent from the 2010 baseline.

Building Energy Strategy	Suggested Supporting Action	Reduction from 2010 Baseline
B1. Promote and expand residential energy efficiency programs.	B1a. Implement a residential benchmarking program.	4%
	B1b. Accelerate low-to-moderate-income energy efficiency retrofit programs.	
	B1c. Provide mechanisms to encourage the reduction of energy in moderate-to-high-income households.	
	B1d. Address needed updates in building codes and the REMP program to address snowmelt systems and the calculation of solar offsets.	
B2. Promote and expand a commercial energy efficiency programs.	B2a. Implement a commercial benchmarking program.	6%
	B2b. Provide mechanisms to encourage the reduction of energy in commercial buildings.	
	B2c. Require and incentivize commercial building retro-commissioning.	
	B2d. Address needed updates in building codes and the REMP program to address snowmelt systems and the calculation of solar offsets.	
B3. Promote fuel switching (i.e., electrification programs for buildings).	B3a. Work with building owners to convert commercial and residential buildings from natural gas systems to electric systems and offset electricity use with an on-site solar system or RECs.	18%
B4. Reduce energy usage in municipal buildings.	B4a. Reduce energy use in municipally owned buildings.	N/A*
	B4b. Build net-zero energy municipal buildings.	

*Strategies for which the emissions reduction potential is assumed to be minimal were not included in the modeling effort.

Table 2: Building energy strategies for Mountain Village.

The Town has been actively working to reduce energy use in municipal buildings over the last several years; because municipal energy use is a small portion of overall community energy use, the strategy to reduce energy use in municipal buildings was not included in the GHG emissions reduction model. Regardless, this work should continue to ensure the Town continues to lead by example.



While the emissions associated with electricity use in the community at this point are relatively high, as Tri-State works towards its carbon-reduction goals electricity will become less carbon intensive over the years. Based on modeled projections, Tri-State’s emission factor is expected to decrease between 2019 and 2030; by 2022, the emissions factor is expected to be so low that the use of electricity for heating and water heating systems will result in fewer emissions than using

natural gas for the same purpose. As such, Mountain Village is encouraged to develop programs and incentives that will result in fuel switching in buildings (i.e., transitioning to electrical heating and water heating where applicable).

RENEWABLE ENERGY STRATEGIES

There are two high-level strategies for Mountain Village to increase the share of energy in the community that is low-carbon and renewably sourced; see Table 3. When leveraged on top of other strategies already referenced in the transportation and building sectors (including increasing electric vehicles, reducing energy use in buildings, and fuel switching), the renewable energy strategies are estimated to reduce 2050 emissions by 40 percent below the 2010 baseline.

Renewable Energy Strategy	Suggested Supporting Action	Reduction from 2010 Baseline
R1. Implement policies and programs that support comprehensive renewable energy growth for the community.	R1a. Work with SMPA to identify opportunities to enhance the number of renewables on the cooperative utility’s grid, including through community solar.	33%
	R1b. Provide mechanisms (e.g. rebates, education, community solar) to encourage adoption of solar in all sectors.	
	R1c. Continue to source renewable electricity for municipal operations.	
	R1d. Explore the feasibility and applicability of other renewable energy technologies that would be productive in the region.	
	R1e. Encourage greater participation in SMPA’s Totally Green program through education and incentives.	
R2. Support policies to advance a clean energy agenda in the state.	R2a. Actively engage in efforts to advance clean energy in Colorado through participation in regional organizations and in statewide legislative work.	N/A*

*Strategies for which the emissions reduction potential is assumed to be minimal were not included in the modeling effort.

Table 3: Renewable energy strategies for Mountain Village.

Successfully achieving the significant reduction in emissions projected with renewable energy growth will require a concerted effort on the part of the Town and in collaboration with local organizations and SMPA to enhance programs and benefits associated with installing renewable energy or acquiring RECs. Mountain Village may benefit from working with SMPA to enhance the amount of renewables on the cooperative’s grid up to SMPA’s contractual limit. Currently, SMPA has met the five percent self-generation limit imposed by Tri-State; however, per Tri-State’s current rules, SMPA can produce an additional two percent of self-generation via community solar projects, if desired. Mountain Village should explore the development of a community solar garden that would provide power and potential cost savings to Town residents and businesses. Additionally, Mountain Village can develop programs to ease access to solar in the community by making it easier and cheaper to permit systems and by providing education, rebates, and incentives (such as a bulk purchase program).

The Town already powers the gondola system with on-site solar and the purchase of RECs and could further look to install solar and/or purchase RECs to offset use at other municipal buildings as well. SMPA's Totally Green program offers customers the opportunity to invest in renewable energy through a voluntary



per-kilowatt hour adjustment on their bill; the Town can help to promote this program and could consider other ways to incentivize residents and businesses to use it.

There is interest throughout the community in exploring other renewable energy technologies outside of solar and conducting a feasibility study on the potential for solar, wind energy, biomass, and other renewable technologies to be utilized in Mountain Village may be worthwhile. Outside of direct investment in renewable energy and offsets, Mountain Village should enhance its participation in regional and state-wide conversations regarding renewable energy. By working locally with utility and municipal partners and on a state-wide level by joining organizations such as Colorado Communities for Climate Action (CC4CA), Mountain Village can leverage its position to help ensure that statewide policies regarding energy use and supply align with state and local GHG reduction goals.

It should be noted that local generation of renewable energy that offsets community electricity use is always preferable. Therefore, the Town should first prioritize the expansion of rooftop and ground-mounted solar systems, as well as the local development of other feasible renewable energy technologies (based on a feasibility study). Following this, the Town should prioritize the development of a community solar project with SMPA. The utilization of RECs to offset energy use should only come after these first two options for increasing renewables in the community have been exhausted.

WASTE STRATEGIES

Mountain Village and the Town's Green Team Committee are actively interested in reducing the amount of waste generated in the community, and the Town has a goal to be 'zero waste' by 2025. Mountain Village has already taken action to limit the amount of single-use plastic waste in the community, and the Planet Over Plastics Coalition is actively working to help businesses locally transition away from single-use plastics. The Town's waste reduction work includes one high-level strategy with multiple discrete actions to support it; see Table 4. This work is anticipated to reduce the community's GHG emissions by approximately seven percent from the 2010 baseline between now and 2050.

Waste Strategy	Suggested Supporting Action	Reduction from 2010 Baseline
W1. Reduce solid waste and increase diversion.	W1a. Develop policies and expand infrastructures that promote waste minimization and recycling for businesses.	7%
	W1b. Develop a purchase policy for green materials at the Town.	
	W1c. Reuse construction site waste and identify efficient use of materials.	
	W1d. Increase recycling collection.	
	W1e. Develop policies, infrastructure, and incentives for providing commercial composting, focusing on food waste.	
	W1f. Set aside gleaned food for those in need.	
	W1g. Develop businesses that mulch yard waste to increase water retention and soil nutrients.	

Table 4: Waste strategies for Mountain Village.

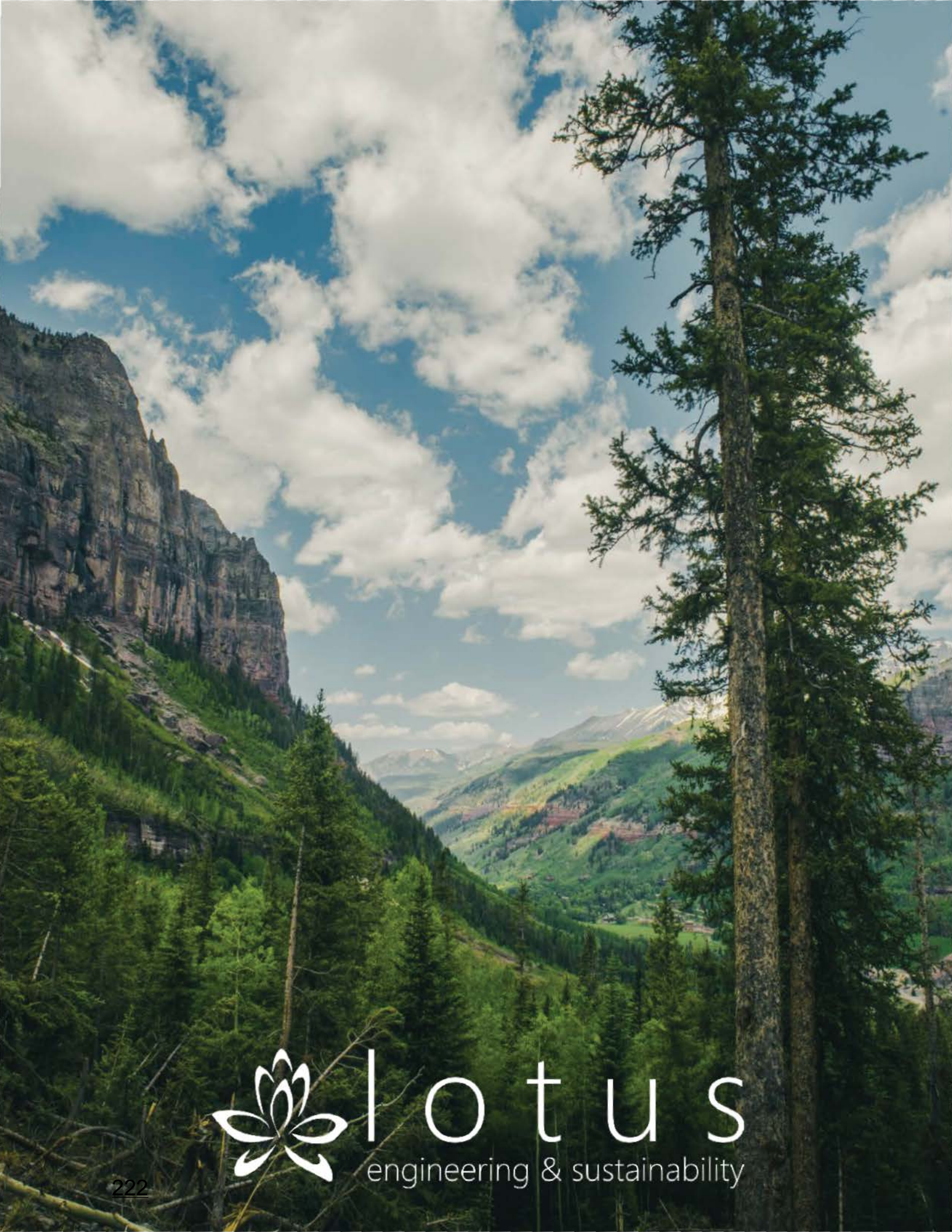
In 2019, the Town’s overall diversion rate for municipal solid waste (MSW) was 42 percent, which is higher than both the state of Colorado and national average (both of which are approximately 35 percent); however, the Town will need to significantly ramp up efforts to increase waste diversion to meet its 2025 goal.

Mountain Village should continue to build off of the Town’s success with waste diversion programs. There is a significant amount of interest in local food within the community, so leveraging this connection to reduce food waste, provide excess food to those in need, and utilize food waste to create compost for local farms and gardens may be a worthwhile investment of staff and Green Team Committee time and resources. By focusing on source reduction (i.e., encouraging people to buy and consume less) and a waste hierarchy that puts reuse and repurposing above recycling, the Town may help to develop a circular economy locally that reduces the consumption of goods and materials locally, creates local markets, jobs, and wealth, and enhances the value of conservation across the community. While the impact on emissions from waste is relatively small compared to building energy use, the subject of waste and reducing waste is one that nearly all community members and visitors can relate to and participate in. This sector offers prime opportunities for engaging the community and telling the story of Mountain Village’s climate action work and how residents and visitors can be involved and support these efforts.



CONCLUSION

As a diverse community in a high alpine environment that sees many tourists pass through, Mountain Village recognizes that by addressing climate change through the implementation of the strategies outlined in this CAP, the community can also enhance the quality of life for all residents and visitors while spurring local innovation. Mountain Village will need to work collaboratively with its local partners, regional organizations, and state and national agencies and entities that are also interested in this work. Through collaboration and strategic implementation of the strategies in this CAP, Mountain Village can achieve its emission reduction goal while ensuring a healthy, equitable, and livable future now and in the years to come.



l o t u s
engineering & sustainability



Mountain Village 2018 Greenhouse Gas Inventory Report

Prepared by EcoAction Partners
for the Town of Mountain Village

November 1, 2019

Overview:

In 2018, the Town of Mountain Village contracted with EcoAction Partners to create a Mountain Village-specific Greenhouse Gas Inventory. Working from the baseline regional San Miguel and Ouray County GHG Inventory that EcoAction Partners manages and updates annually, EcoAction Partners modified the calculations to focus on Mountain Village specific data from 2017. This inventory was updated this year to create the 2018 results reported here.

History:

The regional GHG Inventory was initially developed by the University of Colorado at Denver with data collection input from EcoAction Partners. It was funded through a matching grant in which Mountain Village, Telluride, San Miguel County, Ridgway, City of Ouray and Ouray County each contributed \$1000. The calculations are in accordance with ICLEI protocol established by 2010. Since then it has been updated to align with the subsequent "Global Protocol for Community-Scale Greenhouse Gas Emission Inventories".

Mountain Village adopted a goal to reduce overall GHG emissions 20% by 2020, from 2005 baseline levels, however our regional GHG and energy-use baseline began to be tracked in 2010. Thus progress toward this goal is determined based on data from 2010 forward.

Shared regional resources:

As part of the analysis, Mountain Village desired clear understanding of how GHG emissions associated with shared regional resources were allocated between jurisdictions. Thus, EcoAction Partners created a summary of how these resources have been allocated in the past and coordinated a meeting of representatives from Mountain Village, Telluride, San Miguel County, and Telluride Ski & Golf, to review and discuss allocations for each of these resources. The agreed-upon outcome for each of these are detailed in Appendix A. The resources discussed include:

- Regional airports
- Waste Water Treatment Plant
- Gondola
- Telluride Ski and Golf's utilities including water use
- Festivals
- Transit services

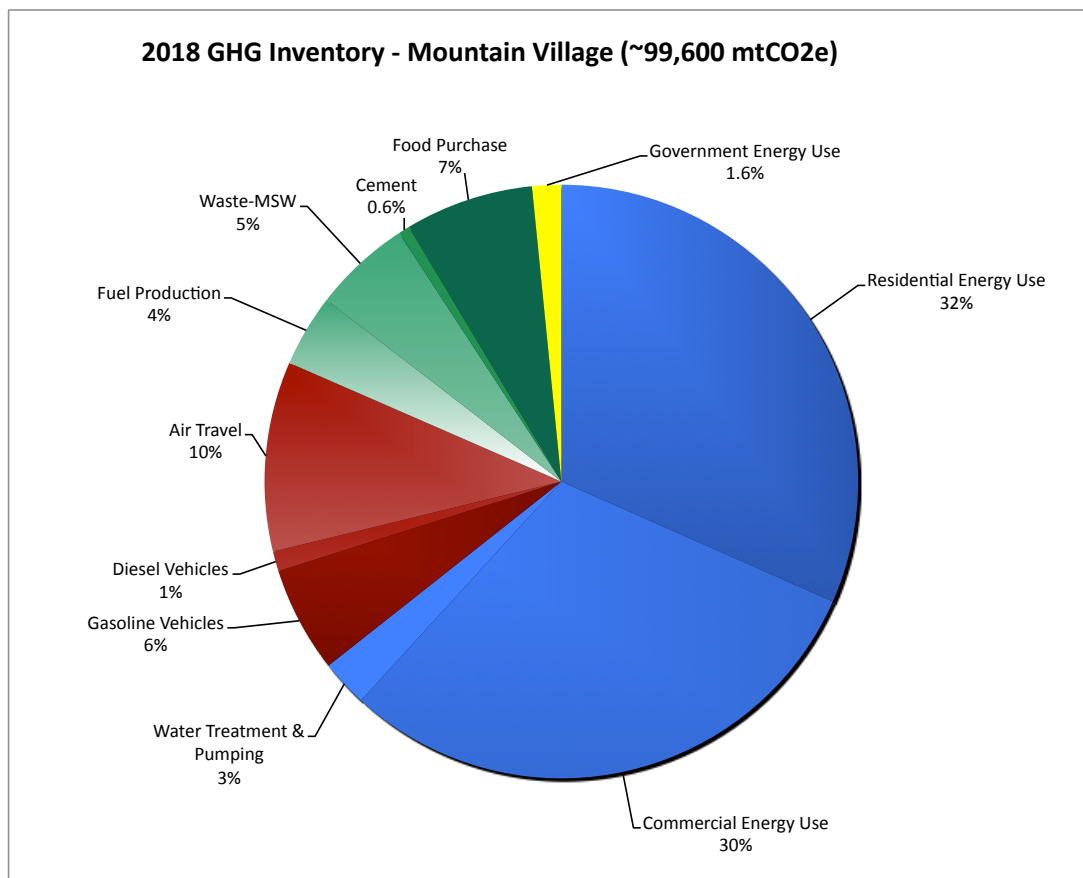
2018 Mountain Village GHG Inventory Results

Mountain Village's total GHG emissions for 2018 were approximately 99,600 mtCO₂e (metric tons of carbon dioxide equivalent). This is an increase of 3.75% over 2017 emissions of 96,000 mtCO₂e.

Equivalencies:

- 99,600 mtCO₂e is equivalent to over 108,885,000 pounds of coal burned.
- 99,600 mtCO₂e is also equivalent to the energy used by 11,900 average U.S. homes in one year. (MV has 1675 residences)
- 99,600 mtCO₂e is the amount of carbon that can be sequestered by over 117,000 acres of U.S. forests in a year.

The detailed pie chart below breaks those emissions down per category, explained further below the pie chart. See Appendices for more detailed explanation of allocation per jurisdiction and calculation methodologies.



- Government Energy Use – Electricity and natural gas use by Town of Mountain Village government, including building energy use, streetlights, town plaza snowmelt, and other exterior uses. **Note: Gondola electricity use is 100% offset by SMPA Green Blocks, so Gondola electricity use does not contribute to GHG emissions.** Gondola natural gas use does contribute toward TMV GHG emissions. Government portion of emissions increased from 2017 to 2018 (see Town of Mountain Village 2018 Government Energy Use and Greenhouse Gas Report for details).
- Residential Buildings – electricity and natural gas use for homes, including exterior lighting, snowmelt systems, and patio fireplaces. **Renewable electricity associated with net-metered solar systems, SMPA solar farm purchases, and Green Blocks offsets decrease the emissions associated with residential building emissions.**
- Commercial Buildings– electricity and natural gas use for commercial buildings and other use, including exterior lighting, snowmelt systems, patio fireplaces, and Mountain Village ski area operations.

Renewable electricity associated with net-metered solar systems, SMPA solar farm purchases, and Green Blocks offsets decrease the emissions associated with commercial building emissions.

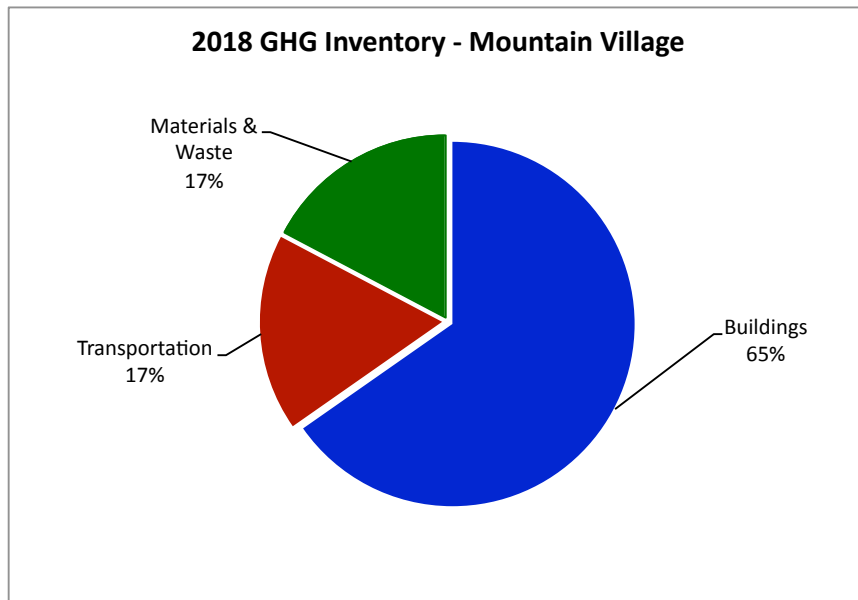
- Water Treatment & Pumping – Electricity used by Town of Mountain Village for treatment and pumping of water. Water electricity emissions increased from 2017 to 2018 (see Town of Mountain Village 2018 Government Energy Use and Greenhouse Gas Report for details on water use).
- Gasoline Vehicles – Emissions from gasoline vehicles
- Diesel Vehicles – Emissions from diesel vehicles
- Air Travel – Emissions associated with airplane fuel & enplanements at Telluride Airport & Montrose Regional Airport. (for allocations, See Appendix A)
- Fuel Production – Processing emissions associated with gasoline and diesel fuel before the fuel enters vehicles
- Waste – Emissions associated with Municipal Solid Waste taken to landfill to decompose
- Cement – Emissions associated with cement for Mountain Village, based on Colorado’s total economy
- Food Purchase – Emissions calculated based on Mountain Village’s total population of census and visitors

Additional Items:

These items contribute to reducing MV’s GHG emissions and are incorporated into the overall total calculated value of 99,600 mtCO₂e:

- **Open Space Carbon Sequestration** – Mountain Village’s dedicated open space is a mixture of grasslands, wetlands and mixed forest. All of these areas sequester carbon and thus reduce GHG emissions by a total of approximately 312 mtCO₂e, or 0.31% of MV’s total GHG Inventory.
- SMPA Community Solar Farm – Mountain Village’s total participation in the community solar farm is the equivalent of 170 mtCO₂e, or 0.17% of MV’s total GHG Inventory.
- **Gondola electricity use is 100% offset with SMPA Green Blocks** (~1,872,500 kWh), equivalent to 1500 mt-CO₂e, or 1.5% of MV’s total GHG Inventory.
- **On-site Net-metered Solar PV Systems** – Government, residential & commercial on-site systems produced over 115,600 kWh in 2018, reducing GHG emissions by approximately 93 mt-CO₂e, or 0.09% of MV’s total GHG Inventory. Electricity used while these systems were producing electricity does not get metered, so the numbers under-represent the total production of electricity by these systems.
- **Gondola Transportation** – Gondola use reduces vehicle transportation between Telluride and Mountain Village. In a previous study by EcoAction Partners for Mountain Village, it was estimated that gondola usage reduced GHG emissions by approximately 2,700 mt-CO₂e in 2010, or 2.7% of MV’s total 2017 GHG Inventory.
- Farm-to-Community Program – This program began in 2018 and offset approximately 6 mt-CO₂e in it’s first year. In 2019, the net total GHG emissions impact from the program is estimated to be a reduction of 16 mt-CO₂e in GHG emissions. These estimates are conservative. See annual report for this program for other un-calculated benefits.

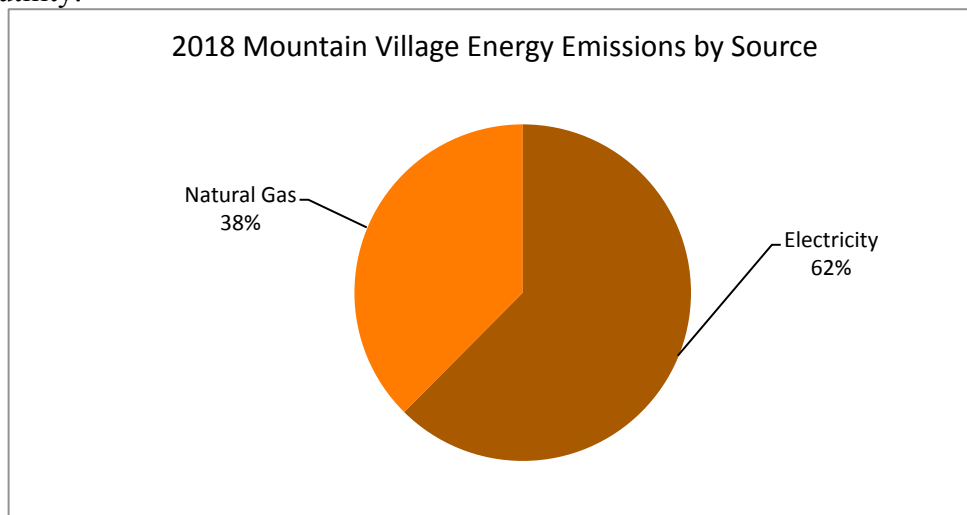
Simplified pie chart



The pie chart above simplifies the Mountain Village Inventory by showing 3 main categories:

1. Buildings – 65%
2. Transportation – 17%
3. Materials & Waste – 17%

Clearly, building energy consumption is the largest category of GHG emissions. The next pie chart shows just the Building emissions portion of the above pie chart (government, residential, & commercial combined) broken down per utility:



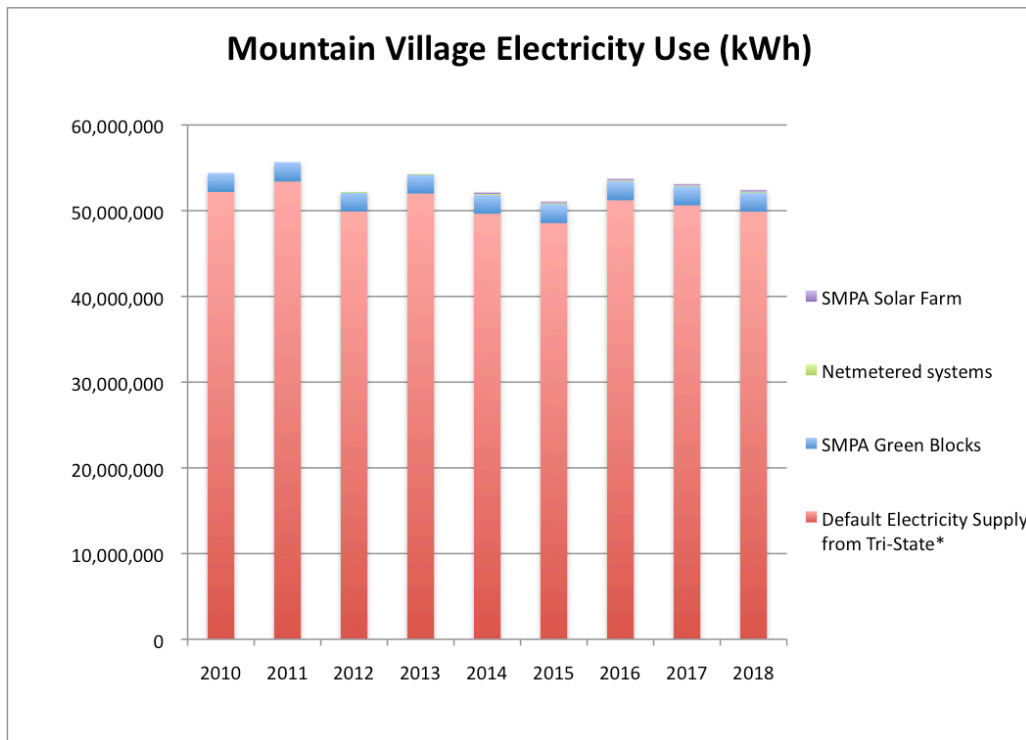
Electricity emissions are impacted by overall usage and the emissions factor, which reflects the amount of renewable energy that is part of our overall electricity mix. This value is provided to SMPA from Tri-State annually and has been steadily decreasing since 2010, from 2.12 to 1.595 lb-CO₂e/kWh.

Natural gas emissions are also impacted by overall usage and the emissions factor, which is determined how the natural gas is produced. In 2010, Source Gas provided this factor at 11.88 lb-CO₂e/therm. For 2017 & 2018, the natural gas emissions factor was provided by Black Hills at 11.68 lb-CO₂e/therm.

Natural gas and electricity data is provided annually from the utility companies, broken down by jurisdiction. It's accurate data that is easy to track and analyze progress toward reduction goals. Mountain Village's

electricity and natural gas usage have been tracked since 2010, with analysis presented annually by EcoAction Partners to Town Council. The following graphs show electricity and natural gas use from 2010 to 2018.

Mountain Village Electricity Use:



**Default Electricity Supply from Tri-State Generation & Transmission Association, Inc. - Tri-State reports that 30% of this comes from a renewable energy source.*

Electricity use associated with MV’s SMPA community solar farm purchases, net-metered solar systems, and SMPA Green Blocks offsets do not contribute to MV’s GHG emissions. Electricity emissions in the pie charts are associated with Mountain Village’s “Default Electricity Supply from Tri-State” which is approximately 50,000,000 kilowatt-hours annually. Notable, is that overall use has decreased by 3.6% since 2010, despite an increase in people, buildings, and overall economy. Continuing to increase renewable energy in our electricity mix and decrease electricity use through conservation and efficiency will continue to reduce electricity-related emissions.

Mountain Village Electricity GHG emissions:

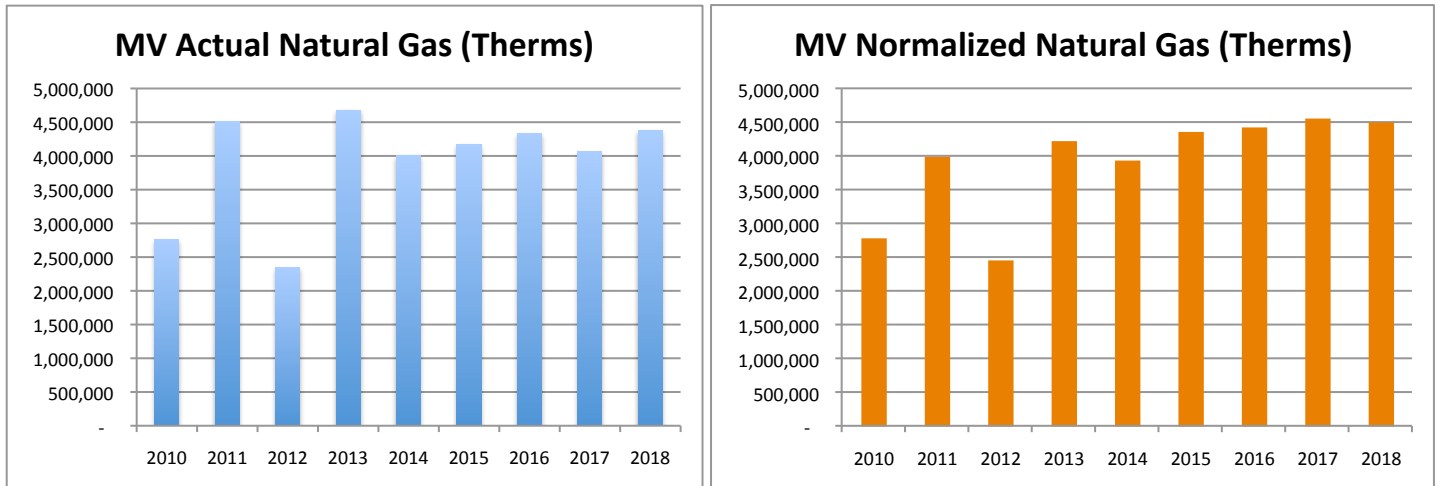
GHG emissions associated with the “Default Electricity” consumed is calculated using the Tri-State emissions factor for each year.

2010 – 52,191,724 kWh produced 50,300 mtCO₂e

2018 – 49,885,933 kWh produced 39,300 mtCO₂e

Thus, since 2010, MV has seen a 21.9% reduction in emissions from electricity use.

Mountain Village Natural Gas Use:



*In 2010, some of MV's natural gas use was assigned by Source Gas to San Miguel County, resulting in an inaccurate baseline for Mountain Village. Thus, 2011 data is used for baseline purposes.

*In 2018, Black Hills Energy updated their database to improve location accuracy of meters. As a result, some meters previously included within Mountain Village boundaries have been reallocated to San Miguel County.

Actual natural gas use is greatly influenced by temperature and snowfall from year to year, to a greater extent than electricity use. Thus actual natural gas use is reviewed with respect to these weather variations. Normalizing natural gas use is a calculation process performed to adjust for temperature variations. It does not adjust for snowfall.

In general, natural gas use has been increasing, when adjusted to account for varying winter temperatures. This increase is in line with increased building and snowmelt square footage being constructed in Mountain Village. Overall natural gas use can be reduced through efficiency and conservation measures, addressing new construction through energy efficient building codes and existing buildings through implementing Energy Conservation Measures, such as weatherization, increasing insulation, and improving tuning mechanical heating systems and controls.

Mountain Village Natural Gas GHG emissions:

To understand progress toward addressing GHG emissions, emissions associated with normalized natural gas have been used to calculate GHG emissions associated with natural gas consumption:

2011 – 4,006,797 therms produced 21,600 mtCO₂e

2017 – 4,573,998 therms produced 24,400 mtCO₂e

2018 – 4,502,366 therms produced 24,000 mtCO₂e

Thus, an 11% increase in natural gas related emissions is seen comparing 2011 to 2017 & 2018.

Factors influencing Energy Use & GHG Emissions:

Multiple variables impact annual use of electricity and the resulting GHG Emissions. These include:

- Population – Census & Visitors
- Economy:
 - New Construction
 - Hotel Occupancy
 - Restaurants & Businesses
- Weather:
 - Winter (& Summer) Temperatures
 - Snowfall
- Emissions factors – Electricity, natural gas & other fuels

Charts tracking these variables from year-to-year follow this report, with further explanation of their influence provided in the annual GHG Inventory presentation given by EcoAction Partners.

Per Capita & Comparison Discussion:

The Mountain Village 2017 GHG Inventory report provided an extensive section covering a discussion regarding per capita analysis and comparisons to other jurisdictions' GHG Inventories. Since overall emissions and inventory results for Mountain Village have not dramatically changed between 2017 and 2018, this section was not recreated for this 2018 report. The 2017 Benchmark comparison table is included again at the end of this report for reference. The wastewater treatment plant benchmark line was revised, as it is not feasible to accurately separate wastewater gallons and visitor population values between Mountain Village and Telluride. The notes column was revised to improve clarity and address town council questions regarding the bases for the benchmark values and reasons for why Mountain Village values are higher than Telluride values.

Recommendations for GHG Emissions reductions:

It is recommended that Mountain Village adopt the new Colorado state goals for GHG emission reductions, and consider adopting a target of carbon neutrality by 2030.

The Regional Sustainability Action Plan (STRATEGY) developed in 2010 by the Sneffels Energy Board is a comprehensive document for San Miguel and Ouray Counties, and all of the jurisdictions within. The STRATEGY is a guide to multi-jurisdictional energy action planning providing a framework to facilitate streamlined, inter-entity collaboration in our region's efforts to effectively manage energy resources, reduce energy costs and meet energy, water, waste and transportation fuel reduction goals. Within it is an extensive list of region-wide and jurisdiction-specific actions for reducing GHG emissions and achieving region-wide sustainability goals. Mountain Village was represented throughout the development of this document by Bob Delves and Deanna Drew. It is available at <http://www.ecoactionpartners.org/sustainability-action-plan>.

This regional plan and the goals within it will be updated during 2020 by the Sneffels Energy Board. Mountain Village council & staff representatives are invited to be a part of this important discussion and planning process. Recommendations from the Green Team and Mountain Village staff will be valuable for the community-specific portion of the plan and will also contribute toward the regional planning process.

Discussions with MV staff and Green Team have resulted in the following list of ideas for MV to reduce community GHG emissions. A comprehensive plan to reduce GHG emissions would also address Transportation, Food, Waste & Consumption areas of the GHG Inventory. See the MV 2018 Town Government Energy Use & Greenhouse Gas Report for further recommendations.

Maximize partnership possibilities with other organizations

Renewable Electricity

- Collaborate with SMPA toward increasing local renewable electricity
- Support new Community Solar Farm development & include as an option for REMP
- Promote SMPA Green Blocks & efficiency programs along with MV Incentives

Community Programs to address existing homes & buildings

- Continue MV program development & implementation
 - Farm-to-Community Program
 - Composting Incentive Program
 - Incentivize smart controls for snowmelt systems and electric heat tape
 - Incentivize on-site renewable energy systems
 - Consider an incentive program for larger housing units / hotels to install smart energy controls
- Continued participation in EcoAction Partners' regional programs:
 - SMPA IQ Weatherization
 - Green Business Certification Program for Lodging, Restaurants, Retail, & other businesses
 - Green Property Manager Program to address part-time / unoccupied homes
 - Community Composting

Building Energy Code Adoption:

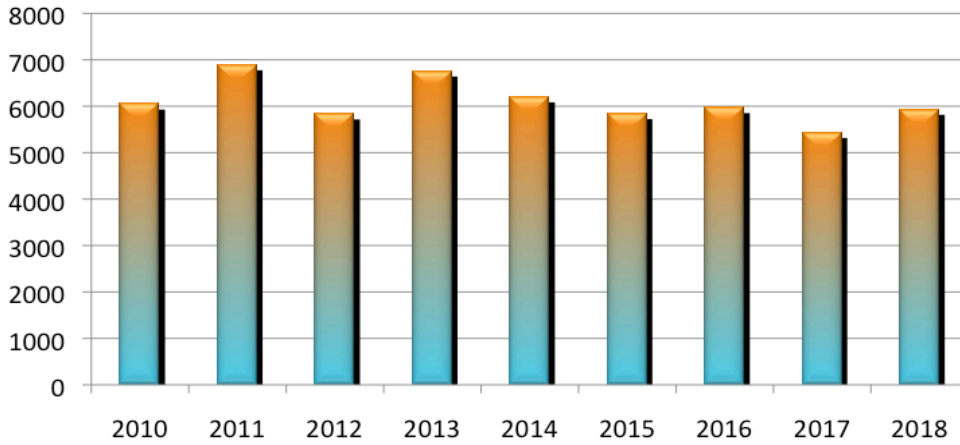
- 2018 IECC with amendments that progress energy efficiency
- Reconsider size categories & HERS scores
- Scale toward Net Zero home as size increases
- Require house electricity offset of 100%, through Green Blocks, on-site renewable energy, or other equivalent
- Consider adding natural gas offset requirement, through Green Blocks, RECs or equivalent
- Incentivize small homes < 3000 SF & net-zero, passive home construction through financial or expedited process
- Require solar panels or solar-ready provisions on all new construction
- Require smart energy control systems on new lodging units and larger residences

Renewable Energy Mitigation Program (REMP):

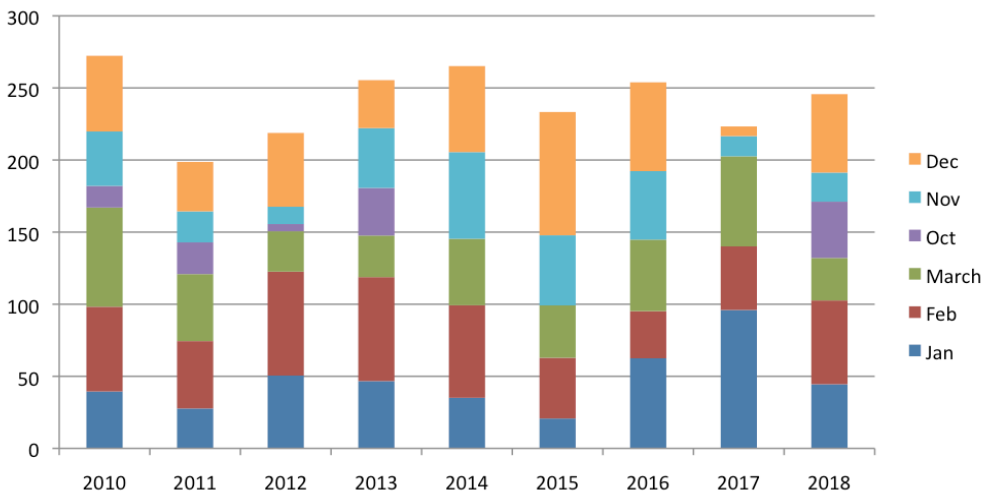
- Update fees to offset carbon to match current costs & solar production values
- Eliminate or reduce free 1000 SF of snowmelt allowed
- Address outdoor fireplaces and infrared heaters
- Continue double-incentive for on-site renewable energy mitigation

Weather Data - Telluride (HDD*)

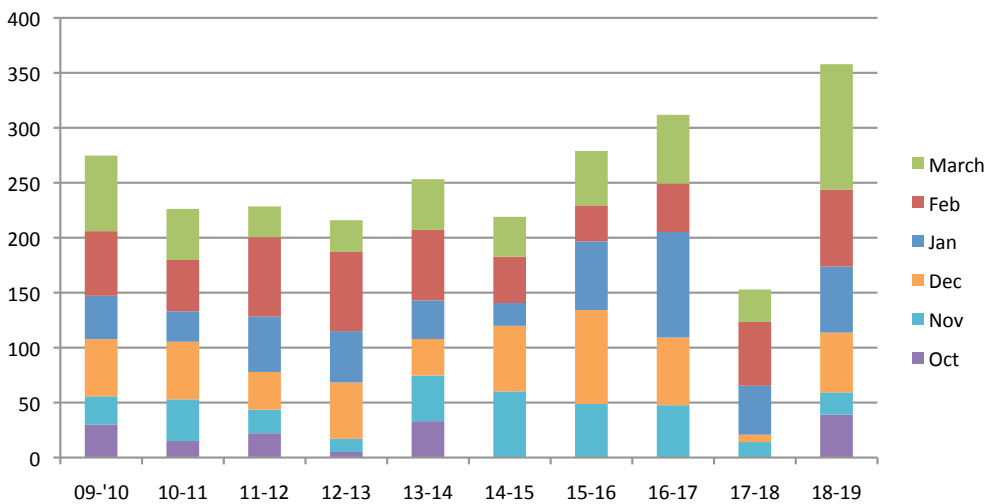
*total building heat needed annually



Annual Calendar Snowfall Data (inches)



Seasonal Snowfall Data (inches)



Telluride & Mountain Village Population



Conversion Factors Used:

TriState (SMPA): 2.12 lb CO₂e/kWh (pre-2012) 1.96 lbCO₂d/kWh (2012) 1.93 lbCO₂e/kWh (2013)
 1.99 lbCO₂e/kWh (2014) 1.871 lbCO₂e/kWh (2015) 1.776 lbCO₂e/kWh (2016)
 1.595 lbCO₂e/kWh (2017)

Black Hills Energy: 11.68 lbCO₂e/therm **Source Gas (2010-2016):** 11.88 lbCO₂e/therm

Gasoline: 20.02 lbCO₂e/gallon (tail-pipe emissions only per government GHG protocol)

Diesel: 22.44 lb CO₂e/gallon (tail-pipe emissions only per government GHG protocol)



Local Benchmark Comparison from 2017:

Description of Benchmark	San Miguel County, CO (2017)	Telluride, CO (2017)	Town of Mountain Village, CO (2017)	Aspen, CO (2014)	Mountain Village & Telluride (2017)	Units of measurement	Notes
Total GHG Emissions	244,000	67,500	96,000	394,391	163,500	mtCO2e	
Avg. Res. electricity use	894	728	1268			kWh/household /month	
Avg. Res. Natural gas use	110	73	197			therms/household /month	including snowmelt systems
Avg. Res. Electricity (kWh/sf/yr)	4.70	5.19	5.23			KWh/sf/yr	
Avg. Res. Natural Gas/sq.ft/yr	0.28	0.30	0.36			therms/sf/yr	including snowmelt systems
Avg. Comm/ Public Buildings Energy use intensity	227	335	343			Kbtu/ft ² /year	
Vehicle Miles per person per day	17.0	27.0	28.0			VMT/person/day	per census population
Water	189	168	266*			gallons/person/day	*not incl snowmaking; see water use chart in government report
Wastewater (this line revised from MV 2018 report)	118				73*	gallons/person/day	*per capita incl visitors & all emissions offset by Telluride government REC purchase
Municipal Solid Waste	6.8	10.0	18.1			lb/person/day	per census population
GHG Emissions per capita	30.2	28.6*	68.4	46.8	41.5	Mt-CO2e/person/year	per census population; *Telluride's GHG value incorporates REC offsets
GHG Emissions per capita + visitors	17.2	12.5*	26.2		17.2	Mt-CO2e/person/year	per capita incl Visitors; *Telluride's value incorporates REC offsets



Mountain Village GHG Inventory
Appendix A
San Miguel County Shared Resources Notes

SMC Shared Resources Meeting for GHG Inventories

Wednesday July 11, 10-12 at WPL Telluride Room

(Note this document was updated after the meeting with outcomes & findings)

The aim of this meeting is to reach consensus as to how the GHG emissions associated with each shared resource will be assigned between the Telluride & Mountain Village GHG Inventories. Allocations for Telluride's inventories from 2010-2017 are explained below, along with associated Mountain Village analyses. The SMC inventory includes all jurisdictions (including Telluride & MV) and thus is inclusive of these resources.

Allocation methodologies to consider for each resource:

- Location of utility meters determines how electricity and natural gas values are provided by SMPA and Black Hills Energy
- % of county population
- Is data available to parse resources between communities?
- Allocation of tourist impact to Telluride & Mountain Village versus rest of SMC or greater region?

Regionally Shared Resources

Wastewater Treatment Plant – Telluride & MV & SMC subdivisions

MV: 15% ownership, \$30,000 toward solar PV system, 35% of use

Towns working toward Regional Sewer District (~5 years?)

- Electricity & natural gas: 100% to Telluride
- Biogas emissions (nitrogen & methane) from all 10,000+ visitors: 100% assigned to Telluride
- *Could allocate all of the above based on % of use. Group agreed to continue allocation to Telluride*

*WasteWater analysis charts (no impact to GHG Inventory emissions)

35% assigned to MV, 65% assigned to Telluride.

(For improved Telluride analysis – breakout of SMC subdivision population needed)

*Food GHG emissions are calculated using WWTP population accounting

35% assigned to MV

65% assigned to Telluride, minus SMC subdivision population of 1035

Gondola – eliminates vehicle traffic between MV & Telluride

100% of electricity & offset assigned to MV.

Natural gas & diesel use allocated to MV.

- TMVOA (through TMV electricity bills) purchases Green Blocks to offset electricity use by 100% (in 2017 offset was over by 30,000 kWh & adjusted by TMVOA for 2018 onward), so electricity use does not show up in GHG pie.

Telluride Ski & Golf – operations in MV, Telluride, & County land



electricity & natural gas allocated per meter location

(provided this way by SMPA & Black Hills Energy for all regional utility use)

- TSG operations include:
 - Office space & Businesses in MV core
 - The Peaks & other lodging
 - On-mountain operations
 - Conference Center
 - Telluride - Base of Gondola & Lift 7 operations
- *Could ask for TSG assistance in separating utility bills based on location of service, to reassign emissions accordingly*

Regional airports – serve region

- Telluride airport: 100% allocated to SMC, divided 50/50 between Telluride & MV
- 65% of Montrose airport to San Miguel County – group agreed to split 50/50 between Telluride & MV

Vehicle Transportation – data provided per county

Emissions assigned as % population of SMC

- Vehicle registration data & CDOT studies are basis for current Inventory
- Transit Services (some shared among jurisdictions)
- *Traffic count data for Telluride & MV would provide better data specific to community driving, but wouldn't account for distance of travel to each town*

Telluride Festivals – all 3 governments resources utilized

Electricity & water use tied to Telluride Town Park

- Located in Telluride Town Park
- Gondola used
- Camping in outlying areas, with school bus transportation
- People travel to region for festivals
- Benefits all businesses

Mountain Village Sunset Series – MV resources

- Located in Mountain Village
- Gondola used
- Regional benefit

Others – serve region, allocated by location

- Wilkinson Public Library - Telluride
- Telluride Medical Center – Telluride
- Telluride School District – Telluride
- Telluride Mountain School - SMC

Data Gaps

Trash & Recycling –

- Bruin provides data per jurisdiction. Has not provided for 2017. Telluride fined Bruin for lack of 2016 & 2017 data. Bruin data is only part of the waste picture.



- Waste Management – Private company, data not available. Could be requested through jurisdiction contracts, similar to MV’s contract with Waste Management.
- 2017 Regional & SMC Inventories – data from EcoAction Partner’s Regional Waste Diversion Study. 2015 data trash & recycling per jurisdiction

Transportation –

- Region 10 study data not applicable. It focuses on gaps in transit services.
- CDOT data tracks highway travel only, not all roads.
- Registered vehicles in counties relies upon average CO annual mileage.
- Off-Road vehicle use is increasing, but not accounted for.

Affordable Housing –

- Regional impacts on transit studies & transportation emissions
- GHG calculation could be done to compare impacts of reducing commute mileage for local employees

Food -

- Population-based calculation, including visitors. Telluride is based on 65% of WWTP, minus estimated SMC subdivision population served by WWTP (~1035). Mountain Village would be 35% of WWTP population.
- A food study would be helpful for more accurate food emissions & tracking reduction associated with farmers markets & programs.

Propane data –

- Estimate from 2010
- Private companies, updated data not currently available



Mountain Village GHG Inventory Appendix B Bases for GHG Inventory Calculations

Carbon Emissions Footprint Calculator for Cities™

Copyright (c) 2011, Regents of the University of Colorado.

The workbook is provided to facilitate future updates to Ouray and San Miguel's Greenhouse Gas (GHG) Emissions Inventory. This inventory was completed for 2010 based on ICLEI/WRI protocols and the Demand-Centered Hybrid Life Cycle Analysis methodology (Ramaswami et al., 2008 - see Resource 3). EcoAction Partners uses the workbook to update our regional GHG Emissions Inventory annually.

General data:

Census Population – obtained annually from the Colorado DOLA website

Visitor Population

- SMC visitor values are calculated using the Telluride & Mountain Village Wastewater Treatment Plant BOD data.
- Ouray County visitor estimates are obtained from the visitor centers in Ridgway & Ouray

of Households, SF of commercial & residential buildings – these values are not used in overall GHG emissions calculations, but are collected for other benchmarking purposes. The Ouray County & San Miguel County Assessors offices provide this data.

Energy (blue):

Residential & Commercial Building Energy Use:

Electricity

- SMPA provides data annually per community for residential, commercial & irrigation (provided in 1st quarter for previous year). Data is categorized as non-renewable sales, Green Blocks sales, SMPA community solar farm production, & net-metered system production.
- Tri-State emissions factor - provided to SMPA annually based on Tri-State's total mix of electricity sources (provided late in year for the previous year, thus GHG Inventory value is a year behind when presented to governments, but gets updated during the following year.)

Natural Gas

- Black Hills Energy Corporation (previously SourceGas) provides data annually – per community for residential, commercial & irrigation (provided in 1st quarter for previous year).
- Emissions factor – In 2010, Source Gas provided this factor and in 2017, Black Hills Energy Corporation provided the BHE value. Inventories from this transition onward utilize this Black Hills emissions factor.

Propane

- based on initial 2010 estimate from regional propane companies, who are not obligated to release information and have not provided data since.
- Emissions factor – LGOP default factor from 2010



Government Energy Use:

Government electricity & natural gas use – provided annually by governments: utility bill data, Green Blocks purchases, renewable system production, REC purchases

Water / Wastewater Treatment Electricity & Natural Gas - provided annually by governments from utility bills

Transit (red):

Vehicle Transportation:

Transportation tail-pipe emissions are calculated using total Vehicle Miles Traveled (VMT), which is derived using two different methods - vehicle registration and average daily traffic. VMT is divided by average regional vehicle fleet fuel economy to calculate fuel consumption, which is used to determine GHG emissions from surface transportation. The Colorado Department of Public Health and Environment (CDPHE) conducts on-road vehicle surveys to characterize the Colorado vehicle mix (95% gasoline, 5% diesel).

Vehicle Registration Method:

- # Vehicles registered in San Miguel & Ouray Counties updated annually
- Vehicle Miles Travelled (VMT) estimate per vehicle / year, per EPA – 12,000

Average Daily Traffic Method:

- Average Daily traffic counts of Vehicle Miles Travelled (VMT) per county per Colorado Department of Transportation (CDOT) studies (2009), based on 342 working days/year

Gasoline (95% per CDPHE)

- 20.1 average MPG per CDPHE (2010)

Diesel (5% per CDPHE)

- 6.3 average MPG per CDPHE (2010)

Airline Transport:

- Annual aircraft fuel (jet fuel and aviation gasoline) used is provided annually from the Telluride Airport and the Montrose Regional Airport (65% of passengers travel to OC & SMC).
- Emissions factors used are from the Department of Energy (DOE).
- Total number of enplanements (passengers) is also tracked to obtain emissions/person.

Emissions values for all fuels are sourced from The Carbon Registry, local government protocol, September 2008.

Materials and embodied energy (transboundary reporting):

This section will count all the GHG emissions associated with producing and transporting key materials to OC & SMC, including food, cement, and fuel. Just like electricity, these materials are produced outside the boundaries of the community but are essential to community life. WRI and ICLEI are continuously updating their guidelines on how to include these trans-boundary emissions, termed "Scope 3 Emissions."



Food:

This calculation was originally based on 2005 BLS Economic Census data for 2009\$ for average annual household dollars spent on food. Recently, due to the relatively large percentage of households in the region that are not fully occupied year-round, and the annual influx of visitors that contribute to our regional food carbon footprint, all GHG Inventories (2010-2016) were converted in 2017 to use the average food carbon footprint for annual mtCO₂e/person found in industry studies published online. This carbon footprint value is used with the regional visitor data (vs census) to calculate our annual food-related emissions.

Waste & Recycling: calculated using EPA WARM methodology

- We have 2 main waste haulers for the region.
- Bruin provides annually updated data for volumes of waste and recycling collected throughout the region.
- Waste Management provided total data in 2010 for collection in Montrose, Delta, San Miguel & Ouray Counties, but has not provided updated data since.
- The Sneffels Waste Diversion Planning Project was completed in December 2016 by EcoAction Partners. It includes an analysis of total volume of waste and recycling. This is the most accurate regional information currently available. Thus OC & SMC total waste data is based on this study.
- Values from the study are used with WARM* emissions data to calculate annual waste & recycling emissions.

**Waste Reduction Model (WARM) was created by the U.S. Environmental Protection Agency (EPA) to help solid waste planners and organizations estimate greenhouse gas (GHG) emission reductions from several different waste management practices.*

Cement:

- Total cement consumed in Colorado in 2007 is multiplied by % of state census population located in OC & SMC.

Fuel Production:

- The fuel production emissions factor represents emissions from the production and shipping of fuels. Also known as Wells-to-Pumps, W2P, or WTP Emissions
- The emissions factor for Gasoline, Diesel, & Jet Fuel is multiplied by the total gallons of each fuel used in the region to obtain overall annual emissions.
- WTP Emissions values for all fuels are sourced from the 2017 GREET WTP analysis.

Water & Wastewater Treatment Emissions:

Regional governments provide annual gallons of water treated at each plant. These values are utilized with annual census & visitor data, using ICLEI Protocol for Fugitive Emissions from Wastewater equations (10.2, 10.8 and 10.10)* to calculate annual emissions associated with water and wastewater treatment.

*See ICLEI Local Government Operations Protocol v 1.0 for more information



TOWN OF MOUNTAIN VILLAGE
455 Mountain Village Blvd.
Mountain Village, CO 81435

TO: Mayor Benitez and Town Council

DATE: December 7, 2020

FOR: December 10, 2020 Regular Town Council Meeting

FROM: J.D. Wise, Assistant Director of Public Works

RE: Consideration of Approval for the Hiring of a Recently Vacated Horticulture Specialist position in the Plaza Services department

OVERVIEW:

The Town’s Horticulture Specialist in the Plaza Services Department submitted their resignation last week. With the current hiring freeze, Plaza Services is requesting approval to fill this FTYR position to bring the department back to current staffing levels. This position is crucial to continue to provide a high level of service and maintenance throughout the winter season and to transition seamlessly into the growing season.

Thank you for your consideration.

/jdw

Job Title: Horticulture Specialist
FLSA: Non-Exempt
Effective Date: January 2021
Salary Grade: 40 (Min \$20.98, Mid \$24.66, Max \$28.33)

NATURE OF WORK:

Oversees and supervises the cultivation of Town gardens, including the planting, upkeep and maintenance of Town flower beds, flower pots, flower baskets.

DUTIES AND RESPONSIBILITIES:

- Selects and designs the specific plant, flower, shrub and tree species to be installed in all Town gardens including planters, beds, pots and baskets.
- Monitors plant growth and success and keeps records of all horticulture activities.
- Plans the ordering of plant materials to be installed in Town gardens including annuals, perennials, and pots and baskets, mulch and fertilizers.
- Represents the department and travels to regional nurseries, garden centers, etc... to research and select plant material.
- Researches new and or improved plant species and gardening products, makes contacts and establishes relationships with local and regional distributors to identify availability, studies appropriateness of plants for dry high desert climates. Strives for planting drought and cold weather-tolerant species most appropriate for Mountain Village climates and the use natural products.
- Attends trainings and trade shows to stay abreast of new technologies in the field and current best practices.
- Acts as a lead trainer and performs pre- and post-season training sessions with staff to educate about proper cultivation procedures including planting, mulching, weeding, dead heading, fertilizing and watering, pruning and trimming.
- Supervises garden maintenance activities throughout season and works with fellow employees to educate staff on proper horticulture and maintenance activities.
- Assists with the design, preparation and installation of holiday and event decorations throughout the community.
- Performs planting, watering, weeding and dead heading of flowers; pruning and trimming of trees and shrubs and flowers; inspection of landscaped areas; loading and hauling of plant materials.
- Conducts sweeping, cleaning and general removal of trash and debris in gardens and public areas.
- Operates a variety of vehicles and equipment in accordance with all safety regulations and procedures; identifies and reports mechanical problems requiring additional repair.
- Performs snow and ice removal in public plazas.
- Assists with enforcement and oversight of plaza policies and programs including special events, plaza vehicle access and permitting; installation of holiday decorations; plaza assistance; monitoring of compliance with plaza uses and license agreements.
- Performs minor maintenance activities including painting, staining and waterproofing of public benches, light posts, signage, fences, and trash cans.
- Collects and disposes of garbage and recyclables from common areas.
- Assists with programs developed to achieve the community's Zero Waste goals.
- Assists with the preparation of facilities for special events; sets up tents, tables, chairs, and banners; cleans up and breaks down events.

- Acts as a liaison, when necessary between Mountain Village and its residents and guests, subcontractors, vendors, and merchants giving direction and assistance as needed.
- Promotes and observes safe work methods and uses safety equipment; secures work sites as necessary; may attend safety committee meetings, actively participates in and may conduct tailgate trainings
- Contributes to the efficiency and effectiveness of the department's service to its customers by offering suggestions and directing or participating as an active member of the team
- Reinforces the Town's commitment to the environment by responsible use of electricity, natural gas, fuel, paper, water, and chemicals.

MINIMUM QUALIFICATIONS:

High School Diploma or GED and at least five years of related experience. Prior arborist, horticultural, or landscape experience preferred; demonstrated computer skills in working with word processing, spreadsheet, time tracking, and email software

Applicants will be required to undergo drug testing prior to employment and may be subject to further drug and alcohol testing throughout their employment.

Licenses/Certification(s):

Bachelor's degree in Horticulture or a related field is preferred.

Colorado Gardner Certificate or Master Gardner Certificate is preferred.

Possession of a valid Colorado State Driver's License is required.

A Driving record search will be conducted on all applicants prior to employment and will be subject observation throughout their employment.

KNOWLEDGE, SKILLS & ABILITIES REQUIRED:

Knowledge of: Methods, materials and equipment used in garden maintenance; methods for seeding, propagating, planting, cultivating and trimming flowers, plants, trees, shrubs and lawns; methods of plant selection and appropriateness for local climates and standards; willingness to experiment with new products and new and natural methods of horticulture; state and town safety rules and regulations.

Skill in: Use of gardening and grounds keeping tools and equipment; effective verbal and written communication; establishing and maintaining effective working relations with co-workers; selecting species and designing gardens; planting, mulching, weeding, dead-heading, fertilizing and watering gardens; customer service and working with the public; safe and efficient operation and maintenance of vehicles and equipment according to standard operating and safety procedures.

Environmental Factors:

Work is performed primarily in outdoor environments with exposure to extreme weather conditions, fertilizers and other chemicals.

Physical Factors:

While performing the duties of this job, the employee may be required to perform manual labor, use hand tools, stand and walk for extended periods of time, climb ladders, and lift and/or move items weighing up to 50 pounds.

Reviewed By: JDW	Date: 12/07/2020
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Print Employee Name _____

Employee Signature _____

Date _____